

A meeting of the Council will be held in the Civic Hall, Leeds on Wednesday, 22nd February 2012 at 1.30 pm

Members of the Council are invited to attend and transact the following business:

1. Minutes

To confirm the minutes of the Council Meeting held on 18th January 2012.

2. Declarations of Interest

To receive any declarations of interest from Members

3. Communications

To receive such communications as the Lord Mayor, the Leader, Members of the Executive Board or the Chief Executive consider appropriate

4. Budget

i) Revenue Budget

- a) That the Revenue Budget for 2012/13 totalling £563.114m, as detailed and explained in the submitted report and accompanying papers be approved, with no increase in the Leeds' element of the Council Tax for 2012/13.
- b) That with respect to the Housing Revenue Account the following be approved:-
 - i) approve the budget at the average rent increase figure of 6.82%
 - ii) increase the charges for garage rents to £6.93 per week
 - iii) increase service charges in line with rents (6.82%)

ii) Council Tax

- 1) That it be noted that at the meeting on 18th January 2012, Council agreed the following amounts for the year 2012/13, in accordance with regulations made under Sections 31B(3) and 34(4) of the Local Government Finance Act 1992:-

- a) 240,051 being the amount calculated by the Council, in accordance with Regulation 3 of the Local Authorities (Calculation of Council Tax Base) Regulations 1992 (as amended) as its Council tax base for the year.

b)

PARISH	TAX BASE
Aberford and District	785
Allerton Bywater	1,382
Alwoodley	3,696
Arthington	294
Austhorpe	26
Bardsey cum Rigton	1,173
Barwick in Elmet and Scholes	2,046
Boston Spa	1,865
Bramham cum Oglethorpe	732
Bramhope and Carlton	1,805
Clifford	751
Collingham with Linton	1,672
Drighlington	1,912
Gildersome	1,971
Great and Little Preston	494
Harewood	1,806
Horsforth	7,006
East Keswick	586
Kippax	3,090
Ledsham	97
Ledston	164
Micklefield	565
Morley	9,911
Otley	4,973
Pool in Wharfedale	977
Scarcroft	679
Shadwell	962
Swillington	1,077
Thorner	765
Thorp Arch	356
Walton	123
Wetherby	4,639
Wothersome	9

being the amounts calculated by the Council in accordance with Regulation 6 of the Regulations, as the amounts of its Council Tax base for the year for dwellings in those parts of its area to which one or more special items relate.

- 2) That the following amounts be now calculated by the Council for the year 2012/13 in accordance with Sections 31A to 36 of the Local Government Finance Act 1992:-

a) **£1,992,660,642.40**

being the aggregate of the amounts which the Council estimates for the items set out in Section 31A(2)(a) to (f) of the Act.

- b) **£1,721,533,274.00** being the aggregate of the amounts which the Council estimates for the items set out in Section 31A(3)(a) to (d) of the Act.
- c) **£271,127,368.40** being the amount by which the aggregate at 2(a) above exceeds the aggregate at 2(b) above, calculated by the Council, in accordance with Section 31A(4) of the Act, as its council tax requirement for the year.
- d) **£1,129.457359** being the amount at 2(c) above, divided by the amount at 1(a) above, calculated by the Council, in accordance with Section 31B(1) of the Act, as the basic amount of its council tax for the year.
- e) **£1,432,642.40** being the aggregate amount of all special items referred to in Section 34(1) of the Act.
- f) **£1,123.49** being the amount at 2(d) above, less the result given by dividing the amount at 2(e) above by the amount at 1(a) above, calculated by the Council, in accordance with Section 34(2) of the Act, as the basic amount of its council tax for the year for dwellings in those parts of its area to which no special item relates.

g)

Parish	Band D £ p
Aberford and District	1,137.50
Allerton Bywater	1,143.75
Alwoodley	1,133.43
Arthington	1,130.29
Bardsey cum Rigton	1,149.07
Barwick in Elmet and Scholes	1,142.55
Boston Spa	1,143.87
Bramham cum Oglethorpe	1,150.81
Bramhope and Carlton	1,153.96
Clifford	1,151.45
Collingham with Linton	1,154.29
Drighlington	1,135.00
Gildersome	1,134.14
Great and Little Preston	1,140.70
Harewood	1,124.04
Horsforth	1,138.33
East Keswick	1,151.65
Kippax	1,138.13
Ledsham	1,149.78
Ledston	1,143.00
Micklefield	1,195.92
Morley	1,141.16
Otley	1,179.08
Pool in Wharfedale	1,162.43
Scarcroft	1,147.05
Shadwell	1,154.68
Swillington	1,147.61
Thorner	1,158.78
Thorp Arch	1,148.77
Walton	1,164.14
Wetherby	1,173.71

being the amounts given by adding to the amount at 2(f) above the amounts of the special item or items relating to dwellings in those parts of the Council's area mentioned above divided in each case by the amount at 1(b) above, calculated by the Council, in accordance with Section 34(3) of the Act, as the basic amounts of its Council Tax for the year for dwellings in those parts of its area to which one or more special items relate.

h)

	Band A £ p	Band B £ p	Band C £ p	Band D £ p	Band E £ p	Band F £ p	Band G £ p	Band H £ p
LEEDS EXCEPT PARTS BELOW:	748.99	873.82	998.66	1,123.49	1,373.15	1,622.82	1,872.48	2,246.98
Parish of:								
Aberford and District	758.33	884.72	1,011.11	1,137.50	1,390.28	1,643.06	1,895.83	2,275.00
Allerton Bywater	762.50	889.58	1,016.67	1,143.75	1,397.92	1,652.08	1,906.25	2,287.50
Alwoodley	755.62	881.56	1,007.49	1,133.43	1,385.30	1,637.18	1,889.05	2,266.86
Arthington	753.53	879.11	1,004.70	1,130.29	1,381.47	1,632.64	1,883.82	2,260.58
Bardsey cum Rigton	766.05	893.72	1,021.40	1,149.07	1,404.42	1,659.77	1,915.12	2,298.14
Barwick in Elmet and Scholes	761.70	888.65	1,015.60	1,142.55	1,396.45	1,650.35	1,904.25	2,285.10
Boston Spa	762.58	889.68	1,016.77	1,143.87	1,398.06	1,652.26	1,906.45	2,287.74
Bramham cum Oglethorpe	767.21	895.07	1,022.94	1,150.81	1,406.55	1,662.28	1,918.02	2,301.62
Bramhope and Carlton	769.31	897.52	1,025.74	1,153.96	1,410.40	1,666.83	1,923.27	2,307.92
Clifford	767.63	895.57	1,023.51	1,151.45	1,407.33	1,663.21	1,919.08	2,302.90
Collingham with Linton	769.53	897.78	1,026.04	1,154.29	1,410.80	1,667.31	1,923.82	2,308.58
Drighlington	756.67	882.78	1,008.89	1,135.00	1,387.22	1,639.44	1,891.67	2,270.00
Gildersome	756.09	882.11	1,008.12	1,134.14	1,386.17	1,638.20	1,890.23	2,268.28
Great and Little Preston	760.47	887.21	1,013.96	1,140.70	1,394.19	1,647.68	1,901.17	2,281.40
Harewood	749.36	874.25	999.15	1,124.04	1,373.83	1,623.61	1,873.40	2,248.08
Horsforth	758.89	885.37	1,011.85	1,138.33	1,391.29	1,644.25	1,897.22	2,276.66
East Keswick	767.77	895.73	1,023.69	1,151.65	1,407.57	1,663.49	1,919.42	2,303.30
Kippax	758.75	885.21	1,011.67	1,138.13	1,391.05	1,643.97	1,896.88	2,276.26
Ledsham	766.52	894.27	1,022.03	1,149.78	1,405.29	1,660.79	1,916.30	2,299.56
Ledston	762.00	889.00	1,016.00	1,143.00	1,397.00	1,651.00	1,905.00	2,286.00
Micklefield	797.28	930.16	1,063.04	1,195.92	1,461.68	1,727.44	1,993.20	2,391.84
Morley	760.77	887.57	1,014.36	1,141.16	1,394.75	1,648.34	1,901.93	2,282.32
Otley	786.05	917.06	1,048.07	1,179.08	1,441.10	1,703.12	1,965.13	2,358.16
Pool in Wharfedale	774.95	904.11	1,033.27	1,162.43	1,420.75	1,679.07	1,937.38	2,324.86
Scarcroft	764.70	892.15	1,019.60	1,147.05	1,401.95	1,656.85	1,911.75	2,294.10
Shadwell	769.79	898.08	1,026.38	1,154.68	1,411.28	1,667.87	1,924.47	2,309.36
Swillington	765.07	892.59	1,020.10	1,147.61	1,402.63	1,657.66	1,912.68	2,295.22
Thornor	772.52	901.27	1,030.03	1,158.78	1,416.29	1,673.79	1,931.30	2,317.56
Thorp Arch	765.85	893.49	1,021.13	1,148.77	1,404.05	1,659.33	1,914.62	2,297.54
Walton	776.09	905.44	1,034.79	1,164.14	1,422.84	1,681.54	1,940.23	2,328.28
Wetherby	782.47	912.89	1,043.30	1,173.71	1,434.53	1,695.36	1,956.18	2,347.42

being the amounts given by multiplying the amounts at 2(f) and 2(g) above by the number which, in the proportion set out in Section 5(1) of the Act, is applicable to dwellings listed in a particular valuation band divided by the number which in that proportion is applicable to dwellings listed in Valuation Band D, calculated by the Council, in accordance with Section 36(1) of the Act, as the amounts to be taken into account for the year in respect of categories of dwellings listed in different valuation bands.

- 3) That it be noted for the year 2012/13 that the West Yorkshire Police Authority and the West Yorkshire Fire & Rescue Authority **are expected** to issue the following precepts to the Council in accordance with Section 40 of the Local Government Finance Act 1992, for each of the categories of dwellings shown below. **The actual precept amounts are not available at the time of writing, so the figures shown are indicative only and assume no change from 2011/12. The final figures will be set out in the Council Summons and/or the Order Paper available at the meeting.**

Precepting Authority	Band A £ p	Band B £ p	Band C £ p	Band D £ p	Band E £ p	Band F £ p	Band G £ p	Band H £ p
West Yorkshire Police Authority	87.0017	101.5020	116.0023	130.5026	159.5032	188.5037	217.5043	261.0052
West Yorkshire Fire and Rescue Authority	34.939570	40.762832	46.586094	52.409355	64.055879	75.702402	87.348926	104.818711

- 4) That, having calculated the aggregate in each case of the amounts at 2(h) and 3 above, the Council, in accordance with Section 30(2) of the Local Government Finance Act 1992, hereby sets the following amounts as the amounts of Council tax for the year 2012/13 for each of the categories of dwellings shown below. **As the amounts for the Police Authority and the Fire and Rescue authority are not available at the time of writing, the figures shown below are indicative only. A final version of this table will be available in the Council Summons and/or the Order Paper available at the meeting.**

	Band A £ p	Band B £ p	Band C £ p	Band D £ p	Band E £ p	Band F £ p	Band G £ p	Band H £ p
LEEDS EXCEPT PARTS BELOW:	870.93	1,016.08	1,161.25	1,306.40	1,596.71	1,887.02	2,177.33	2,612.81
Parish of:								
Aberford and District	880.27	1,026.98	1,173.70	1,320.41	1,613.84	1,907.26	2,200.68	2,640.83
Allerton Bywater	884.44	1,031.84	1,179.26	1,326.66	1,621.48	1,916.28	2,211.10	2,653.33
Alwoodley	877.56	1,023.82	1,170.08	1,316.34	1,608.86	1,901.38	2,193.90	2,632.69
Arthington	875.47	1,021.37	1,167.29	1,313.20	1,605.03	1,896.84	2,188.67	2,626.41
Bardsey cum Rigton	887.99	1,035.98	1,183.99	1,331.98	1,627.98	1,923.97	2,219.97	2,663.97
Barwick in Elmet and Scholes	883.64	1,030.91	1,178.19	1,325.46	1,620.01	1,914.55	2,209.10	2,650.93
Boston Spa	884.52	1,031.94	1,179.36	1,326.78	1,621.62	1,916.46	2,211.30	2,653.57
Bramham cum Oglethorpe	889.15	1,037.33	1,185.53	1,333.72	1,630.11	1,926.48	2,222.87	2,667.45
Bramhope and Carlton	891.25	1,039.78	1,188.33	1,336.87	1,633.96	1,931.03	2,228.12	2,673.75
Clifford	889.57	1,037.83	1,186.10	1,334.36	1,630.89	1,927.41	2,223.93	2,668.73
Collingham with Linton	891.47	1,040.04	1,188.63	1,337.20	1,634.36	1,931.51	2,228.67	2,674.41
Drighlington	878.61	1,025.04	1,171.48	1,317.91	1,610.78	1,903.64	2,196.52	2,635.83
Gildersome	878.03	1,024.37	1,170.71	1,317.05	1,609.73	1,902.40	2,195.08	2,634.11
Great and Little Preston	882.41	1,029.47	1,176.55	1,323.61	1,617.75	1,911.88	2,206.02	2,647.23
Harewood	871.30	1,016.51	1,161.74	1,306.95	1,597.39	1,887.81	2,178.25	2,613.91
Horsforth	880.83	1,027.63	1,174.44	1,321.24	1,614.85	1,908.45	2,202.07	2,642.49
East Keswick	889.71	1,037.99	1,186.28	1,334.56	1,631.13	1,927.69	2,224.27	2,669.13
Kippax	880.69	1,027.47	1,174.26	1,321.04	1,614.61	1,908.17	2,201.73	2,642.09
Ledsham	888.46	1,036.53	1,184.62	1,332.69	1,628.85	1,924.99	2,221.15	2,665.39
Ledston	883.94	1,031.26	1,178.59	1,325.91	1,620.56	1,915.20	2,209.85	2,651.83
Micklefield	919.22	1,072.42	1,225.63	1,378.83	1,685.24	1,991.64	2,298.05	2,757.67
Morley	882.71	1,029.83	1,176.95	1,324.07	1,618.31	1,912.54	2,206.78	2,648.15
Otley	907.99	1,059.32	1,210.66	1,361.99	1,664.66	1,967.32	2,269.98	2,723.99
Pool in Wharfedale	896.89	1,046.37	1,195.86	1,345.34	1,644.31	1,943.27	2,242.23	2,690.69
Scarcroft	886.64	1,034.41	1,182.19	1,329.96	1,625.51	1,921.05	2,216.60	2,659.93
Shadwell	891.73	1,040.34	1,188.97	1,337.59	1,634.84	1,932.07	2,229.32	2,675.19
Swillington	887.01	1,034.85	1,182.69	1,330.52	1,626.19	1,921.86	2,217.53	2,661.05
Thornor	894.46	1,043.53	1,192.62	1,341.69	1,639.85	1,937.99	2,236.15	2,683.39
Thorp Arch	887.79	1,035.75	1,183.72	1,331.68	1,627.61	1,923.53	2,219.47	2,663.37
Walton	898.03	1,047.70	1,197.38	1,347.05	1,646.40	1,945.74	2,245.08	2,694.11
Wetherby	904.41	1,055.15	1,205.89	1,356.62	1,658.09	1,959.56	2,261.03	2,713.25

- 5) That, in accordance with the principles determined by the Secretary of State and set out in the Referendums Relating to Council Tax Increases (Principles) (England) Report 2012-13, it be determined that Leeds City Council's relevant basic amount of council tax for the year 2012/13 is not excessive.
- 6) That the schedule of instalments for 2012/13 for payments to the principal authorities out of the Collection Fund be determined as set out in Appendix II of this report.

iii) Capital Programme Update 2011-2014

- a) That the capital programme, as attached to the submitted report, be approved;

- b) That the Executive Board be authorised to approve in year amendments to the capital programme including transfers from and to the reserved programme in accordance with Financial Procedure Rules;
- c) That the proposed Minimum Revenue Provision policies for 2012/13 as set out in 3.7 of the report and explained in Appendix E be approved;
- d) That the updated capital approval delegations in Financial Procedure Rules, shown in Appendix F be approved.

iv) Treasury Management Strategy 2012/2013

- a) That borrowing limits be set for 2011/12, 2012/13, 2013/14 and 2014/15 as set out in Section 3.4 of the submitted report.
- b) That treasury management indicators be set for 2011/12, 2012/13, 2013/14 and 2014/15 as set out in Section 3.5 of the report.
- c) That investment limits be set for 2011/12, 2012/13, 2013/14 and 2014/15 as set out in Section 3.6 of the submitted report.
- d) That the revised Treasury Management policy statement be adopted.

K WAKEFIELD

5. Reports

To consider reports as follows (the Monitoring Officer considers that these reports are appropriate to be received at this meeting in accordance with Council Procedure Rule 2.2(f)):-

- a) That the report of the City Solicitor on appointments be approved.

J LEWIS

- b) That the report of the City Solicitor on the date of the Annual Meeting 2011 be approved.

J LEWIS

6. Minutes

To receive the minutes in accordance with Council Procedure Rule 2.2(i)

Chief Executive

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Proceedings of the Meeting of the Leeds City Council held
Civic Hall, Leeds on Wednesday, 18th January, 2012

PRESENT: The Lord Mayor Councillor Reverend Alan Leonard Taylor in the
Chair

WARD

ADEL & WHARFEDALE

John Leslie Carter
Clive Fox
Barry John Anderson

ALWOODLEY

Dan Cohen
Peter Mervyn Harrand

ARDSLEY & ROBIN HOOD

Jack Dunn
Lisa Mulherin
Karen Renshaw

ARMLEY

James McKenna
Janet Harper
Alison Natalie Kay Lowe

BEESTON & HOLBECK

Adam Ogilvie
David Congreve

BRAMLEY & STANNINGLEY

Ted Hanley
Neil Taggart

BURMANTOFTS & RICHMOND HILL

Asghar Khan
Ron Grahame
Ralph Pryke

WARD

CALVERLEY & FARSLEY

Joseph William Marjoram
Rod Wood
Andrew Carter

CHAPEL ALLERTON

Mohammed Rafique
Jane Dowson
Eileen Taylor

CITY & HUNSLET

Patrick Davey
Mohammed Iqbal
Elizabeth Nash

CROSS GATES & WHINMOOR

Pauleen Grahame
Peter John Gruen
Suzi Armitage

FARNLEY & WORTLEY

Ann Blackburn
John Hamilton Hardy

GARFORTH & SWILLINGTON

Mark Dobson
Thomas Murray
Andrea McKenna

GIPTON & HAREHILLS

Arif Hussain
Kamila Maqsood

GUISELEY & RAWDON

Paul Wadsworth
Pat Latty
Graham Latty

HAREWOOD

Rachael Procter
Matthew James Robinson
Ann Castle

HEADINGLEY

Neil Walshaw
Martin Hamilton
Jamie Matthews

HORSFORTH

Dawn Collins
Brian Cleasby
Christopher Townsley

HYDE PARK & WOODHOUSE

Gerry Harper
Javaid Akhtar
Penny Ewens

KILLINGBECK & SEACROFT

Veronica Morgan
Brian Michael Selby
Graham Hyde

KIPPAX & METHLEY

James Lewis
Keith Ivor Wakefield
John Keith Parker

KIRKSTALL

John Anthony Illingworth
Bernard Peter Atha
Lucinda Joy Yeadon

MIDDLETON PARK

Judith Blake
Kim Groves
Geoffrey Driver

MOORTOWN

Sharon Hamilton
Mark Daniel Harris

MORLEY NORTH

Robert William Gettings
Thomas Leadley
Robert Finnigan

MORLEY SOUTH

Neil Dawson
Shirley Varley
Judith Elliott

OTLEY & YEADON

Colin Campbell
Ryk Downes
Graham Peter Kirkland

PUDSEY

Richard Alwyn Lewis
Mick Coulson
Josephine Patricia Jarosz

ROTHWELL

Karen Bruce
Barry Stewart Golton
Donald Michael Wilson

ROUNDHAY

Christine McNiven
Ghulam Hussain
Matthew Lobleby

TEMPLE NEWSAM

Katherine Mitchell
Michael Lyons
William Schofield Hyde

WEETWOOD

Susan Bentley
Judith Mara Chapman
Ben Chastney

WETHERBY

Alan James Lamb
John Michael Procter
Gerald Wilkinson

75 Announcements

- a) The Lord Mayor welcomed Catherine Witham the City Solicitor to her first meeting of Council.
- b) The Lord Mayor reported that Councillor Charlwood had recently given birth to a baby girl and Council passed on their best wishes to Councillor Charlwood.
- c) The Lord Mayor congratulated Councillor A Castle on her selection as Lord Mayor elect.
- d) The Lord Mayor also reminded Council that the Red Heart Day Charity event would be taking place on Friday 10th February 2012.

76 Minutes

It was moved by Councillor J Lewis, seconded by Councillor Lobley and

RESOLVED – That the minutes of the two meetings held on 16th November 2011 and the minutes of the meeting held on 7th December 2011 be approved.

77 Declarations of Interest

The Lord Mayor announced that a list of written declarations submitted by Members was on display in the ante-room, on deposit in the public galleries and had been circulated to each Member's place in the Chamber.

Following an invitation to declare further individual interests, declarations in accordance with the Council's Member's Code of Conduct were made as follows:-

- a) Councillor Dawson declared a personal interest in minute 80(d) of this meeting as a member of Morley Town Council.
- b) Councillor Leadley declared a personal interest in minute 81 of this meeting as member of Morley Town Council:-
- c) Members declared personal interests in minute 86 of this meeting as follows:-

Cllr T Murray	Director of IGEN Chief Executive of Learning Partnerships
Cllr C Fox	Near relative in receipt of incapacity benefit.
Cllr P Harrand	Member, Leeds Learning Disabilities Partnership Board
Cllr A Lamb	Member, Scrutiny Board (Children's and Families) Member, 11-19 (25) Learning and Support Partnership Member, Children's Trust Board
Cllr G Latty	Member, Leeds Initiative – Health and Wellbeing Board
Cllr P Latty	Member, Scrutiny Board (Children's and Families) Member, Early Years Service Challenge and Advisory Partnership (formerly Early Years Development Partnership)
Cllr P Wadsworth	Board Member, West North West Homes Leeds

Cllr G Wilkinson	Member, Children's Advisory Panel Member, East North East Homes Leeds
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Cllr M Lobley	Member, Renewal
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d) Members declared personal interests in minute 85 of this meeting as follows:-

Cllr T Murray	Chief Executive of Learning Partnerships Director of IGEN
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Cllr K Wakefield	Member of Leeds City Region Employment and Skills Board Chair of Leeds Skills Board
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Cllr J Dowson	Chair of 11-19 Learning Support Partnership
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Cllr A Lowe	Member of Yorkshire and Humber Employers Committee
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Cllr C Macniven	Employed on a freelance basis by Learning Partnerships
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Cllr K Maqsood	Director of Leeds Education Achievement Project
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Cllr C Fox	Member, Bramhope Youth Development Trust
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Cllr B Hyde	Member, Reserve Forces and Cadets Association for Yorkshire and Humber
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Cllr A Lamb	Member, Scrutiny Board (Children's and Families) Member, 11-19 (25) Learning and Support Partnership Member, Children's Trust Board Member, Princes Trust WY Committee
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Cllr G Latty	Member, Leeds Initiative – Health and Wellbeing Board
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Cllr P Latty	Member, Scrutiny Board (Children's and Families) Member, Early Years Service Challenge and Advisory Partnership (formerly Early Years Development Partnership)
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Cllr J Marjoram	Member, Fostering Panel (Civic)
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Cllr J Procter	Member, Lady Elisabeth Hastings Educational Foundation
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Cllr M Robinson	Member, Leeds Schools Sports Association
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Cllr G Wilkinson	Member, Children's Advisory Panel
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Cllr B Cleasby	Governor, Horsforth School
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Cllr M Lobley	Member, Renewal
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e) Members declared personal interests in minute 84 of this meeting as follows:-

Cllr M Coulson	Member of West Yorkshire Integrated Transport Authority Chair of West Yorkshire Scrutiny Committee Integrated Transport
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Cllr J Dunn	Life Member of Transport and General Workers Union
Cllr P Gruen	Substitute Member Leeds City Region Transport Panel
Cllr J Harper	Member of West Yorkshire Integrated Transport Authority
Cllr A Khan	Member of West Yorkshire Integrated Transport Authority Passenger Transport Consultative Committee
Cllr J Lewis	Member of West Yorkshire Integrated Transport Authority Member of West Yorkshire integrated Transport Authority District Liaison Committee West Yorkshire Passenger Transport Authority Local Transport Plan Steering Group
Cllr A Lowe	Member of Transport and General Workers Union
Cllr M Lyons	Member of West Yorkshire Integrated Transport Authority
Cllr J McKenna	Member of West Yorkshire Integrated Transport Authority Passenger Consultative Committee Member of Transport and General Workers Union
Cllr V Morgan	Member of West Yorkshire Integrated Transport Authority
Cllr N Walshaw	Member of West Yorkshire Integrated Transport Authority Passenger Consultative Committee
Cllr A Carter	Member, West Yorkshire Passenger Transport Authority
Cllr D Collins	Member, Scrutiny Board (Regeneration)
Cllr C Fox	Member, WYITA District Liaison Committee Member, WYITA Passenger Transport Consultative Committee
Cllr B Hyde	Member, West Yorkshire Integrated Transport Authority
Cllr M Lobley	Member, Scrutiny Board (Sustainable Economy and Culture)
Cllr J Procter	Member, Aire Valley Regeneration Board Member, Leeds Initiative, Sustainable Economy and Culture Board
Cllr M Robinson	Member, Scrutiny Board (Sustainable Economy and Culture)

f) Members declared personal interests in minute 87 of this meeting as follows:-

Cllr T Murray	Chief Executive of Learning Partnerships Director of IGEN
Cllr B Anderson	Chair, Scrutiny Board (Safer and Stronger Communities) Member, Leeds Initiative – Stronger Communities Partnership

Cllr L Carter	Member, Leeds Initiative Safer and Stronger Communities Board
Cllr P Harrand	Member, Leeds Learning Disabilities Partnership Board
Cllr P Latty	Member, Scrutiny Board (Children's and Families)
Cllr J Procter	Chair, Scrutiny Board (Regeneration)

g) Members declared personal interests in minute 88 of this meeting as follows:-

Cllr B Anderson	Member, Leeds Initiative City Centre Partnership
Cllr A Carter	Member, West Yorkshire Passenger Transport Authority
Cllr D Collins	Member, Scrutiny Board (Regeneration)
Cllr C Fox	Member, WYITA District Liaison Committee Member, WYITA Passenger Transport Consultative Committee
Cllr B Hyde	Member, West Yorkshire Integrated Transport Authority
Cllr M Lobley	Member, Scrutiny Board (Sustainable Economy and Culture)
Cllr J Procter	Member, Aire Valley Regeneration Board Member, Leeds Initiative, Sustainable Economy and Culture Board
Cllr M Robinson	Member, Scrutiny Board (Sustainable Economy and Culture)

78 **Communications**

The Chief Executive reported that he had recently received the following responses in respect of White Paper resolutions agreed at the November 2011 Council meeting:-

White Paper on BBC Cuts – Responses received from:-

- Ed Vaizey, Minister for Culture, Communications and Creative Industries.
- Mark Thompson, Director General of the BBC.
- Judy Lustigman from the BBC Trust Unit on behalf of Lord Patten, Chairman of the BBC Trust.

White Paper on Feed In Tariff Scheme – Response received from:-

- Gregory Barker MP, Minister of State, Department of Energy and Climate Change.

White Paper on Health and Social Care Bill – Response received from:-

- Earl Howe the Parliamentary Under Secretary of State for Quality at the Department of Health.

79 Deputations

Two deputations were admitted to the meeting and addressed Council, as follows:-

- 1) Mayor for the Day regarding 'When It Comes To Keeping Kidz Active – Leeds Leads.
- 2) Leeds Climate Action Coalition regarding the impact of the Feed in Tariff review on jobs, fuel poverty and carbon reduction in Leeds.

RESOLVED – That the subject matter in respect of the deputations be referred to the Executive Board for consideration.

80 Reports

a) Appointments

It was moved by Councillor J Lewis, seconded by Councillor Lobley and

RESOLVED – That the report of the City Solicitor on appointments be approved, namely:-

- That Councillor P Grahame replace Councillor Mitchell on Scrutiny Board (Regeneration).

b) Attendance at Meetings

It was moved by Councillor J Lewis, seconded by Councillor Lobley and

RESOLVED – That the report of the City Solicitor on attendance at meetings be approved.

c) Amendments to the Officer Delegation Scheme (Executive Functions)

It was moved by Councillor Wakefield, seconded by Councillor J Lewis and

RESOLVED – That the report of the Director of Resources on amendments to the Officer Delegation Scheme (Executive Functions) and the consequential amendments to the Constitution, in accordance with Executive Procedure Rule 1.4(b), be noted.

d) Calculation of the Council Tax Base 2012/13

It was moved by Councillor Wakefield, seconded by Councillor J Lewis and

RESOLVED – That the report of the Director of Resources on the calculation of the Council tax base 2012/13 for the purpose of calculating the Council Tax be approved.

81 Questions

Q1 Councillor A Carter to the Executive Member (Neighbourhoods, Housing and Regeneration):-

Will the Executive Board Member for Neighbourhoods, Housing and Regeneration please confirm that he, and the Member of Parliament for East Leeds did in fact commission the withdrawn report on the East Leeds Regeneration Board, and that the report was drafted by Paul Forbes, as has

already been confirmed by representatives of the Leeds and North Yorkshire Chamber of Commerce?

The Executive Member (Neighbourhoods, Housing and Regeneration) replied.

Q2 Councillor Chastney to the Executive Member (Development and the Economy):-

Will the Executive Member for development please update Council on the outcome of the West Park Centre options appraisal?

The Executive Member (Development and the Economy) replied.

Q3 Councillor Maqsood's question to the Executive Member (Children's Services) was withdrawn.

Q4 Councillor Leadley to the Leader of Council:-

Will the Leader of Council be seeking advice from Councillor Neil Dawson during preparation of the Leeds City Council Budget for 2012-13?

The Leader of Council replied.

Q5 Councillor Renshaw to the Executive Member (Environmental Services):-

Would the Executive Member for Environmental Services update Members on the introduction of ambitious new targets for recycling in the city?

The Executive Member (Environmental Services) replied.

Q6 Councillor Anderson to the Executive Member (Environmental Services):-

Will the Executive Member for Environmental Services like to take this opportunity to apologise to the residents of Leeds who have suffered a poor and inconsistent refuse collection service recently and will he further take this opportunity to confirm that he will make every effort to ensure that these problems do not occur again?

The Executive Member (Environmental Services) replied.

Q7 Councillor Bentley to the Executive Member (Neighbourhoods, Housing and Regeneration):-

Does the Executive Member for Neighbourhoods and Housing agree that the Council should set an example to other employers on the issue of apprenticeships?

The Executive Member (Neighbourhoods, Housing and Regeneration) replied.

Q8 Councillor G Hyde to the Leader of Council:-

Would the Leader update Council as to the implications for Leeds of last month's Core Cities announcement by Nick Clegg?

The Leader of Council replied.

Q9 Councillor Gettings to the Executive Member (Children's Services):-

Could the Executive Member for Children's Services inform Council how many Primary and Secondary schools in Leeds have become Academies, Free Schools or Trust Schools and what implication this has for the city?

The Executive Member (Children's Services) replied.

Q10 Councillor G Harper to the Executive Member (Neighbourhoods, Housing and Regeneration):-

Is the Executive Member for Neighbourhoods, Housing & Regeneration as relieved as I am that the Government has finally enabled us to move forward with the Little London, Beeston Hill & Holbeck PFI Regeneration scheme?

The Executive Member (Neighbourhoods, Housing and Regeneration) replied.

Q11 Councillor Lamb to the Executive Member (Children's Services):-

Will the Executive Member for Children's Services provide an update on the project to replace the ESCR computer system, is it on time and on budget?

The Executive Member (Children's Services) replied.

At the conclusion of question time, the following questions remained unanswered and it was noted that, under the provisions of Council Procedure Rule 11.6, written answers would be sent to each Member of Council:-

Q12 Councillor Pryke to the Executive Member (Environmental Services).

Q13 Councillor Lowe to the Executive Member (Neighbourhoods, Housing and Regeneration).

Q14 Councillor Leadley to the Executive Member (Development and the Economy).

Q15 Councillor A Khan to the Executive Member (Adult Health & Social Care).

Q16 Councillor Lamb to the Executive Member (Leisure).

Q17 Councillor Matthews to the Executive Member (Development and the Economy).

Q18 Councillor Jarosz to the Executive Member (Development and the Economy).

Q19 Councillor Finnigan to the Leader of Council.

Q20 Councillor A McKenna to the Leader of Council.

Q21 Councillor Wilkinson to the Executive Member (Environmental Services).

Q22 Councillor Townsley to the Leader of Council.

Q23 Councillor E Taylor to the Executive Member (Children's Services).

- Q24 Councillor Anderson to the Executive Member (Development and the Economy).
- Q25 Councillor Pryke to the Executive Member (Environmental Services)
- Q26 Councillor Anderson to the Executive Member (Environmental Services).).
- Q27 Councillor Townsley to the Executive Member (Leisure).
- Q28 Councillor Marjoram to the Executive Member (Development and the Economy).
- Q29 Councillor Campbell to the Executive Member (Development and the Economy).
- Q30 Councillor Robinson to the Executive Member (Development and the Economy).
- Q31 Councillor Pryke to the Executive Member (Neighbourhoods, Housing and Regeneration).
- Q32 Councillor Marjoram to the Leader of Council.

82 Recommendations of the Executive Board

It was moved by Councillor Wakefield, seconded by Councillor J Lewis, and

RESOLVED – That the recommendations of the Executive Board, as presented by the report of the Director of Resources, with regard to the Large Casino – Approval of the Revised Gambling Act 2005 Statement of Licensing Policy 2010-12 to come into effect on 23rd February 2012 and the consultation report as the Council's response to the public consultation be approved.

83 Minutes

It was moved by Councillor Wakefield, seconded by Councillor J Lewis that the minutes be received in accordance with Council Procedure Rule 2.2(i).

Council Procedure Rule 4, providing for the winding up of business, was applied prior to all notified comments on the minutes having been debated.

The meeting was suspended at 4.55pm and resumed at 5.20pm.

84 White Paper Motion (in the name of Councillor Golton) - Transport Infrastructure

Under the provisions of Council Procedure Rule 14.10, leave of Council was given to alter the amendment in the name of Councillor R Lewis by the insertion of the following at the end of the amendment:-

‘This Council requests a report to Executive Board outlining options for Park and Ride.’

Under the provisions of Council Procedure Rules 13.2(d) and 14.11 and with the consent of the seconder, leave of Council was given to Councillor Anderson to withdraw the amendment in his name and to second the amendment in the name of Councillor R Lewis.

It was moved by Councillor Golton, seconded by Councillor Downes, that this Council welcomes the commitment made by the Deputy Prime Minister here in Leeds supporting cities to lead our national economic recovery.

Council recognises the role of infrastructure investment in creating jobs, apprenticeships and supporting local businesses and welcomes the recent call from Leeds City Region Leaders for greater certainty from the Government around long term transport funding.

Council believes that there are actions the Council can take now to get the city on the move again, and calls on the Executive to bring forward proposals to progress with park and ride schemes at Stourton and Bodington Hall irrespective of the Government's decision on the NGT scheme and to investigate the viability of additional park and ride sites in other parts of the city.

An amendment was moved by Councillor R Lewis, seconded by Councillor Anderson to delete all after 'This Council' and replace with:-

'urge the Government to follow through on the commitment made by the Deputy Prime Minister here in Leeds to devolve new powers to cities.

Council recognises the role of infrastructure investment in creating jobs, apprenticeships and supporting local businesses and welcomes the recent call from Leeds City Region Leaders for greater certainty from the Government around long term transport funding.

Council believes all avenues for improving public transport provision in the city should be explored including investigating the viability of park and ride sites and calls on the Government to make a swift decision on NGT so that an integrated approach to public transport can be developed.

This Council requests a report to Executive Board outlining options for Park and Ride.'

The amendment in the name of Councillor R Lewis was carried and, upon being put as the substantive motion, it was

RESOLVED – That this Council urge the Government to follow through on the commitment made by the Deputy Prime Minister here in Leeds to devolve new powers to cities.

Council recognises the role of infrastructure investment in creating jobs, apprenticeships and supporting local businesses and welcomes the recent call from Leeds City Region Leaders for greater certainty from the Government around long term transport funding.

Council believes all avenues for improving public transport provision in the city should be explored including investigating the viability of park and ride sites and calls on the Government to make a swift decision on NGT so that an integrated approach to public transport can be developed.

This Council requests a report to Executive Board outlining options for Park and Ride.

85 White Paper Motion (in the name of Councillor Blake) - Children and Young People

It was moved by Councillor Blake, seconded by Councillor Hanley, that this Council believes that young people are being hit harder by the Government's response to the economic downturn than any other age group, as evidenced by recent reports by the Institute for Fiscal Studies.

Council notes with grave concern that the level of young people not in education, employment or training is at a record high, while predictions for economic growth have been significantly downgraded. This comes at a time when Government policies are reducing opportunities in education and destroying the careers service, policies which have resulted in a significant drop in the number of university applications.

Council commits to working together with partner organisations to achieve the best possible outcomes for children and young people in Leeds. This includes fully engaging with the business community to increase the numbers of apprenticeships offered to Leeds young people.

Council therefore:-

- a) calls on our partner organisations to fully support and commit to achieving our ambition to become the UK's first Child Friendly City;
- b) asks Government to rethink its response to the economic downturn in order to mitigate the damaging effects that policies including the removal of the Education Maintenance Allowance and the raising of tuition fees are having on the life chances of children and young people.

Council requests that the Chief Executive write to the Minister for Children and Families to highlight the concerns of this Council.

An amendment was moved by Councillor Downes, seconded by Councillor Campbell
Delete first two paragraphs and replace with:-

'Council welcomes the creation by the Government of the £1 billion Youth Contract to help young people not in education, employment or training find work.

Council welcomes the £18 million pupil premium funding that Leeds schools will receive in 2012-13 and notes the assessment from the IFS that the policy is a simple, transparent and effective way of targeting education spending to deprived communities.

Council notes recent comments from Ed Miliband that the Labour party needs to wake up to the reality of the budget deficit.

Council further notes with regret that the gap between rich and poor widened during the course of 13 years of the last Labour Government.

Council also notes that careers guidance for young people in years 9, 10 and 11 only is far too late to start. Council believes that life skills, which identify with employability skills, should form part of the teaching and learning which young people receive throughout their education.'

Delete all from 'Council therefore' to 'life chances of children and young people'
[bullet points]

Delete all from 'the Minister' to end of motion and replace with [final paragraph]:-

'our partner organisations seeking their full support and commitment to achieving our ambition to become the UK's first Child Friendly City.'

Amended motion would then read:-

'Council welcomes the creation by the Government of the £1 billion Youth Contract to help young people not in education, employment or training find work.

Council welcomes the £18 million pupil premium funding that Leeds schools will receive in 2012-13 and notes the assessment from the IFS that the policy is a simple, transparent and effective way of targeting education spending to deprived communities.

Council notes recent comments from Ed Miliband that the Labour party needs to wake up to the reality of the budget deficit.

Council further notes with regret that the gap between rich and poor widened during the course of 13 years of the last Labour Government.

Council also notes that careers guidance for young people in years 9, 10 and 11 only is far too late to start. Council believes that life skills, which identify with employability skills, should form part of the teaching and learning which young people receive throughout their education.

Council commits to working together with partner organisations to achieve the best possible outcomes for children and young people in Leeds. This includes fully engaging with the business community to increase the numbers of apprenticeships offered to Leeds young people.

Council therefore requests that the chief executive writes to our partner organisations seeking their full support and commitment to achieving our ambition to become the UK's first Child Friendly City.'

A second amendment was moved by Councillor Lamb, seconded by Councillor W Hyde to:-

Delete between 'This Council believes' and 'Council Commits to.' and replace with:-

'that young people have been hit particularly badly by the economic downturn and notes with concern the number of young people not in education, employment or training (NEET) at a time when predictions for economic growth in the short term remain gloomy.'

Delete all after 'Leeds young people' and replace with:-

'This Council believes that delivering a better future for our children and young people is of the highest importance and as such should be a key focus for all political parties on Leeds City Council.

Council commits to work together on an all party basis to deliver improved outcomes for children and young people in Leeds, with a particular emphasis on spend to save initiatives that will deliver increasing resources to enable the introduction of comprehensive early intervention programmes that will begin to tackle the problem of NEETs both now and in the future.'

Amended motion would read:-

'This Council believes that young people have been hit particularly badly by the economic downturn and notes with concern the number of young people not in education, employment or training (NEET) at a time when predictions for economic growth in the short term remain gloomy.

Council commits to working together with partner organisations to achieve the best possible outcomes for children and young people in Leeds. This includes fully engaging with the business community to increase the numbers of apprenticeships offered to Leeds young people.

This Council believes that delivering a better future for our children and young people is of the highest importance and as such should be a key focus for all political parties on Leeds City Council.

Therefore Council resolves to work together on an all party basis to deliver improved outcomes for children and young people in Leeds, with a particular emphasis on spend to save initiatives that will deliver increasing resources to enable the introduction of comprehensive early intervention programmes that will begin to tackle the problem of NEETs both now and in the future.'

The amendments were declared lost and, upon the motion being put to the vote, it was

RESOLVED – That this Council believes that young people are being hit harder by the Government's response to the economic downturn than any other age group, as evidenced by recent reports by the Institute for Fiscal Studies.

Council notes with grave concern that the level of young people not in education, employment or training is at a record high, while predictions for economic growth have been significantly downgraded. This comes at a time when Government policies are reducing opportunities in education and destroying the careers service, policies which have resulted in a significant drop in the number of university applications.

Council commits to working together with partner organisations to achieve the best possible outcomes for children and young people in Leeds. This includes fully engaging with the business community to increase the numbers of apprenticeships offered to Leeds young people.

Council therefore:-

- a) calls on our partner organisations to fully support and commit to achieving our ambition to become the UK's first Child Friendly City;
- b) asks Government to rethink its response to the economic downturn in order to mitigate the damaging effects that policies including the removal of the Education Maintenance Allowance and the raising of tuition fees are having on the life chances of children and young people.

Council requests that the Chief Executive write to the Minister for Children and Families to highlight the concerns of this Council.

(The provision of Council Procedure Rule 4.1(b) was applied during the debate on this motion and 3.1(d) was applied following the debate on this motion.)

86 White Paper Motion (in the name of Councillor Finnigan) - Welfare Reforms

It was moved by Councillor Finnigan, seconded by Councillor Varley, and

RESOLVED – That this Council supports welfare reform. This Council recognises that any new welfare provision must be affordable, effectively targeted, support people into employment and promote active citizenry.

This Council agrees to set up a cross party working group to analyse in depth present proposals to see if they comply with these conditions and advise the Council accordingly on any amendments that need to be lobbied for and any new Council processes that should be introduced to accommodate the new welfare system.

87 White Paper Motion(in the name of Councillor Lobley) - Mandatory Work Activity Pilot

It was moved by Councillor Lobley, seconded by Councillor Wadsworth, that this Council welcomes the planned expansion of the Government's mandatory work activity pilot, which asks benefit claimants to undertake community work for four weeks in return for their benefits. Council notes that the scheme is part of the Government's drive to reduce people's dependency on benefits and provide positive work experience to aid their search for employment.

Council believes that, if the scheme were extended nationally, it could both help to reduce the country's huge benefits bill and provide many families in Leeds who want to work with the chance to gain valuable experience. Council requests the Director of Environment and Neighbourhoods to liaise with the Department of Work and Pensions in order to establish how such a scheme would work in Leeds.

Upon being put to the vote, the motion was declared lost.

88 White Paper Motion (in the name of Councillor Downes) - Council Procedure Rule 3.1(d) - NGT Decision

It was moved by Councillor Downes, seconded by Councillor J Lewis, that this Council notes with regret that the recent delay to the Government's decision on the NGT scheme is costing Leeds taxpayers £1 million per month.

Whilst respecting the Government's request for further information about the bid, Council believes that whatever the Government decides on the scheme, it should be made swiftly.

Council calls on the Chief Executive to draft a letter, signed by all party leaders, to the Secretary of State for Transport requesting that once the bid is resubmitted, she and her department treat it as a high priority so that a decision is made as soon as possible.

An amendment was moved by Councillor Lobley, seconded by Councillor Anderson to Delete all after 'Council notes' and replace with:-

'the recent Government decision to allow further time for Leeds to provide evidence to support the improvement to the NGT cost to benefit ratio which is now £5.90 in benefits for every £1 spent.

This Council fully supports the delivery of the NGT scheme in Leeds and believes that the scheme along with other recent Government investment in the city's transport infrastructure will bring significant benefits to the economy in Leeds.

Council regrets the delay in approving the scheme but looks forward to the DfT Minister, Norman Baker, making a final decision on NGT in May 2012.

Amended motion would read:-

Council notes the recent Government decision to allow further time for Leeds to provide evidence to support the improvement to the NGT cost to benefit ratio which is now £5.90 in benefits for every £1 spent.

This Council fully supports the delivery of the NGT scheme in Leeds and believes that the scheme along with other recent Government investment in the city's transport infrastructure will bring significant benefits to the economy in Leeds.

Council looks forward to the DfT Minister, Norman Baker, making a final decision on NGT in May 2012.

The amendment was declared lost and, upon the motion being put to the vote, it was

RESOLVED – That this Council notes with regret that the recent delay to the Government's decision on the NGT scheme is costing Leeds taxpayers £1 million per month.

Whilst respecting the Government's request for further information about the bid, Council believes that whatever the Government decides on the scheme, it should be made swiftly.

Council calls on the Chief Executive to draft a letter, signed by all party leaders, to the Secretary of State for Transport requesting that once the bid is resubmitted, she and her department treat it as a high priority so that a decision is made as soon as possible.

Council rose at 7.20 pm.



Report author: Kevin Tomkinson
Tel: 2474357

Report of the City Solicitor

Report to Council

Date: 22nd February 2012

Subject: Council Budget Motion

Are specific electoral Wards affected? If relevant, name(s) of Ward(s):	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No
Are there implications for equality and diversity and cohesion and integration?	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No
Is the decision eligible for Call-In?	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No
Does the report contain confidential or exempt information? If relevant, Access to Information Procedure Rule number: Appendix number:	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No

Summary of main issues

- 1.0 The Budget motion before Council arises from recommendations contained in a number of reports. This report assembles those reports and identifies their relationship to the recommendations before Council to assist members in consideration of the decision.

Recommendations

The recommendation for full Council arising from these reports is that which is included on the Council Summons as the budget motion.

1 Purpose of this report

- 1.1 To present the various reports which are relevant to the consideration of the budget motion by full Council on 22ⁿ^d February 2012.

2 Background information

- 2.1 There has been a post Executive Board change to the Treasury Management Report as detailed in appendix 1 of this report.

3 Main issues

Reports are attached to this covering report as follows:

Item 4(i) Revenue Budget 2012/2013 Page 1-280

This report sets out the Council's budget for 2012/13 as recommended by the Executive Board on 10th February 2012 and also provides table 3 as detailed in the report. Recommendations (i), and (ii) at paragraph 13.1 form part of the budget motion.

Item 4(ii) Council Tax 2012/13 Page 1-16

This is the detailed report in relation to the setting of the Council Tax the recommendation from which forms the bulk of the motion before Council.

Item 4(iii) Capital Programme Update 2011 to 2014 Page 1-118

This report sets out the updated capital programme for 2011/2014 as recommended by the Executive Board on 10th February 2012. Recommendations at paragraph 6.1(a) to (d) are part of the budget motion.

Item 4(iv) Treasury Management Policy and Strategy Statements 2012/2013 Page 1-36

This report sets out the Treasury Management Strategy for 2012/13 and provides an update on the implementation of the 2011/12 strategy. The Executive Board considered the report on 10th February 2012 and the recommendations at 6.3 to 6.6 of the report are the final part of the budget motion.

4 Corporate Considerations

4.1 Consultation and Engagement

4.1.1 As per the report to the Executive Board.

4.2 Equality and Diversity / Cohesion and Integration

4.2.1 As per the report to the Executive Board.

4.3 Council Policies and City Priorities

4.3.1 As per the report to the Executive Board.

4.4 Resources and Value for Money

4.4.1 As per the report to the Executive Board.

4.5 Legal Implications, Access to Information and Call In

4.5.1 As per the report to the Executive Board.

4.6 Risk Management

4.6.1 As per the report to the Executive Board.

5 Recommendations

The recommendation for full Council arising from these reports is that which is included on the Council Summons as the budget motion.

6 Background documents

6.1 The reports referred to in 3 above.

Appendix 1

Post Executive Board Changes to the Treasury Management Report

1 Paragraph 3.3.8 to the Treasury Report which reads...

- The changes to the Housing Subsidy system will mean that the Council will have £107.390m and associated premiums of HRA loans repaid, but will equally no longer receive housing subsidy support for these loans that are redeemed. Work is underway to establish a system that allocates loans and interest costs between the general fund and HRA, as the current statutory method of apportioning debt charges between the general fund and HRA will cease. The overriding principles of the new system must ensure that:

The DCLG have issued revised settlement figures under the new HRA self financing regime and Leeds will now have £112.138m of loans repaid against the previous notification of £107.390m.

Report of the Director of Resources

Report to Executive Board

Date: 10th February 2012

Subject: Revenue Budget and Council Tax 2012/13

Are specific electoral Wards affected? If relevant, name(s) of Ward(s):	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No
Are there implications for equality and diversity and cohesion and integration?	<input checked="" type="checkbox"/> Yes	<input type="checkbox"/> No
Is the decision eligible for Call-In?	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No
Does the report contain confidential or exempt information? If relevant, Access to Information Procedure Rule number: Appendix number:	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No

Summary of main issues

1. This report seeks the approval of the Executive Board in recommending to Council a budget and Council Tax for 2012/13. The report sets out the framework for compiling the 2012/13 budget taking into account the Local Government Finance settlement, the initial budget proposals that were agreed by the Executive Board in December 2011, the results of budget consultation and other factors that have influenced the budget now being proposed. The report also provides an update to the Equality Impact Assessment that was developed as part of the initial budget proposals.
2. The financial year 2012/13 is the second year of the Comprehensive Spending Review 2010 and the reduction in government funding for 2012/13 again presents a significant financial challenge to the Council. In addition, demand led spending pressures within Adult Social Care and Children's Social Care, together with declining income levels in both City Development and Environment and Neighbourhoods have also had to be met. The budget now being proposed is not just a response to these financial pressures, but also demonstrates how the Council is responding to a new policy agenda which recognises a new role for the authority, based around the developing concept of civic enterprise, but one which, in conjunction with partners and other stakeholders, is still firmly focused on countering disadvantage and inequality within the city.
3. The report asks Executive Board to recommend to Council a budget totalling £563.1m, which would result in the Leeds element of the Council Tax for 2012/13 staying the same as for 2011/12. This excludes Police and Fire precepts which will be incorporated into the report to be submitted to Council on the 22nd February 2012.

4. The report also provides an early assessment of the position in respect to 2013/14 and 2014/15. It is estimated that for these years the Council will need to find further savings of £48.9m in 2013/14 and £48.2m in 2014/15. Although not definitive this does give an indication of the scale of the continuing financial challenge that the Council will be facing.
5. In addition, this report also asks Executive Board to recommend to Council an increase in Council House rents, garage rents and service charges of 6.82%.

1 INTRODUCTION

- 1.1. This report sets out the Council's budget for 2012/13. It has been prepared in the context of the Council's initial budget proposals agreed by Executive Board in December 2011 and the Local Government Finance settlement.
- 1.2. This report seeks approval from the Executive Board to recommend to Council that the City Council's Revenue Budget for 2012/13 be approved at £563.114m. This results in a Band D Council Tax of £1,123.49 for the Leeds element which is the same level as for 2011/12.
- 1.3. Detailed budget proposals for each service are set out in the directorate budget reports attached. This information will be consolidated into the Annual Financial Plan and the Budget Book;
 - The Annual Financial Plan - this document brings together the revenue budget, capital programme and performance indicators for 2012/13 providing a clear link between spending plans and performance, at directorate level.
 - The Budget Book – this contains detailed budgets for each directorate at both service level and by type of expenditure/income. Further copies of this document are available to members on request and via the intranet.
- 1.4. In accordance with the Council's Budget and Policy Framework, decisions as to the Council's budget and Council Tax are reserved to Council. As such, the recommendation at 13.1 which recommends the budget to Council is not eligible for call in. Except to the extent to which a further decision making process is referred to, agreement of this budget by Council implies the agreement of actions necessary to deliver the budget as described throughout this report and in the accompanying appendices.
- 1.5. The budget proposals contained within this report have, where appropriate, been the subject of the Council's Equality Impact Assessment process and mitigating measures have been put in place where possible.

2 INITIAL BUDGET PROPOSALS

- 2.1 In accordance with the Council's Budget and Policy Framework, initial budget proposals for 2012/13 were approved by the Executive Board on the 14th December 2011. It was agreed that they should be submitted to Scrutiny for review and consideration, and also that they would be used as the basis for wider consultation. It continues to be necessary for the Council to develop its financial plans within funding envelopes with significant reductions in the level of government grant. The October 2010 Spending Review set out the Government's proposals to reduce public spending by £81bn over a four year period, with a 20% cash reduction in planned local government funding by central government, equivalent to a reduction of 28% taking into account expected inflation, but the reductions are significantly front loaded.

- 2.2 The Council received a two year funding settlement in December 2010 covering 2011/12 and 2012/13, with the second year being subject to confirmation, and this formed the basis of the assumed funding envelope for developing the initial budget proposals. For Leeds this meant a reduction in the Council's Formula Grant of £27m, partly offset by an increase in un-ringfenced Core grants from the Government of £0.6m, meaning a forecast reduction in the Council's funding envelope of £26.4m.
- 2.3 However, the report noted that there was a degree of uncertainty as to the grant assumptions for 2012/13. This was partly due to the fact that the 2012/13 grant settlement was still subject to confirmation, but in addition, the Department for Education (DfE) had issued a consultation as to the amount that should be deducted from local authorities in respect the transfer to academies of Local Authority Central Education functions funded from Local Authority resources. The settlements for both 2011/12 and 2012/13 included deductions in respect to academies, which for Leeds were £1.76m in 2011/12 and a further £1.39m for 2012/13.
- 2.4 The initial budget proposals identified that in addition to the £26.4m reduction in grants from Government, the Council in 2012/13 was also facing significant spending pressures which were estimated at £29m, as summarised below:

	2012/13 £000s
Funding	
Formula Grant reduction	27,000
Core Grants	-600
Sub-Total	26,400
Inflation	3,570
Pressures	
Adults	9,200
Children's	13,850
City Development	1,500
E&N	826
Debt	4,000
Carbon Reduction (GF)	700
Other base pressures/ongoing efficiencies	-4,642
Sub-Total Other Pressures	25,434
Total Pressures incl funding reduction	55,404

- 2.5 These pressures were fully explained in the report, but included the continuation of demand pressures within both Children's Services and Adult Social Care. It was also identified that in addition to having to provide for inflation and the additional debt charges associated with the capital programme, it was also necessary to reflect shortfalls in income budgets within City Development and Environment and Neighbourhoods. Provision was also made for the impact of the Government

Carbon Reduction Commitment (CRC) Energy Efficiency Scheme. These pressures were to some degree offset as directorates had been required to review their base budgets to identify efficiencies reflecting trends and on-going actions.

- 2.6 The initial budget proposals for 2012/13 therefore had to identify options to bridge a £55.4m gap, and the proposals put forward are summarised below:

	2012/13 £000s
Funding:	
Recurring	
Tax Base growth	-2,000
New Homes Bonus	-5,300
Non Recurring	
Council Tax - Council Tax freeze	-6,740
PFI reserve	-9,900
General reserves	-3,000
Sub-Total	-26,940
Summary Proposals	
Employees	-9,725
Premises	-200
External placements/providers	-1,463
Procurement	-3,130
Transport	-1,080
Income	-7,826
Alternative funding sources	-5,040
Sub-Total	-28,464
Total	-55,404

- 2.7 The initial budget proposed that the level of the Leeds element of the Council Tax is frozen for the second year. In doing this the Council will be able to take advantage of the Government's 2012/13 Council Tax freeze grant. This grant is worth the equivalent of a 2.5% Council Tax increase, which is £6.7m for Leeds. However, unlike the Government's 2011/12 Council Tax freeze grant which is guaranteed for four years, the 2012/13 grant is for one year only, and therefore further savings will need to be identified from 2013/14 onwards to offset this loss of income.
- 2.8 Directorate proposals for savings totalled £28.5m, and these were detailed in an appendix of the report.
- 2.9 The proposals for 2012/13 included the use of significant one off sources of funding, and as such it was recognised that it is imperative that a robust budget is agreed and that appropriate actions are taken to ensure that it is delivered. This is all the more important given that in 2013/14 and 2014/15 the Council will need to make further significant savings which will require the Council to review and transform its services in the light of its new role. As such it was recognised that the challenge facing the Council is not just a financial one, but is also how we respond to a new policy agenda and new expectations and demands.

- 2.10 Subsequent to issuing the report on the initial budget proposals, the Local Government Finance settlement for 2012/13 was confirmed on the 8th December 2011. This confirmed a £27m reduction in the Council's Formula Grant which was in line with the previously announced two year settlement and as assumed within the initial budget proposals. The table below details the Council's 2012/13 Formula Grant and Core Grants, and shows an overall reduction of £25.2m from the previous year.

	Budget 2011/12 £m	Initial Budget Proposal 2012/13 £m	Budget 2012/13 £m	Variation Budget - IBP 2012/13 £m
Formula Grant (excl Council Tax Freeze Grant)	315.061	288.087	288.087	288.087
Cash Reduction	-43.926	-26.974	-26.974	0.000
Variation in Core Grants	-7.512	0.634	1.756	1.122
Total Cash Reduction	-51.438	-26.340	-25.218	1.122

- 2.11 Also on the 8th December 2011, the DfE issued a further consultation document which has confirmed that they do not intend to reopen either the 2011/12 or the 2012/13 settlements. However, for each Local Authority the DfE will calculate the costs applicable to Local Authority Central Education functions in 2012/13 based on the actual number of pupils in Academies throughout the financial year. If this calculation produces a total below the topslice, a refund will be made to the local authority through a un-ringfenced specific grant, if it produces a total above the topslice, no further funding will be recovered from the local authority. For 2013/14, the DfE intends to explore how funding for these services could be removed from the block grant and paid as a grant to Authorities and Academies proportionate to pupil numbers according to a national rate.

3. CONSULTATION

- 3.1 In preparing the current 3-year financial strategy and the budget for 2011/12, significant consultation was undertaken to determine the budgetary strategy to be adopted for the period 2011/12 to 2013/14 – the consultation was undertaken under the banner of “The Spending Challenge”. This included public consultation, engagement with the third sector and business sector, regular meetings with trade unions as well as inviting all staff to make suggestions on savings and efficiencies. The outcome of this consultation was extensive and informed both the 3-year strategy and the 2011/12 budget. As we move into the second year of the strategy, it was appropriate to use the outcome of this original consultation to inform our proposals, supplemented by further consultation to identify whether the budget strategy adopted 12 months ago continued to be the appropriate strategy to inform budget setting for 2012/13.
- 3.2 Therefore, building on the consultation that was undertaken for the 2011/12 budget, further consultation has been undertaken in preparation of the 2012/13 budget which has included:

- All party budget meeting
- An update in the Council's "About Leeds" newspaper and on the Council's internet in the form of a "you said, we did" presentation and providing an opportunity for people to "have their say" if they felt the headline priorities previously identified did not continue to be the key areas of focus.
- Consultation with the third sector, the business sector and the Youth Council
- Regular meetings with trade unions
- In accordance with the Council's constitution, Scrutiny Boards have been given the opportunity to consider the initial budget proposals

3.3 In the spending challenge consultation Leeds' residents gave their priorities for the Council's budget. These priorities together with the "What if Leeds...." consultation that was undertaken during 2011 in the development of the city's vision, continue to guide the development of the Council's financial plans. Prior to the publication of the initial budget proposals, through the "About Leeds" newspaper the Council took the opportunity to inform the people of Leeds what they said previously and what we have done, as well as providing an opportunity for residents to comment further should they so wish. In the Spending Challenge consultation, residents identified the top spending priorities to be:

- Tackle the worst anti-social behaviour first
- Encourage people to recycle and throw less away
- Help people stay in their own homes for as long as possible
- Bring services together and make better use of building
- Work to get local jobs for local people

3.4 Due to the nature of the extensive consultation undertaken as part of the Spending Challenge on the 3-year strategy, and this year's engagement being more to update on progress and check whether the key priorities remain, the overall response rate was not as high as it was for consultation on the strategy. Approximately 150 residents offered views as part of the engagement process with the overwhelming majority agreeing that the agreed spending challenge priorities remain to be the key ones. On average, 90% of those who responded agreed the priorities agreed previously remained the most important issues to be addressed. It is worthy of note that in the original consultation "work to get local jobs for local people" was ranked fifth in order of importance but in the latest consultation is now ranked as equal top priority along with "tackle the worst anti-social behaviour" first. Details of the consultation are attached at Appendix 1a.

3.5 Following the publication of the Council's initial budget proposals on its internet site, comments on the proposals were received from Third Sector Leeds and this is included at Appendix 1b.

3.6 The initial budget proposals were submitted to scrutiny following their approval by Board on the 14th December 2011. Comments were received from Central and Corporate Functions Scrutiny and from the other portfolio boards. A summary of their views are attached at Appendix 2.

- 3.7 A consultation meeting also took place with the Youth Council on the 14th December 2011, and a summary of their views is attached at Appendix 3.
- 3.8 Directorate budget reports, which are attached, identify the ways in which the budget proposals respond to the consultation.

4. DEVELOPING THE INITIAL BUDGET PROPOSALS

- 4.1 The City of Leeds has an ambition to be the best city in the UK. If it is to achieve this ambition, Leeds City Council will need to be the best city council in the UK, providing strong civic leadership to galvanise the private, public and third sectors. The Council's financial plans for 2012/13 and beyond recognise that local government is facing a very different environment to that which it has operated within in recent times. This is partly due to the Government's priority of eliminating the deficit within the public finances, which is resulting in cuts to our grants from Government but also reflects the Government's new policy agenda. At the same time we need to recognise that society's needs and aspirations have continued to increase and change. Councils cannot deliver services and objectives alone, and the reality is that the best cities and towns will need to combine the best values of all sectors. Councils will need to change, to become much more enterprising, and responsive to their local communities, whilst retaining their role as major employers, service providers and democratically-mandated leaders. This new role will demand a new 'social contract' with local people to help make local places more liveable. It will also require businesses to play a more active role as corporate citizens and the third sector to act as a catalyst for connecting with local people.
- 4.2 These changes will not happen overnight, but the 2012/13 budget proposals now being put forward need to be seen in the context of these changes. The Council's approach to the development of its 2012/13 budget and future financial plans is based around the following actions:
- Resources need to be focused as much as possible on front line services to customers.
 - Innovation will be key to the transformation of services.
 - We are reviewing services and looking at collaboration opportunities across services in order to eliminate over-provision where this makes business sense.
 - Opportunities will be identified and pursued where appropriate, to provide services in collaboration with other local authorities, or other public organisations within the City and if appropriate beyond.
 - We expect to reduce our staffing levels by around 2500 by the end of 2015 compared to 2010 levels; every effort will be made to achieve this without compulsory redundancies.
 - We are reducing our spend on goods and services through better demand management, renegotiating prices with suppliers, centralising some of our ordering arrangements and making system improvements.

- We are reducing the number of buildings we occupy and making more efficient use of office space in the buildings remaining. We are also reducing our energy usage in our buildings.
- We are reviewing our income from fees and charges, and introducing new charges where appropriate.

4.3 The initial budget proposals for 2012/13 as approved by Executive Board at its meeting on the 14th December 2011 continue to form the basis of the budget proposals now been put forward for adoption by Council. However, there are a number of areas where changes have been made reflecting the consultation that has been undertaken and also the on-going review and scrutiny of the budget proposals. The 2012/13 budget now being proposed is detailed in section 5 of this report, with the directorate budgets explained further in Appendix 6, but the key changes from the initial budget proposals which have now been incorporated are as follows:

- The second year of the 2011/12 Council Tax freeze grant will now be paid as part of Formula Grant which has the effect of increasing the Council's reported net revenue budget but has no impact on the amount available to spend.
- Changes to the Local Government Pension Scheme will not impact in 2012/13 as previously assumed.
- No specific provision for pay awards has been made in directorates; any pay awards which might be agreed nationally will be funded from the general contingency provision. Additional provision has been included for debt charges reflecting the proposed capital programme.
- Additional provision has had to be made meet the forecast 2011/12 year end deficit on the Council Tax collection fund. Although collection rates have been maintained, the value of the debit to be collected is lower than originally forecast, arising from appeals, exemptions, etc.
- Additional provision is proposed to support work around homelessness and welfare reform.
- Additional funding from the health service has been assumed to support transitional costs within both Children's Services and Adult Social Care.
- Provision was set aside in the current year to fund costs associated with early leavers. The latest estimate is that not all of this will be required, and it is proposed that the unused balance is applied in 2012/13, as an additional contribution from General Fund Reserves.
- The West Yorkshire Integrated Transport Authority (WYITA) levy was initially to be reduced by 2.7%. It has now been agreed at a cash standstill, and the equivalent of a 2.7% saving on the levy (£2.6m across West Yorkshire) will now be used to establish a West Yorkshire Transport Fund earmarked reserve within the WYITA.
- All directorates have undertaken a review of their base budgets in order to identify further savings in back office overheads and running costs.

4.4 These changes to the initial budget proposals are included in the budget now being proposed for 2012/13 which is discussed in section 5 below.

5. MAIN FEATURES OF THE PROPOSED BUDGET

5.1 Directorates have prepared their budgets in accordance with guidelines laid down by the Director of Resources, taking account of the following:-

- No specific provision has been included in directorate estimates for a pay award in 2012/13, although there is some provision included within the central contingency for unforeseen costs. Provision of £0.4m has been made for 0.2% increase in the superannuation rate which reflects the latest actuarial review.
- All other general running costs have been reviewed and cash limited where possible taking account of specific contractual commitments. Specific provision has been made for the £8 per tonne increase in Landfill Tax, which represents an increase of £1m. An additional £1m has been provided for an increase in energy costs, and a further £0.7m for the government's Carbon Reduction Commitment Energy Efficiency Scheme.
- Discretionary fees and charges have been reviewed and there is no general increase, although there are a number of specific increases where it is felt that the market will bear them. These are detailed in the directorate reports, however, it is worth noting that in the context of the consultation and comments from Scrutiny there are no proposed increases in car parking charges.

5.2 As referred to in section 2 above, the financial year 2012/13 is the second year of the CSR and the Council's funding from government reduces by £25.2m. The budget strategy was set out in the Initial Budget Proposals report approved by Executive Board on 14th December 2011, which is summarised in section 2 above. Throughout the preparation of the budget the aim as far as possible has been to protect the delivery of front line services. This has been achieved through the identification of significant efficiency savings and the use of a number of reserves and short term funding sources.

5.3 Within the budget, additional funding has been found to maintain and in some instances delivery improvements in key priorities, these include:

- Additional funding of £7.7m within Adult Social Care for demand pressures. This provides funding towards the cost of the continuing impact of an ageing population and the needs of people with learning disabilities. This also reflects the current year pressure on the community care budgets for residential nursing and domiciliary care. Additional provision is also included for the Council's contribution towards the learning disability pooled budget, which as well as reflecting increasing numbers, also reflects the increasing complexity of people's needs. It is recognised that these demographic pressures will continue to grow in the long term, and will present the Council with significant financial challenges.

- Additional funding of £10.9m in Children's Social care for demand pressures. Over the last few years, the Council has seen significant increases in the level of demand for children's social care. It is proposed that the Council prioritises improvements in social care services to young people and the safeguarding of vulnerable children in the city. This includes £10.9m which will be used to fund additional external placements and the rise in the cost of fostering care reflecting the trends experienced in the current year. The directorate are developing plans with partners which in the medium and longer term are aimed at halting and indeed reversing the level of demand for high cost social care provision. To support this approach, £2.1m is provided for early intervention and prevention. In addition, £0.9m is provided for the expansion of childcare for vulnerable 2 year olds in accordance with Government policy.
 - Jobs and the economy are clearly significant issues, and this is also reflected in the consultation responses. Recognising this, it is proposed that provision of £1.75m to support economic initiatives in Leeds is included in the 2012/13 budget.
 - Full details of the government's welfare reforms are still emerging and a welfare reform strategy which is currently being determined will inform how the Council can support those affected by the changes. Additional expenditure of £0.2m has been provided for which is funded by government grant.
- 5.4 Reflecting current trends, provision has also been made for declining income, particularly in respect of planning and building fees, markets and car parking.
- 5.5 It is currently estimated that capital financing costs will increase by around £4.6m in 2012/13 in order to deal with existing capital commitments. This is £0.6m more than included in the Initial Budget Proposals, reflecting the current capital programme. This still assumes we continue with our strategy of keeping new borrowing on short term to take advantage of low rates and includes a target reduction that will need to be achieved through a combination of:
- A rigorous review of the capital programme beyond the extent of the current review and restricting further capital commitments;
 - Funding new commitments through selling assets; and/or,
 - Using asset sales to repay debt.
- 5.6 The budget includes provision for a £3.5m central contingency for items not foreseen and for items where there is a risk of variation during the year, including £0.25m Hardship fund for third sector .
- 5.7 Details of the efficiency savings are contained in the directorate budget reports. The budget is supported by a number of short term funding sources as a means to smooth the impact of the government grant reductions over two years. These are as follows:-

- Additional New Homes Bonus – £5.3m
This is the third year of a six year scheme which rises by £2.6m per annum over the life of the scheme
- Use of PFI reserve - £9.9m
The schools' PFI schemes uses a sinking fund to equalise payments with PFI grant over the life of the schemes. The schools PFI costs will now be met in the year they are incurred, facilitating the one off use of the reserve.
- Use of ELI reserve - £1.5m
Provision was set aside in the current year to fund the one off costs of the early leavers scheme . The estimated unused balance is to be applied as an additional contribution from general reserves
- General reserves - £4.92m
The budget is supported by the additional use of general reserves, further explained in Section 7

5.8 However, even taking account of the above additional sources of funding, it was recognised in the Initial Budget Proposals report that further savings would need to be made within service budgets. The savings within directorate budgets can now be summarised as follows:

- 5.8.1 The initial budget proposals detailed reductions in staffing levels over the period of the Spending Review. Staffing savings of around £9.7m were anticipated in 2012/13, although after accounting for staffing increases in priority areas, the net saving was forecast to be £7.2m. This included a general savings target of £2.5m which is now not considered achievable. After taking into account the impact of fully funded posts and non recurrent staffing savings in the current year, the overall staffing budget has reduced by £3.2m.
- 5.8.2 The Council's expectation following the Spending Review was that there would be a reduction of around 2,500 ftes over the 4 year period 2011/12 - 2014/15, and to achieve this, further reductions will be required in 2013/14 and 2014/15.

These reductions are expected to be achieved through a combination of:

- continuing the Council's current recruitment freeze
- assuming a normal level of staff turnover with replacements being restricted to essential posts only
- the launch of further Early Leaver Initiative schemes as appropriate

Our approach will mean that staff will leave the authority from across the whole range of services and it will be necessary therefore to manage this very carefully and make arrangements to retrain and redeploy staff where appropriate.

A review of the Council's trade union facilities agreements reflecting the reduction in the Council's workforce is proposed, and in the light of this a £40k saving is included in these proposals.

- 5.8.3 The Council values its partnership with the Third Sector and the sector provides many important services which are complementary to the Council's objectives. Moreover, the Council sees the third sector as having an increasing role in the delivery of services with the developing concept of civic enterprise. Directorate will continue to work closely with the third sector to identify opportunities and deliver efficiencies in order to protect services. A review of the Community Centres portfolio will identify opportunities for local community organisations to make better use of the range of community facilities that exist which could involve realising LCC assets. A vibrant voluntary and faith community will also be key the work of Adult Social Care to develop the Leeds care market in line with the priority of building better lives through enterprise.
- 5.8.4 The approach of individual directorates to the third sector will vary to some degree depending upon priorities and available opportunities. In general the budget proposals do not require further efficiencies on the same scale in 2012/13, but there are a number of specific proposals which are detailed within the directorate report. There are specific proposals for reducing the Supporting People which reflects an incremental approach to the £10.6m cut in the Government's funding for Supporting People made in the 2011/12 settlement. Although it is proposed that support to major arts organisations is reduced in 2012/13, these organisations have been working with the Council this year to improve the grants process to better support planning and sustainability. The Council has also been working closely with smaller organisations and individuals responding to their needs. A new approach has been introduced which will see the arts@leeds funding stream developed on a more sustainable basis with more focused criteria. In addition, the Leeds Inspired funding stream has been introduced which will support activity in each year which engages local people in participatory activity. It is proposed that the £0.3m that the Council puts into the West Yorkshire Grants Scheme will be allocated to this funding stream along with some of the old arts@leeds funding.
- 5.8.5 In 2011/12, through the Leeds Community Foundation, the Council provided funding for the establishment of Transition Fund to assist Third Sector groups to adjust to funding changes. The 2012/13 budget proposes to provide £250k to support the work of the Leeds Community Foundation in this area.
- 5.8.6 In addition to cash limiting most running cost budgets, which is estimated to save around £10m, the budget includes specific proposals to save a further £4.9m from procurement activity including:-
- £0.5m general fund savings on the new grass cutting contract from January 2012
 - £0.3m on waste management contracts
 - Closer working and collaboration between Parks and Countryside and Environmental action teams, £0.15m and a further £0.15m on CCTV and security functions across the Council
 - £0.5m across the Council on the contract for recruiting agency staff
 - £0.33m from procurement savings and operational changes within Highway maintenance

- £0.4m on IT contracts
 - Within Adults, savings of £1m have been included from reduced placement fee levels; £0.6m for a review of transport policy, current practices, further route rationalisation and greater use of the in-house fleet.
 - £1m forecast savings across the whole placement procurement programme within Children's
- 5.8.7 Income of £8.7m has been provided from Health to support Adult and Children's Social Care issues, which represents an increase of £4m from the Initial Budget Proposals. Additional income of £0.8m has been included within Resources Directorate for income generated from the provision of support services, including services to the growing number of academy schools.
- 5.9 Attached to this report are detailed budget reports for each directorate which set out the changes within the budget of each directorate. It is recognised that some actions may impact on particular communities and where deemed appropriate consultation and the consideration of mitigating actions will continue. Where directorate reports make reference to further decision making processes, then this will be in accordance with the Council's constitution.

6. PROPOSED BUDGET 2012/13 – SUMMARY

- 6.1 It is recommended that the Leeds element of the Council Tax will not increase although a forecast increase in the taxbase offset by a current year deficit on the collection fund will generate a net cash increase of £1.2m. Together with the reduction in Formula Grant of £27.0m, the overall cash decrease in the net revenue budget is £25.8m, which represents a 4.4% decrease as detailed in the following table. This is a decrease of 11.0% over the two years 2011/12 and 2012/13.

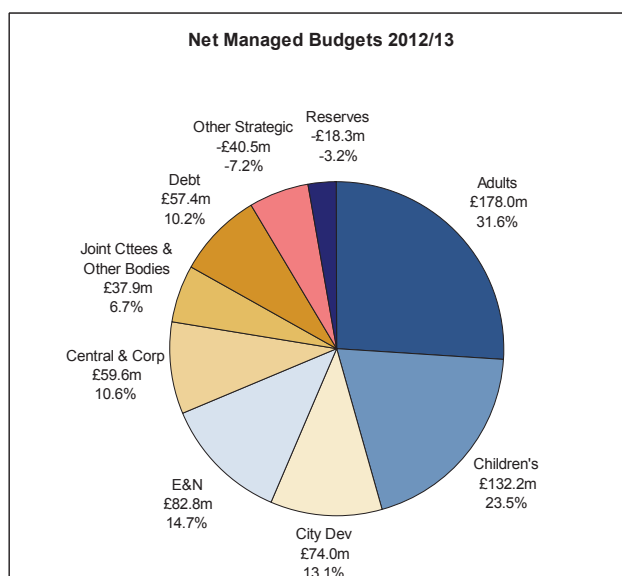
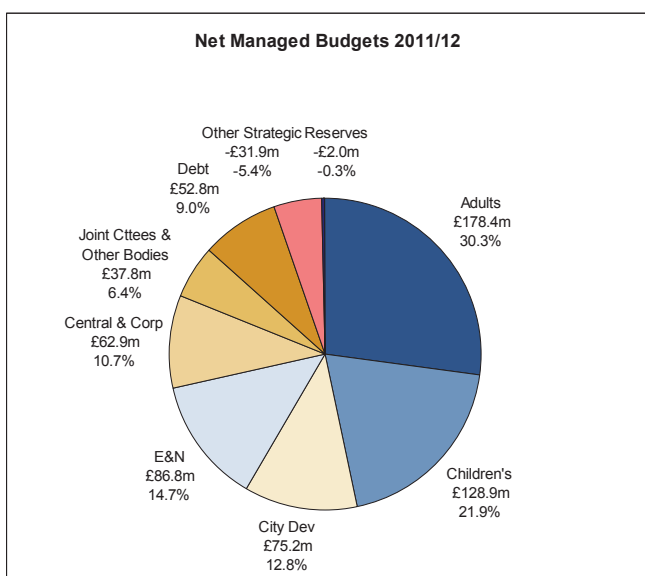
	Adjusted Budget 2011/12	Change	Budget 2012/13
	£m	£m	£m
Formula Grant	321.7	-27.0	294.7
Council Tax	267.2	1.2	268.4
Net Revenue Budget	588.9	-25.8	563.1

Budget 2011/12	£m 582.2
Adjustments for specific grants transferring to formula grant	6.7
Adjusted Budget 2011/12	588.9
Change in Prices	
Pay	0.6
Price	5.3
Income	-2.3
Service Budget Changes:	
Changes in service levels	22.4
Other factors not affecting level of service	-22.7
Efficiency savings	-18.9
Change in contingency fund	1.5
Change in contribution from earmarked reserves	-11.4
Change in contribution from general reserves	-4.9
Change in capital financing costs	4.6
	<u>-25.8</u>
Base Budget 2012/13	563.1
Percentage decrease from adjusted budget	-4.4%

- 6.2 The following table provides a summary of the budget by directorate. Table 1 appended to this report provides a detailed analysis at directorate level; Table 2 shows a subjective summary of the City Budget; and Table 3 shows the budgeted staffing levels for the end of 2012/13.

Directorate	2011/12			2012/13		
	Net managed budget £000s	Net budget managed outside service £000s	Net budget £000s	Net managed budget £000s	Net budget managed outside service £000s	Net budget £000s
Adult Social Care	178,463	19,240	197,703	177,988	18,702	196,690
Children's Services	129,481	51,040	180,521	132,205	45,669	177,874
City Development	75,146	37,577	112,723	74,074	40,479	114,553
Environment and Neighbourhoods	87,443	12,994	100,437	82,781	18,602	101,383
Central and Corporate	61,228	(51,160)	10,068	59,586	(48,631)	10,955
Debt	52,839		52,839	57,439		57,439
Joint Cttees & Other Bodies	38,185	(417)	37,768	37,857	(415)	37,442
Strategic Accounts	(38,557)	(69,274)	(107,831)	(40,497)	(74,406)	(114,903)
NET COST OF DEPARTMENTAL SPENDING	584,228	0	584,228	581,433	0	581,433
Transfers to / (from) reserves:						
Other	0		0	(11,400)		(11,400)
NET COST OF CITY COUNCIL SERVICES	584,228	0	584,228	570,033	0	570,033
Contribution to/(from) General Fund Reserves	(2,000)		(2,000)	(6,919)	0	(6,919)
NET REVENUE CHARGE	582,228	0	582,228	563,114	0	563,114

6.3 The following pie charts show the share of the Council's net managed expenditure between directorates over the two years both in cash and percentage terms. Net managed expenditure represents the budgets under the control of individual directorates, excluding items such as capital charges and FRS17 pensions adjustments. It can be seen that the proportion of the Council's spend on Children's Services and Adult Social Care has increased from 52.2% to 55.1% reflecting the Council's need to prioritise spending in these areas.



6.4 The Schools Budget 2012/13

The Schools Budget is funded by the Dedicated Schools Grant (DSG), Young Persons Learning Agency (YPLA) Post 16 Grant, and the Pupil Premium.

6.4.1 Dedicated Schools Grant

The Dedicated Schools Grant (DSG) is a ring-fenced grant and may only be applied to meet costs that fall within the Local Authority Schools Budget. Any under or over spend of grant from one year must be carried forward and applied to the Schools Budget in future years. The Schools Budget comprises of Individual School Budgets delegated to schools, the 15hrs of free early years education for 3 and 4 year olds attending private, voluntary and independent settings and a number of prescribed services and costs in support of education in schools.

The DSG for 2012/13 will be calculated by multiplying pupil numbers in Leeds (including those attending Academies) as at January 2012 by a fixed rate of funding, £4,945.95. Total pupil numbers are estimated to increase by 1,176 from January 2011. This is through a combination of increasing numbers in Nursery and Primary Schools and falling numbers in Secondary Schools and should provide a year on year increase in the DSG of £5.82m.

However, the gross DSG is then reduced by an amount equivalent to the delegated budget that would be paid to each Academy, and is also reduced based on an assumption that many of the centrally retained budgets also support Academies. The DSG for 2012/13 is estimated as £437.6m, a year on year reduction of £33.8m

6.4.2 YPLA Post 16 Grant

The YPLA Post 16 Grant fund is paid in three elements. The majority of the funding is to support provision made to pupils in Leeds Sixth Forms and is paid as a ring-fenced grant with pre-determined allocations for each School. The grant also includes an allocation to fund Special Educational Needs and a further allocation to support the payment of teacher pensions.

There is no information available on funding rates for 2012/13, although it is likely that funding per sixth form pupil will reduce as the YPLA seeks to equalise funding rates between sixth forms and FE Colleges and Sixth Form Colleges.

6.4.3 Pupil Premium

The Pupil Premium was introduced from April 2011 and was paid at a rate of £488 per deprived pupil eligible for free school meals at January 2011, and for pupils who had been continuously in care for over 6 months. A further service child allocation of £200 is paid for children whose parents are in the armed services. In 2012/13 the allocation for pupils eligible for free school meals or in care has been increased to £600, and the service child premium has been increased to £250.

The eligibility criteria have also been extended so that the pupil premium is paid based on pupils on the January 2012 School Census who have been eligible for free school meals on any termly census over the past six years. It is estimated that the Pupil Premium paid to Leeds Schools (including Academies) will increase from £10.3m in 2011/12 to £17.9m in 2012/13.

6.5 Housing Revenue Account

Details of the Housing Revenue Account budget proposals are contained in the attached Environment and Neighbourhoods budget report. In summary:

- From 1st April 2012 the HRA subsidy system is dismantled and replaced with a devolved system of funding and responsibility subject to a one off allocation of debt. Under self financing Local Authorities retain all of their rental income in order to maintain and improve their housing stock. In the determination of the allocation of debt, the Government assumes that Councils will follow their Rent Restructuring Policy and in the case of Leeds this equates to a rent increase of almost 9% in 2012/13. Recognising that this represents a significant increase to tenants, the Council has adopted a strategy which smoothes the Government's assumed increases in rent over a five year period but ensures that sufficient resources are available to maintain the housing stock and undertake essential investment. It is therefore proposed that the Council implements an average rent increase of 6.82% in 2012/13. It is proposed to increase service charges and garage rents by a similar percentage.
- Overall ALMO fees will increase by £929k although contained within this is a 6% (£2.8m) increase in resources for maintenance and a 5% reduction (£1.5m) in the amount allocated for the management of the housing stock.
- The 2012/13 budget reflects an increase of £16.3m (44.2%) in the level of resources available to contribute to the capital programme in order to maintain and improve the housing stock as well as contribute towards other housing priorities.

6.6 Council Tax

The proposed budget of £563.114m for 2012/13 is consistent with the Leeds element of the Council Tax for 2012/13 being exactly the same as in 2011/12, which will give council tax figures for the Leeds City Council element only for each band as follows:

	2012/13
	£
Band A	748.99
Band B	873.82
Band C	998.66
Band D	1,123.49
Band E	1,373.15
Band F	1,622.82
Band G	1,872.48
Band H	2,246.98

To these sums will be added amounts for Police, Fire and, where appropriate, parishes. These additional amounts will be reported to Council on 22nd February 2012 following the formal decisions about their respective precepts.

7. RESERVES POLICY

7.1 Under the 2003 Local Government Act, the Council's Statutory Financial Officer is required to make a statement to Council on the adequacy of reserves. In addition, it is good practice for the authority to have a policy on the level and nature of its reserves and ensure these are monitored and maintained within the range determined by its agreed policy. The purpose of a reserves policy is:

- to maintain reserves at a level appropriate to help ensure longer term financial stability, and
- to identify any future events or developments which may cause financial difficulty, allowing time to mitigate for these.

7.2 The established policy encompasses an assessment of financial risks included in the budget based on directorate budget risk registers. The risk registers identify areas of the budget which may be uncertain and the at risk element of each budget area has been quantified. This represents the scale of any likely overspend/shortfall in income and does not necessarily represent the whole of a particular budget heading. Each risk area has been scored in terms of the probability and impact on the budget.

7.3 As set out in the 2011/12 financial health report elsewhere on this agenda, the Council's reserves at the end of March 2012 are estimated to be at around £24m. This budget assumes the use of £6.92m to support invest to save activities and other one-off expenditure. The budget therefore assumes that reserves at the end of March 2013 will stand at £17.1m which represents 3.0% of net expenditure and is above the minimum level required by the reserves policy.

7.4 The policy also requires directorates to prepare budget action plans to deal with spending variations on budgets controlled by directorates during the year.

7.5 The table below provides a summary of General Fund and Housing Revenue Account reserves.

General Fund	2011/12 £m	2012/13 £m
Balance brought forward	29.6	24.0
<i>Less:</i> budgeted use in year	-2.0	-6.92
transfer to earmarked reserves	-3.6	
Balance Carried Forward	24.0	17.1

Housing Revenue Account	2011/12 £m	2012/13 £m
Balance brought forward	4.0	5.8
<i>Add</i> surplus for the year	1.8	0.0
Balance Carried Forward	5.8	5.8

8.0 ROBUSTNESS OF THE BUDGET AND THE ADEQUACY OF RESERVES

8.1 The Local Government Act (Part II) 2003 placed a requirement upon the Council's statutory finance officer (The Director of Resources) to report to members on the robustness of the budget estimates and the adequacy of the proposed financial reserves.

8.2 In considering the robustness of any estimates, the following criteria need to be considered:-

- the reasonableness of the underlying budget assumptions such as:
 - the reasonableness of provisions for inflationary pressures;
 - the extent to which known trends and pressures have been provided for;
 - the achievability of changes built into the budget;
 - the realism of income targets;
 - the alignment of resources with the Council service and organisational priorities.
- a review of the major risks associated with the budget.
- the availability of any contingency or un-earmarked reserves to meet unforeseen cost pressures.
- the strength of the financial management and reporting arrangements.

8.3 In coming to a view as to the robustness of the 2012/13 budget, the Director of Resources has taken account of the following issues:-

- Detailed estimates are prepared by directorates in accordance with principles laid down by the Director of Resources based upon the current agreed level of service. Service changes are separately identified and plans are in place for them to be managed.
- Estimate submissions have been subject to rigorous review throughout the budget process both in terms of reasonableness and adequacy. This process

takes account of previous and current spending patterns in terms of base spending plans and the reasonableness and achievability of additional spending to meet increasing or new service pressures. This is a thorough process involving both financial and non-financial senior managers throughout the Council.

- Significant financial pressures experienced in 2011/12 have, where appropriate, been recognised in preparing the 2012/13 budget.
- Contingency provisions have been included in the General Fund and within the DSG funded services. These provisions are for items not foreseen and for items where there is a risk of variation during the year. In the case of the schools contingency, this would include adjustments required in the application of formula funding, significant increases in pupil numbers, and additional statements of Special Education Needs or exceptional in year cost increases.
- As part of the budget process, directorates have undertaken a risk assessment of their key budgets, documented this assessment in the form of a formal Risk Register, and provided a summary of major risks within the directorate budget documents, many of which are significant. All directorate budgets contain efficiencies, service reviews and savings which will require actions to deliver, and any delay in taking decisions may have significant financial implications. The overall level of risk within the 2012/13 budget is considered to remain relatively high, but less than in the 2011/12. Whilst this level of risk can be considered manageable, it must be on an understanding that key decisions are taken or that alternative actions can deliver similar levels of savings without increasing the overall risk level within the budget. Some of the key risks within the budget are as follows:-
 - The level of demand and activity, within the children's social care and looked after children budgets. Whilst the directorate have continued to develop their plans to manage the continuing increase in demand and referrals, the 2012/13 budget does require the level of demand in these areas to "turn the curve".
 - Assumptions around additional income from the trading of certain functions with schools are not realised.
 - Volatility of demand led budgets within Adults Social Care.
 - Inflation and pay awards greater than anticipated
 - Interest rate changes greater or sooner than anticipated
 - Failure to restrict capital spending results in additional debt costs
 - Uncertainty over the economic climate which may have a continuing impact on income budgets and the cost of borrowing
 - Challenging efficiency targets across the Council including reducing staffing numbers and generating significant procurement savings
 - Risk to Council buildings if essential maintenance work cannot be contained within the reduced budget.

- 8.4 The Council's financial controls are set out in the Council's Financial Procedure Rules. These provide a significant degree of assurance as to the strength of financial management and control arrangements throughout the Council. The Council has a well established framework for financial reporting at directorate and corporate levels. Each month the Director of Resources receives a report from each directorate setting out spending to date and projected to the year-end. Action plans are utilised to manage and minimise any significant variations to approved budgets. Given the scale of the financial challenge facing the Council it is proposed that Financial Health reports continue to be submitted to each meeting of the Executive Board in accordance with the following timetable.

Reporting Period	Executive Board
1&2	20/06/2012
3	18/07/2012
4	05/09/2012
5	17/10/2012
6	07/11/2012
7	12/12/2012
8	09/01/2013
9	15/02/2013
10	13/03/2013
11	24/04/2013
12	15/05/2013

- 8.5 Once submitted to Executive Board, it is proposed that the Financial Health reports are submitted to Scrutiny.
- 8.6 The Council's Reserves policy, as set out in Section 7, requires directorates to prepare budget action plans to deal with spending variations on budgets controlled by directorates during the year.
- 8.7 The scale of the grant reductions which the Council has had to respond to during 2011/12 and 2012/13 are without precedent, These together with exceptional demand pressures impacting in a number of directorates have meant that the Council has had to identify a scale and pace of reduction which has meant that budgets do contain a higher level of risk than would normally be expected. Nevertheless, the Council during 2011/12 has been successful in managing budget which reflected £90m of savings, and at the same time it has been able to strengthen its revenue reserves in order to provide more resilience at a time of greater financial risk. Whilst the delivery of the 2012/13 budget will undoubtedly represent a challenge, nevertheless with the use of one off sources of funding, the scale of reductions required of services is significantly less than in the previous year. It does however, remain imperative that a robust budget is agreed and that appropriate actions are taken to ensure that it is delivered. As such it is important that it is recognised that if during the year, should identified savings not be delivered, alternative savings options will be needed. This is all the more important given that in 2013/14 and 2014/15 the Council will face further financial

challenges, which will require the Council to further review and transform its services in the light of its new and developing role.

8.8 In the context of the above, the Director of Resources considers the proposed budget for 2012/13 as robust and that the level of reserves are adequate given a clear understanding of the following:-

- the level of reserves is in line with the risk based reserves strategy,.
- budget monitoring and scrutiny arrangements are in place which include arrangements for the identification of remedial action, and reporting arrangements to members will be enhanced
- the budget contains a number of challenging targets and other actions, these are clearly identified, and will be subject to specific monitoring by the Council's Corporate Leadership Team, and as such, are at this time considered reasonable and achievable.
- enhanced budget reporting to members will continue
- risks are identified, recorded in the budget risk register and will be subject to control and management.
- as part of the Council's reserves policy directorates are required to have in place a budget action plan which sets out how they will deal with variations during the year up to 2%.
- there is a clear understanding of the duties of the Council's statutory Financial Officer and that the service implications of them being exercised are fully understood by members and senior management alike.

9 EQUALITY IMPACT ASSESSMENT OF THE BUDGET

- 9.1 The Equality Act 2010 requires the Council to have 'due regard' to the need to eliminate unlawful discrimination and promote equality of opportunity. The law requires that the duty to pay 'due regard' be demonstrated in the decision-making process. Assessing the potential equality impact of proposed changes to policies, procedures and practices is one of the key ways in which public authorities can show 'due regard'. Equality impact assessments also ensure that we make well informed decisions based on robust evidence.
- 9.2 The Council is fully committed to assessing and understanding the impact of its decisions on equality and diversity issues. In order to achieve this the Council has an agreed process in place have particularly promoted the importance of the process when taking forward key policy or budgetary changes.
- 9.3 A specific equality impact assessment of the budget at a strategic level has been carried out and this is attached as Appendix 4 along with a note outlining our

overall approach to equality impact assessments. Separate equality impact assessments have been undertaken in respect to specific actions included in the budget where appropriate and a summary of the position is attached at Appendix 4a.

- 9.4 A view from colleagues in Legal Services has been sought on the process adopted for equality impact assessing the budget and associated decisions. Their considered view is that from the work undertaken to date, the process developed is robust and evidences that 'due regard' is being given to equality related issues.

10 INITIAL PROJECTION FOR 2013/14 and 2014/15

- 10.1 In line with the Government's Spending review, it is to be expected that the Council will need to make further significant savings in 2013/14 and 2014/15. Our current best estimate of the reduction in our Government grants for these years are:

- £12.4m in 2013/14
- £28.4m in 2014/15

- 10.2 This takes into account the government's intention to adjust Formula Grant to reflect the recently announced 1% public sector pay cap for a further two years.

- 10.3 An initial projection of the likely funding gap in these two years has been undertaken and takes account of the following assumptions

- Reductions in Government Grant as detailed in 10.1 above
- Fall out of the Council Tax Freeze Grant in 2013/14
- Fall out of one off use of the schools PFI Reserve
- Continuing use of General fund Reserves of just £2m
- Increase in the Council Tax base and a reasonable increase in the Council Tax
- Inflation and pay awards
- Full year effect of 2012/13 pressures and savings
- Continuing demand pressures in Adults Social Care and Children's Services

- 10.4 Based upon the above, and as summarised in the table below, it is estimated that further savings of £48.9m will be required in 2013/14 and £48.2m in 2014/15.

	2013/14 £m	2014/15 £m
Funding		
Formula Grant	10.6	23.7
Core Grants	1.8	4.7
	12.4	28.4
Council Tax/Tax Base	-7.8	-8.0
2012/13 Council Tax Freeze Grant	6.7	
New Homes Bonus	-2.6	-2.6
Use of PFI reserve	9.9	
Use of Reserves	6.4	
Total Funding	25.0	17.8
Spending		
Inflation and Pay Awards	15.3	15.8
Debt	6.0	8.0
Demand Pressures		
Adults	5.1	5.1
Children's	-2.4	0
Income pressures	1.4	0.4
Other base pressures/ongoing efficiencies	1.1	1.1
Savings proposals/options	-2.6	
Total spending pressures	23.9	30.4
Savings to be identified	48.9	48.2

11.0 CORPORATE CONSIDERATIONS

11.1 Consultation and Engagement

11.1.1 As explained at section 3 above the initial budget proposals were subject extensive consultation with key stakeholders prior to finalisation of the 2012/13 budget.

11.2. Equality and Diversity / Cohesion and Integration

11.2.1 This issue is fully explained in section 9 above.

11.3 Council Policies and City Priorities

11.3.1 This budget seeks to ensure that the policies and priorities of the Council are supported by directing financial resources towards the Council's policies and priorities.

11.4 Resources and Value for Money

11.4.1 This is a revenue budget financial report and as such all financial implications are detailed in the main body of the report.

11.5 Legal Implications, Access to Information and Call In

- 11.5.1 In accordance with the Council's Budget and Policy Framework, decisions as to the Council's budget and Council Tax are reserved to Council. As such, the recommendation at 13.1 which recommends the budget to Council, is not eligible for call in. Except to the extent to which a further decision making process is referred to, agreement of this budget by Council implies the agreement of actions necessary to deliver the budget as described throughout this report and in the accompanying appendices.
- 11.5.2 The budget will have significant implications for Council policy and governance and these are explained within the report. The budget is a key element of the Council's Budget and Policy framework, but many of the proposals will also be subject to separate consultation and decision making processes, which will operate within their own defined timetables and managed by individual directorates.

11.6 Risks

- 11.6.1 A full assessment of budget risks both at directorate level and corporately has been made and is explained at paragraph 8.3.
- 11.6.2 A full risk register of all budget risks in accordance with current practice will be maintained and will be subject to quarterly review. Any significant and new risks are contained in the budget monitoring reports submitted to each meeting of the Executive Board, together with any slippage on savings.

12.0 IMPLICATIONS FOR COUNCIL POLICY AND GOVERNANCE

- 12.1 In accordance with the Budget and Policy Framework Rules, the Executive Board are required to make proposals to Council regarding virement limits and the degree of in-year changes which may be undertaken by the Executive. These are set out in Financial Procedure Rules.
- 12.2 These rules have been reviewed during the year and it is not proposed to change the limits which are set out in Appendix 5.

13. RECOMMENDATIONS

- 13.1 The Executive Board is asked to recommend to the Council the adoption of the resolutions below:
- (i) That the Revenue Budget for 2012/13 totalling £563.114m, as detailed and explained in this report and accompanying papers be approved, with no increase in the Leeds' element of the Council Tax for 2012/13.
 - (ii) In respect of the Housing Revenue Account: -
 - (a) that the budget be approved at the average rent increase figure of 6.82%;

- (b) that the charges for garage rents be increased to £6.93 per week;
- (c) that service charges are increased in line with rents (6.82%).

Background Documents

Initial Budget proposals Executive Board report 14th December 2011
Local Government Finance Settlement 8th December 2011
Council Tax Base – Council report 18th January 2012
Risk based Reserves Strategy
LCC Constitution – Part 2 article 4
– Part 4 rules and procedures

Statement of 2011/12 net budget and 2012/13 budgets

Table 1

Service	2011/12			2012/13		
	Net managed budget £000s	Net budget managed outside service £000s	Net budget £000s	Net managed budget £000s	Net budget managed outside service £000s	Net budget £000s
Adult Social Care						
Access and Inclusion	80,803	10,822	91,625	75,684	9,922	85,606
Strategic Commissioning	18,203	163	18,366	17,998	(2,276)	15,722
Resources	5,720	(4,339)	1,381	5,866	(4,122)	1,744
Operational Services	73,737	16,318	90,055	78,440	16,394	94,834
Pensions adjustment	0	(3,724)	(3,724)	0	(1,216)	(1,216)
	178,463	19,240	197,703	177,988	18,702	196,690
Children's Services						
Partnership Development and Business Support	13,036	14,448	27,484	11,652	8,101	19,753
Learning, Skills and Universal Services	13,956	3,738	17,694	12,918	3,161	16,079
Safeguarding, Targeted and Specialist Services	88,095	4,040	92,135	90,072	2,858	92,930
Strategy, Commissioning and Performance	14,394	35,896	50,290	17,563	30,707	48,270
Pensions adjustment	0	(7,082)	(7,082)	0	842	842
	129,481	51,040	180,521	132,205	45,669	177,874
City Development						
Planning and Sustainable Development	4,230	2,803	7,033	4,171	2,376	6,547
Economic Development	425	1,424	1,849	390	1,125	1,515
Asset Management	8,190	(8,456)	(266)	8,646	2,806	11,452
Highways and Transportation	22,656	24,738	47,394	22,306	26,653	48,959
Libraries, Arts and Heritage	19,463	7,964	27,427	19,236	7,437	26,673
Recreation	16,877	14,671	31,548	16,153	15,794	31,947
Resources and Strategy	3,305	(3,222)	83	3,172	(15,272)	(12,100)
Pensions adjustment	0	(2,345)	(2,345)	0	(440)	(440)
	75,146	37,577	112,723	74,074	40,479	114,553
Environment and Neighbourhoods						
Car Parking Services	(7,130)	1,599	(5,531)	(7,170)	1,484	(5,686)
Community Safety	3,366	1,124	4,490	3,316	1,119	4,435
Regeneration	1,071	1,038	2,109	1,043	165	1,208
Employment and Skills	3,360	409	3,769	3,052	75	3,127
Strategy and Commissioning	32,254	2,052	34,306	27,080	2,140	29,220
Statutory Housing	2,166	536	2,702	1,288	6,824	8,112
General Fund Support Services	(1,715)	548	(1,167)	(1,179)	645	(534)
Waste Management	37,995	2,805	40,800	41,071	2,547	43,618
Environmental Action - West	0	0	0	2,685	240	2,925
Environmental Action - East	0	0	0	2,209	180	2,389
Environmental Action - South	209	25	234	2,357	285	2,642
Environmental Action - City Wide	1,888	500	2,388	1,898	238	2,136
Environmental Action - City Centre	62	15	77	1,029	135	1,164
Non Delegated Street Cleansing	0	0	0	853	2,017	2,870
Former Environmental Services	10,874	1,209	12,083	0	0	0
Environmental Health	3,171	489	3,660	3,307	687	3,994
Safer Leeds Drugs Team	(128)	163	35	(58)	76	18
Pensions adjustment	0	482	482	0	(255)	(255)
	87,443	12,994	100,437	82,781	18,602	101,383
Resources						
Financial Management	9,590	(9,590)	0	8,565	(8,565)	0
Business Support Centre	3,348	(3,348)	0	3,296	(3,296)	0
Financial Development	992	(992)	0	909	(909)	0
Revenues and Benefits	(650)	6,542	5,892	(1,370)	5,936	4,566
Information Technology	13,863	(9,876)	3,987	14,141	(10,431)	3,710
Human Resources	8,352	(8,352)	0	7,505	(7,505)	0
Audit and Risk	2,686	(2,253)	433	2,492	(2,026)	466
CORs and Directorate	955	(955)	0	992	(992)	0
Public Private Partnership Unit	(842)	641	(201)	(866)	545	(321)
Procurement	1,631	(1,631)	0	1,945	(1,945)	0
Democratic and Central Services	14,109	(12,042)	2,067	14,619	(12,251)	2,368
Commercial Services	(8,202)	3,467	(4,735)	(8,588)	4,171	(4,417)
Pensions adjustment	0	(1,854)	(1,854)	0	(1,125)	(1,125)
	45,832	(40,243)	5,589	43,640	(38,393)	5,247
Corporate Governance						
Legal Services	(1,709)	1,346	(363)	(1,889)	1,265	(624)
Pensions adjustment	0	(904)	(904)	0	(199)	(199)
	(1,709)	442	(1,267)	(1,889)	1,066	(823)
Customer Access and Performance						
Customer Access	7,320	(5,746)	1,574	7,148	(6,051)	1,097
Localities and Partnerships	1,598	(740)	858	1,777	(803)	974
Intelligence and Improvement	2,110	(2,110)	0	2,207	(2,207)	0
Corporate Support	2,547	(1,887)	660	3,213	(1,839)	1,374
Area Management	3,530	81	3,611	3,490	(69)	3,421
Pensions adjustment	0	(957)	(957)	0	(335)	(335)
	17,105	(11,359)	5,746	17,835	(11,304)	6,531
Strategic and Central accounts	52,467	(19,436)	33,031	43,399	(35,781)	7,618
Pensions adjustment	0	(50,255)	(50,255)	0	(39,040)	(39,040)
Strategic and Central Accounts	52,467	(69,691)	(17,224)	43,399	(74,821)	(31,422)
NET COST OF CITY COUNCIL SERVICES	584,228	0	584,228	570,033	0	570,033
Contribution to/(from) General Fund Reserves	(2,000)	0	(2,000)	(6,919)	0	(6,919)
NET REVENUE CHARGE	582,228	0	582,228	563,114	0	563,114

Summary of 2012/13 budget by type of spending or income

Table 2

	General Fund excluding Schools	Schools	HRA	Total Budget	% of total	Per Band D Property
	£000	£000	£000	£000		£
Expenditure						
Employees	471,753	338,597	2,410	812,760	41	3,411
Premises	73,766	29,084	534	103,384	5	434
Supplies and services	29,692	74,851	175,823	280,366	14	1,177
Transport	39,489	1,270	38	40,797	2	171
Capital costs	58,650	4,902	34,148	97,700	5	410
Transfer payments	341,173	0	0	341,173	17	1,432
Payments to external service providers	302,628	0	130	302,758	15	1,271
	1,317,151	448,704	213,083	1,978,938	100	8,306
Income						
Grants	(496,723)	(429,683)	(21,216)	(947,622)	69	(3,977)
Rents	(9,138)	0	(192,557)	(201,695)	15	(847)
Fees & charges	(191,187)	(19,021)	(10,704)	(220,912)	16	(927)
	(697,048)	(448,704)	(224,477)	(1,370,229)	100	(5,751)
Net budget	620,103	0	(11,394)	608,709	100	2,555
Contribution to/(from) IAS19 Pensions reserve	(41,769)		463	(41,306)		(173)
Contribution to/(from) other earmarked reserves	(8,301)		10,931	2,630		11
Contribution to/(from) General reserves	(6,919)		0	(6,919)		(29)
	(56,989)	0	11,394	(45,595)		(191)
Net revenue charge	563,114	0	0	563,114		2,364

Notes: The number of Band D equivalent properties is 240,051

The total Individual Schools Budget (ISB) has been analysed at a subjective level in the above table. This provisional spend is based on previous expenditure and income patterns but will be subject to final determination by individual schools.

Table 3**Staffing Requirements (full time equivalents)**

Directorate	Estimate as at 31st March 2012	Estimate as at 31st March 2013
Adult Social Care	2,586	2,607
Children's Services	2,966	2,938
City Development	2,338	2,303
Environment and Neighbourhoods, including HRA	1,669	1,557
Central and Corporate	3,996	3,967
Sub Total	13,555	13,372
Schools*	10,204	9,725
Total	23,759	23,097

It should be noted that the numbers of FTEs employed at any given time may vary due the use of agency staff and overtime to meet peaks in demand

*The reduction in fte's between 31.3.12 and 31.3.13 assumes that schools for which an academy order has been received will convert to academy status on 1.4.12. The figures have not been adjusted for schools that have expressed an interest in applying for academy status but have not yet received an academy order.

Report on findings from the 2011/12 Spending Challenge – One Year On consultation

January 2012

1 Background

In autumn 2010, Leeds' residents gave their priorities for the Council's budget in the "Spending Challenge" consultation. A robust process was used to engage as widely as possible and encourage participation. The intention was that this would provide sound information to inform spending over the 2011-2015 period. In total there were over 2,000 responses, and at that time the top spending priorities were:

- Tackle the worst anti-social behaviour first
- Encourage people to recycle and throw less away
- Help people stay in their own homes for as long as possible
- Bring services together and make better use of buildings
- Work to get local jobs for local people

People also gave their own ideas on ways the council can save money, including:

- The council should put on fewer free events and entertainment
- Reduce staffing levels to save money

These priorities together with the "What if Leeds..." consultation that was undertaken during 2011 to develop the city's vision, continue to guide the development of the council's financial plans.

It is however important to continue the dialogue with the citizens of Leeds and not see this as a one off consultation. The council has, therefore, taken the opportunity to ask the people of Leeds again whether the priorities they identified in autumn 2010 continue to be their main priorities for the next financial year.

In the autumn edition of "About Leeds" 2011 residents were asked to confirm whether they considered the council's spending challenge priorities are still the right ones. They were also asked to suggest alternative priorities if appropriate, and to give suggestions on how the council could save money.

The consultation form was accompanied by information on progress made against each of these priorities since the Spending Challenge in 2010.

The deadline for responses to the survey was 7 December 2011.

1.2 Access to the consultation

The consultation was available to Leeds residents as follows:

- Information and survey sent to around 338,000 households across Leeds, as part of the winter 2011 edition of About Leeds (the civic newspaper).
- Online survey, which was promoted on the main council home page.

1.3 Response to the consultation

The following table sets out the volume of response to each consultation method. In total 150 residents gave their views.

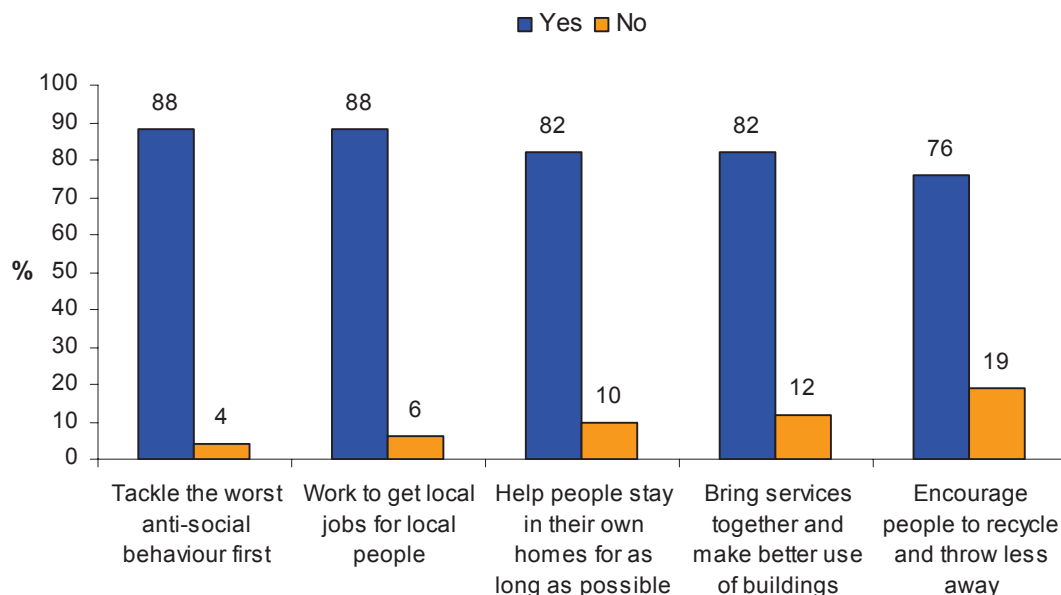
Method	Valid responses
Online	67
About Leeds response form	83

2 Summary of findings

This section presents a summary of the key findings:

2.1 The following chart shows the percentage of respondents that felt that each Spending Challenge priority remains key¹:

Figure 1: Overall levels of agreement that Spending Challenge priorities remain key.



¹ 'Don't know' responses not shown.

Clearly, most respondents see all the priorities as still key, tackling ASB and employment issues are the most commonly chosen as 'still key'. Fewer saw 'encouraging people to recycle and throw away less' as a key priority.

Although caution should be taken given the relatively low number of responses, it is on note that 'work to get local jobs for local people' is now equal top priority, while in the 2010 Spending Challenge it ranked fifth.

Due to the relatively low level of response it has not been practical to analyse the results to explore differences of opinion by age, gender and other characteristics.

2.2 Residents' own suggestions

Respondents were asked to give their own suggestions against a number of questions:

- Is there a different priority you think is key for the 2012/13 budget?
- Any other suggestions to help the council save money

A very wide range of responses were gathered, with a proportion being very specific issues relating to local transport or litter issues. The following tables show the main thematic groups of responses given for each question. They are shown in rank order by number of mentions.

Figure 2: Is there a different priority you think is key for the 2012/13 budget?

Theme of comments	Number of mentions
Protect the most vulnerable in society	19
Leeds City Council to make sure it is as efficient as possible	14
General comments about economic situation, including Youth Unemployment	12
Housing shortages and related issues	8
Support local businesses	6
Address perceived inequitable treatment of certain parts of the community	5
Other comments (disparate, but including bus/litter issues locally)	32

Figure 3: Any other suggestions to help the council save money

Theme of comments	Number of mentions
(Senior) staff pay/Member expenses to be capped/lowered	26
Stop generally wasting money	21
Reduce 'red tape'	7
No or fewer free events	7
Go to fortnightly refuse collection	5
Work better with partners / joint functions	4
Other comments (very varied)	24

3 Conclusions

- The Spending Challenge priorities are still seen as important by a majority of respondents
- There may be an increased emphasis on job-creation as a priority since the 2010 spending Challenge
- The council may still need to better promote the efficiencies and savings it is making to Leeds residents.
- The relatively low response to this consultation means the results should be taken as indicative rather than representative of the views of the wider population.

Third Sector (TSL) Submission on 2012/13 Council Budget

1. TSL recognises that third sector organisations in Leeds share the same political and economic situation as public services, the private sector and individual citizens. The overarching challenge is the need to adapt and change to respond to the changing context and changing needs. These circumstances should motivate us to work better together – but there is a risk they can drive us apart. We need an open and honest dialogue and the sector can both support the Council and offer constructive challenge when necessary.
2. TSL welcomes the open approach that the Council has taken to discussions with the sector, and in particular the special meeting of the Third Sector Partnership arranged for 15 November. This builds on the work done to analyse the impact of the Council's 2011/12 budget, which resulted in agreement that the reductions were of the order of 10 – 15%, depending on exactly how they were calculated.
3. TSL welcomes the Transition or Hardship Fund proposed and hopes that the lessons learned last time can be of benefit, to ensure that the funds help develop and support the sector to deliver change.
4. TSL feels that the sector was hit very hard by this year's cuts. The impact of next year's budget needs to be judged in this context. It is suffering the effects of multiple cuts from many sources – national government programmes; a much more fiercely competitive climate for funds such as those provided by the Big Lottery; and greater difficulty in raising money from private sources, both individual citizens and companies, due to the economic downturn. The sector is changing in response – making efficiency savings through mergers and closer collaboration, and in many other ways. Unless great care is taken, the thriving and vibrant sector that we have all worked so hard to create is at risk.
5. Overall, given this context, TSL feels that our starting point should be that there should be no further or minimal cuts in the sector in 2012/13, as appears to have been recognised already by one Directorate; failing that, they should be as small as possible and certainly no more than the 5 – 6% cut projected across the Council as a whole.
6. TSL has some concerns about the process of equality impact assessment to be used for the budget proposals. Confidence in this process is very important to avoid misunderstandings.
7. TSL feels that there is further potential for Council services to be delivered by, or in closer partnership with, the third sector. It can provide some services of higher quality, that are more responsive to communities and offer better value for money

than the public sector. Whilst parts of the Council have clearly recognised this, others continue to make the assumption that the current pattern of delivery should continue unchallenged. These comments should be read alongside the TSL Commissioning Statement presented to the Corporate Commissioning Group on 21 October 2011. The Council's response is expected soon.

8. TSL feels that there is considerable scope for savings to be made from better integration of services across the public sector, and in particular with the NHS. It would like more information about the savings achieved this year, the opportunity to be involved in planning and delivering more integrated services, and for consideration to be given to setting a target in next year's budget for savings of this kind.
9. TSL reaffirms its support for the Vision and City Priority Plan, and believes that when unavoidable cuts are made to public services they should be made in a way that as far as possible reflects those partnership agreed priorities. The new partnership structures have an important role to play in ensuring there is a joined up approach to resource allocation.

Scrutiny Board Comments on the Budget.
The following Statement has been agreed by Members of the Scrutiny Board
(Resources and Council Services)

Scrutiny Board (Resources and Council Services) formally considered the Executive's initial budget proposals at its January meeting. However throughout the year the Board has been receiving monthly budget updates as have the Executive Board. Scrutiny Board Members have found this to be extremely useful as a way of having early dialogue with officers and Executive Board Members on the financial pressures faced by the Council and the remedial action proposed. This has meant that those difficult decisions required have been discussed in an all party forum and better ultimately better understood. We would recommend that these monthly updates continue in 2012/13.

Attached to this report are also comments from Scrutiny Board Safer and Stronger Communities. Some recommendations are similar in their intent.

Recommendation 1

That monthly budget updates are provided to Scrutiny in 2012/13.

The monthly budget update has also been used to inform pieces of Scrutiny work.

Children's Services Placements

The chair of the Children and Families Scrutiny Board, Cllr Chapman, attended the Resources and Council Services Scrutiny Board in November 2011 to contribute to the Board's discussion on the Children's Services budget.

In particular, she discussed the inquiry that the Children and Families Scrutiny Board has been undertaking on external placements, looking to identify

- Opportunities to safely reduce reliance on external placements; and
- Scope to reduce the costs of external placements that continue to be needed.

Cllr Chapman explained that the Board had come to understand that this is a very complex issue that cannot be solved overnight. The message coming through has been that the key to long-term change must be to reduce the number of children and young people that need to be in care, through increased early intervention and support to children and families. The Board's inquiry has sought to balance this with the need to manage the current budget challenges that the council and children's services is facing.

The proposals in the budget to provide additional funding to meet the existing demand pressures in relation to placements, and to fund further early intervention work as part of the strategy to 'turn the curve' on this obsession, are in line with the evidence presented to the Board.

Recommendation 2

That the budget proposals to provide additional funding to meet the existing demand pressures in relation to placements, and to fund further early intervention work as part of the strategy to ‘turn the curve’ are supported

Throughout the year Scrutiny have been identifying issues which require consideration at budget setting.

Customer Access Strategy

Scrutiny Board believe that the current systems/processes currently in place within waste management for dealing with missed bins are doing the service a disservice.

Observations reveal, Waste Management are operating an antiquated, paper driven system which includes a number of systems and operating processes (a 20 year old system called Superbase and numerous excel spreadsheets). Processes are labour intensive; paper based and could be prone to human error.

The lack of a single contact point for reporting missed bins exacerbates the problem and has resulted in an inequity of service. The speed in which a matter is dealt with will be determined by how the issue was reported, i.e. through the complaints system, via a councillor, through the contact centre or directly to a depot manager. This lack of a single and managed entry has resulted in managers being swamped by admin work, diverting already limited resources away from operational management.

The lack of a single contact point also results in unrecorded complaints thus distorting operating statistics making the situation look better than it probably is.

Initial solutions

The working group believes there is an urgency to put some order into the current, overloaded and creaking system. There is a real need for the rationalisation of existing systems and technologies, streamlining current processes, providing customers with clearer information and improving communication between Waste Management and Customer Services.

The working group supports the proposed work to be carried out under the Customer Access Programme, whereby Siebel will replace elements of the current process within the Waste Management Service and dovetail with Superbase.

We recommend that a single contact point is established to be used by all
(Including elected Members).

In providing a single contact point we support the introduction of multiple contact channels, e.g. on line self services access identified by the Customer Access Programme.

Long Term solutions

A long term solution must be the introduction of 'in cab' technology. Whilst perhaps ground breaking for Leeds, 'in cab' technology is not new. A number of other authorities have introduced it and have presumably resolved those issues sometimes cited as obstacles to its introduction, i.e. resistance from driver and unions, public fears over the use of bin micro chips.

The service must be in a position sooner rather than later where the back office can see in real time bins being collected and to be able to send messages back to the cab, in real time, when bins are being missed.

An in cab technology pilot has now ended and the findings from that are now forming the basis of a proposal.

Recommendation 3

That sufficient capital is provided to support the medium and long term objectives of the customer access strategy and particularly the waste management project.

Welfare Reform

We recommend that the 2012/13 budget provides funding for additional welfare/benefit advice throughout the City in anticipation of increased activity as a result of welfare changes. A lot of support will be needed to manage these changes for customers which may mean an increased staff resource is required and training will be required to re-skill staff regarding new legislation and processes.

Recommendation 4

That funding for additional welfare/benefit advice throughout the City is provided in anticipation of increased activity as a result of welfare changes.

Contact Centre

Our work looking at the operation of the Contact Centre is on going and we will be making a number of recommendations in terms of its operation, however for immediate consideration is our recommendation that a contingency budget is provided to respond to any seen or unforeseen service failures which result in a 'spike' of activity at the Contact Centre.

Recommendation 5

That a contingency budget is provided to respond to any seen or unforeseen service failures which result in a 'spike' of activity at the Contact Centre.

Reducing duplication, increasing collaboration and pooling of budgets

We wish to send out a strong message around joined up working and our wish to see every opportunity for collaborative working and the reduction of duplication explored. We

would also recommend that where appropriate, for example in instances where a number of service departments undertake similar functions, budgets are pooled.

In terms of duplication we would wish to see further work around reducing duplication of services provided within Environmental Services, ALMOs and Parks and Countryside.

We would also support rationalisation of fleets between commercial services and horticultural services.

Recommendation 6

That further work be undertaken to increase collaboration and reduce duplication

Procurement

Earlier this year we recommended the development of a 'Forward Plan' of 'end of contracts' so that we improve the management of contracts in terms of knowing when contracts are coming to an end. This was to allow time for consideration to be given to their renewal, renegotiation or termination, potentially increasing savings in procurement.

Recommendation 7

That a system be put in place to better manage the end of contracts

Asset Management

Greater efforts need to be made to reduce the Council's property portfolio, whether those are existing void properties or by capitalising on a reducing and changing workforce to rationalise premises.

Recommendation 8

That the council reduces its property portfolio.

Income generation opportunities

We recommend that the council works to maximise its income generation opportunities, whether that is through trading, for example Commercial Services increasing its MOT facility or through charging, for example Car Parking.

Recommendation 9

That the council works to maximise its income generation opportunities.

Scrutiny Board (Safer and Stronger Communities)

2012/13 initial Budget Proposals of the Environment and Neighbourhoods Directorate

Observations and recommendations of the Scrutiny Board

Introduction

The Safer and Stronger Communities Scrutiny Board agreed to consider the initial 2012/13 budget proposals for the Environment and Neighbourhoods Directorate that are relevant to the Scrutiny Board. In view of the need to report its findings in January, it was agreed that this work would be conducted via a working group meeting to which all Board Members would be invited to attend.

This working group meeting took place on 4th January 2012. Board Members received an extract from the Budget report to Executive Board on 14th December which sets out the initial 2012/13 budget proposals of the Environment and Neighbourhoods directorate. The Director of Environment and Neighbourhoods and the directorate's Head of Finance attended this working group meeting.

This report presents the agreed view of the Safer and Stronger Communities Scrutiny Board. The Board has requested that these comments are incorporated into the report to go before Executive Board on 10th February 2012 in relation to the 2012/13 budget proposals.

Observations and Recommendations

It was reported that the 2011/12 net managed budget for the Environment and Neighbourhoods Directorate is £87.5m and that the initial budget proposals will reduce this by £3.1m .

In delivering this budget, consideration was given to the individual budget pressures and savings of the Environment and Neighbourhoods Directorate, as outlined within the Executive Board report on 14th December 2011. Further clarification was sought on a number of areas. In conclusion, the Board made the following observations and recommendations:

Closer working and collaboration between service areas and other directorates

Work undertaken by Scrutiny has often reinforced the need to adopt a 'one council' approach in terms of pooling resources and sharing information. Against a backdrop of a reduction in resources, closer working relationships and collaboration between service areas and across directorates will be paramount in delivering service improvements and efficiencies.

Within the context of seeking to improve the quality of the environment, the Scrutiny Board is pleased to note that particular action will be progressed during 2012/13 to develop closer working and collaboration between Parks and Countryside and Environmental

Action Teams as well as proposals to consolidate CCTV and security activity across the Council within Community Safety.

At this early stage of development, it is anticipated that such approaches will generate £0.3m efficiency savings during the 2012/13 financial year. The Scrutiny Board is keen to work with the directorate to ensure that this level of efficiency saving is achieved as a minimum during 2012/13, although the primary focus will be around improving service delivery and avoiding duplication of resources.

Welfare Reform

This year, the Scrutiny Board has undertaken a separate inquiry into Private Rented Sector Housing. Within the programme of Welfare Reform there are significant changes to the Housing Benefit scheme that will inevitably have an impact on the private rented sector. Whilst acknowledging the difficulty of measuring the full impact of the reforms at this stage, the Scrutiny Board recognises the important role of the Council in providing effective support and advisory services to both tenants and landlords, particularly around debt advice and financial management.

Whilst the Scrutiny Board will be reporting separately on its inquiry findings and recommendations in April 2012, it would like to emphasise the importance of ensuring that sufficient resources are allocated within the Council's 2012/13 budget to ensure that frontline housing and benefits staff in particular are equipped to provide such support and advice.

Recommendation 1

That in view of the changes set out within the Welfare Reform programme, sufficient resources are allocated within the Council's 2012/13 budget to ensure that frontline housing and benefits staff in particular are equipped to provide support and advice to tenants and landlords, particularly around debt advice and financial management.

Review of Supporting People payments

The Supporting People grant to the Council was cut by £10.6m (33%) in 2011/12. Whilst the Council has not reduced its payments to providers by a similar amount, the Scrutiny Board acknowledges that work will be undertaken during 2012/13 to reduce expenditure but still achieve the same outcomes through a combination of agreed provider efficiencies, sector reviews and extending housing benefits funding to other housing management related functions. It was reported that such reviews will include the homelessness service and the provision of hostel accommodation in particular. Whilst welcoming the review of hostel accommodation, the Scrutiny Board emphasised the importance of ensuring that such a review is considered within the context of whether there will remain sufficient capacity within the private rented sector to provide alternative temporary accommodation, particularly in view of the forthcoming Welfare Reforms. The Scrutiny Board would like the findings of this review to be reported back to Scrutiny for consideration.

Recommendation 2

- (i) That the Director of Environment and Neighbourhoods ensures that the review of the Council's provision of hostel accommodation is considered within the context of whether there will remain sufficient capacity within the private rented sector to provide alternative temporary accommodation, particularly in view of the forthcoming Welfare Reforms.**
- (ii) That the findings of this review is reported back to Scrutiny for consideration.**

Support to external providers

The Scrutiny Board was given assurances that the directorate's support to the third sector will remain key to protecting and improving services. Whilst support to external providers will remain at 2011/12 levels, the Scrutiny Board acknowledges that there will be variations in payments to external partners. The Scrutiny Board has requested that details of such variations are reported back to Scrutiny for consideration. In the meantime, the Scrutiny Board will continue to support and feed into the wider review of the Third Sector undertaken by the Strategic Planning and Policy Board. This review aims to address issues around infrastructure, procurement and commissioning, as well as engagement and capacity building with the third sector.

Recommendation 3

That the Director of Environment and Neighbourhoods reports back to Scrutiny with details of the proposed variations in payments to external partners.

Review of the Community Centres portfolio

Linked to the directorate's commitment to support and utilise third sector organisations, the Scrutiny Board is pleased to note that a review of the Community Centres portfolio will be undertaken during 2012/13 to review the geographical location and usage of community centres and identify opportunities for local community organisations to make better use of the range of community facilities that exist.

Vehicle repairs budget in refuse collection

The Scrutiny Board acknowledged the additional budgetary provision of £0.2m in respect of the vehicle repairs budget in refuse collection to deal with cost pressures associated with landfill damage to vehicles and an ageing fleet. However, to address the ongoing budget pressures, the Board recognises the need to undertake an immediate cost-benefit analysis of replacing ageing vehicles against the ongoing vehicle repair costs.

Recommendation 4

To address the ongoing pressures within the refuse collection vehicle repairs budget, the Director of Environment and Neighbourhoods should undertake an immediate cost-benefit analysis of replacing ageing vehicles within the refuse collection service against the ongoing vehicle repair costs.

Car parking

This year the Scrutiny Board has continued to monitor the existing budget of the directorate and has acknowledged the significant decline in car parking income. In view of this, the Scrutiny Board believes that the budget for 2012/13 needs to reflect this trend accordingly as well as taking into account the proposed closures of car parks at Quarry Hill and around Kirkgate Market for development purposes as this will also reduce the amount of car parking fee income receivable (this has been reported as an anticipated budget pressure of £0.8m). To gain a better understanding of the broader contributing factors surrounding the decline in car parking income, further work is currently being undertaken by the Scrutiny Board.

Recommendation 5

That following the significant decline in car parking income during 2011/12, that the budgeted car parking income for 2012/13 more accurately reflects the current economic climate.

Recycling Strategy

The Scrutiny Board is committed to continue tracking progress in delivering the Council's Recycling Strategy. Further to the agreement made by Executive Board in December 2011 to progress with a pilot in respect of fortnightly residual and recycling collections, the Scrutiny Board is keen to work with the directorate to identify an appropriate pilot area(s) to help achieve the anticipated cost saving of £0.2m during 2012/13. In driving forward the recycling agenda, the Scrutiny Board would also like to see such cost savings reinvested back into delivering the Council's Recycling Strategy.

Housing Revenue Account

Separate to these budget proposals, the Scrutiny Board acknowledges that the Leeds Housing Revenue Account (HRA) Business Plan is intended to be a starting point in setting a clear strategy for Council housing in the City and how resources will be utilised and managed over a 30 year period to support the delivery of the Council's Strategic Housing plans for the City and its communities.

The Safer and Stronger Communities Scrutiny Board was given the opportunity to consider and comment on the draft Plan to ensure that it reflects the Council's priorities in terms of housing investment needs. The Scrutiny Board reported on its findings in November 2011. The success of the Leeds HRA Business Plan will be very much dependant on informed consultation and decisions being made to build an Asset Management Plan and supporting Financial Plan that will deliver the required aims and objectives. In anticipation of the HRA Business Plan being considered and approved by Executive Board in February 2012, the Scrutiny Board remains committed to work with the directorate and the ALMOs in delivering a robust HRA Business Plan for Leeds.

**Scrutiny Board ((Sustainable Economy and Culture)
2012/13 initial Budget Proposals of the
City Development Directorate**

Observations and recommendations of the Scrutiny Board

The only comment arising from this mornings meeting of Scrutiny Board related to Cemeteries and Crematoria price increases.

“Members acknowledged that price increases occurred in November 2011. In reviewing prices in 2012/13, the Directorate should be sensitive to the fact that this service had been subject to price increases in the past and be sensitive to how much more increase the service could take at this current time. Members made reference to the fact that Leeds already had relatively high prices when compared to the Core Cities.”

BUDGET CONSULTATION 2012/13

Youth Council Meeting Wednesday, 14th December 2011

As part of the 2012/13 budget consultation process Doug Meeson and Mike Woods from the Resources Directorate gave a short presentation to the Youth Council on 14th December 2011.

Leeds Youth Council (LYC) is a representative body of young people aged 11-19, drawn from high schools and colleges across Leeds. LYC meets twice a month throughout the academic year. Their priorities this year are drawn from the “Child Friendly City” agenda, focusing particularly on two themes: rights and responsibility and the urban environment and sustainability. LYC are also actively campaigning for a young carers’ card scheme.

Around 20 members of the Council were present at the meeting. At the end of the presentation the Council members were asked to split into groups to discuss the following questions:

For 2012/13:

- What services should Leeds City Council try to protect/spend more on?
- What should Leeds City Council spend less on?

The groups were then invited to feed back with their suggestions in each category. The comments made by the groups are summarised below.

Services that the Youth Council would like to see protected included:

- Schools and education services
- Support for young people to find good jobs with good prospects
- Council housing
- Children’s and youth services including activities specifically for young children
- Public transport
- Reducing crime and anti-social behaviour
- Refuse collection and recycling
- Cultural activities
- Clean neighbourhoods, schools and public buildings
- Safe and well maintained parks and open spaces

Some specific suggestions included:

- More on-going training for teachers particularly to help them deal with discipline issues
- Provision of counsellors in schools to take the burden of dealing with disruptive pupils away from teachers and the classroom. This, it was felt, would also lead to reductions in anti-social behaviour and vandalism
- Making charges for cultural events and increasing charges for leisure activities

- Doing more to encourage community volunteers
- Having donation boxes in libraries so that those borrowing books could be encouraged to make donations
- Being more selective in school refurbishment programmes. Only refurbishing/replacing the parts of buildings where it is strictly necessary
- Having fewer but better stocked libraries

Areas that were mentioned for spending less or making savings included:

- Unnecessary new/replacement equipment in schools
- Reducing street lighting
- Reducing opening hours for public buildings
- Reducing the provision of computers in public libraries
- Cutting back on road and pavement repairs
- Withdrawing doorstep collection of items for recycling
- Cutting back on floral displays and on the frequency of grass cutting

**Equality Impact Assessment
Budget
2012-2013**

Introduction

This paper outlines the equality analysis and impact assessment of the Budget and Council Tax 2012/ 13 (as detailed in Executive Board Report dated 10th February 2012). The lead person for this equality impact assessment was Alan Gay, Director of Resources. Members of the Assessment Team were :

Doug Meeson	Chief Officer (Financial Management)
Helen Mylan	Head of Finance – Resources
Lelir Yeung	Head of Equality
Anne McMaster	Partnership Manager
Emma Challenor	HR Manager

Overview

The Government's emergency Budget in June 2010 and the Comprehensive Spending Review 2010 set out the Government's deficit reduction plan in order to reduce the nation's budget deficit.

The Council's 2011/12 budget was produced in the face of an unprecedented challenge and, as reported last year, it will be difficult, if not impossible, for the council to maintain services at their 2010 level in the context of the reductions proposed in the period 2011 – 2015.

As a consequence of this, local government is facing a very different environment to that which it has operated within in recent times. This is partly due to the Government's priority of reducing the deficit within public finances, but also reflects the Government's new policy agenda. At the same time we need to recognise that society's needs and aspirations continue to increase and change.

How local government overall as a sector, as well as individual authorities, respond to these new challenges will be key to the future. It is clear that councils cannot deliver any of their services and objectives alone, and the reality is that the best cities and towns will need to combine the best values of all sectors: the accountability, fairness and public service ethos of local government, the connection with local people of the Third Sector, and the efficiency and dynamism of the private sector.

Councils will need to change to become much more enterprising, entrepreneurial and responsive to their local communities, whilst retaining their role as major employers, service providers and democratically-mandated leaders. This new role will demand a new 'social contract' with local people to help make local places more liveable. It will also require businesses to play a more active role as corporate citizens and the Third Sector to act as a catalyst for connecting with local people.

The financial year 2012/13 is the second year of the current Comprehensive Spending Review and once again the council's funding from government will reduce by approximately £26m. With inflation running at 5 per cent and growing demands for services in both Children's and Adult Social Care, cost pressures of £29m have been identified which means that savings in the order of and/or efficiencies of £55m will have to be made in 2012/13.

Scope

The Equality Act 2010 requires public bodies to give due regard to equality. The council is committed to ending unlawful discrimination, harassment and victimisation and to advancing equal opportunities and fostering good relations.

In order to achieve this we need to ensure that equality and diversity are given proper consideration when we develop policies and make decisions. The council has an agreed process in place to do this through the use of equality impact assessments.

This equality impact assessment the approach and improvements made to ensure that due regard is given to equality and seeks to analyse the impact of the 2012/13 budget against all protected characteristics, at a strategic level.

The 2012/13 budget identifies a number of financial pressures which include:

- Inflation
- Demand Led Budgets
- Declining Income
- Increase in Capital Charges
- Costs associated with the Carbon Reduction Commitment
- Other Base Budget Pressures

In addition, the 2012/13 budget identifies some areas of increased income and a number of savings which can be grouped/summarised as follows:

- Staffing savings
- Procurement savings
- Reduced costs of External Placements/Providers
- Transport savings

The scope of this equality impact assessment is set within the context of savings in the above areas and seeks to understand the impact on equality and diversity issues at a strategic level.

The Council will continue to adopt a comprehensive and consistent approach to the application of equality impact assessments to all specific proposals in the budget 2012/13, as detailed in Appendix 1 Directorate Updates, Initial Budget Proposals 2012/13.

Fact Finding – what do we already know

Demographics

Over the last ten years Leeds has been one of the most successful cities in the country. In recent research by the Centre for Cities, Leeds was identified as one of the cities that was showing early signs of recovering from the economic recession.

Despite this, even prior to the recession, there were still many people who did not benefit as they might from the success of the city. The impact of the current recession is still being felt across all our communities and we know that people in our city still experience inequality in terms of health, education and employment.

We know that average educational outcomes, attendance, health outcomes and access to health services at all ages is significantly worse for those with learning difficulties or disabilities, and for those from BME groups. In addition those with poor educational and health outcomes at an early age are likely to have poor outcomes throughout their learning and beyond.

The population of Leeds has grown and changed over the last 20 years due to more people coming to live and work in our city, more children being born and people living longer. Estimates show that Leeds' population has increased to 798,800, an increase of 11.6% since the last census in 2001. The black and minority ethnic (BME) population is estimated to have increased from 77,900 in 2001 to 137,200 in 2009. It is estimated that BME communities now account for 17.4% of the resident population (from 10.8% in 2001) and the largest BME groups in the city are the Pakistani and Indian communities with an estimated 22,500 and 20,700 people respectively.

In 2009/10, 6,010 non-UK nationals registered for National Insurance numbers from addresses in Leeds as people came here to work. The overall number of new migrant workers arriving in Leeds continues to fall reflecting the recent reduction in people from Europe coming to work in the United Kingdom.

The arrival of asylum seekers and refugees in Leeds has also made our communities more diverse. In April 2010 there were 1,390 asylum seekers known to be living in Leeds.

The proportion of pupils in Leeds schools that are of BME heritage has increased since 2005 to 22.5% of pupils and there are now over 170 different first languages spoken by pupils in Leeds' schools. Overall the number of pupils of Gypsy/Roma heritage in our schools has doubled since 2005 (147 pupils in 2005, 312 in 2010) and there has also been a significant increase in the number of pupils of White Eastern European heritage.

Across the country more children are being born. Between 2000/01 and 2009/10 the number of births in Leeds has increased by 35%, with 10,202 children born in 2009/10. Leeds has more young people aged between 15–29 year olds when compared to both the regional and national figures and our older population has steadily increased with the numbers of very elderly (aged 85 and over) increasing by 15% (since 2001).

In terms of religion or belief, the 2001 Census is still the most reliable source of information. In 2001, 68.9% of the population identified as Christian, 3% were Muslim, 1.2% were Jewish and 1.1% were Sikh. Almost 25% declared no religion or did not state their religion.

In terms of disability, the 2001 census provided an indication of the number of disabled people in the city. In 2001, 18% of people in Leeds felt that they had a long-term illness, health problem or disability which limited their daily activities or work. In March 2010, there were 13,671 people aged 18 or over who were receiving community based services provided through the adult social care process. Analysis shows that 70% were aged over 65. Of the total users, 66% were classified as having physical disabilities or impairment as their primary need, 17% had mental health problems (including dementia), and 11% had learning disabilities.

The 2001 census showed that nearly 10% of the population provided unpaid care. There are more women than men carers under the age of 75 years, but there are more men than women carers over the age of 75. It is estimated that there are 2,000 young carers in Leeds and over a third care for someone with a mental illness.

Leeds has a well established Lesbian, Gay and Bisexual (LGB) community. There are no measures of this community nationally or locally, however, Stonewall, a national LGB charity estimates that for a large city like Leeds with an established gay social scene, businesses and support network, at least 10% of the population would be likely to identify as LGB.

The council's Equality and Diversity Position Statement 2011 gives an overview of outcomes for different equality groups and provides information on some of the issues facing them

Consultation

It is crucial that the Council's spending plans respond to the priorities of the people of Leeds. In autumn 2010, Leeds' residents gave their priorities for the Council's budget in the "Spending Challenge" consultation. A robust process was used to engage as widely as possible and encourage participation. The intention was that this would provide sound information to inform spending over the 2011-2015 period. In total there were over 2,000 responses, and at that time the top spending priorities were:

- Tackle the worst anti-social behaviour first
- Encourage people to recycle and throw less away
- Help people stay in their own homes for as long as possible
- Bring services together and make better use of buildings
- Work to get local jobs for local people

People also gave their own ideas on ways the council can save money, including:

- The council should put on fewer free events and entertainment
- Reduce staffing levels to save money

These priorities together with the "What if Leeds...." consultation that was undertaken during 2011 in the development of the city's vision, continue to guide the development of the council's financial plans. It is however important to continue the dialogue with the

citizens of Leeds and not see this as a one off consultation. The council has, therefore, taken the opportunity to ask the people of Leeds again whether the priorities they identified in autumn 2010 continue to be their main priorities for the next financial year.

In the autumn edition of "About Leeds" 2011 residents were asked to confirm whether they considered the council's spending challenge priorities are still the right ones. Early analysis of the responses indicate that, as far as possible, with the resources available the top service priorities remain as indicated above. Further analysis is currently being provided and this will continue to inform the budgetary decisions.

The initial budget proposals for 2012/13 were approved by Executive Board in December 2011 and it was agreed that the initial budget proposal document would be available for further comment from the citizens of Leeds in January 2012. The initial budget proposals include lots of positive ideas of how the council can meet this challenge, including ways in which services can work more closely with each other and with the city's businesses and the Third Sector to make the most of available resources. Consultation is an ongoing process and residents are also consulted on many issues during the year. Consultation is on-going with representatives from the Third Sector, and plans are in place to consult with the Youth Council and the Business sector prior to finalising the budget.

It was recognised that the budget for 2011/12 contained significant savings to be made within the Third Sector which in some instances reflected a desire to achieve a 3 year medium term financial plan target of 15% in year one rather than seeking year on year incremental reductions.

The savings have been achieved through close working with the sector and, in some instances the adoption of different models of service. The Council values its partnership with the Third Sector and the sector provides many important services which are complementary to the Council's objectives, and these partnerships will continue to be essential into the future.

The approach of individual directorates to the Third Sector will vary to some degree depending upon priorities and available opportunities. However, the close work with the Third sector that was developed during 2011/12 will continue.

There will also be the following consultation in preparation of the 2012/13 budget with:

- All party budget meetings
- Regular meetings with trade unions
- In accordance with the Council's constitution, Scrutiny Boards have been given the opportunity to consider the initial budget proposals

Workforce Profile

At December 2010 there were 16,952 (14,064 full time equivalent - fte) employed in the Council and Education Leeds (excluding schools and casuals). In December 2011 this figure was 15,428 (12,801 fte). The make up of staff is:

Gender	Number	%age
Male	5648	36.61%
Female	9780	63.39%
Total	15428	100.00%

Disability	Number	%age
Not disabled	13293	86.16%
Disabled	927	6.01%
Not specified	1208	7.83%
Total	15428	100.00%

Ethnic Origin	Number	%age
White British	12920	83.74%
BME	2055	13.32%
Not specified	453	2.94%
Total	15428	100.00%

Sexual Orientation	Number	%age
Heterosexual	6898	44.71%
Lesbian, gay or bisexual	208	1.35%
Not specified	8322	53.94%
Total	15428	100.00%

Religion or belief	Number	%age
Christian	5153	33.40%
Other religion	840	5.44%
No religion	2634	17.07%
Not specified	6801	44.08%
Total	15428	100.00%

Age	Number	%age
16 – 30	2013	13.05%
31 - 50	8666	56.17%
51 +	4749	30.78%
Total	15428	100.00%

In response to the Spending Review 2010, the Council recognised that it would be necessary to significantly reduce its workforce. The Council launched a voluntary retirement and severance scheme in 2010/11 which resulted in a reduction in the workforce of 1,159 (full time equivalents) through this and natural turnover at the 31st March 2011. This scheme has continued during 2011/12 and the deadline for expressions of interest has now passed. The current year's budget assumed that the equivalent of around 400 ftes would leave the Council, and whilst precise figures are not yet available, it is anticipated that the reduction by the end of the year will exceed this number, and staffing savings of around £9.7m are included in the 2012/13 budget

The reduction in full time equivalents accounts for those employees who left under the Early Leaver Scheme and through natural turnover. Whilst there is a robust vacancy control system in place some posts have been replaced where there is a clear business need and filled, wherever possible, through redeployment of employees or internal recruitment. External recruitment has been minimal and been to more specialist positions based on business need.

An Equality impact Assessment was carried out on the Early Leavers Initiative and due regard given at all stages of the process. Whilst there has been no significant impact on the workforce profile for most equality strands, due to the nature of the Early Leaver initiative Scheme there has been most impact on the age profile. Due regard continues to be given to all key and major decisions which may impact on the workforce profile as the council's workforce reduces.

The council promotes equality and diversity and wants a workforce which reflects the people of Leeds. Just as the census helps us to understand the Leeds community it serves, the council needs to understand the diversity of the workforce. This information helps the council to spot trends; remove barriers to employment and ensure our policies better reflect all employees.

In the summer of 2011 an exercise was undertaken for employees to update or correct their equality information which is reflected in the above figures. This enabled the Council to reduce some of the unknown equality information of the workforce and saw a notable increase in the number of employees who disclosed they had a disability, and around sexual orientation. Work is on going to reduce the gaps on unknown information held on the workforce on some equality data.

Overview of Fact Finding

This is a high level overarching equality impact assessment and, whilst recognising the need to improve staffing data collection and analysis, it has not identified any specific gaps in the equality and diversity information used to carry it out. When undertaking Equality Impact Assessments on specific budget proposals the evidence used and any gaps in information highlighted will be included in the assessment.

Equality Considerations

The tables below highlights the range of impacts on equality characteristics, stakeholders and other potential barriers.

Protected characteristics		
<input checked="" type="checkbox"/> Age	<input checked="" type="checkbox"/> Carers	<input checked="" type="checkbox"/> Disability
<input checked="" type="checkbox"/> Gender reassignment	<input checked="" type="checkbox"/> Race	<input checked="" type="checkbox"/> Religion or Belief
<input checked="" type="checkbox"/> Sex (male or female)	<input checked="" type="checkbox"/> Sexual orientation	<input checked="" type="checkbox"/> Other
Stakeholders		
<input checked="" type="checkbox"/> Services users	<input checked="" type="checkbox"/> Employees	<input checked="" type="checkbox"/> Trade Unions
<input checked="" type="checkbox"/> Partners	<input checked="" type="checkbox"/> Members	<input checked="" type="checkbox"/> Suppliers
<input checked="" type="checkbox"/> Other please specify		

Potential barriers



Built environment



Location of premises and services



Information and communication



Customer care



Timing



Stereotypes and assumptions



Cost



Consultation and involvement

Equality Impacts Identified

Tackling inequalities is an integral part of the budget setting and decision making process.

The initial budget proposals for 2012/13 have, where appropriate, been subject to the council's equality impact assessment process, and consideration given to mitigating any specific impact on equality communities.

This does not negate the fact that there are likely to be negative impacts on all protected characteristics and it is recognised that there is likely to be a particular impact on:

- Disabled people
- BME communities
- Older and younger people
- Low socio-economic groups (there is over representation within this group by disabled people and BME communities)

The budget proposals for 2012/13 recognise this and as a result there is provision for prioritising demand led spending which should help mitigate against this. Additional provision has been made in the budget for adult social care and children's services. For adult social care this is to provide funding towards the cost of the continuing impact of an ageing population and the needs of people with learning disabilities. This also reflects the current year pressure on the community care budgets for residential nursing and domiciliary care. Additional provision is also included for the Council's contribution towards the learning disability pooled budget, which as well as reflecting increasing numbers, also reflects the increasing complexity of people's needs. It is recognised that these demographic pressures will continue to grow in the long term, and will present the Council with significant financial challenges.

For children's services additional funding is being provided to prioritise improvements in social care services to young people and the safeguarding of vulnerable children in the city.

Equality Impact Improvement Progress 2011/12

This section provides an update on work that took place during 2011/12 to progress the actions identified in the 2010/11 budget equality impact assessment.

During 2011/12 a number of changes to the city's planning and partnership framework were implemented. In particular, a whole system approach has been sought which ensures the partnership structures, strategic plans and performance management arrangements all dovetail into an effective system for delivering real change across the city.

The key plans are the new Vision for Leeds 2011 to 2030, the City Priority Plan 2011 to 2015 and the Council Business Plan 2011 to 2015

The Vision sets out the ambition to be 'the best city in the UK' and we recognise that we will only achieve this ambition by working to reduce disadvantage, discrimination and inequalities.

The City Priority and Council Business Plans have been developed to reflect the current financial context by providing a smaller more focused set of "must do" priorities for the city and the Council. These priorities are measured through a number of indicators which identify the issues where we really want to make a difference. But importantly, they have also been chosen as their achievement will drive improvement across a broader range of indicators. The priorities will be supported by action plans that include much more detail on how they will be delivered including targeted actions for key equality groups and/or certain geographical areas.

These documents are supported by the State of the City Report which provides an overview of what is happening in Leeds in 2011. The council's Equality and Diversity Position Statement has also been used to underpin the Plans and relates specifically to what is happening for equality communities in Leeds.

The council has continued to further develop its approach to giving due regard to equality. It has revised and improved report writing guidance to include specific reference to providing evidence on how equality is considered/or was not considered to be relevant in the decision making process.

The Council Business Plan 2011 – 2015 outlines what we want to change and improve over the next four years. The plan is underpinned by a clear set of values and priorities for action. In addition to the Directorate priorities a set of cross council priorities has been introduced. One of these cross council priorities is that there is evidence that equality is given due regard in Council policy and decision making. The indicator builds on the commitment made last year to understanding the impact of the budget and the decisions made by the council on equality and diversity issues.

This cross council priority has a target that every year we will be able to evidence that equality issues have been considered in 100 per cent of major decisions. This indicator will assist in focusing attention in this area to ensure both legal compliance and also to ensure that the council takes account of the needs of all communities.

In addition to this quantitative indicator work is ongoing with directorates ensure that the evidence is obvious and robust. A 25% sample of the evidence provided to show that due regard is given to all major decisions is quality assessed by the Equality Team and appropriate feedback given. In this way there is continuous learning and development in our approach and it can be shown that our value of treating people fairly underpins our decision making. In addition we continue to deliver the due regard to equality briefings/workshops to all Members and within services

The new legislative framework outlined in the Equality Act 2010 has introduced specific duties that public bodies, such as the Council, has to identify, set and publish its equality objectives.

To achieve this, the council has produced its first annual Equality and Diversity position statement. It provides an overview of national and local information on some of the issues facing the different communities who live in Leeds. It supports the Vision for Leeds, the City Priority Plan and the Council Business Plan by providing an evidence base that will ensure appropriate consideration takes place across the council and the strategic partnerships to address issues of inequality and poverty. In addition it also helps the council to meet its specific legal obligations outlined within the Equality Act.

This position statement has been used to help the council to identify and publish its Equality Improvement Priorities 2011 – 2015

Closer alignment with the Vision for Leeds, the City Priority Plan and the Council Business Plan has been built into the development of the new approach. This has resulted in a more integrated approach to equality in the council's strategic planning. The council's equality outcomes have been developed alongside the key priorities for the city as outlined in the City Priority Plan and action plans, and are based on an analysis of the equality perspective.

Equality Impact Assessment Action Plan

Action	Responsibility
Completion of all equality impact assessments in the Budget	Directors
Continue quality assurance and review of equality impact assessment and actions	Equality Team
Continue to understand and report the overall impacts on different communities of the budget with a particular emphasis on the city as a whole, locality, wards.	Equality Team and Information Knowledge Management

FINANCIAL PROCEDURE RULE 3.6

SUPPLEMENTARY VOTES

Supplementary Votes will only be considered in exceptional circumstances. The following approvals are required:

Up to £100,000	Director of Resources
Up to £1m	Executive Board
No specific limit	Council

DELEGATED VIREMENTS

- 1 Virement between budget book service heads, within the appropriate budget document approved annually by council, will only be permitted in accordance with the following rules and value limits, summarised in Table 1. The virement limits and rules are set annually by Council as part of the budget approval process.

The value limits apply to individual virements and are not cumulative.

- 2 Proposals to vary budgets arising as a result of the need to address a potential overspend (including shortfalls in income), recycling of efficiency gains and changed spending plans will all be required to satisfy the following criteria prior to approval by the decision taker as outlined within the attached table.

In considering proposals to vary budgets, the decision taker will take account of:

- The reason for the request for virement
- The impact on the council as a whole, including employment, legal and financial implications
- The impact on the efficiency of the service as a whole
- The sustainability of the proposals i.e. long term effects
- Whether the proposals are consistent with the council's priorities outlined within the Corporate Plan
- Whether the proposals are consistent with the Budget & Policy Framework
- The cumulative impact of previous virements

In addition, where a virement request exceeds £125k in value the decision taker must seek the advice of the Director of Resources as to the council's overall financial position prior to approval of the request.

- 3 Where *fortuitous savings* have arisen in any budget head, these should be notified to the Director of Resources immediately they are known. Fortuitous savings are defined as those savings where their achievement has not been actively managed and may include, for example, savings in NNDR or lower than anticipated pay

awards. Any fortuitous saving in excess of £100k will not be available for use as a source of virement without the prior approval of the Director of Resources.

- 4 The decision to vire between budget book headings is a Significant Operational Decision, and all virements must comply with the constitutional requirements for this type of decision.

The delegated limits outlined in the attached table do not operate independently from the requirements within the council's Constitution in respect of 'Key & Major' Decisions (as from time to time updated). All 'Key & Major' Decisions which result in the need to operate these delegated limits must first comply with the constitutional requirements, in respect of such decisions, prior to being put forward for virement.

- 5 Where wholly self-financing virements are sought to inject both income and expenditure in respect of approved external funding bids, there is no specific limit to the amount which can be approved by Directors where it is clear that this would not represent a change to existing council Policy, or form a new policy where one does not already exist. In all other cases, approval must be sought from council in accordance with the requirements of the council's Constitution
- 6 All virements requiring approval shall be submitted in a standard format. Sufficient details shall be given to allow the decision to be made and recorded within the Council's Financial records.
- 7 All virement and other budget adjustment schedules should be submitted to the Director of Resources for information.
- 8 The Director of Resources reserves the right to defer any virement to members where there may be policy issues.

OTHER BUDGET ADJUSTMENTS

- 1 There is a de minimus level for virements of £10k, below which any variations to net managed budgets will be deemed other budget adjustments. Budget movements that are not between budget headings within the net managed budget will also be other budget adjustments.
- 2 The Director of Resources may also approve budget adjustments of unlimited value where these are purely technical in nature. Technical adjustments to budgets are defined as those which have no impact upon the service provided or on income generated.

Table 1

MAXIMUM DELEGATED LIMITS FOR REVENUE VIREMENT

Approval Type	Full Council £	Executive Board £	Director of Resources* £	Directors** £
A) Supplementary Votes (i.e. Release of General Fund Reserves)	No specific limit	1,000,000	100,000	None
B) Virements of the net managed budget into or out of budget book service headings:				
1. Within a Directorate	No specific limit	£1,250,000	£750,000	£125,000
2. Between Directorates	No specific limit	£1,250,000	£750,000	None
C) Self - Financing virements of the net managed budget (from External Funding)				
- policy change	No specific limit	None	None	None
- within current policy	No specific limit	No specific limit	No specific limit	No specific limit

* With the support of Directors

** Any reference to a Director within the constitution shall be deemed to include reference to all officers listed, except where the context requires otherwise: the assistant chief executives and the chief officers for early years & youth service, children & families, environmental services, housing services, regeneration, highways, libraries arts and heritage, recreation, planning and customer services.

Full Council papers 22nd February 2012 – service budgets

The following pages give further background to the full budget report

- Service budget reports expand on the full report at a more detailed level
- Annual Financial Plan (AFP) pages will be published later to give an overview of the services provided and a less technical summary of their budgets
- Budget Book extracts give the full detailed figures at level at which budgets will be controlled

	service budget report	AFP and budget book
Adult Social Care	✓	✓
Children's Services	✓	✓
City Development	✓	✓
Environment and Neighbourhoods		
General Fund	✓	✓
Housing Revenue Account	✓	
Central and Corporate Services	✓	
Resources		✓
Customer, Access and Performance		✓
Legal Services		✓
Strategic Accounts	✓	✓

All budgets are prepared, balanced and approved to the nearest £10. They are shown to the nearest £1,000 to make them easier to read. Any apparent arithmetical errors are due to this automatic rounding, and budget lines of less than £500 will appear as nil.

LEEDS CITY COUNCIL

2012/13 BUDGET REPORT

Directorate: Adult Social Care

1 Introduction

- 1.1 This report has been produced in order to inform members of the main variations and factors influencing the directorate's budget for the 2012/13 financial year.

2 Service Context

- 2.1 The national context for Adult Social Care continues to be one of demographic increases, increased life expectancy, increasing complexity of need and service user expectations and a national drive to improve the quality of social care services. These trends, which are leading to increased cost pressures, have been evident for many years, but the economic climate is putting increasing pressure on public finances and the reductions in public spending announced through the Spending Review in October 2010 have added to the financial challenges faced by Adult Social Care. Against this backdrop, the current funding system for adult social care services has been recognised by the government as unsustainable in the longer term and a White Paper outlining the proposed reform is expected in the spring of 2012.
- 2.2 In 2007, the Government published *'Putting People First: A shared vision and commitment to the transformation of Adult Social Care'*, which describes a reformed adult social care system in England that can respond to the demographic challenges presented by an ageing society and the rising expectations of the people who depend on social care for their quality of life and capacity to have full independent and purposeful lives. In 2010 this was updated as *'Think Local, Act Personal: Next steps for Transforming Adult Social Care'*. It acknowledges that councils will need to work with partner organisations such as the NHS and care providers, to develop and deliver a personalised, community based care and support system with a focus upon prevention and the shifting of resources from crisis and acute interventions. Also in November 2010 *'A Vision for Adult Social Care: Capable Communities and Active Citizens'* was published by the Department of Health. This document clearly defines the Government's ambition to reform health and social care and the role that councils and their partners will play in this reform. It states that the Government expects councils to show the leadership needed to make difficult choices to deliver efficiency and transform services.
- 2.3 There have been some significant achievements in Adult Social Care over the last year. More people are using personal budgets and the self directed approach to assessing people's needs is now used for all new assessments. The quality of safeguarding for vulnerable adults has improved over the last three years and is now judged to be 'performing well' by the Care Quality Commission. The Health and Wellbeing Board has been established and its aim is to tackle health inequalities and improve the health and wellbeing of Leeds citizens. As part of the Fulfilling Lives project a range of exciting new opportunities have been created for people with learning disabilities in South Leeds through grant-funded projects. The Leeds Reablement Service has been developed to support people to maximise their independence. This includes a new service to support people to regain skills in their own homes and other specialist services such as an outreach service and assistive technology services. In addition, significant efficiencies have been achieved within the home care service that have reduced the unit cost.

- 2.4 The Adult Social Care Directorate's key priorities over the next three years are aimed at making Leeds a place where people can be supported to have better lives than they have now. Over the next three years we intend to achieve this through a powerful mixture of enterprise, integration and partnership where the Council will increasingly integrate and form purposeful partnerships with health and a range of other service providers to create an adult social care sector that is diverse, pluralistic, accessible and fit for purpose for all individuals. It will mean that people with social care needs are empowered through their use of personal budgets, are in control, have choice, and are safe. We will ensure that all people know how and where to get services appropriate to their needs or circumstances, when they need them. In thus stimulating the total social care sector in the city, public funding will move towards enabling individuals to pay for the care they want, and away from directly provided services. This means the Council will become a catalyst for 'providing more for less', for the people of Leeds.

Three priorities are key to helping achieve this over the next three years:

2.5 Better lives through enterprise

Building on work already undertaken, Adult Social Care will encourage existing and new kinds of enterprise to develop in the Leeds care market. This will include private enterprise, social enterprise, co-operatives, user-led services, staff buyout and a vibrant voluntary and faith sector. All of these will work in local areas and communities to provide older and disabled adults with a choice and variety of services, geared to respond to their specific needs. This approach will release social capital and civic entrepreneurship ensuring that the benefit of public money spent by people in meeting their social care needs is maximised within their local areas and communities. For example, three neighbourhood networks have set up community interest companies to extend the service they offer beyond the current social activities and signposting services. This approach will support the concept of civic enterprise and working in partnership with the private and third sectors. The 2012/13 budget proposals include savings within learning disability services through reducing the number of large centres and providing access to a range of local services from small community bases. The continued downsizing of the Council's home care service and its focus on supporting people to regain their independence as far as possible is leading to greater use of independent sector home care providers in the city. Phase two of the older people's residential and day care strategy will include reviewing the day services offer for customers, developing new models in closer collaboration with service users, their relatives and carers and the voluntary sector.

2.6 Better lives through housing, care and support

Complementing the first priority, Adult Social Care will work with other Council directorates, private house builders and developers, social housing providers and community, voluntary, faith and enterprise organisations. We will create a mosaic of types of housing (including residential and extra care), with care and support suited to, and adaptable for people's varying needs. With new housing options will come care and support as necessary, to maintain people living at home independently, safely and with dignity for as long as possible. Each option will be tailored not only to the needs of individuals but to the local areas and communities in which people live. Adult Social Care is working with partners to develop innovative specialist dementia care, extra care housing and retirement apartments in Leeds. Phase 2 of the older people's residential and day care strategy will support this by focusing the Council's provision increasingly on more specialised provision. As the number of Council run homes and day centres reduce, there will be more independent sector residential placements and greater opportunities for community-based provision of day opportunities within the third sector. The 'Keeping House' programme has stimulated community based social care services. The use of smaller, local bases for learning disability

day support services is an example of better lives through housing, care and support as well as through enterprise, demonstrating the inter-relationships between these three priorities. With regard to transport, the focus is increasingly on supporting people to access services rather than providing transport for them.

2.7 Better lives through integrated services

A range of Adult Social Care and Health services will become more closely integrated so that people's experience of the support they receive in older age, illness or disability will be more positive. People will be treated as whole people and without fragmentation in the ways in which their needs are met. People will be encouraged to take control, having their treatment, care and support combined in a single package, which they will be able to direct. When a person's circumstances change, resulting in increased vulnerability, services will be there to protect them and relieve the anxieties that are associated with older or disabled life. As part of the older people's residential and day care strategy an integrated intermediate and residential care facility is being developed bringing health and social care services together in a single residential home. Adult Social Care is also working towards integrating mental health fieldwork services with health to provide a single package for people's treatment and recovery/reablement.

2.8 The Adult Social Care budget in Leeds includes recognition of the additional spending pressures being faced. It also includes savings from service reconfiguration so that services better meet people's needs in the future and the level of need for social care support can be met. Whilst this will mean change for some people in receipt of social care, it will not impact on the overall level of service provision to customers.

2.9 In summary, the main changes within the 2012/13 Adult Social Care budget are additional provision for demand led budgets funded through service reconfiguration, efficiency savings and additional funding from the health service.

3 **Explanation of variations between adjusted 2011/12 and 2012/13 - £404k Cr (-0.23%)**

3.1 The variation can be summarised as follows:

	£000s	
Net Managed Budget 2011/12	178,463	
Adjustments		
• Transfers of functions	112	
• Other adjustments	- 183	
Adjusted Net Managed Budget 2011/12	178,392	
Changes in Prices		
• Pay (Superannuation increase)	118	
• Price	265	
• Income	- 48	335
Service Budget Changes		
• Changes in Service Levels	7,706	
• Other Factors not affecting level of service	- 3,351	
• Efficiency Savings	- 5,094	739
Net Managed Budget 2012/13	177,988	

3.2 Adjustments

3.2.1 Transfers of functions mainly reflects the transfer of the Care Ring service from Environments and Neighbourhoods and final adjustments to the separation of former Social Services support services functions between Adult Social Care and Children's Services. Other adjustments relates mainly to charges for central functions that are transferring for 2012/13 to being managed outside service directorates.

3.3 Changes in prices

3.3.1 No provision has been made for a pay award in 2012/13, although the budget includes provision of £118k for the increase in employers' superannuation rates. No provision will be made for inflation on running cost budgets other than where there are specific contractual commitments and on utilities. Provision of £265k has been made and this includes 150k for the PFI contract for the Independent Living Project and £83k for utilities.

3.3.2 Inflationary increases in the level of fees, charges and income from other organisations are estimated to generate additional income of £48k. Most Adult Social Care fees and charges are related to Department for Works and Pensions benefits rates and will be uplifted accordingly from April 2012. Those not linked to benefits rates have been budgeted to increase by 4%, with the exception of meals as outlined in section 3.4.6 below. In addition to the inflationary increases in charges, a further review of charges for non-residential services will take place during the year as outlined in section 3.4.6 below.

3.4 Changes in Service Levels

Demand Led and Demographic Pressures

3.4.1 Reflecting expenditure levels in 2011/12 and demographic projections on demand led budgets, additional budget provision of £3,917k has been made in 2012/13 for community care packages. This includes £823k for the projected impact of an increased number of older people, most of which has been included within the residential and nursing care placements budget.

3.4.2 The placements budget has been increased by £1,998k to reflect the higher cost of placements than was assumed in the 2011/12 budget, partly offset by lower placement numbers. The budgets for personal budgets taken as cash payments and independent sector domiciliary care have increased by £1,096k. This increase reflects the activity levels during 2011/12 and the ongoing trend of more people choosing personal budgets rather than home care and other services commissioned by the Council.

3.4.3 Additional provision of £3,789k has been made in 2012/13 for the Council's contribution to the learning disability pooled budget. This reflects an increase in the number of customers being supported and an increase in costs due to their increasingly complex social care needs.

Service Reconfiguration

3.4.4 The 2012/13 budget reflects the decisions of Executive Board in September 2011 on the "Better Lives for Older People" strategy for residential and day care that will reduce excess day care capacity, develop more specialist provision and increase the use of more cost effective independent sector residential placements. A part-year impact was included in the 2011/12 budget and £309k is included in 2012/13 for the further savings anticipated during the year. This includes a part-year effect of the next phase of the strategy for day care for which Executive Board approval will be sought during 2012/13. Reduced spend of £292k is

included in the 2012/13 budget for the ongoing reconfiguration of learning disability day care services to provide smaller more localised bases, a greater focus on outreach services and providing a range of activities to reflect the particular interests and aspirations of customers. The budget anticipates the closure of one centre in 2012/13 in accordance with the report to Executive Board in September 2011 and savings from a further centre through consolidation of customers during the refurbishment of Rothwell Fulfilling Lives Centre. Plans for the reconfiguration of day services for people with mental health needs are being developed and customer representatives are contributing to this work. However, making changes will take longer than was anticipated when the 2011/12 budget was set and £170k has been added to the 2012/13 budget to reflect the revised timescales.

- 3.4.5 The home care service continues to develop to meet the needs of customers as effectively as possible and provide improved value for money. A city wide reablement service has been developed to maximise people's independence and consequently reduce their ongoing care needs. The 2012/13 budget includes reduced spend of £805k to reflect the impact of these improved outcomes for customers through reablement. Reduced spend of £933k is included in the 2012/13 budget from better matching staff working patterns with the times of peak demand for home care services and making greater use of equipment. Staffing savings of £235k reflect the ongoing impact of the Early Leavers Initiative within the directly provided service.
- 3.4.6 The 2012/13 budget includes £300k for the full-year effect of the increased charges for non-residential services that took effect in October 2011. When Executive Board approved these increases in July 2011 a further comprehensive review of charges was approved. This will include reviewing the financial assessment methodology, services not currently charged for and anomalies in the current charging arrangements. A Members Advisory Board is contributing to this review and proposals will be brought back to Executive Board before a consultation process takes place in the summer. Additional income of £250k is included in the 2012/13 budget for the anticipated part-year effect of changes arising from this review, which are not expected to take effect until January 2013. Additional income of £76k is included to reflect revised meals contributions from April 2012 of £4.50 for a two-course main meal and £2.50 for a second meal. These revised charges will reduce the subsidy for meals services and they represent increases of 50p and 20p per meal respectively.
- 3.4.7 The interdependence of health and social care services are increasingly recognised through government funding, with a new core grant of £9.3m being provided in the 2011/12 health budget earmarked for Adult Social Care. Further funding has also been provided in 2011/12 to support the development of reablement. An additional £5,700k health funding is included in the 2012/13 budget for the ongoing support of reablement, the health and social care transformation programme and social care services that benefit the health service. Further funding from NHS Leeds is anticipated in 2012/13 for several joint priorities that will require equivalent additional spend by Adult Social Care. The main areas to be funded are the integration of health and social care services and systems developments that benefit health and social care.
- 3.4.8 The 2012/13 budget includes substantial staffing savings arising from the directorate's service transformation programmes that are included within the budget savings outlined above, but some additional staffing costs have been identified. The 2011/12 budget included significant staffing savings and whilst these have been achieved in-year through the very tight management of vacancies, within frontline services some of these savings cannot be delivered on a recurring basis. In addition, the scale of service transformation underway requires additional capacity to ensure delivery in accordance with budgeted timescales. £972k has been added to the staffing budget to reflect these factors, net of some further staffing efficiencies that have been identified. The 2012/13 budget has been increased by £360k to reflect the fall-out of Systems Development Grant funding.

3.4.9 The service reconfiguration proposals outlined above support two of the five top spending priorities identified in the 2010 “Spending Challenge” consultation that were also identified as key in the 2011 consultation:

- Help people stay in their own homes for as long as possible
- Bring services together and make better use of buildings

The Adult Social Care budget supports its key priority of helping people to stay in their own homes for as long as possible, particularly through the additional provision for community care packages and the ongoing developments within the home care service. The “Better Lives for Older People” strategy for residential and day care services will help the Council to make better use of its buildings and the increased partnership working with the health service supports bringing services together.

Other Efficiency and Procurement Savings

3.4.10 The 2011/12 budget included substantial procurement savings in respect of residential and nursing care fees paid to independent sector providers. A report to Executive Board in September 2011 outlined the reasons for the difficulties in achieving these savings in the current financial year and set out a revised approach linked with implementing a quality framework. A Members Advisory Board is contributing to this revised approach. The 2012/13 budget includes £1,000k for the anticipated efficiencies from the new framework. Savings of £600k are included for a review of transport policy, current practices, further route rationalisation and efficiencies through greater use of the in-house fleet. Further efficiency savings of £374k are included in the 2012/13 budget for the meals service and improved income collection.

4 Net Revenue Charge

4.1 The following table provides a summary of the net revenue charge for the service which brings together the net managed budget and those budgets managed outside the service.

	£000s
Net Managed Budget	177,988
Managed Outside Service	18,702
Net Revenue Charge	196,690

5 Eligibility for Services

5.1 The Council is required to review its line of eligibility for adult community care services annually in accordance with the government’s “Fair Access to Care Services” guidance. Currently in Leeds the line of eligibility is set between moderate and substantial, so those with a substantial or critical risk to their independence have a statutory right to receive a service.

5.2 It is proposed that the line of eligibility remains unchanged for 2012/13 and that this decision is taken as part of the 2012/13 budget. The budget proposals set out above will ensure that the resources required are in place to support this decision and, particularly through spending money differently and more efficiently, will reduce the possibility that the line of eligibility needs to be raised in the future.

6 Risk Assessment

- 6.1 In determining the 2012/13 budget, consideration has been given to all the risks which are managed within the directorate's overall risk management framework. Within this framework, a register of those items considered to carry the highest risk and therefore requiring careful and regular monitoring has been prepared. The key risks in the 2012/13 budget for this directorate are as follows.
- 6.2 Adult Social Care has delivered very substantial efficiency and service reconfiguration savings totalling over £50m in the last five years. The savings budgeted for 2012/13 include some from the same areas as those achieved previously, which consequently become more challenging to deliver and carry associated risks regarding full delivery.
- 6.3 One of the most significant risks relates to the procurement savings in respect of residential and nursing placements as work on the quality framework is at a relatively early stage and the savings are dependent on successful negotiations with service providers within the budgeted timescales. Given the risk of this work to the 2012/13 and future year budgets the directorate have engaged specialist support for this activity, which will assist in reducing this risk. There is some risk associated with the substantial additional health funding to support reablement, health and social care transformation and social care services that benefit health as the formal agreement with NHS Leeds has not been concluded.
- 6.4 An ongoing area of risk relates to front-line services of a demand-led nature. The budget is based on realistic demographic information using trends experienced in Leeds and national and local indicators that are available to the Council. However, the nature of demand for these services can be somewhat volatile and subject to demand factors that Adult Social Care cannot directly control. The numbers of service users and the complexity of their needs may exceed the provision made within the budget. With approximately 3,500 placements in total a relatively modest percentage variance in numbers can give rise to a substantial cash variance. These variations could affect community care packages for adults, including those commissioned within the pooled budget for people with learning disabilities.
- 6.5 There are some risks associated with the service transformation included within the 2012/13 budget. Implementing change of this magnitude involves working individually with those customers affected and individually and collectively with the staff. This requires substantial management capacity and although we are working closely with the Council's Resourcing Team to secure the appropriate capacity when needed there is a risk that the budgeted timescales will not be fully achieved. There is also some risk that the need to incur costs on alternative care providers for customers precedes savings being delivered through decommissioning services to a greater extent than assumed within the budget.

Briefing note prepared by: Ann Hill
Telephone: 24 78555



Main responsibilities:

To ensure the provision of social care support for vulnerable groups including older people and adults with mental health problems, learning disabilities or physical and sensory impairment

To take a lead role in the promotion of health and wellbeing within the city

Adult Social Care fulfils these responsibilities through:

PREVENTATIVE SERVICES

- Ensuring that appropriate services are available within the city for those with less intensive needs

INFORMATION AND CONTACT SERVICES

- Providing information to vulnerable adults and their carers about the range of social care support available within the city
- Receiving referrals for social care support

ASSESSMENT AND CARE MANAGEMENT

- Undertaking assessments of those who may have social care needs
- Supporting people to access self-directed support or co-ordinating a care package to meet their needs
- Managing and reviewing care packages

SELF DIRECTED CARE

- Support for people to access direct payments
- Developing individual budgets and self-directed support

SUPPORT TO LIVE AT HOME

- Providing or enabling people to access supported and other accommodation, including extra-care housing and housing support
- Providing equipment and adaptations
- Providing or commissioning home care and community meals services
- Providing or commissioning day support and care services

RESIDENTIAL AND NURSING CARE

- Providing or commissioning residential placements, including specialist provision for people with mental health needs and dementia
- Commissioning nursing placements, including specialist provision for people with dementia



Activity and Performance

- Each year the authority is required to calculate a range of statutory performance indicators which are submitted to the Care Quality Commission. From 2008/09 the performance has been monitored through the new National Indicator (NI) set, although this is currently in a state of some transition, with several indicators having been discontinued. Replacement indicators are currently being formulated and these are likely to centre around user views of service provision.

PREVENTATIVE SERVICES

- In 2010/11 Leeds funded 164 organisations to assist them in providing preventative services to around 16,900 people, of whom 10,000 were elderly and 1,700 were carers. It is not currently possible to provide figures for 2011/12 as the survey which monitors them has not yet been carried out.

INFORMATION AND CONTACT SERVICES

- From the start of 2011/12 to the end of quarter 3, 16,050 new referrals were received. Of these approximately 63% have gone on to some further activity and 37% have been dealt with at source.
- In the first 3 quarters of 2011/12 approximately 5,500 people had a care assessment. Of the total assessments completed to date, around 64% have resulted in some form of service being offered.

ASSESSMENT AND CARE MANAGEMENT

- Leeds currently carries out 82.4% of its assessments of adults and older people within the targeted deadline, which is 4.2% lower than in 2010/11. The change in performance is primarily due to increased monitoring of potential safeguarding issues, which require additional time to investigate, along with the more widespread offering of self directed support, which while giving the service user greater choice and control over their care tends to make assessments more complex (and thus more time-consuming).
- In the first 3 quarters of 2011/12, 87.3% of care packages were delivered within the target 28 days, a decrease of 3.8% from our 2010/11 performance.

SELF DIRECTED CARE

- By the end of quarter 3, 2011/12 the number of people receiving self directed care had increased from 21.9% of carers and service users helped to live at home in April to 32.9%. Further increases are expected by the year end.

SUPPORTING PEOPLE TO LIVE AT HOME

- Approximately two-thirds of people supported at home are older people. At the end of the 3rd Quarter 2011/12 Leeds supported 7,200 older people to live at home through a variety of directly provided and commissioned services, following a formal assessment. This is around 1,100 fewer than the same time last year and reflects increased emphasis on the use of reablement and other preventative services.

RESIDENTIAL AND NURSING CARE

- Leeds currently provides permanent residential and nursing care for approximately 3,270 people, of whom 2,560 are elderly.
- In 2010/11 Leeds provided new nursing and residential placements to 911 older people and 96 people aged 18-64. Data for 2011/12 quarters 1-3 suggests that thus far there have been 690 new



admissions of older people and 51 of adults aged 18-64 to permanent residential or nursing placements.

SERVICE USER SURVEYS

- In line with guidance issued by the government, there has been a move in recent years towards increased monitoring of service users opinions of/satisfaction with the services that they receive
- Of those people surveyed in the first 6 months of 2011/12, 93% felt that their social workers treated them with respect.
- For the first 6 months of 2011/12 75% of service users felt that they had a reasonable amount of control over their daily lives,.
- Of those people who had received a reablement service, for the first 3 quarters of 2011/12 84% of people felt that they now had control over their daily lives, compared to 66% for 2010/11.

Adult Social Care

Summary of budget by service (£000)

Budget Manager	Service	Total 2011/12	Managed by the Service			Managed Outside the Service	Total 2012/13
			Spending	Income	Net		
Chief Officer Access and Inclusion	Access & Inclusion Strategic Commissioning Resources Operational Services	89,066	110,790	(35,106)	75,684	9,922	85,606
Deputy Director Strategic Commissioning		18,366	19,868	(1,871)	17,998	(2,275)	15,722
Chief Officer Resources and Strategy		1,381	8,714	(2,848)	5,866	(4,122)	1,744
Chief Officer Operational Services		92,615	128,459	(50,018)	78,441	16,393	94,833
Net Cost of Service		201,427	267,832	(89,844)	177,988	19,917	197,905
	Transfers to and from earmarked reserves	(3,724)	0	0	0	(1,216)	(1,216)
Net Revenue Charge		197,703	267,832	(89,844)	177,988	18,702	196,690

Adult Social Care

Summary of budget by type of spending or income

£000	Budget 2011/12	Budget 2012/13
Employees		
Direct Pay Costs	63,496	63,925
National Insurance Contributions	4,542	4,675
Superannuation Costs	8,329	8,320
Other Pension Costs	1,948	1,824
Other Employee Related Costs	337	221
Training And Development	635	711
	79,286	79,676
Premises		
Buildings Maintenance	91	71
Grounds Maintenance	70	63
Building Security	73	60
Cleaning And Workplace Refuse	909	818
Gas	427	490
Electricity	440	456
Other Utilities	299	404
Rents	126	59
NNDR	307	321
Accommodation Charges	2	61
Premises Related Insurance	58	54
	2,802	2,856
Supplies & Services		
Materials And Equipment	2,720	2,448
Stationery And Postage	331	302
Advertising	10	10
IT/Telecommunications	863	906
Insurance	140	146
Professional Fees and Subscriptions	54	124
Grants And Contributions	2,116	1,374
Catering Service	133	72
Waste Disposal And Landfill Tax	0	0
Allowances	44	34
Consultancy Services	39	71
External Audit Fees	1	0
Other Hired And Contracted Services	1,176	1,759
Licences	106	90
Publication And Promotion	35	23
PFI Unitary Charges	5,069	5,242
Miscellaneous	581	497
	13,416	13,100
Transport		
Vehicles And Plant Related Expenditure	183	162
Travel Allowances	1,322	1,332
Fuel	30	32
Private Hire	12	23
Transport Related Insurance	15	25
	1,562	1,575
Internal Charges		
Managed Recharges Frm Other Directorates	8,029	7,957
	8,029	7,957
Agency Payments		

Adult Social Care

Summary of budget by type of spending or income

£000	Budget 2011/12	Budget 2012/13
Agency Payments		
Services Provided By Other Organisations	252	125
Services Rendered By Voluntary Sector	10,121	11,933
Services Rendered By Health Authorities	103	210
Contribution To Partnerships	66,260	66,733
Fees To Carers	462	537
Day Care	100	100
Home Care	16,547	14,369
Sheltered Accommodation	478	759
Nursing Placements	37,990	35,569
Residential Placements	25,002	22,786
	157,314	153,121
Transfer Payments		
Social Care Direct Payments	5,997	5,757
Social Care Personalised Budgets	1,935	3,790
	7,932	9,548
Appropriation		
Transfers To/From Capital Reserve	409	0
	409	0
Managed Expenditure	270,750	267,832
Internal Income		
Income From Other Directorates	(8,187)	(8,341)
Recharges Income From Capital	(600)	(589)
Charge To/From HRA	0	(210)
	(8,787)	(9,140)
Income - Grants		
Government Grants	(10,280)	(10,342)
DCLG Grants	(4,671)	(4,671)
Other Grants	(24)	(54)
	(14,974)	(15,066)
Income - Charges		
Sale Of Goods And Services	(1,158)	(1,104)
Fees And Charges	(115)	(188)
Contributions	(66,601)	(63,488)
Other Income	(534)	(720)
Rents	(117)	(137)
	(68,526)	(65,638)
Managed Income	(92,287)	(89,844)
Net Managed Budget	178,463	177,988
Accounting Adjustments		
IAS 19 Pensions Costs	3,784	1,216
Vehicles And Plant (Internal Leasing)	(66)	(66)
Vehicle leasing recharges	0	66
Transfers To/From Statutory Reserves	(3,790)	(1,216)
Transfers to Capital Reserve - Vehicles	66	0
Capital Charges	4,570	4,515
	4,563	4,515

Adult Social Care

Summary of budget by type of spending or income

£000	Budget 2011/12	Budget 2012/13
Central Recharges		
Central Recharges Expenditure	14,879	14,414
Corporate & Democratic Core Income	(220)	(228)
	14,660	14,186
Other Internal Adjustments		
Internal Reallocations Charges	65,041	59,463
Internal Reallocations Income	(65,024)	(59,463)
	17	0
Managed Outside the Service	19,240	18,702
Net Cost of Service	197,703	196,690

Adult Social Care

Budget Manager : Chief Officer Access and Inclusion

Access & Inclusion			
	£000	Budget 2011/12	Budget 2012/13
Employees			
Direct Pay Costs		21,071	21,072
National Insurance Contributions		1,444	1,495
Superannuation Costs		2,846	2,732
Other Pension Costs		857	620
Other Employee Related Costs		15	7
		26,233	25,927
Premises			
Grounds Maintenance		1	6
Building Security		16	13
Cleaning And Workplace Refuse		108	94
Gas		11	44
Electricity		16	17
Other Utilities		5	28
Rents		17	11
NNDR		92	78
Accommodation Charges		2	2
		267	292
Supplies & Services			
Materials And Equipment		1,050	883
Stationery And Postage		38	43
Advertising		0	0
IT/Telecommunications		350	477
Professional Fees and Subscriptions		2	3
Waste Disposal And Landfill Tax		0	0
Allowances		0	0
Consultancy Services		0	18
Other Hired And Contracted Services		431	268
Licences		3	3
Publication And Promotion		12	12
		1,886	1,707
Transport			
Vehicles And Plant Related Expenditure		28	25
Travel Allowances		828	818
Fuel		7	6
		863	850
Internal Charges			
Managed Recharges Frm Other Directorates		204	327
		204	327
Agency Payments			
Services Provided By Other Organisations		250	125
Contribution To Partnerships		294	294
Home Care		14,541	13,210
Sheltered Accommodation		478	759
Nursing Placements		37,614	35,239
Residential Placements		24,676	22,510
		77,853	72,139
Transfer Payments			
Social Care Direct Payments		5,997	5,757
Social Care Personalised Budgets		1,935	3,790

Adult Social Care

Budget Manager : Chief Officer Access and Inclusion

Access & Inclusion			
	£000	Budget 2011/12	Budget 2012/13
Transfer Payments		7,932	9,548
Managed Expenditure		115,239	110,790
Internal Income			
Income From Other Directorates		(135)	(140)
Charge To/From HRA		0	(210)
		(135)	(350)
Income - Grants			
Government Grants		(150)	(150)
		(150)	(150)
Income - Charges			
Sale Of Goods And Services		0	(10)
Fees And Charges		(2)	(51)
Contributions		(34,153)	(34,299)
Other Income		(46)	(246)
		(34,201)	(34,606)
Managed Income		(34,486)	(35,106)
Net Managed Budget		80,753	75,684
Accounting Adjustments			
IAS 19 Pensions Costs		1,070	373
Capital Charges		86	656
		1,156	1,029
Other Internal Adjustments			
Internal Reallocations Charges		38,662	33,111
Internal Reallocations Income		(31,505)	(24,218)
		7,157	8,893
Managed Outside the Service		8,312	9,922
Net Cost of Service		89,066	85,606

Adult Social Care

Budget Manager : Deputy Director Strategic Commissioning

Strategic Commissioning			
	£000	Budget 2011/12	Budget 2012/13
Employees			
Direct Pay Costs		2,971	2,945
National Insurance Contributions		228	261
Superannuation Costs		415	384
Other Pension Costs		42	57
Other Employee Related Costs		0	0
Training And Development		30	32
		3,686	3,679
Supplies & Services			
Materials And Equipment		6	8
Stationery And Postage		2	3
Advertising		1	2
IT/Telecommunications		7	17
Professional Fees and Subscriptions		37	39
Grants And Contributions		2,114	862
Allowances		0	0
Consultancy Services		39	52
External Audit Fees		1	0
Other Hired And Contracted Services		462	428
Publication And Promotion		12	11
Miscellaneous		35	35
		2,716	1,457
Transport			
Vehicles And Plant Related Expenditure		10	0
Travel Allowances		37	38
Private Hire		0	0
		47	39
Internal Charges			
Managed Recharges Frm Other Directorates		1,065	996
		1,065	996
Agency Payments			
Services Rendered By Voluntary Sector		9,981	11,788
Services Rendered By Health Authorities		70	70
Fees To Carers		1	75
Home Care		2,006	1,159
Nursing Placements		376	330
Residential Placements		327	276
		12,760	13,698
Managed Expenditure		20,273	19,868
Internal Income			
Income From Other Directorates		(91)	(64)
		(91)	(64)
Income - Grants			
Government Grants		(107)	0
Other Grants		(24)	(54)
		(131)	(54)
Income - Charges			
Sale Of Goods And Services		(649)	(680)
Fees And Charges		(11)	(11)

Adult Social Care

Budget Manager : Deputy Director Strategic Commissioning

Strategic Commissioning			
	£000	Budget 2011/12	Budget 2012/13
Income - Charges			
Contributions		(1,187)	(1,042)
Rents		0	(20)
		(1,848)	(1,753)
Managed Income		(2,070)	(1,871)
Net Managed Budget		18,203	17,998
Accounting Adjustments			
IAS 19 Pensions Costs		256	83
Capital Charges		39	32
		296	115
Other Internal Adjustments			
Internal Reallocations Charges		6,124	4,122
Internal Reallocations Income		(6,257)	(6,512)
		(133)	(2,391)
Managed Outside the Service		163	(2,275)
Net Cost of Service		18,366	15,722

Adult Social Care

Budget Manager : Chief Officer Resources and Strategy

Resources			
	£000	Budget 2011/12	Budget 2012/13
Employees			
Direct Pay Costs		2,758	3,278
National Insurance Contributions		245	281
Superannuation Costs		380	443
Other Pension Costs		760	794
Other Employee Related Costs		277	194
Training And Development		527	600
		4,947	5,590
Premises			
Cleaning And Workplace Refuse		46	46
Gas		50	11
Electricity		40	40
Other Utilities		21	10
NNDR		32	74
Premises Related Insurance		58	54
		246	235
Supplies & Services			
Materials And Equipment		100	65
Stationery And Postage		232	204
Advertising		2	2
IT/Telecommunications		319	264
Insurance		140	146
Professional Fees and Subscriptions		13	81
Allowances		0	0
Other Hired And Contracted Services		198	1,029
Licences		0	0
Publication And Promotion		1	0
Miscellaneous		0	0
		1,004	1,791
Transport			
Travel Allowances		39	41
Private Hire		4	10
Transport Related Insurance		15	25
		58	76
Internal Charges			
Managed Recharges Frm Other Directorates		566	1,022
		566	1,022
Agency Payments			
Services Rendered By Voluntary Sector		24	0
		24	0
Appropriation			
Transfers To/From Capital Reserve		409	0
		409	0
Managed Expenditure		7,256	8,714
Internal Income			
Income From Other Directorates		(751)	(1,058)
Recharges Income From Capital		(600)	(589)
		(1,351)	(1,647)
Income - Charges			

Adult Social Care

Budget Manager : Chief Officer Resources and Strategy

Resources			
	£000	Budget 2011/12	Budget 2012/13
Income - Charges			
Fees And Charges		(72)	(89)
Contributions		0	(1,000)
Other Income		(113)	(113)
		(185)	(1,202)
Managed Income		(1,536)	(2,848)
Net Managed Budget		5,720	5,866
Accounting Adjustments			
IAS 19 Pensions Costs		(483)	(633)
Capital Charges		1,736	1,582
		1,252	949
Central Recharges			
Central Recharges Expenditure		14,879	14,414
Corporate & Democratic Core Income		(220)	(228)
		14,660	14,186
Other Internal Adjustments			
Internal Reallocations Charges		1,082	1,110
Internal Reallocations Income		(21,334)	(20,368)
		(20,252)	(19,257)
Managed Outside the Service		(4,339)	(4,122)
Net Cost of Service		1,381	1,744

Adult Social Care

Budget Manager : Chief Officer Operational Services

Operational Services			
	£000	Budget 2011/12	Budget 2012/13
Employees			
Direct Pay Costs		36,696	36,630
National Insurance Contributions		2,625	2,638
Superannuation Costs		4,688	4,761
Other Pension Costs		288	354
Other Employee Related Costs		45	19
Training And Development		79	79
		44,420	44,480
Premises			
Buildings Maintenance		91	71
Grounds Maintenance		69	56
Building Security		57	46
Cleaning And Workplace Refuse		755	678
Gas		366	435
Electricity		385	399
Other Utilities		273	366
Rents		108	48
NNDR		183	169
Accommodation Charges		0	59
		2,288	2,328
Supplies & Services			
Materials And Equipment		1,565	1,493
Stationery And Postage		59	52
Advertising		7	7
IT/Telecommunications		187	149
Professional Fees and Subscriptions		2	2
Grants And Contributions		2	512
Catering Service		133	72
Allowances		43	34
Other Hired And Contracted Services		86	34
Licences		103	87
Publication And Promotion		10	0
PFI Unitary Charges		5,069	5,242
Miscellaneous		546	462
		7,810	8,145
Transport			
Vehicles And Plant Related Expenditure		146	137
Travel Allowances		419	434
Fuel		22	26
Private Hire		8	13
		595	610
Internal Charges			
Managed Recharges Frm Other Directorates		6,193	5,612
		6,193	5,612
Agency Payments			
Services Provided By Other Organisations		2	0
Services Rendered By Voluntary Sector		116	145
Services Rendered By Health Authorities		33	140
Contribution To Partnerships		65,965	66,439
Fees To Carers		462	462

Adult Social Care

Budget Manager : Chief Officer Operational Services

Operational Services			
	£000	Budget 2011/12	Budget 2012/13
Agency Payments			
Day Care		100	100
		66,676	67,284
Managed Expenditure		127,982	128,459
Internal Income			
Income From Other Directorates		(7,210)	(7,079)
		(7,210)	(7,079)
Income - Grants			
Government Grants		(10,023)	(10,192)
DCLG Grants		(4,671)	(4,671)
		(14,693)	(14,863)
Income - Charges			
Sale Of Goods And Services		(509)	(414)
Fees And Charges		(30)	(37)
Contributions		(31,261)	(27,147)
Other Income		(375)	(361)
Rents		(117)	(117)
		(32,292)	(28,076)
Managed Income		(54,195)	(50,018)
Net Managed Budget		73,787	78,441
Accounting Adjustments			
IAS 19 Pensions Costs		2,941	1,392
Vehicles And Plant (Internal Leasing)		(66)	(66)
Vehicle leasing recharges		0	66
Capital Charges		2,709	2,245
		5,583	3,638
Other Internal Adjustments			
Internal Reallocations Charges		19,173	21,121
Internal Reallocations Income		(5,928)	(8,365)
		13,245	12,755
Managed Outside the Service		18,828	16,393
Net Cost of Service		92,615	94,833

LEEDS CITY COUNCIL

2012/13 BUDGET REPORT

Directorate: Children's Services

1 Introduction

- 1.1 This report has been produced in order to inform members of the main variations and factors influencing the directorate's budget for the 2012/13 financial year. The budget strategy for 2012/13 continues to be set within a context of increasing demand for services, the need to sustain and improve performance and the continuing integration of services across the Children Leeds partnership.

2 Service Context

- 2.1 There are around 180,000 children in Leeds aged under 19 and the Council has a statutory responsibility and a duty to safeguard and promote the welfare of these children and young people. Working in partnership through the Leeds Children's Trust Board, there is a clear and agreed vision for Leeds to be a truly child friendly city, built around a commitment to put the child at the heart of everything we do. This ambition and improvement is being driven through the use of approaches such as outcome based accountability, restorative practice and by extending the voice and influence of children and young people.

2.2 Transforming life chances through a strategic city-wide approach

- 2.2.1 The Children's Trust Board has set out a framework for delivering this vision through the Children and Young People's Plan, (CYPP). The CYPP sets out 5 strategic outcomes, 11 priorities and 16 key indicators which, when combined, will help to deliver the ambitions. In addition, the Children's Trust Board has agreed 3 strategic 'obsessions', areas where we need focused activity to drive rapid change. The 3 strategic 'obsessions' are;

- Reducing the need for children to become looked after
- Improving behaviour, attendance and achievement
- Increasing numbers in young people in employment, education or training

- 2.2.2 Within a context of increasing demand for services and financial challenges, 2011/12 has been a year of significant progress and improvement across Children's Services. Assessments and other published inspections in 2011 have highlighted a number of key strengths, including;

- Arrangements to ensure children are safeguarded are now secure.
- The large majority of early years and childcare provision is good or better.
- The local authority has been effective in helping to bring about improvement in schools in Ofsted categories of concern.
- Behaviour in secondary schools continues to improve well.
- The very large majority of special schools are good or better.
- The local fostering and adoption agencies are good.
- The large majority of the provision that Leeds commissions in children's homes outside its own settings is good or better.
- The number of young people from low-income families achieving qualifications at the age of 16 and by the age of 19 has improved well.

- 2.2.3 This was reinforced with the 2011 re-inspection of safeguarding services for children and young people in Leeds. This inspection reflects positively on the improvements made across safeguarding services in Leeds since the last inspection in December 2009. Overall, five of the nine categories that Ofsted assess have been rated as 'good' and four are 'adequate' – there are no longer any

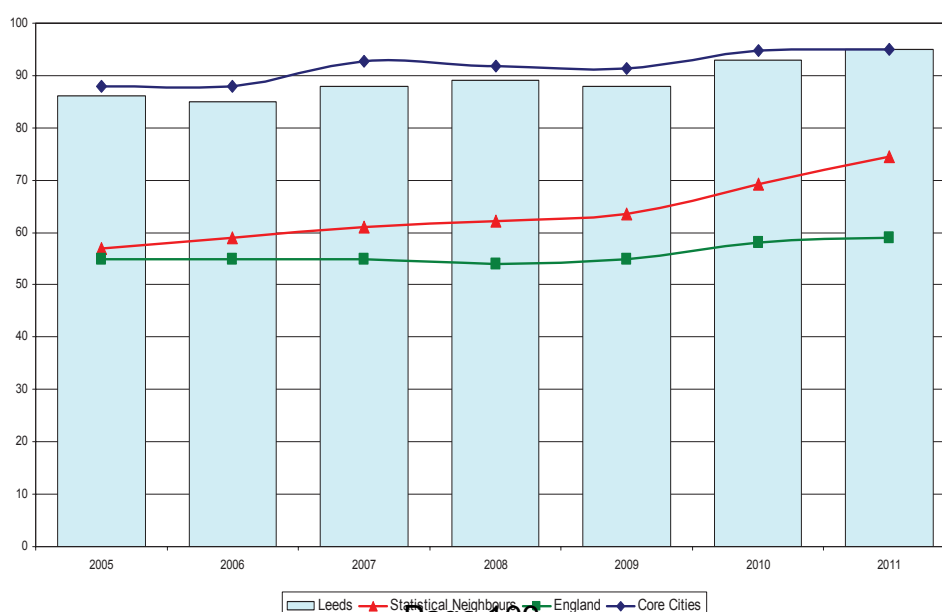
categories rated as 'inadequate'. On the key judgements of 'overall effectiveness' Leeds has been rated as 'adequate' and Leeds 'capacity to improve' is now rated as 'good'.

- 2.2.4 Improved performance management across all areas of Children's Services has been a key contributor to this improvement journey. This will be strengthened further following the implementation of the new directorate structure and underpinned by a rigorous system of performance clinics across the Directorate.

2.3 Transforming life chances through an integrated directorate

- 2.3.1 Whilst there has been significant progress, the work to transform children's services across the city continues and there remain a number of areas for further improvement. Due to continuing demand pressures, through continued increases in numbers of referrals for children's social care services, on-going pressures on the child protection system, and the number of children in the care system, there needs to be changes to the nature of some of the services available for children and families in Leeds. These changes need to include investment in preventative and early intervention services across the partnership, underpinned by rigorous performance management, in order to support children and families, thereby reducing demand for specialist services. The current demand led pressures are not financially sustainable.
- 2.3.2 The work to implement the Children's Services integrated directorate is ongoing. This is supported by an ambitious transformation programme which has included a full review and re-organisation of leadership and management capacity, as well as work to integrate front-line service delivery models within localities and the centralisation of back-office support functions. These proposals include the creation of integrated targeted services teams as well as new integrated services for safeguarding, looked after children and children with disabilities and complex care needs. Central to this change agenda is the need to review and re-prioritise resources and services in terms of quality, effectiveness and value for money.
- 2.3.3 In 2010/11 there were over 14,000 referrals to children's social care and a further 12,500 requests for service. In 2011/12 this demand across the system has continued to rise with increased referrals and requests for service. In the first 9 months of 2011/12 there were almost 24,000 requests for service/referrals. A total of 1,039 children are subject to a child protection plan (as at January 2012) and the numbers of looked after children have increased by 11% over the last 5 years and now stand at 1,454 (as at January 2012). Consequently, there have been significant financial challenges, particularly around the externally provided residential and fostering placement budgets. The graph below shows the numbers of looked after children in Leeds, compared to other core cities, our statistical neighbours and the all England average. The diagram shows clearly that the total number of looked after children in Leeds remains high and has steadily increased in recent years, although not to the extent of our statistical neighbours.

Looked after children rates per 10,000 population



3 Explanation of variations between adjusted 2011/12 and 2012/13 - £3,351k (2.6%)

3.1 The variation can be summarised as follows:

	£000s	£000s
Net Managed Budget 2011/12		129,481
Adjustments		
• Transfers of functions	-	444
• Other adjustments	-	183
Adjusted Net Managed Budget 2011/12		128,854
Changes in Prices		
• Pay (Superannuation increase)	153	
• Price	1,024	
• Income	- 370	807
Service Budget Changes		
• Changes in Service Levels	10,822	
• Other Factors not affecting level of service	- 5,879	
• Efficiency Savings	- 2,399	2,544
Net Managed Budget 2012/13		132,205

3.2 Key Adjustments

3.2.1 Budget adjustments have been made of £627k to reflect a number of transfers of functions, for example the centralisation of the communications function, the transfer of some IT functions to the Resources Directorate and the re-classification of mailroom and telephone costs as non-controllable recharges.

3.3 Changes in prices

3.3.1 No provision has been made for a pay award in 2012/13, although the budget includes provision of £0.15m for the increase in employers' superannuation rates. No provision will be made for inflation on running cost budgets other than where there are specific commitments and on utilities.

3.3.2 There is a need to consider the provision of subsidised childcare and the level of nursery fees in the Children's Centres. The current nursery fee is £32 per day and it is proposed to increase this by £2 per day which is an increase of 6.25%. This increased fee compares with an average daily fee of £40 across other private, voluntary and independent providers and it is estimated that this increase will generate an additional £0.3m of income in 2012/13. The proposed fee increase has been equality assessed. Working parents on low or modest income can receive up to 70% assistance with their nursery fee through the childcare element of working tax credit. Many parents not entitled to this working tax credit receive assistance through the 'salary sacrifice' childcare voucher schemes. In addition, parents will continue to benefit from a range of subsidies and support including;

- 15 hours of free nursery education for 3 and 4 year olds
- 15 hours of free childcare for vulnerable 2 year olds

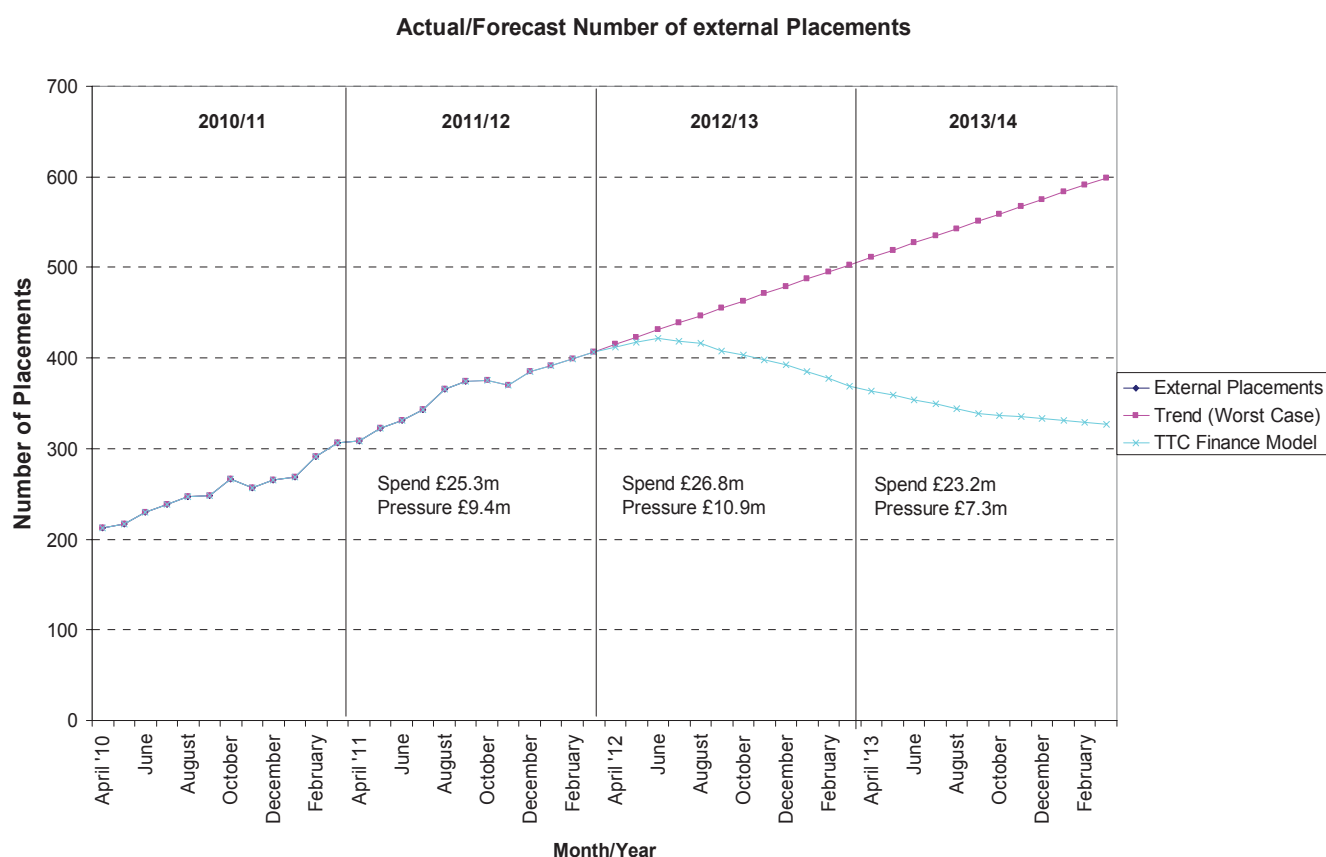
- Parents starting an educational course prior to their 20th birthday can have their childcare costs reimbursed through the 'Care to Learn' scheme and many Higher Education students receive 85% of their fee reimbursed through the HE Support Grant. Further education students may also have their fee for by their college.
- Children's Services continues to operate a vulnerable children's fund for children at risk and can offer a free place, or discretionary fees, for a period of time for families in difficulty. Parents/carers also have access to a full range of counselling services including: the credit union scheme, Citizen's Advice Bureau for debt counselling and budget management and also advice around maximising welfare benefits.
- The provision to waive the nursery fee where a parent/carer is suffering significant financial hardship will also be retained.

3.3.3 The budget also recognises the proposals to increase Music Centre fees by an average of 4% from September 2012.

3.4 Changes in Service Levels

3.4.1 The 2012/13 budget strategy continues to prioritise resources to support the most vulnerable children and young people in the city. The demand-led pressures within the placement budgets are forecast to continue into 2012/13 and provision of £10.9m has been included within the initial budget proposals to recognise this. This provision recognises the changing mix of placements between in-house and external provision and the impact of the work around prevention and early intervention. The increase in budget also recognises the increasing cost of Special Guardianship Orders.

3.4.2 The graph below shows the growth in the numbers of externally provided placements over recent years and also the impact of the turning the curve action plan in 2012/13 and 2013/14. As at the end of December 2012, there were 104 externally provided residential placements and 280 placements with independent sector fostering agencies.



- 3.4.3 As part of the turning the curve action plan around placements for looked after children, the 2012/13 budget continues to prioritise support for investment in preventative and early intervention and to target resources to vulnerable children and families who need support the most. To this end, an additional £2.1m has been provided to expand intensive and specialist family support, increase family group conferencing, expand the multi-systemic therapy teams and to continue to invest in the targeted mental health in schools programme. There is also additional funding within the budget to support the child specific adoption strategy.
- 3.4.4 In addition, there is a further £1m provision within the budget to fund the rising cost of free nursery education for 3 and 4 year olds which is to be funded via the dedicated schools grant. In addition, following the successful pilot, provision has been made through the early intervention grant to expand childcare across the city for vulnerable 2 year-olds.
- 3.4.5 An additional £0.9m has been provided within the budget proposals to fund the increasing legal work around the transfer of schools to become academies and also the legal costs related to care proceedings.
- 3.4.6 In terms of budget re-basing, prioritisation and efficiencies, significant savings have been identified through the budget strategy to support the increases in the demand-led budgets and the additional investment in early intervention and prevention. These savings include re-prioritising the core early intervention grant, maximising other grant funding, identifying savings across the running cost budgets and also the full-year effect of the 2010/11 contract reductions. In addition, work has been done to review subsidised services and provision has been made around increasing traded income and charges with schools as well the continuing impact of the sustainability review across Children's Centres.
- 3.4.7 As part of Children's Trust partners commitment to delivering the Children and Young People's Plan, a provision of £3m funding from the Health service has been made within the budget as part of a joint investment strategy. This resource will enable further expansion of preventative and early intervention services and increased integration of services focusing on the partnerships 3 strategic 'obsessions'.
- 3.4.8 In December 2011, the Government announced additional resources totalling £448m over 2012/13, 2013/14 and 2014/15 as part of its commitment to turn around the lives of 120,000 of England's most troubled families. Analysis has shown that nationally these 120,000 families cost on average £75,000 per family per year with a significant proportion of this cost falling to local authorities. The Government is offering 40% toward the cost of interventions that can help to turn around these families' lives, with the funding payable on achievement of successful outcomes. There is significant work to be done prior to April 2012 to undertake the necessary analysis and confirm the number of 'Troubled Families' in Leeds, to formulate a local business case and to plan outcome tracking arrangements necessary to both focus services on the success criteria and demonstrate success. The Government is providing funding of £20k in 2011/12 to support this preparatory work and £200k per year (for 3 years) to each local authority to fund the leadership and management capacity necessary to drive through the local action plan.
- 3.4.9 The Schools Budget is funded by the Dedicated Schools Grant (DSG), Young Persons Learning Agency (YPLA) Post 16 Grant, and the Pupil Premium.
- 3.4.10 The DSG is a ring-fenced grant and may only be applied to meet costs that fall within the Local Authority Schools Budget. Any under or over spend of grant from one year must be carried forward and applied to the Schools Budget in future years. The Schools Budget comprises of Individual School Budgets delegated to schools, the 15hrs of free early years education for 3 and 4 year olds attending private, voluntary and independent settings and a number of prescribed services and costs in support of education in schools.
- 3.4.11 The DSG for 2012/13 will be calculated by multiplying pupil numbers in Leeds (including those attending Academies) as at January 2012 by a fixed rate of funding, £4,945.95. Total pupil numbers

are estimated to increase by 1,176 from January 2011. This is through a combination of increasing numbers in Nursery and Primary Schools and falling numbers in Secondary Schools and should provide a year on year increase in the DSG of £5.82m.

- 3.4.12 However, the gross DSG is then reduced by an amount equivalent to the delegated budget that would be paid to each Academy, and is also reduced based on an assumption that many of the centrally retained budgets also support Academies.

	2011/12	2012/13	Yr on Yr Change
Pupil Numbers 3 to 15 including Academies at January 2012	101,341	102,517	1,176
Unit of Funding	£4,945.95	£4,945.95	£0
Gross Dedicated Schools Grant	£501,225,000	£507,046,000	£5,821,000
Recoupment for Academies;			
Delegated Schools Budgets	-£29,257,470	-£68,130,320	-£38,872,850
Central Schools Budget	-£535,290	-£1,315,290	-£780,000
Dedicated Schools Grant paid to Leeds	£471,432,240	£437,600,390	-£33,831,850

- 3.4.13 Based on the Academies expected to be in operation in Leeds at 1st April 2012, it is estimated that the gross DSG will be reduced by at least £69.45m in recoupment transfer payments. Of the £69.45m, £68.13m is the delegated budget that would have been allocated to the schools if they had not become academies, whilst £1.32m is a share of the Leeds Central Schools Budget and has required cost reductions in centrally retained services. The final DSG will only be known in June 2012, following DfE validation of returns from schools, Academies and Private, Voluntary and Independent nurseries. The actual reduction for recoupment for Academies will be based on the number of Academies either operational or approved as at 31st March 2012. However, it is estimated that the DSG received by Leeds will reduce by 7.2% year on year.

- 3.4.14 The YPLA Post 16 Grant fund is paid in three elements. The majority of the funding is to support provision made to pupils in Leeds Sixth Forms and is paid as a ring-fenced grant with pre-determined allocations for each School. The grant also includes an allocation to fund Special Educational Needs and a further allocation to support the payment of teacher pensions. There is no information available on funding rates for 2012/13, although it is likely that funding per sixth form pupil will reduce as the YPLA seeks to equalise funding rates between sixth forms and Further Education Colleges and Sixth Form Colleges.

- 3.4.15 The Pupil Premium was introduced from April 2011 and was paid at a rate of £488 per deprived pupil eligible for free school meals at January 2011, and for pupils who had been continuously in care for over 6 months. A further service child allocation of £200 is paid for children whose parents are in the armed services. In 2012/13 the allocation for pupils eligible for free school meals (FSM) or in care has been increased to £600, and the service child premium has been increased to £250. The eligibility criteria have also been extended so that the pupil premium is paid based on pupils on the January 2012 School Census who have been eligible for free school meals on any termly census over the past six years.

	2011/12	2012/13	Yr on Yr Change
FSM based Pupil Premium Allocation	£9,861,992	£17,327,400	£7,465,408
Looked After Child Pupil Premium	£442,128	£543,600	£101,472
Service Child Pupil Premium	£17,000	£21,250	£4,250
	£10,321,120	£17,892,250	£7,571,130

The draft allocation above will be confirmed following validation of the January 2012 School Census.

3.5 Efficiency savings

3.5.1 The costs of providing home to school travel are significant. On average the annual cost of providing home to school transport for those with special educational needs is almost £5k and currently over 1,000 children and young people are provided with bespoke transport. Whilst the acute needs and vulnerabilities of some children and young people dictate that this will remain the only adequate and safe response to their individual needs, there are some who have the ability and aspiration to travel independently and benefit from these enhanced life-skills. Indeed, over the past 12 months, Children's Services has been able to deliver training for up to 12 young people per month, enabling £0.12m financial savings whilst also improving the life skills and independence of almost 150 young people. The 2012/13 budget strategy recognises a more aspirational approach to the provision of assistance to this group of children which considers the needs, abilities and potential of each pupil and student in order to determine the best response to their own requirements. Through an investment to save initiative, the existing team of travel trainers has been expanded in order to accelerate the assessment and training and enable the children and young people to make the transition from taxi transport to public transport. Through an investment of £0.1m, savings of £0.5m are anticipated in the 2012/13 financial year.

3.5.2 As part of the overall Children's Services commissioning strategy, work is underway with other local authorities in the region around the procurement of residential and fostering placements from independent providers. The work is set across 3 phases, although phases 1 and 2 are being progressed simultaneously in order to maximise the impact on costs;

- | | |
|---------|---|
| Phase 1 | Collaboration around contract negotiations to achieve price reductions from those providers with the highest aggregated spend across neighbouring local authorities. These negotiations have already yielded financial savings in 2011/12. |
| Phase 2 | In line with national good practice, securing more efficient future commissioning arrangements for fostering and residential provision through a price controlled framework agreement across all neighbouring local authorities. A joint commissioning team is in place and new arrangements will be in place in 2012/13. |
| Phase 3 | Longer-term measures to develop an in-house market place for in-house foster carers and reduce the over-dependence on independent sector fostering providers. |

In addition, work is also ongoing around sharing contract management resources, implementing a programme of transferring placements from residential to fostering (as appropriate based on need) and negotiations around the procurement of in-house capacity between local authorities. Overall, across the whole placement procurement programme, savings of £1m are anticipated in 2012/13 and have been built into the budget strategy.

3.5.3 A general principle in the 2012/13 budget strategy has been to fundamentally review and reduce wherever possible the supplies and services budgets. To this end, efficiency savings have been factored into the proposed Children's Services budget including;

- Office Consumables - £412k reduction in budgets
- Office Equipment - £183k reduction in budgets.
- Telephones - £87k reduction in budgets
- Printing - £80k reduction in budgets
- Operational Furniture and Equipment - £138k reduction in budgets
- Conferences and Meetings - £125k reduction in budgets

4 Net Revenue Charge

- 4.1 The following table provides a summary of the net revenue charge for the service which brings together the net managed budget and those budgets managed outside the service.

	£000s
Net Managed Budget	132,205
Managed Outside Service	45,669
Net Revenue Charge	177,874

5 Risk Assessment

- 5.1 In determining the 2012/13 budget, consideration has been given to all the risks which are managed within the directorate's overall risk management framework. Within this framework, a register of those items considered to carry the highest risk and therefore requiring careful and regular monitoring has been prepared.

- 5.2 The key risks in the 2012/13 budget for this directorate are as follows;

- The number of looked after children and children in need placed significant pressures on the budget in 2011/12. This continuing demand has been recognised in the 2012/13 budget strategy through a significant increase in the placement budgets. However, given the wider financial and economic climate, and the continuing demand-led pressures there is a risk that the levels of demand will be higher than that assumed in the budget. The reconfiguration and integration of services across the Children Leeds partnership, together with the turning the curve action plan around the need for children to be in care (para 3.4.2), are part of the whole system strategy which is designed to manage and reduce these demand-led pressures.
- As mention at para 3.4.5, the 2012/13 budget strategy provides for an increase in legal costs. There is a risk however that the costs on this demand-led budget are greater than the budget due to the number of academy conversions and the number of care proceedings.

Briefing note prepared by: Neil Warren
Telephone: 07891 276865

Simon Darby
2475178



Main responsibilities:

- Items which do not specifically relate to any of the council's other functional headings, including the continuing costs of discontinued operations, the costs of managing the council's insurance activities, interest earned on revenue balances and general income sources not attributable to a specific service. Also included are subscriptions to regional associations and specific grants to local organisations.
- A general contingency budget is held to meet uncertainties that are not provided for in directorates' budgets.
- The council's contribution to a number of joint committees and other bodies established to provide a range of county-wide services, including trading standards and the West Yorkshire Passenger Transport Authority.
- Credits for the accounting cost of capital of the current valuation of the assets are charged to service accounts. These accounting costs are replaced within the central accounts by the actual cost to the council of its borrowings
- Under the Best Value Accounting Code of Practice (BVACoP), certain defined overheads are charged to a Non Distributed Costs Account. This account comprises the estimated present value of the total future costs of VER and added years pension decisions made during the year.
- Under BVACoP the costs of both Corporate Management and of Democratic Representation and Management cannot be treated as service expenditure and are accounted for centrally in a Corporate and Democratic Core account. For Leeds City Council the expenditure charged to this account includes the activities and costs which provide the infrastructure which allows services to be provided, the cost of providing information which is required for public accountability, and the cost of member activities.

Children's Services

Summary of budget by service (£000)

Budget Manager	Service	Total 2011/12	Managed by the Service			Managed Outside the Service	Total 2012/13
			Spending	Income	Net		
Chief Officer Partnership Dev & Bus Supt Director of Children's Services Deputy Director Safeguarding, Specialist, Targeted Services Chief Officer Strategy, Performance & Commissioning	Partnership Dev. & Business Support Learning, Skills & Universal Services Safeguarding, Targeted & Specialist Strategy, Performance & Commissioning	27,484 17,694 92,135 50,290	18,941 72,633 138,419 67,832	(7,289) (59,716) (48,347) (50,269)	11,652 12,918 90,072 17,563	8,101 3,162 2,858 30,706	19,754 16,079 92,930 48,270
Net Cost of Service	Transfers to and from earmarked reserves	187,603 (7,082)	297,825 0	(165,621) 0	132,205 0	44,827 842	177,032 842
Net Revenue Charge		180,521	297,825	(165,621)	132,205	45,669	177,874

Children's Services

Summary of budget by type of spending or income

£000	Budget 2011/12	Budget 2012/13
Employees		
Direct Pay Costs	82,397	83,274
Agency And Temporary Staff	71	0
National Insurance Contributions	6,166	5,770
Superannuation Costs	11,010	10,819
Other Pension Costs	8,773	8,767
Other Employee Related Costs	316	181
Training And Development	916	414
	109,648	109,226
Premises		
Buildings Maintenance	249	239
Grounds Maintenance	45	43
Building Security	105	91
Cleaning And Workplace Refuse	1,351	1,326
Gas	406	394
Electricity	380	410
Other Utilities	171	255
Rents	505	399
NNDR	692	820
Accommodation Charges	428	363
Premises Related Insurance	21	46
	4,352	4,384
Supplies & Services		
Materials And Equipment	2,310	1,922
Stationery And Postage	1,083	478
Advertising	103	119
IT/Telecommunications	1,811	2,036
Insurance	194	306
Professional Fees and Subscriptions	753	1,029
Grants And Contributions	1,484	44
Catering Service	1,351	1,140
Allowances	200	167
Consultancy Services	76	0
External Audit Fees	14	11
Security Services	44	54
Other Hired And Contracted Services	54,862	4,762
Licences	695	215
Publication And Promotion	40	58
PFI Unitary Charges	483	48,478
Miscellaneous	10	14
	65,512	60,835
Transport		
Vehicles And Plant Related Expenditure	324	321
Travel Allowances	2,277	2,236
Fuel	65	63
Private Hire	4,977	4,933
Transport Related Insurance	7	4
	7,649	7,557
Internal Charges		
Managed Recharges Frm Other Directorates	26,234	26,978
Distributed Grants	9,096	9,786

Children's Services

Summary of budget by type of spending or income

£000	Budget 2011/12	Budget 2012/13
Internal Charges	35,330	36,764
Agency Payments		
Services Provided By Other Organisations	13,575	13,985
Services Rendered By Voluntary Sector	8,338	9,451
Services by Independent/Special Schools	7,300	7,659
General External Residential Placements	12,324	15,701
Independent Fostering Agencies	5,350	12,460
Services Rendered By Health Authorities	186	590
Contribution To Partnerships	80	80
In-house Fostering	14,552	12,624
Care Leavers	3,491	2,837
Adoption	2,522	3,310
	67,718	78,697
Transfer Payments		
Education Awards	0	0
School Clothing Vouchers	647	580
Allowances For Children	104	91
Social Care Direct Payments	416	516
Child Trust Fund Top-Up Payments	23	0
Young People's Expenses	0	9
Transfer Of Surplus	18	41
	1,208	1,237
Appropriations		
Transfers To/From Earmarked Reserves	142	(875)
	142	(875)
Appropriation		
Transfers To/From Capital Reserve	1,055	0
	1,055	0
Managed Expenditure	292,614	297,825
Internal Income		
Income From Other Directorates	(26,344)	(24,593)
Recharges Income From Capital	(179)	(545)
Redistribution Of Grants Income	(3,406)	(3,555)
	(29,928)	(28,693)
Income - Grants		
Government Grants	(81,671)	(84,011)
DCLG Grants	(31,303)	(31,503)
	(112,973)	(115,513)
Income - Charges		
Sale Of Goods And Services	(2,505)	(2,507)
Fees And Charges	(12,552)	(11,038)
Education Income	(476)	0
Contributions	(3,723)	(7,167)
Other Income	(540)	(376)
Rents	(433)	(323)
	(20,229)	(21,412)
Income - Other		
Interest And Dividends	(2)	(2)
	(2)	(2)

Children's Services

Summary of budget by type of spending or income

£000	Budget 2011/12	Budget 2012/13
Managed Income	(163,132)	(165,621)
Net Managed Budget	129,481	132,205
Accounting Adjustments		
IAS 19 Pensions Costs	7,110	(842)
Vehicles And Plant (Internal Leasing)	(21)	(42)
Vehicle leasing recharges	0	42
Transfers To/From Statutory Reserves	(7,103)	842
Transfers to Capital Reserve - Vehicles	21	0
Capital Charges	36,359	31,312
	36,365	31,312
Central Recharges		
Central Recharges Expenditure	15,106	14,742
Corporate & Democratic Core Income	(415)	(385)
	14,691	14,357
Other Internal Adjustments		
Internal Reallocations Charges	107	34
Internal Reallocations Income	(124)	(34)
	(17)	0
Managed Outside the Service	51,039	45,669
Net Cost of Service	180,521	177,874

Children's Services

Budget Manager : Chief Officer Partnership Dev & Bus Supt

Partnership Dev. & Business Support			
	£000	Budget 2011/12	Budget 2012/13
Employees			
Direct Pay Costs		3,303	2,648
National Insurance Contributions		248	206
Superannuation Costs		441	366
Other Pension Costs		8,154	7,934
Other Employee Related Costs		20	19
Training And Development		198	108
		12,363	11,281
Premises			
Buildings Maintenance		1	0
Cleaning And Workplace Refuse		0	0
Gas		0	1
Electricity		0	0
Other Utilities		0	82
NNDR		0	6
Accommodation Charges		0	12
Premises Related Insurance		0	9
		1	110
Supplies & Services			
Materials And Equipment		37	12
Stationery And Postage		491	184
IT/Telecommunications		865	1,365
Insurance		1	21
Professional Fees and Subscriptions		53	113
Catering Service		3	0
Allowances		0	0
Consultancy Services		20	0
External Audit Fees		9	11
Security Services		16	11
Other Hired And Contracted Services		2,812	2,730
Licences		480	0
Publication And Promotion		10	4
		4,796	4,452
Transport			
Vehicles And Plant Related Expenditure		0	0
Travel Allowances		48	42
		48	42
Internal Charges			
Managed Recharges Frm Other Directorates		1,492	2,849
Distributed Grants		0	507
		1,492	3,356
Agency Payments			
Services Provided By Other Organisations		80	63
Services Rendered By Voluntary Sector		256	240
		336	303
Appropriations			
Transfers To/From Earmarked Reserves		316	(602)
		316	(602)
Managed Expenditure		19,353	18,941

Children's Services

Budget Manager : Chief Officer Partnership Dev & Bus Supt

Partnership Dev. & Business Support			
	£000	Budget 2011/12	Budget 2012/13
Internal Income			
Income From Other Directorates		(3,936)	(3,713)
		(3,936)	(3,713)
Income - Grants			
Government Grants		(2,379)	(2,990)
		(2,379)	(2,990)
Income - Charges			
Fees And Charges		(1)	(3)
Contributions		0	(582)
Other Income		0	0
Rents		(1)	0
		(2)	(585)
Managed Income		(6,316)	(7,289)
Net Managed Budget		13,036	11,652
Accounting Adjustments			
IAS 19 Pensions Costs		2,757	(3,421)
Capital Charges		36	36
		2,793	(3,384)
Central Recharges			
Central Recharges Expenditure		12,081	11,883
Corporate & Democratic Core Income		(415)	(385)
		11,666	11,497
Other Internal Adjustments			
Internal Reallocations Income		(12)	(12)
		(12)	(12)
Managed Outside the Service		14,448	8,101
Net Cost of Service		27,484	19,754

Children's Services

Budget Manager : Director of Children's Services

Learning, Skills & Universal Services			
	£000	Budget 2011/12	Budget 2012/13
Employees			
Direct Pay Costs		32,295	30,600
Agency And Temporary Staff		40	0
National Insurance Contributions		2,526	2,121
Superannuation Costs		4,514	3,920
Other Pension Costs		413	515
Other Employee Related Costs		118	45
Training And Development		115	68
		40,021	37,269
Premises			
Buildings Maintenance		124	127
Grounds Maintenance		27	24
Building Security		85	71
Cleaning And Workplace Refuse		986	918
Gas		300	275
Electricity		295	296
Other Utilities		124	123
Rents		389	302
NNDR		582	652
Accommodation Charges		187	105
Premises Related Insurance		12	26
		3,109	2,917
Supplies & Services			
Materials And Equipment		893	768
Stationery And Postage		241	185
Advertising		17	18
IT/Telecommunications		569	376
Insurance		73	30
Professional Fees and Subscriptions		466	410
Grants And Contributions		109	15
Catering Service		1,339	1,133
Allowances		10	3
Consultancy Services		8	0
External Audit Fees		5	0
Security Services		28	43
Other Hired And Contracted Services		2,176	1,475
Licences		16	16
Publication And Promotion		24	28
Miscellaneous		7	8
		5,982	4,509
Transport			
Vehicles And Plant Related Expenditure		209	176
Travel Allowances		445	369
Fuel		55	56
Private Hire		473	448
Transport Related Insurance		6	2
		1,188	1,053
Internal Charges			
Managed Recharges Frm Other Directorates		4,163	3,651
Distributed Grants		8,199	8,212

Children's Services

Budget Manager : Director of Children's Services

Learning, Skills & Universal Services			
	£000	Budget 2011/12	Budget 2012/13
Internal Charges		12,363	11,862
Agency Payments			
Services Provided By Other Organisations		8,222	6,951
Services Rendered By Voluntary Sector		3,706	3,988
Services by Independent/Special Schools		3,732	3,495
		15,661	14,434
Transfer Payments			
School Clothing Vouchers		647	580
Young People's Expenses		0	9
		647	589
Appropriations			
Transfers To/From Earmarked Reserves		(174)	0
		(174)	0
Managed Expenditure		78,796	72,633
Internal Income			
Income From Other Directorates		(3,807)	(4,115)
Redistribution Of Grants Income		(2,785)	(2,832)
		(6,592)	(6,948)
Income - Grants			
Government Grants		(50,943)	(46,695)
		(50,943)	(46,695)
Income - Charges			
Sale Of Goods And Services		(317)	(345)
Fees And Charges		(6,097)	(5,077)
Education Income		(160)	0
Contributions		(391)	(306)
Other Income		(224)	(241)
Rents		(118)	(105)
		(7,306)	(6,073)
Managed Income		(64,841)	(59,716)
Net Managed Budget		13,955	12,918
Accounting Adjustments			
IAS 19 Pensions Costs		1,336	606
Vehicles And Plant (Internal Leasing)		(9)	(30)
Vehicle leasing recharges		0	30
Capital Charges		1,110	1,262
		2,438	1,868
Central Recharges			
Central Recharges Expenditure		1,266	1,260
		1,266	1,260
Other Internal Adjustments			
Internal Reallocations Charges		43	34
Internal Reallocations Income		(9)	0
		34	34
Managed Outside the Service		3,738	3,162

Children's Services

Budget Manager : Director of Children's Services

Learning, Skills & Universal Services			
£000		Budget 2011/12	Budget 2012/13
Net Cost of Service		17,694	16,079

Children's Services

Budget Manager : Deputy Director Safeguarding, Specialist, Targeted Services

Safeguarding, Targeted & Specialist			
	£000	Budget 2011/12	Budget 2012/13
Employees			
Direct Pay Costs		42,623	45,326
Agency And Temporary Staff		28	0
National Insurance Contributions		3,061	3,090
Superannuation Costs		5,473	5,880
Other Pension Costs		185	296
Other Employee Related Costs		173	112
Training And Development		584	225
		52,126	54,929
Premises			
Buildings Maintenance		110	100
Grounds Maintenance		15	16
Building Security		9	9
Cleaning And Workplace Refuse		365	407
Gas		103	115
Electricity		82	111
Other Utilities		45	49
Rents		116	97
NNDR		107	156
Accommodation Charges		10	15
Premises Related Insurance		9	11
		972	1,086
Supplies & Services			
Materials And Equipment		1,259	1,037
Stationery And Postage		322	94
Advertising		59	71
IT/Telecommunications		290	232
Insurance		120	255
Professional Fees and Subscriptions		173	361
Grants And Contributions		1,374	29
Catering Service		9	8
Allowances		190	164
Consultancy Services		48	0
Other Hired And Contracted Services		1,754	429
Licences		28	37
Publication And Promotion		1	23
PFI Unitary Charges		483	491
Miscellaneous		3	6
		6,115	3,236
Transport			
Vehicles And Plant Related Expenditure		113	143
Travel Allowances		1,648	1,714
Fuel		10	6
Private Hire		121	63
Transport Related Insurance		2	2
		1,894	1,928
Internal Charges			
Managed Recharges Frm Other Directorates		13,496	11,605
Distributed Grants		897	1,067
		14,393	12,672

Children's Services

Budget Manager : Deputy Director Safeguarding, Specialist, Targeted Services

Safeguarding, Targeted & Specialist			
	£000	Budget 2011/12	Budget 2012/13
Agency Payments			
Services Provided By Other Organisations		5,273	6,971
Services Rendered By Voluntary Sector		4,364	5,223
Services by Independent/Special Schools		3,568	4,164
General External Residential Placements		12,324	15,701
Independent Fostering Agencies		5,350	12,460
Services Rendered By Health Authorities		186	590
Contribution To Partnerships		80	80
In-house Fostering		14,552	12,624
Care Leavers		3,491	2,837
Adoption		2,522	3,310
		51,709	63,960
Transfer Payments			
Education Awards		0	0
Allowances For Children		104	91
Social Care Direct Payments		416	516
Child Trust Fund Top-Up Payments		23	0
		543	607
Managed Expenditure		127,752	138,419
Internal Income			
Income From Other Directorates		(1,557)	(1,013)
Recharges Income From Capital		(179)	0
Redistribution Of Grants Income		(621)	(723)
		(2,356)	(1,735)
Income - Grants			
Government Grants		(26,025)	(33,345)
DCLG Grants		(344)	(544)
		(26,368)	(33,889)
Income - Charges			
Sale Of Goods And Services		(462)	(418)
Fees And Charges		(6,308)	(5,811)
Education Income		(315)	0
Contributions		(3,216)	(6,141)
Other Income		(317)	(136)
Rents		(314)	(218)
		(10,932)	(12,723)
Managed Income		(39,657)	(48,347)
Net Managed Budget		88,095	90,072
Accounting Adjustments			
IAS 19 Pensions Costs		2,894	1,757
Vehicles And Plant (Internal Leasing)		(12)	(12)
Vehicle leasing recharges		0	12
Capital Charges		565	518
		3,447	2,275

Children's Services

Budget Manager : Deputy Director Safeguarding, Specialist, Targeted Services

Safeguarding, Targeted & Specialist			
	£000	Budget 2011/12	Budget 2012/13
Central Recharges			
Central Recharges Expenditure		610	583
		610	583
Other Internal Adjustments			
Internal Reallocations Charges		64	0
Internal Reallocations Income		(81)	0
		(17)	0
Managed Outside the Service		4,040	2,858
Net Cost of Service		92,135	92,930

Children's Services

Budget Manager : Chief Officer Strategy, Performance & Commissioning

Strategy, Performance & Commissioning			
	£000	Budget 2011/12	Budget 2012/13
Employees			
Direct Pay Costs		4,175	4,700
Agency And Temporary Staff		3	0
National Insurance Contributions		331	354
Superannuation Costs		582	654
Other Pension Costs		21	21
Other Employee Related Costs		6	4
Training And Development		19	13
		5,138	5,746
Premises			
Buildings Maintenance		14	12
Grounds Maintenance		3	3
Building Security		11	11
Gas		3	2
Electricity		3	3
Other Utilities		1	1
NNDR		3	7
Accommodation Charges		231	231
		270	271
Supplies & Services			
Materials And Equipment		121	106
Stationery And Postage		28	15
Advertising		26	30
IT/Telecommunications		88	62
Professional Fees and Subscriptions		61	146
Allowances		0	0
Other Hired And Contracted Services		48,120	128
Licences		171	163
Publication And Promotion		5	3
PFI Unitary Charges		0	47,986
		48,619	48,638
Transport			
Vehicles And Plant Related Expenditure		1	1
Travel Allowances		135	112
Private Hire		4,382	4,422
		4,519	4,535
Internal Charges			
Managed Recharges Frm Other Directorates		7,082	8,874
		7,082	8,874
Agency Payments			
Services Rendered By Voluntary Sector		12	0
		12	0
Transfer Payments			
Transfer Of Surplus		18	41
		18	41
Appropriations			
Transfers To/From Earmarked Reserves		0	(273)
		0	(273)
Appropriation			
Transfers To/From Capital Reserve		1,055	0

Children's Services

Budget Manager : Chief Officer Strategy, Performance & Commissioning

Strategy, Performance & Commissioning			
	£000	Budget 2011/12	Budget 2012/13
Appropriation		1,055	0
Managed Expenditure		66,713	67,832
Internal Income			
Income From Other Directorates		(17,044)	(15,752)
Recharges Income From Capital		0	(545)
		(17,044)	(16,297)
Income - Grants			
Government Grants		(2,325)	(980)
DCLG Grants		(30,959)	(30,959)
		(33,284)	(31,939)
Income - Charges			
Sale Of Goods And Services		(1,726)	(1,744)
Fees And Charges		(146)	(148)
Contributions		(116)	(139)
		(1,988)	(2,031)
Income - Other			
Interest And Dividends		(2)	(2)
		(2)	(2)
Managed Income		(52,318)	(50,269)
Net Managed Budget		14,394	17,563
Accounting Adjustments			
IAS 19 Pensions Costs		122	217
Capital Charges		34,648	29,496
		34,770	29,713
Central Recharges			
Central Recharges Expenditure		1,148	1,016
		1,148	1,016
Other Internal Adjustments			
Internal Reallocations Income		(23)	(23)
		(23)	(23)
Managed Outside the Service		35,896	30,706
Net Cost of Service		50,290	48,270

Children's Services - Schools/Education

Summary of budget by type of spending or income

£000	Budget 2011/12	Budget 2012/13
Premises		
Other Utilities	0	600
	0	600
Supplies & Services		
Materials And Equipment	8	0
	8	0
Internal Charges		
Distributed Grants	40,777	37,778
	40,777	37,778
Transfer Payments		
School Budget Share	420,347	387,255
	420,347	387,255
Capital		
RCCO (Revenue Contribution To Capital)	1,000	1,000
Schools Contingency	2,550	3,050
	3,550	4,050
Managed Expenditure	464,682	429,683
Internal Income		
Income From Other Directorates	(8)	0
	(8)	0
Income - Grants		
Government Grants	(464,645)	(429,577)
DCLG Grants	(29)	(107)
	(464,674)	(429,683)
Managed Income	(464,682)	(429,683)
Net Managed Budget	0	0
Net Cost of Service	0	0

LEEDS CITY COUNCIL

2012/13 BUDGET REPORT

Directorate: City Development

1 Introduction

- 1.1 This report has been produced in order to inform members of the main variations and factors influencing the Directorate's budget for the 2012/13 financial year.

2 Service Context

- 2.1 The City Development Directorate has a lead responsibility in the Council for the economic, physical and cultural development of Leeds. The priority for the Directorate over the next 3 to 4 years will be maintaining Leeds' ongoing development as a regional, economic and cultural capital and facilitating its economic recovery. In the face of reduced funding these budget proposals continue to reflect the Directorate's budget strategy of limiting the impact on frontline services wherever possible and to realign available resources to ensure the delivery of Council priorities.
- 2.2 This budget has been prepared in line with the initial budget proposals reported to Executive Board on the 14th December 2011. The size and scale of the proposed reductions in 2012/13 are less than those in 2011/12 which saw a budget reduction of £13m from the previous year. Proposals reflect the full year effects of decisions taken as part of the 2011/12 budget, the majority of which have now been implemented. The budget provides for a further reduction in staffing following those made over the last 3 years, partly as a response to a continuing decline in some income and workloads as a result of the economic recession and reduced funding and also following the rationalisation of facilities and service provision included in the 2011/12 approved budget.
- 2.3 The reduction in the staffing budget includes the full year effect of the savings resulting from staff that left the Directorate under the Early Leaver Initiative (ELI) and from further reductions in staffing anticipated in 2012/13 as additional staff leave under the ELI scheme and a further review of service provision and structures is undertaken.
- 2.4 The budget proposals will ensure that there are sufficient resources to enable the Directorate to continue to take the lead on a number of key projects for the City that will help secure Leeds' ongoing economic development. These include the Leeds Arena, the Eastgate and Harewood Quarter, Leeds Flood Alleviation Scheme, New Generation Transport (subject to a funding announcement), City Park, Holt Park Wellbeing Centre in collaboration with Adult Social Care, A65 Quality Bus Initiative, Inner Ring Road Structures, relocation and upgrade of the Urban Traffic Management Control System, Aire Valley Eco – Settlement and Enterprise Zone, and the Leeds Casino Project. The Directorate has also led on and successfully completed on a number of key projects for the City including City Varieties Refurbishment, Inner Ring Road Stage 7 and contributed to the on site development of the Trinity Shopping Centre. The budget will also enable the development and implementation of a number of areas of work including Neighbourhood Planning, the Community Infrastructure Levy and developing options and implementing actions for the future sustainability of Kirkgate Market.
- 2.5 The Directorate will continue to review the way that services are delivered, to identify the potential for savings and efficiencies whilst at the same time minimising the impact of

budget reductions on frontline services. These include exploring alternative service arrangements for back office functions and as part of this the Architectural Design Services unit is expected to transfer to Norfolk Property Services in February 2012. In 2012/13 the scope for further functions to transfer to a similar arrangement will be explored. The Directorate will also explore closer working with other Directorates in areas where there are close links such as between Street Scene Services and Regeneration Services in Environment and Neighbourhoods and on the Youth Offer with Children's Services. In the Leisure Services a priority will be to extend the availability of the Leeds card scheme. In Economic Development the move of Tourism and Inward Investment teams to Marketing Leeds will be progressed.

- 2.6 All services have reviewed their base budgets and a number of ongoing savings have been identified, some of these have been realised by the establishment of the central ordering hub in the Directorate and through procurement savings. The budget also includes some specific saving proposals which are outlined in this report.
- 2.7 The budget also recognises the ongoing impact of the challenging economic conditions on the Directorate's income base and proposes reductions to some income budgets which have experienced shortfalls in 2011/12. The budget proposals also include some increases to fees and charges but on the whole these have kept below inflation.

3 Explanation of variations between adjusted 2011/12 and 2012/13 - £1,158k (1.54%)

- 3.1 The variation can be summarised as follows:

	£000s
Net Managed Budget 2011/12	75,146
Adjustments	
• Transfers of functions	292
• Other adjustments	- 206
Adjusted Net Managed Budget 2011/12	75,232
Changes in Prices	
• Pay (Superannuation increase)	112
• Price	1,403
• Income	- 1,394
	121
Service Budget Changes	
• Changes in Service Levels	1,560
• Other Factors not affecting level of service	676
• Efficiency Savings	- 3,515
	- 1,279
Net Managed Budget 2012/13	74,074

3.2 Adjustments

- 3.2.1 The Net Managed Budget 2011/12 includes the transfer of the Corporate Property Management service which transferred to City Development from the Resources Directorate during 2011/12 with a Net Managed Budget of £11,589k.
- 3.2.2 Other transfers of functions include a net reduction of £436k for the transfer of marketing and communication staff from various services in City Development to the Corporate Communications Team in Resources Directorate. An additional £331k has been included in Libraries, Arts and Heritage from the West Yorkshire Grants and transferred from the Strategic Budget to City Development and an extra £97k for National Non Domestic Rates budgets for properties recently declared surplus by other Directorates which will support the void property budget in Corporate Property Management. A further net increase of £217k has been made for additional Corporate Property Management budgets to be transferred to the Directorate.
- 3.2.3 Other adjustments include a reduction of £206k for telephone and mail room charges which are now being accounted for outside the net managed budget of the Directorate.

3.3 Changes in prices

- 3.3.1 No provision has been made for a pay award in 2012/13, although the budget includes provision of £112k for the increase in employers' superannuation rates. No provision will be made for inflation on running cost budgets other than where there are specific contractual commitments and on utilities. These include £676k for anticipated energy and contract price increases, £120k for the increase in the winter salt contract in Highways and Transportation, £300k for the Street Lighting energy contract and £305k for the Carbon Reduction Levy which will be an additional tariff on energy contracts in 2012/13.
- 3.3.2 Fees and charges have been reviewed across the Directorate and the potential for increases realistically assessed taking into market conditions and the impact on the customer. Actual fees and charges in individual services are subject to separate DDN reports during the year. In general it is proposed that increases to fees and charges will be kept below inflation ranging from no increase to 3%. Fees and charges in Sport were increased in January 2012 and mainly increased by between 1 and 3% although in some specific areas where it is assessed the market can not sustain increases prices have been kept at current levels. There are no increases to prices for those with Leeds Card Extra, bodyline gym card prices and most football prices. Junior swim lessons are increased by 2% and other prices generally rise by 3% rounded up to the next 10p price point. In Parks and Countryside prices are generally expected to increase by 2% and in Libraries, Arts and Heritage and Highways and Transportation by up to 3%. Responsibility for setting charges for Planning and Building fees is expected to become a local authority responsibility for 2012/13, these budget proposals do not assume an increase in these charges. A higher increase is proposed for Cemetery and Crematoria charges but these will be subject to a review in relation to other Core Cities and it is still envisaged that the increase will be below the current inflation rate. Overall it is anticipated that increases in fees and charges will generate an additional £1,394k.

3.4 Changes in Service Levels

- 3.4.1 Proposed budget increases include £180k for Olympic 2012 related spend, this includes facilitating the establishment of training camps in the City for visiting teams and for the Olympic torch relay when it visits the City. An Equality Impact Assessment (EIA) has been completed for this and highlights the importance of ensuring appropriate communication

and consultation with the displaced users of the facilities and encouraging all communities to attend the Olympic Torch events. An additional £80k for the Council's agreed contribution to gymnastics as outlined in the recent Executive Board report on future arrangements with the Leeds Gymnastic Club and £125k for flood risk management to fund additional responsibilities that the Council has to undertake as a Lead Local Flood Authority. Responsibilities include maintaining a drainage asset register, investigating flood incidents and implementing a Local Flood Risk Strategy. This additional spend is funded by specific grant.

3.4.2 Reflecting the national economic situation and current and expected trends in income it is proposed to reduce a number of income budgets. This includes a £500k reduction to the planning and building fee budget, a £300k reduction to Markets income, a £250k reduction for income for work in the Directorate from supporting PFI schemes and £150k reduction to the anticipated income from Sovereign Street Car Park. The expected transfer of the Architectural Design Services to Norfolk Property Services in February 2012 will impact on the recovery of overheads and £300k has been included in the Asset Management budget to allow for this.

3.4.3 The Council welcomes the news that the Arts Council have chosen Leeds Museum Service as one of sixteen to receive 3 years funding to build on the developments funded through the national Renaissance scheme. The new funding, the amount of which is yet to be agreed, will enable the Museum Service to continue to develop and enhance its services to local people and schools.

3.4.4 As part of the review of the arts grants process and the development of a longer term funding strategy, a £100k reduction in the support to arts organisations is proposed although the review also includes the art@leeds funding stream developed on a more sustainable basis and the Leeds Inspired funding stream has been introduced which will engage local people in participatory activity. An EIA will be completed once the outcome of the grant bids is known.

3.5 Other Factors not affecting the level of service

3.5.1 An additional £155k has been included in the Libraries budget for the additional cost of operating libraries at the Chapeltown and Harehills Joint Service Centres and £130k included in the Heritage budget for an increase in the National Non Domestic Rates charge for the City Museum.

3.5.2 A reduction of £61k has been included for the Directorate's contribution to a number of corporate initiatives including the management document centre and the new Cornerstone training and appraisal system. A reduction of £30k has been included for savings on agency staff contracts.

3.6 Efficiency savings

3.6.1 For this Directorate the following savings have been identified for 2012/13.

3.6.2 As highlighted in paragraph 2.2 the Directorate's budget proposals for 2012/13 includes a reduction in staffing resulting in savings of £2m. This includes the full year effect of savings from staff who left the Directorate as part of the Corporate Early Leaver Initiative at the end of December 2011. At the end of December there were 2,396 Full Time Equivalent (FTE) staff in the Directorate, a reduction of 123 FTEs from staffing levels at the 31st March 2011. This year staffing levels are expected to reduce further to 2,338 FTEs by the 31st March 2012 as a result of staff leaving the Directorate, mainly through the ELI scheme, and also 27 FTEs in Architectural Design Services transferring to Norfolk Property Services. A further

net reduction of 35 FTEs is anticipated in 2012/13. This reduction is expected to be achieved through a combination of additional staff applying to leave through the ELI scheme, further structure reviews and from progressing closer working proposals with other Directorates.

- 3.6.2 A saving of £230k on the grass cutting contract has been included in Highways and Transportation following the re-tendering of the contract. A reduction of £65k has also been included in Highways and Transportation for savings on street lighting energy as a result of the roll out of investment in energy saving equipment.
- 3.6.3 Running cost budgets have also been reviewed across the Directorate and a net saving of £1.2m has been included. These include savings in rents in Corporate Property Management of £160k, savings of £150k on Directorate running costs as a result of the establishment of the Directorate wide ordering hub and savings of £330k in Highways and Transportation on maintenance and other areas as a result of procurement savings and operational changes such as the use of surface dressing to enable more work to be undertaken for the same level of spend. Savings in each service have also been included on various running cost budgets including equipment, Information technology, printing and stationery, books and publications and publicity and promotions.

4 Net Revenue Charge

- 4.1 The following table provides a summary of the net revenue charge for the service which brings together the net managed budget and those budgets managed outside the service.

	£000s
Net Managed Budget	74,074
Managed Outside Service	40,479
Net Revenue Charge	114,553

5 Risk Assessment

- 5.1 In determining the 2012/13 budget, consideration has been given to all the risks which are managed within the Directorate's overall risk management framework. Within this framework, a register of those items considered to carry the highest risk and therefore requiring careful and regular monitoring has been prepared.
- 5.2 The key risks in the 2012/13 budget for this Directorate are as follows;
- 5.2.1 The budget includes proposals to reduce staffing levels across the Directorate. Whilst a large proportion of the reduction will be achieved through approved business cases through the Early Leaver Initiative other reductions are dependent on the implementation of various proposals outlined in this report. Staffing levels and the release of vacancies will continue to be closely monitored by City Development Directorate. Further reductions in staffing levels will also mean a loss of highly experienced and skilled staff. The Directorate has workforce plans in place to minimise the impact of this loss but resources may need to be realigned in the Directorate to ensure that appropriate service levels are maintained.
- 5.2.2 The Directorate still has a significant external and internal income budget of £90m in 2012/13 and much of this is heavily dependent on the general prevailing economic conditions. The economic outlook remains uncertain and the threat of recession and worsening conditions could have a major impact on the income earned by the Directorate. This has been the case in 2011/12 with a number of key income sources experiencing a shortfall against the budget. As a result some income budgets have been reduced in 2012/13, as detailed in this report but there is a risk that income levels in 2012/13 fall short

of the budget assumptions. Income budgets are monitored regularly and appropriate action taken where possible but short term actions are not always sufficient to offset income shortfalls.

- 5.2.3 There is a risk that anticipated savings from efficiencies, particularly in relation to procurement savings are not realised. The Directorate will continue to work closely with the Central Procurement Unit to deliver the savings.

Briefing note prepared by: Simon Criddle
Telephone: 3950619



Main responsibilities:

Planning Services

- Dealing with all aspects of development in the city from pre-application engagement to delivery on the ground to ensure high quality sustainable schemes are delivered for the benefit of the City and its people. Also dealing with planning appeals to protect the City from inappropriate and harmful developments.

Building Standards

- Providing building regulation and building structure surveys as well as public safety services, especially with regard to sports stadia.

Compliance Services

- Monitoring compliance with the council's planning and building regulation decisions and dealing positively with breaches of control.

Customer Services

- Providing customer focused one-stop services for the whole of the Development Directorate, face to face. By phone and, increasingly, by email and the internet and supporting the delivery of planning services including permitted development enquiries, land searches and customer complaints.

Sustainable Development

- Architecture, heritage conservation, landscape architecture, urban design, biodiversity, tree protection, contaminated land, minerals, waste management, renewable energy, environmental management, sustainable construction, climate change, policy, research, communication and awareness raising..

Planning and Economic Policy

- Unitary Development Plan, Local Development Framework (Core Strategy, Area Action Plans, Natural Resources & Waste DPD, Supplementary Planning Documents, Sustainability Appraisals, monitoring and the development of the LDF evidence base), contributing to the preparation of the Regional Spatial Strategy & City Region development, seeking to influence and assessing the implications of national planning policy advice & guidance, planning frameworks/briefs and project implementation (including PFI & Regeneration work).

Graphic Design and Mapping

- Providing graphic design and mapping services to support departmental and corporate activity and developing internet and intranet communications.



Main responsibilities:

Economic Development's key objective is to attract people and investment to the city. The work is about improving Leeds as a place, encouraging enterprise and about raising the profile of the city. Key themes for the service are:

- Urban renaissance and regeneration
- Investment and development
- Competitiveness – of Leeds as a place, and of Leeds' businesses
- Encouraging enterprise, particularly within disadvantaged communities

Perhaps more than most services, we can only achieve results by working with others. Indeed, staff are committed to working in partnership to provide quality services that meet the needs of the customers and stakeholders.

Economic Services comprises 6 service areas:

- Business and Enterprise – helping businesses to locate in Leeds, marketing Leeds as a business location, encouraging business start ups and small businesses to survive & grow in Leeds.
- Tourism - marketing Leeds as a visitor destination, encouraging more business conferences/events to be held in Leeds, providing travel and information services which meet the needs of visitors to Leeds
- City Centre Management
- Renaissance Unit - Urban Renaissance, Major Developments, Area Regeneration and support for Neighbourhood Renewal
- Markets – This division provides and manages retail markets in the city centre and at various town centres across the Leeds district.
- Economic Policy Data Information.

The services will help deliver the Vision for Leeds and the council's Corporate Plan.



City Development Strategic Asset Management



Main responsibilities:

Asset Management leads the City Development Directorate's role in managing and optimising the Council's use of its land and property portfolio.

The service plays a strategic role in guiding the use and future development of the Council's £4bn property portfolio for the greater benefit of the Council and the city by:-

- Development of the Corporate Asset Management Plan.

- Provision of asset management guidance for services at a strategic and operational level and managing the corporate asset management governance arrangements.

- Providing a professional property service which includes disposal of major development sites, such as Eastgate and Trinity Quarter and surplus Council assets, managing the Council's Investment Portfolio and Small Industrial Estates to maximise revenue income, undertaking valuations to support business decisions, and providing advice and guidance on a wide range of property related matters.

- Co-ordinating and managing the delivery of large scale Capital projects such as Leeds Arena, the City Museum, Northern Ballet Headquarters, City Varieties refurbishment and the new swimming pool at John Charles Centre for Sport.

- Generating revenue through extending and developing the existing Advertising portfolio

- Ensuring the Council's properties are well maintained and suitable for service use through repair, maintenance and refurbishment programmes.

- Procurement of the Council's energy contracts, monitoring energy and water efficiency and reporting on carbon emissions

- Working with the Council's newly established Joint Venture Partner NPS to deliver the Council's Capital Programme.

- Working to promote sustainable development opportunities and encourage new business in the Aire Valley Leeds



Main responsibilities:

A restructuring of the new Highways and Transportation Service was completed in January 2010. This restructuring confirmed the establishment of three service units, namely Highways Services, Transport Policy and Engineering Services

Highways Services

Highways Services currently maintain 3,000km of roads and adjacent footways in Leeds and main responsibilities include:-

- Delivering a large programme of reactive and planned work to improve the condition of the network, reduce the risk of accidents occurring on the highway and minimise the financial risk of claims.
- A 24 hours a day, 365 days a year emergency response and Winter Maintenance Services.
- The Leeds Street Lighting Private Finance Initiative which is delivering one of the largest refurbishment and maintenance programmes for street lighting in the country. The scheme which saw 80,000 lighting columns being replaced by July 2011.
- Network Management duties include the monitoring, coordination and control of the activities of utility companies and developers working on the highways to help minimise potential inconvenience, congestion and disruption to road users.
- Traffic Engineering is responsible for the implementation of traffic management and signing schemes to improve the information to road users and allow them to travel in maximum safety. This includes delivery of traffic regulation orders, new traffic signs, speed restrictions and pedestrian crossings.

Transport Policy

The Transport Policy section includes Transport Strategy, Policy Monitoring, Transport Development Services and Urban Traffic Management and Control and works closely with Metro and key transport partners in West Yorkshire to deliver better transport through the Local Transport Plan, land use plans and corporate policy.

- The Transport Strategy group is responsible for the appraisal, formulation and co-ordination of transport policy development, and develops strategies that support transport and spatial planning in addition to monitoring and compiling programmes and bids for transport capital expenditure. On an interim basis the Group also hosts the Environmental Studies team which provides a range of services on behalf of the Council, including noise, vibration, air quality measurements and assessments with a focus on transport impacts. Advice is provided on Strategic Environmental Assessments, transport sustainability impacts and measures to mitigate and adapt to climate change.
- The Policy Monitoring group is responsible for monitoring the impact of transport policy in Leeds and informing new policy initiatives. It provides a full range of traffic and transportation data collection, analysis and reporting services to the Council and the other West Yorkshire District Councils and other external clients. The Group has responsibility for road casualty data processing and analysis as well as undertaking investigatory work in terms of road casualties and leading the Council's road safety audit work for new schemes.
- The Urban Traffic Management and Control (UTMC) group plays a major role in keeping Leeds a clean, safe and vibrant city by operating the city's traffic signals and developing the traffic control system, with responsibility for a wide range of traffic and transport issues, from strategic network design through to day-to-day support services including planned and unplanned disruptions to the network. A major upgrading of the service communications system, new control centre and relocation of the group is underway.



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- Transport Development Services includes the Highways Development Control teams who are responsible for responding in terms of the highway implications of new development proposals and planning application and the Interim Influencing Travel Behaviour (ITB) Team. The ITB team was newly formed in April 2011 to bring together all the travel behaviour influencing work on road safety and travel choices including travel planning.

Engineering Services

Engineering Services provides a comprehensive in-house civil engineering consultancy covering roads, bridges, land drainage and flood risk management.

- Design and delivery of major and minor highway schemes, transportation projects and major council sponsored prestige projects, including the development of proposals for the New Generation Transport (Trolleybus) scheme in partnership with Metro.
- Bridge assessment and strengthening, together with the management of the authority's structures in accordance with national programmes and standards.
- Provision of a geotechnical and site surveying consultancy service including topographical and soil surveys.
- Undertaking all the statutory responsibilities of the **council as the land drainage authority** for the Leeds Metropolitan District, full riparian responsibilities for Leeds City Council properties, management of watercourses and fountains and undertaking responsibilities in connection with the Flood & Water Management Act..



Main responsibilities:

The Libraries, Arts and Heritage Service aims to support the corporate and departmental objectives by –

- Taking a key role in regeneration and inclusion
 - make Leeds a great place to live and visit by encouraging active participation for all in the cultural and creative life of the city
 - help people explore and communicate their history, sense of place, their roots and their sense of community
- Taking a key role in Lifelong Learning
 - support citizenship, equality and democracy
- Promote lifelong learning to encourage individuality, expression self development, achievement and to foster new creative talent
- Pursuing Excellence
 - ensure the customer is at the heart of everything we do
- Rigorously managing priorities, processes and performance (including training, improving communication, ICT and marketing) to exceed expectation.



Main responsibilities:

The Recreation Services of Parks and Countryside and Sport support Council objectives by:

- Providing a variety of recreation opportunities for all people to enjoy and benefit from.
- Ensuring an enjoyable and sustainable environment through the creation, management and enhancement of parks and greenspaces, allotments and path networks.
- Encouraging health through involvement in physical activity.
- Providing opportunities for self development and learning through sporting, cultural and environmental activity.
- Taking the strategic lead in the development of recreational and sporting opportunities in Leeds.
- Improve the quality of Leeds' parks. Develop the Council's cultural events and facilities including changes to sports centres.
- Delivering targeted programmes to ensure all residents are encouraged to be involved in recreation activities.
- Setting clear priorities, supporting the development of staff and managing performance effectively.
- Providing a sympathetic and caring Burial and Cremation service.
- Taking a strategic approach towards the future development of the service which meets the changing needs of the city and ensures the sustainability of the service.

City Development

Summary of budget by service (£000)

Budget Manager	Service	Total 2011/12	Managed by the Service			Managed Outside the Service	Total 2012/13
			Spending	Income	Net		
Chief Officer Planning and Sustainable Development	Planning And Sustainable Development	7,034	9,616	(5,445)	4,171	2,376	6,547
Director City Development	Economic Development	1,849	5,489	(5,099)	390	1,125	1,515
Acting Chief Officer Asset Management	Asset Management	(266)	15,406	(6,760)	8,646	2,806	11,452
Chief Officer Highways and Transportation	Highways And Transportation	47,395	56,900	(34,594)	22,306	26,653	48,959
Chief Officer Libraries, Arts and Heritage	Libraries, Arts And Heritage	27,427	25,870	(6,634)	19,236	7,437	26,673
Chief Officer Resources and Strategy	Recreation	31,547	47,479	(31,326)	16,153	15,794	31,947
Chief Officer Resources and Strategy	Resources and Strategy	83	3,458	(286)	3,172	(15,271)	(12,100)
Net Cost of Service		115,068	164,218	(90,144)	74,074	40,919	114,993
	Transfers to and from earmarked reserves	(2,345)	0	0	0	(440)	(440)
Net Revenue Charge		112,723	164,218	(90,144)	74,074	40,479	114,553

City Development

Summary of budget by type of spending or income

£000	Budget 2011/12	Budget 2012/13
Employees		
Direct Pay Costs	60,417	57,289
Agency And Temporary Staff	164	109
National Insurance Contributions	4,645	4,176
Superannuation Costs	7,936	7,237
Other Pension Costs	2,006	2,193
Other Employee Related Costs	440	389
Training And Development	403	347
	76,011	71,740
Premises		
Buildings Maintenance	6,462	6,230
Grounds Maintenance	4,023	3,248
Building Security	534	582
Cleaning And Workplace Refuse	1,685	1,671
Gas	1,355	1,325
Electricity	5,555	5,984
Other Utilities	634	960
Rents	5,083	4,765
NNDR	3,410	3,702
Highways Maintenance	8,184	8,058
Accommodation Charges	409	34
Premises Related Insurance	459	452
	37,795	37,011
Supplies & Services		
Materials And Equipment	10,924	10,478
Stationery And Postage	651	613
Advertising	345	350
IT/Telecommunications	2,239	1,716
Insurance	2,922	2,895
Professional Fees and Subscriptions	615	568
Grants And Contributions	3,156	3,384
Catering Service	12	10
Waste Disposal And Landfill Tax	66	43
Corporate Initiatives & Savings Targets	0	0
Allowances	63	52
Consultancy Services	244	160
External Audit Fees	7	5
Security Services	607	571
Other Hired And Contracted Services	16,592	17,566
Licences	209	221
Publication And Promotion	505	418
PFI Unitary Charges	3,512	3,512
Miscellaneous	134	133
	42,804	42,695
Transport		
Vehicles And Plant Related Expenditure	5,123	5,044
Travel Allowances	688	585
Fuel	973	953
Transport Related Insurance	150	134
	6,935	6,714
Internal Charges		

City Development

Summary of budget by type of spending or income

£000	Budget 2011/12	Budget 2012/13
Internal Charges		
Managed Recharges Frm Other Directorates	2,898	6,093
Distributed Grants	2	0
	2,900	6,093
Appropriations		
Transfers To/From Earmarked Reserves	0	(37)
	0	(37)
Appropriation		
Transfers To/From Capital Reserve	2,932	0
	2,932	0
Managed Expenditure	169,376	164,218
Internal Income		
Income From Other Directorates	(25,032)	(22,831)
Recharges Income From Capital	(9,766)	(7,911)
	(34,798)	(30,741)
Income - Grants		
Government Grants	(8,638)	(8,291)
DCLG Grants	(2,571)	(2,365)
Other Grants	(34)	(34)
	(11,243)	(10,690)
Income - Charges		
Sale Of Goods And Services	(6,296)	(6,657)
Fees And Charges	(28,533)	(28,543)
Education Income	0	(36)
Contributions	(1,342)	(1,122)
Other Income	(2,999)	(3,932)
Rents	(6,816)	(6,636)
Income Received From ALMOs	(2,203)	(1,787)
	(48,189)	(48,712)
Income - Other		
Interest And Dividends	0	0
	0	0
Managed Income	(94,230)	(90,144)
Net Managed Budget	75,146	74,074
Accounting Adjustments		
IAS 19 Pensions Costs	3,524	440
Vehicles And Plant (Internal Leasing)	(1,049)	(1,020)
Vehicle leasing recharges	0	1,020
Transfers To/From Statutory Reserves	(3,394)	(440)
Transfers to Capital Reserve - Vehicles	1,049	0
Capital Charges	32,379	36,121
	32,509	36,121
Central Recharges		
Central Recharges Expenditure	17,571	17,492
Central Recharges Income	986	(12,333)
Corporate & Democratic Core Income	(712)	(801)
	17,845	4,358

City Development

Summary of budget by type of spending or income

£000	Budget 2011/12	Budget 2012/13
Other Internal Adjustments		
Internal Reallocations Charges	25,576	24,245
Internal Reallocations Income	(38,353)	(24,245)
	(12,777)	0
Managed Outside the Service	37,577	40,479
Net Cost of Service	112,723	114,553

City Development

Budget Manager : Chief Officer Planning and Sustainable Development

Planning And Sustainable Development			
	£000	Budget 2011/12	Budget 2012/13
Employees			
Direct Pay Costs		6,786	6,031
Agency And Temporary Staff		66	45
National Insurance Contributions		546	503
Superannuation Costs		944	864
Other Pension Costs		210	279
Other Employee Related Costs		3	7
Training And Development		22	22
		8,577	7,752
Premises			
Buildings Maintenance		70	70
Rents		20	20
		90	90
Supplies & Services			
Materials And Equipment		29	127
Stationery And Postage		18	15
Advertising		83	83
IT/Telecommunications		154	154
Insurance		22	62
Professional Fees and Subscriptions		37	36
Grants And Contributions		13	65
Allowances		4	4
Other Hired And Contracted Services		232	203
Miscellaneous		1	1
		593	751
Transport			
Vehicles And Plant Related Expenditure		16	22
Travel Allowances		111	112
		127	134
Internal Charges			
Managed Recharges Frm Other Directorates		1,047	889
		1,047	889
Managed Expenditure		10,435	9,616
Internal Income			
Income From Other Directorates		(1,774)	(1,349)
		(1,774)	(1,349)
Income - Charges			
Sale Of Goods And Services		(93)	(86)
Fees And Charges		(4,212)	(3,736)
Other Income		(126)	(274)
		(4,430)	(4,096)
Managed Income		(6,205)	(5,445)
Net Managed Budget		4,230	4,171
Accounting Adjustments			
IAS 19 Pensions Costs		453	35
Capital Charges		5	6
		458	41

City Development

Budget Manager : Chief Officer Planning and Sustainable Development

Planning And Sustainable Development			
	£000	Budget 2011/12	Budget 2012/13
Central Recharges			
Central Recharges Expenditure		543	586
		543	586
Other Internal Adjustments			
Internal Reallocations Charges		1,928	1,874
Internal Reallocations Income		(125)	(125)
		1,803	1,749
Managed Outside the Service		2,803	2,376
Net Cost of Service		7,034	6,547

City Development

Budget Manager : Director City Development

Economic Development			
	£000	Budget 2011/12	Budget 2012/13
Employees			
Direct Pay Costs		2,527	2,455
Agency And Temporary Staff		20	16
National Insurance Contributions		173	193
Superannuation Costs		400	346
Other Pension Costs		19	19
Other Employee Related Costs		1	1
Training And Development		5	5
		3,145	3,035
Premises			
Buildings Maintenance		208	208
Building Security		10	50
Cleaning And Workplace Refuse		222	223
Electricity		96	103
Other Utilities		40	46
Rents		134	116
NNDR		205	219
Premises Related Insurance		19	15
		934	980
Supplies & Services			
Materials And Equipment		122	111
Stationery And Postage		24	20
Advertising		70	80
IT/Telecommunications		14	14
Insurance		40	52
Professional Fees and Subscriptions		47	75
Grants And Contributions		101	81
Allowances		1	1
Consultancy Services		49	39
Security Services		141	101
Other Hired And Contracted Services		417	494
Publication And Promotion		285	275
Miscellaneous		122	122
		1,433	1,466
Transport			
Vehicles And Plant Related Expenditure		1	1
Travel Allowances		22	18
		22	19
Internal Charges			
Managed Recharges Frm Other Directorates		26	26
		26	26
Appropriations			
Transfers To/From Earmarked Reserves		0	(37)
		0	(37)
Managed Expenditure		5,560	5,489
Internal Income			
Income From Other Directorates		(200)	(100)
		(200)	(100)
Income - Grants			

City Development

Budget Manager : Director City Development

Economic Development			
	£000	Budget 2011/12	Budget 2012/13
Income - Grants			
DCLG Grants		(37)	(37)
		(37)	(37)
Income - Charges			
Sale Of Goods And Services		(129)	(130)
Fees And Charges		(1,998)	(2,106)
Contributions		(25)	0
Other Income		(275)	(531)
Rents		(2,471)	(2,196)
		(4,898)	(4,963)
Managed Income		(5,135)	(5,099)
Net Managed Budget		425	390
Accounting Adjustments			
IAS 19 Pensions Costs		260	106
Capital Charges		423	292
		683	399
Central Recharges			
Central Recharges Expenditure		93	100
		93	100
Other Internal Adjustments			
Internal Reallocations Charges		1,696	1,539
Internal Reallocations Income		(1,048)	(914)
		647	626
Managed Outside the Service		1,423	1,125
Net Cost of Service		1,849	1,515

City Development

Budget Manager : Acting Chief Officer Asset Management

Asset Management			
	£000	Budget 2011/12	Budget 2012/13
Employees			
Direct Pay Costs		3,864	2,742
Agency And Temporary Staff		60	0
National Insurance Contributions		332	236
Superannuation Costs		585	420
Other Pension Costs		198	232
Other Employee Related Costs		2	1
Training And Development		9	27
		5,051	3,657
Premises			
Buildings Maintenance		5,194	5,094
Grounds Maintenance		5	5
Building Security		90	90
Cleaning And Workplace Refuse		63	63
Gas		37	37
Electricity		87	88
Other Utilities		90	103
Rents		4,655	4,407
NNDR		221	295
Premises Related Insurance		55	53
		10,497	10,236
Supplies & Services			
Materials And Equipment		37	20
Stationery And Postage		24	3
Advertising		11	36
IT/Telecommunications		49	37
Insurance		15	13
Professional Fees and Subscriptions		32	3
Allowances		0	0
Consultancy Services		88	63
Security Services		4	5
Other Hired And Contracted Services		35	189
Publication And Promotion		1	0
		296	368
Transport			
Vehicles And Plant Related Expenditure		10	8
Travel Allowances		173	122
Fuel		3	2
Transport Related Insurance		0	0
		185	132
Internal Charges			
Managed Recharges Frm Other Directorates		742	1,013
		742	1,013
Appropriation			
Transfers To/From Capital Reserve		33	0
		33	0
Managed Expenditure		16,805	15,406
Internal Income			
Income From Other Directorates		(1,182)	(292)

City Development

Budget Manager : Acting Chief Officer Asset Management

Asset Management			
	£000	Budget 2011/12	Budget 2012/13
Internal Income			
Recharges Income From Capital		(1,474)	(415)
		(2,657)	(707)
Income - Charges			
Sale Of Goods And Services		(84)	(518)
Fees And Charges		(873)	(436)
Education Income		0	(36)
Other Income		(1,258)	(1,283)
Rents		(3,743)	(3,779)
		(5,958)	(6,053)
Managed Income		(8,615)	(6,760)
Net Managed Budget		8,190	8,646
Accounting Adjustments			
IAS 19 Pensions Costs		212	(79)
Vehicles And Plant (Internal Leasing)		(1)	(2)
Vehicle leasing recharges		0	2
Capital Charges		1,477	1,271
		1,688	1,192
Central Recharges			
Central Recharges Expenditure		124	134
Central Recharges Income		986	0
		1,110	134
Other Internal Adjustments			
Internal Reallocations Charges		2,178	1,509
Internal Reallocations Income		(13,431)	(28)
		(11,253)	1,480
Managed Outside the Service		(8,455)	2,806
Net Cost of Service		(266)	11,452

City Development

Budget Manager : Chief Officer Highways and Transportation

Highways And Transportation			
	£000	Budget 2011/12	Budget 2012/13
Employees			
Direct Pay Costs		11,991	11,107
Agency And Temporary Staff		0	20
National Insurance Contributions		926	856
Superannuation Costs		1,668	1,543
Other Pension Costs		175	301
Other Employee Related Costs		70	58
Training And Development		88	77
		14,917	13,963
Premises			
Buildings Maintenance		812	707
Grounds Maintenance		3,077	2,362
Building Security		22	35
Cleaning And Workplace Refuse		41	40
Gas		9	8
Electricity		4,107	4,547
Other Utilities		32	37
Rents		0	0
NNDR		83	88
Highways Maintenance		8,184	8,058
Premises Related Insurance		3	2
		16,369	15,882
Supplies & Services			
Materials And Equipment		4,829	4,808
Stationery And Postage		46	34
Advertising		91	88
IT/Telecommunications		306	277
Insurance		2,396	2,319
Professional Fees and Subscriptions		30	77
Waste Disposal And Landfill Tax		52	39
Allowances		5	4
Consultancy Services		80	10
Other Hired And Contracted Services		13,005	13,304
Licences		3	4
Publication And Promotion		16	10
Miscellaneous		4	3
		20,861	20,978
Transport			
Vehicles And Plant Related Expenditure		3,432	3,372
Travel Allowances		218	196
Fuel		344	337
Transport Related Insurance		80	64
		4,074	3,968
Internal Charges			
Managed Recharges Frm Other Directorates		595	2,109
		595	2,109
Appropriation			
Transfers To/From Capital Reserve		1,368	0
		1,368	0

City Development

Budget Manager : Chief Officer Highways and Transportation

Highways And Transportation			
	£000	Budget 2011/12	Budget 2012/13
Managed Expenditure		58,183	56,900
Internal Income			
Income From Other Directorates		(15,029)	(14,686)
Recharges Income From Capital		(7,492)	(6,696)
		(22,521)	(21,382)
Income - Grants			
Government Grants		(7,830)	(8,013)
		(7,830)	(8,013)
Income - Charges			
Sale Of Goods And Services		(2,052)	(1,971)
Fees And Charges		(264)	(540)
Contributions		(774)	(604)
Other Income		(176)	(617)
Rents		(20)	0
Income Received From ALMOs		(1,890)	(1,467)
		(5,176)	(5,199)
Managed Income		(35,527)	(34,594)
Net Managed Budget		22,656	22,306
Accounting Adjustments			
IAS 19 Pensions Costs		996	260
Vehicles And Plant (Internal Leasing)		(621)	(604)
Vehicle leasing recharges		0	604
Capital Charges		20,592	22,667
		20,967	22,927
Central Recharges			
Central Recharges Expenditure		657	709
		657	709
Other Internal Adjustments			
Internal Reallocations Charges		7,361	7,234
Internal Reallocations Income		(4,247)	(4,217)
		3,114	3,017
Managed Outside the Service		24,738	26,653
Net Cost of Service		47,395	48,959

City Development

Budget Manager : Chief Officer Libraries, Arts and Heritage

Libraries, Arts And Heritage			
	£000	Budget 2011/12	Budget 2012/13
Employees			
Direct Pay Costs		11,438	11,009
Agency And Temporary Staff		18	13
National Insurance Contributions		848	737
Superannuation Costs		1,582	1,550
Other Pension Costs		283	334
Other Employee Related Costs		37	34
Training And Development		61	38
		14,266	13,715
Premises			
Buildings Maintenance		10	18
Grounds Maintenance		10	10
Building Security		252	217
Cleaning And Workplace Refuse		683	642
Gas		269	258
Electricity		424	401
Other Utilities		93	165
Rents		143	88
NNDR		1,028	1,183
Accommodation Charges		409	34
Premises Related Insurance		248	248
		3,569	3,263
Supplies & Services			
Materials And Equipment		2,354	1,923
Stationery And Postage		152	151
Advertising		43	21
IT/Telecommunications		883	639
Insurance		73	73
Professional Fees and Subscriptions		169	191
Grants And Contributions		2,722	2,931
Catering Service		12	10
Waste Disposal And Landfill Tax		14	4
Allowances		35	30
Consultancy Services		24	19
External Audit Fees		1	1
Security Services		279	273
Other Hired And Contracted Services		1,565	1,939
Licences		25	29
Publication And Promotion		134	80
Miscellaneous		2	2
		8,487	8,315
Transport			
Vehicles And Plant Related Expenditure		214	213
Travel Allowances		73	51
Fuel		25	25
Transport Related Insurance		9	9
		322	298
Internal Charges			
Managed Recharges Frm Other Directorates		99	279
Distributed Grants		2	0

City Development

Budget Manager : Chief Officer Libraries, Arts and Heritage

Libraries, Arts And Heritage			
	£000	Budget 2011/12	Budget 2012/13
Internal Charges		100	279
Appropriation			
Transfers To/From Capital Reserve		332	0
		332	0
Managed Expenditure		27,075	25,870
Internal Income			
Income From Other Directorates		(1,727)	(1,283)
Recharges Income From Capital		(800)	(800)
		(2,527)	(2,083)
Income - Grants			
Government Grants		(598)	(124)
DCLG Grants		(7)	(7)
Other Grants		(34)	(34)
		(639)	(165)
Income - Charges			
Sale Of Goods And Services		(785)	(772)
Fees And Charges		(3,284)	(3,191)
Contributions		(88)	(90)
Other Income		(140)	(159)
Rents		(150)	(173)
		(4,446)	(4,386)
Managed Income		(7,613)	(6,634)
Net Managed Budget		19,463	19,236
Accounting Adjustments			
IAS 19 Pensions Costs		811	229
Vehicles And Plant (Internal Leasing)		(66)	(66)
Vehicle leasing recharges		0	66
Capital Charges		2,708	2,802
		3,452	3,031
Central Recharges			
Central Recharges Expenditure		296	320
		296	320
Other Internal Adjustments			
Internal Reallocations Charges		4,239	4,110
Internal Reallocations Income		(24)	(24)
		4,215	4,086
Managed Outside the Service		7,964	7,437
Net Cost of Service		27,427	26,673

City Development

Budget Manager : Chief Officer Resources and Strategy

Recreation			
	£000	Budget 2011/12	Budget 2012/13
Employees			
Direct Pay Costs		22,731	22,914
Agency And Temporary Staff		0	15
National Insurance Contributions		1,720	1,563
Superannuation Costs		2,578	2,360
Other Pension Costs		154	154
Other Employee Related Costs		253	253
Training And Development		161	133
		27,597	27,393
Premises			
Buildings Maintenance		169	134
Grounds Maintenance		930	871
Building Security		160	191
Cleaning And Workplace Refuse		675	703
Gas		1,041	1,023
Electricity		841	846
Other Utilities		380	610
Rents		132	133
NNDR		1,874	1,916
Premises Related Insurance		134	134
		6,336	6,559
Supplies & Services			
Materials And Equipment		3,480	3,439
Stationery And Postage		61	41
Advertising		47	41
IT/Telecommunications		337	239
Insurance		372	372
Professional Fees and Subscriptions		284	177
Grants And Contributions		320	306
Corporate Initiatives & Savings Targets		0	0
Allowances		10	8
Consultancy Services		4	30
External Audit Fees		5	4
Security Services		182	192
Other Hired And Contracted Services		1,161	1,344
Licences		182	188
Publication And Promotion		70	43
PFI Unitary Charges		3,512	3,512
Miscellaneous		5	5
		10,033	9,942
Transport			
Vehicles And Plant Related Expenditure		1,451	1,428
Travel Allowances		78	75
Fuel		601	588
Transport Related Insurance		61	61
		2,192	2,153
Internal Charges			
Managed Recharges Frm Other Directorates		223	1,432
		223	1,432
Appropriation			

City Development

Budget Manager : Chief Officer Resources and Strategy

Recreation			
	£000	Budget 2011/12	Budget 2012/13
Appropriation			
Transfers To/From Capital Reserve		1,194	0
		1,194	0
Managed Expenditure		47,575	47,479
Internal Income			
Income From Other Directorates		(5,021)	(5,072)
		(5,021)	(5,072)
Income - Grants			
Government Grants		(133)	(155)
DCLG Grants		(2,528)	(2,321)
		(2,661)	(2,476)
Income - Charges			
Sale Of Goods And Services		(3,107)	(3,179)
Fees And Charges		(17,686)	(18,308)
Contributions		(456)	(428)
Other Income		(1,022)	(1,056)
Rents		(431)	(487)
Income Received From ALMOs		(313)	(319)
		(23,015)	(23,777)
Income - Other			
Interest And Dividends		0	0
		0	0
Managed Income		(30,698)	(31,326)
Net Managed Budget		16,877	16,153
Accounting Adjustments			
IAS 19 Pensions Costs		1,655	705
Vehicles And Plant (Internal Leasing)		(361)	(347)
Vehicle leasing recharges		0	347
Capital Charges		7,108	9,016
		8,403	9,721
Other Internal Adjustments			
Internal Reallocations Charges		7,624	7,430
Internal Reallocations Income		(1,357)	(1,357)
		6,267	6,073
Managed Outside the Service		14,670	15,794
Net Cost of Service		31,547	31,947

City Development

Budget Manager : Chief Officer Resources and Strategy

Resources and Strategy			
	£000	Budget 2011/12	Budget 2012/13
Employees			
Direct Pay Costs		1,079	1,032
National Insurance Contributions		100	87
Superannuation Costs		179	153
Other Pension Costs		967	873
Other Employee Related Costs		75	35
Training And Development		57	44
		2,457	2,225
Premises			
Cleaning And Workplace Refuse		0	0
NNDR		1	1
Premises Related Insurance		0	0
		1	1
Supplies & Services			
Materials And Equipment		74	50
Stationery And Postage		326	349
IT/Telecommunications		494	357
Insurance		4	4
Professional Fees and Subscriptions		16	8
Allowances		7	4
Other Hired And Contracted Services		178	93
Publication And Promotion		1	11
		1,100	876
Transport			
Vehicles And Plant Related Expenditure		1	1
Travel Allowances		13	10
Transport Related Insurance		0	0
		14	11
Internal Charges			
Managed Recharges Frm Other Directorates		166	346
		166	346
Appropriation			
Transfers To/From Capital Reserve		4	0
		4	0
Managed Expenditure		3,742	3,458
Internal Income			
Income From Other Directorates		(97)	(49)
		(97)	(49)
Income - Grants			
Government Grants		(78)	0
		(78)	0
Income - Charges			
Sale Of Goods And Services		(46)	0
Fees And Charges		(216)	(226)
Contributions		0	0
Other Income		(1)	(12)
		(263)	(238)
Managed Income		(438)	(286)

City Development

Budget Manager : Chief Officer Resources and Strategy

Resources and Strategy			
	£000	Budget 2011/12	Budget 2012/13
Net Managed Budget		3,304	3,172
Accounting Adjustments			
IAS 19 Pensions Costs		(864)	(817)
Capital Charges		67	67
		(797)	(750)
Central Recharges			
Central Recharges Expenditure		15,858	15,643
Central Recharges Income		0	(12,333)
Corporate & Democratic Core Income		(712)	(801)
		15,146	2,509
Other Internal Adjustments			
Internal Reallocations Charges		550	550
Internal Reallocations Income		(18,119)	(17,579)
		(17,570)	(17,030)
Managed Outside the Service		(3,222)	(15,271)
Net Cost of Service		83	(12,100)

LEEDS CITY COUNCIL

2012/13 BUDGET REPORT

Directorate: Environment and Neighbourhoods

1 Introduction

- 1.1 This report has been produced in order to inform members of the main variations and factors influencing the directorate's budget for the 2012/13 financial year.

2 Service Context

- 2.1 The priority for the Directorate is to ensure that the city is safe and clean, that it helps people meet their housing needs and assists people to find work. These priorities sit in a longer term context of promoting a sustainable approach to the environment and regenerating the most disadvantaged areas of the city.
- 2.2 Given this context and against a background of significant reductions in resources, the Directorate's budget submission will seek to protect services and initiatives which advance these priorities. The Directorate will also seek to consolidate the major efficiencies that were incorporated into the 2011/12 budget.
- 2.3 The Employment and Skills function in the Directorate is focused on delivering the targeted number of people into jobs and apprenticeships. Better use of resources in respect of construction commissioning will deliver improved outcomes through better links to employers, an increase in apprenticeships and further training provision.
- 2.4 Job outcomes will be maximised by collaborative working between local and national players to enhance the scope and profile of the Retail Academy to maximise on current and planned developments. Work will be undertaken to create a centre of excellence for skills and employability training and research with opportunities for disadvantaged young people. The Apprenticeship Training Association (ATA) will be developed in conjunction with Leeds City College to support SMEs to provide apprenticeships and provide a more coherent offer to employers and learners to meet current and future business needs. The service will lead collaborative work to enable a range of agencies and providers to align provision and access national programmes.
- 2.5 It is proposed to pilot the collection of Residual (black bin waste) and SORT (Recycled Green Bin waste) on alternating weeks, where this makes sense for residents. Not only will residents receive more frequent recycling collections which will further improve recycling rates for the city but it will divert waste away from landfill which is both environmentally unsustainable and leaves a legacy of environmental issues for decades. In the longer term it still remains the intention to roll out kerbside food collections more widely across the city.
- 2.6 Within the context of seeking to improve service delivery against a backdrop of a reduction in resources, there will be closer working and collaboration between services to develop new ways of working to generate efficiencies.
- 2.7 Similarly proposals to consolidate all CCTV and security activity across the Council within Community Safety are being progressed. This is the first step towards establishing the

service as a fully fledged trading arm offering this service to both internal and external customers to maximise income earning opportunities.

- 2.8 The Directorate is clear that support to the third sector remains a high priority and it continues to work closely with it to identify and deliver efficiencies in order to protect services. A review of the Community Centres portfolio will identify opportunities for local community organisations to make better use of the range of community facilities that exist which could involve realising LCC assets.

3 Explanation of variations between adjusted 2011/12 and 2012/13 - £4,070k (4.68%)

- 3.1 The variation can be summarised as follows:

	£000s
Net Managed Budget 2011/12	87,443
Adjustments	
• Transfers of functions	- 472
• Other adjustments	- 120
Adjusted Net Managed Budget 2011/12	86,851
Changes in Prices	
• Pay (Superannuation increase)	65
• Price	1,884
• Income	- 84
Service Budget Changes	
• Changes in Service Levels	- 65
• Other Factors not affecting level of service	- 3,132
• Efficiency Savings	- 2,738
Net Managed Budget 2012/13	82,781

3.2 Adjustments

- 3.2.1 The transfer of functions variation (£473k) largely reflects the transfer of the CareRing service to Adult Social Care (£426k), NNDR savings that derive from the Directorate vacating Clarence Road (£55k), a contribution to the Authority's new document centre (£34k) and the Directorate taking responsibility, from West Yorkshire Joint Services, for the payment of grants to the Citizens Advice Bureau (£29k), West Yorkshire Community Accounting Service (£7k) and the Workers Educational Association (£9k).

- 3.2.2 Other adjustments of £120k relate to the revised accounting arrangements for the management of telephones across the Authority.

3.3 Changes in prices

- 3.3.1 No provision has been made for a pay award in 2012/13, although the budget includes provision of £65k for the increase in employers' superannuation rates. No provision will be

made for inflation on running cost budgets other than where there are specific contractual commitments and on utilities. Price variations of £432k largely reflect the increased cost of fuel (£249k) and premises cost inflation.

3.3.2 A combination of a further £8 per tonne increase in Landfill tax and contractual increases in gate fees for the disposal of recyclable and residual waste is expected to cost an additional £1,272k.

3.3.3 Increased income in respect of fees and charges (£84k) largely reflects the full year effect of the 2011/12 prices increase on car parking fees (£40k) and price increases (£11k) for Electricity generation from the closed landfill site at Gamblethorpe.

3.4 Changes in Service Levels

3.4.1 It is proposed to implement a pilot in respect of the kerbside collection of residual (black bin) and SORT (Recycled green bin waste). In the pilot area green bins will be collected every two weeks rather than four weekly as at present and it is estimated that this will contribute towards an estimated 0.25% improvement in overall recycling performance. As well as contributing towards increased recycling, the pilot will deliver overall savings of £190k in collection and disposal costs. In addition, it is planned to expand the area currently receiving a Food waste collection service, which will save another £46k in disposal costs.

In the consideration of the Directorate's Initial Budget Proposals, that were received at Executive Board in December 2011, the Safer and Stronger Communities (SSC) Scrutiny Board recorded that they were keen to work with the Directorate to identify an appropriate pilot area and that costs savings be reinvested back into delivering the Council's Recycling Strategy. In the choice of the pilot area, the Directorate will report to Scrutiny on the rationale for the choice and savings from the pilot are already being reinvested in the Recycling Strategy e.g. expansion of kerbside garden collection.

A full Equality Impact Assessment (EIA) was undertaken for Recycling Strategy that was received at Executive Board in December 2011. A separate EIA will be undertaken prior to the pilot and expansion going live.

3.4.2 During 2012/13 it is planned to complete the roll out of the kerbside garden waste collection scheme by offering this service to a further 25,000-30,000 properties. The cost of this is estimated at £100k. A full EIA was undertaken in 2008 for Waste Collection services which included garden waste.

3.4.3 In February 2011 the Authority was awarded £1,326k through the Community Safety Fund to support the delivery of the Leeds Burglary Reduction Programme which seeks to implement a more targeted and co-ordinated approach to tackling burglary. Specifically work will focus upon offender management, reducing and disrupting the stolen goods market, crime prevention and the impact of burglary on vulnerable communities, resourcing the Burglary task force and providing support for a more co-ordinated and targeted work in Localities. All of these priorities were agreed at Executive Board in June 2011. Of the total grant receivable which is payable in two tranches, £479k will be received in 2012/13.

3.4.4 Full details of the Government's welfare reforms are still emerging and a welfare reform strategy which is currently being determined will inform how the Council can support those impacted upon by the changes.

3.4.5 The Government has allocated £780k of funding to tackle single homelessness, and specifically rough sleeping, across the five West Yorkshire Metropolitan Authorities. The resource has been allocated to Leeds and it is envisaged that Leeds will work with other authorities to develop sub-regional solutions to single homelessness. Proposals will be framed around the development of a “Rough Sleeper Hub” complimented by an increase from 3 to 5 in the number of weekly street sweeps. Rough sleepers found on the street will be able to stay at the Hub for up to 72 hours which allows time to secure individuals a long term housing option.

3.4.6 The Council currently receives £1,040k in Homeless Grant allocation which is used to provide intervention packages tailored to the specific circumstances of the service user. In addition to this in 2012/13 the DWP are expected to provide a grant (£218k) for each of the next three years to help tenants make the transition to the new Local Housing Allowance rates and this will be used to increase the level of resources for the provision of advice within Housing Options.

In the light of the changes set out in the Welfare Reform programme, SSC Scrutiny Board recommended that sufficient resources are allocated within the Council’s 2012/13 budget to ensure that frontline housing and benefits staff can provide support and advice. The 2012/13 Environment and Neighbourhoods budget provides for additional resources into the frontline staffing within the Housing Options function.

3.4.7 Additional resources of £25k are being provided to site two new CCTV cameras in Chapeltown and Hyde Park. Screening concludes that an Equality Impact Assessment is not required.

3.5 Other Factors not affecting the level of service

3.5.1 In overall terms payments to organisations within the voluntary and faith sectors will remain at 2011/12 levels with some variations in payments to external partners. In addition a review of advice agencies, which are funded by the Council, will ensure efficiencies are maximised. Individual screenings have taken place and when separate delegated decisions are taken in respect of these payments, these will be informed by Equality Impact Assessments.

SSC Scrutiny Board requested that the Director of Environment and Neighbourhoods reports back with details of the proposed variations is taken and the Directorate agrees this will be the subject of a future report back to the Board.

3.5.2 Additional costs are being incurred within Environmental Services as a result of the requirement to cover time off in lieu with a combination of overtime and agency. Under Green Book (National Conditions) all staff are entitled to time off in lieu after a bank holiday. Prior to the adoption of national conditions all aspects of weekend and bank holiday working were consolidated in the local agreement for payment. In order to address the requirement to provide cover, £400k has been included in the budget. Screening concludes that an Equality Impact Assessment is not required.

3.5.3 As the PFI procurement of the waste disposal facility progresses towards completion, it is anticipated that there will be a reduction in procurement costs of £394k. Screening concludes that an Equality Impact Assessment is not required.

3.5.4 From November 2011 the Sheltered Wardens function that is provided to Council tenants has been funded through Housing Benefits and an increased contribution from the Housing Revenue Account. This change in funding for this service has resulted in a saving in the use of Supporting People grant and a reduction in the contribution from the Housing General Fund. The Full Year Effect of these revised funding arrangements is a £2,300k in 2012/13.

The screening undertaken in respect of this decision indicated that a full Equality Impact Assessment is not required.

- 3.5.5 Additional resources (£150k) have been incorporated into the budget for the costs of vehicle repairs within the Refuse Collection service which is in response to pressures on the repairs budget. Screening concludes that an Equality Impact Assessment is not required.

SSC Scrutiny Board requested that an immediate cost-benefit analysis of replacing ageing vehicles within the Refuse Collection service against the ongoing vehicle repair costs be undertaken. Work on this analysis has already commenced in the Directorate.

- 3.5.6 The impact of recycling initiatives will increase the targeted recycling and composting rate to an estimated 44% in 2012/13. This increase, and subsequent reduction in the amount of waste landfilled will result in a £200k saving in disposal costs.

- 3.5.7 Charges to the Housing Revenue Account (HRA) will increase to reflect more appropriately the apportionment of the costs of Leeds Housing Options service, which provides a housing advice service to people who are homeless, threatened with homelessness or in some from of housing need (£435k). In addition a review of the geographical location and usage of Community Centres requires an appropriate recharge to the HRA (£200k). Screening concludes that an Equality Impact Assessment is not required.

- 3.5.8 Recommissioning of Construction Skills provision, occasioned by a redirection of the Government's Skills strategy, facilitates a reduction in resources (£500k) yet will deliver improved outcomes through better links to employers, an increase in apprenticeships and further training provision. Screening concludes that an Equality Impact Assessment is not required.

- 3.5.9 In the provision of adaptations to Housing Association properties, the Government's guidance is that Registered Social Landlords should enter into a formal agreement with the Local Authority to jointly fund this work. Currently not all Housing Associations do this and the additional income in the 2012/13 budget (£380k) reflects the enforcement of this requirement. Screening concludes that an Equality Impact Assessment is not required.

- 3.5.10 The recent procurement of a new contract for the provision of street sweeper vehicles has resulted in an additional cost of £238k.

- 3.5.11 Car parking income, based on current trends, is projected to reduce by £245k as a result of reduced patronage of both on street and off street parking facilities across the city. This is offset by the Full Year Effect of bus lane enforcement income.

Scrutiny expressed the view that the 2012/13 budget for car parking income more accurately reflects the current economic climate. In the preparation of the 2012/13 budget, consideration has been given to the latest trends with regard to patronage of the Council's car parks as well as the implications of ongoing capital works at the Woodhouse Lane Multi Storey car park.

- 3.5.12 Income associated with the generation of electricity at the closed landfill site at Gamblethorpe will decrease by £45k.

- 3.5.13 There has been an increase of £42k in NNDR costs due to a revaluation of the Council's car parks and there is a reduction in the net income contribution of £157k as a result of the cessation of the Council's contract with the UKBA (United Kingdom's Border Agency) in 2012/13 for the provision of accommodation for Asylum seekers.

3.6 Efficiency savings

For this directorate the following savings have been identified for 2012/13.

- 3.6.1 Within Supporting People efficiencies of £1,420k can be delivered through the commissioning of external contracts. These savings will be delivered by a combination of renegotiating contract prices across all sectors, by the decommissioning of some activities and sector wide reviews that will require the remodelling of service delivery. Following the review, separate delegated decisions will be taken in respect of future payments and these will be informed by Equality Impact Assessments. Following the review separate delegated decisions will be taken in respect of future payments and these will be informed by Equality Impact Assessments.

The efficiency review will incorporate the homelessness service and the provision of hostels. SSC Scrutiny Board have emphasised the importance of ensuring that there is sufficient capacity in the private sector to provide alternative temporary accommodation and asked that the findings of the review be reported back to them. The Directorate agrees that the findings of the review will be reported back to the Safer and Stronger Communities Safety Board.

- 3.6.2 As a continuation of the ongoing review of Community Centres, there are opportunities to look at the efficient utilisation of these assets and through working closely with the voluntary sector to provide appropriate facilities to the community (£150k). Following the reviews separate delegated decisions will be taken in respect of future payments and these will be informed by Equality Impact Assessments.
- 3.6.3 The re-tendering of the Sanctuary service that provides support to women suffering from domestic violence has resulted in a saving of £40k. Screening concluded that an Equality Impact assessment was not required.
- 3.6.4 Closer working and collaboration between Parks and Countryside and Environmental Action teams will seek to deliver efficiency savings through new ways of working (£150k). Proposals include sharing depots, collaborating to tackle seasonal issues and co-ordinating enforcement efforts. Screening concludes that an Equality Impact Assessment is not required.
- 3.6.5 In 2011/12 the Security Services function was amalgamated with the CCTV function to deliver efficiency savings and develop new markets for services offered. In 2012/13 further progress will be made to take on responsibility for the delivery of all CCTV and security functions across the Council. Savings of £150k will be generated through the process of assimilating functions that are currently carried out by East North East Homes and Parks and Countryside and through providing the CCTV function to West Yorkshire Metro. Screening concludes that an Equality Impact Assessment is not required.

The SSC Scrutiny Board expressed its view that it is keen to work with the Directorate to ensure that the savings identified through closer working between Directorates is achieved. The Director will report to Scrutiny on a regular basis on the achievement of these identified savings.

- 3.6.6 Through the re-tendering of the Grounds Maintenance and Agency contracts savings of £179k and £80k respectively will be realised. Screening concludes that Equality Impact Assessments are not required.

3.6.7 A fundamental line by line review of all items of expenditure has resulted in a £569k reduction in budgetary provision on a number of significant items of expenditure.

4 Net Revenue Charge

4.1 The following table provides a summary of the net revenue charge for the service which brings together the net managed budget and those budgets managed outside the service.

	£000s
Net Managed Budget	82,781
Managed Outside Service	18,602
Net Revenue Charge	101,383

5 Risk Assessment

5.1 In determining the 2012/13 budget, consideration has been given to all the risks which are managed within the directorate's overall risk management framework. Within this framework, a register of those items considered to carry the highest risk and therefore requiring careful and regular monitoring has been prepared.

5.2 The key risks in the 2012/13 budget for this directorate are as follows;

- The budget makes a number of assumptions about price increases. If inflation is higher than anticipated, with the subsequent knock on effect to prices especially in respect of fuel, then the impact will be absorbed by the Directorate.
- Assumptions in respect of income receivable from Car Parking Fixed Penalty Notices (FPNs) and car parking fee income have been incorporated into the budget. Any reductions in the number of FPNs issued and/or reduction in usage of the Authority's car parks will have an impact upon the level of income anticipated in the budget.
- That assumptions in respect of waste growth and the level of recycling across the City is not delivered and there is consequential increase, over and above budgeted assumptions, in the amount of waste that is landfilled.

Briefing note prepared by: Richard Ellis
Telephone: 74291

LEEDS CITY COUNCIL 2012/13 BUDGET REPORT

Directorate: Environment & Neighbourhoods

Housing Revenue Account

1. Introduction

- 1.1 The purpose of this report is to inform members of the main variations and factors influencing the 2012/13 Housing Revenue Account (HRA) budget.
- 1.2 The 2012/13 budget has been prepared at outturn prices. This means that allowances for inflation have been included in the budget submission. No provision has been made for a pay award in 2012/13.

2. Key Issues

- 2.1 Annex 1 sets out a summary of the HRA budget for 2011/12 and 2012/13.

2.2 HRA Self financing

Under Government proposals the HRA subsidy system is to be dismantled and replaced with a devolved system of funding and responsibility, where councils will be able to retain all their rental income, subject to a one off allocation of debt. HRA self financing will commence on 1st April 2012.

On 21st November 2011, the Government issued details of the debt settlement for all councils. The debt settlement for Leeds is £722m and is the amount of debt that the Government have calculated can be supported by the Council's HRA. In calculating this sum, the Government have made assumptions about future rent increases and expenditure requirements in respect of management and maintenance.

2.3 Little London, Beeston Hill and Holbeck (LLBH&H) PFI

The project is expected to commence in 2012/13, subject to final sign off by the Government. The budget assumes that the scheme will go ahead as planned and therefore all associated costs and income are reflected in the 2012/13 budget. Any slippage in the start date of the project will not impact on the net position of the HRA.

2.4 ALMO Business Centre Leeds (ABCL)

Following agreement of Executive Board in November 2010 the ABCL was established to provide support services to the Council's ALMOs. To date three functions have transferred from the Council to the ABCL - Property Management Services, Commercial Asset Management and Technical Monitoring. The respective budgets for these functions (£673k) will be paid as part of the ALMO Management Fees from 2012/13.

2.5 Sheltered Wardens

Up until 2011/12 the sheltered warden service was funded through the Supporting People programme. Following a functional analysis of the sheltered warden role it was identified that the warden service charge is eligible for Housing Benefit as it is providing accommodation related services. It was therefore agreed, that where tenants are eligible, the funding of the service should be met from Housing Benefit. For those tenants who are not eligible to have the full charge for the service met from Housing Benefit the cost of the service is funded from the HRA. The 2012/13 budget includes the full year cost to the HRA of £700k.

3. Key movements 2011/12 to 2012/13 - Income

The key movements in relation to income from the 2011/12 Original Estimate (OE) to the 2012/13 OE are as follows:

3.1 Dwelling Rents

The rent increases included in the calculation of the debt settlement (see 2.2) assumes that all councils will continue to work towards the target of rent convergence. The intention of this Government policy is that tenants across the country should be paying comparable social rents, allowing for variations in type of property and 'economic' circumstances by an agreed date, which is 2015/16.

If the Council were to strictly follow this policy it would result in an average rent increase for 2012/13 of 8.94%. In recognition of this significant increase, the Council has devised an alternative to the Government's model which smoothes the increases required over the period 2012/13 to 2016/17. Utilising the smoothed approach it is proposed that the Council implements an average rent increase of 6.82%. This is in line with the increase implemented in 2011/12 and equates to an increase of £4.45 per week based on 48 rent weeks, as shown in the table below. It should be noted however, that the impact of this on individual tenants will vary.

The implementation of this rent increase will generate additional income of £12.1.m in 2012/13.

	2011/12	2012/13	Increase	Increase
	£	£	%	£
Average Rent	65.30	69.75	6.82%	4.45

3.2 Other rents

Rental income from shops, miscellaneous properties and garages is budgeted to increase by £222k. This is due to renegotiated leases agreements on both shops and miscellaneous properties. In addition it is proposed to increase garage rents (currently £6.49 per week) in line with dwelling rents. This equates to an average increase of 44p per week, making the average garage rent for 2012/13 £6.93 per week.

3.3 Service Charges

Increasing service charges in line with dwelling rents (6.82%) will generate additional income of £37k. This is offset by a reduction of £275k in Heat Lease charges as tenants whose systems are more than 10 years old are no longer required to pay this charge.

3.4 Housing Subsidy/PFI Allowance

As stated in 2.2 Housing Subsidy ceases to exist with effect from 1st April 2012. PFI allowances however, will be paid for both the Swarcliffe and LLBH&H PFI schemes. The 2012/13 budget assumes allowances of £6.097m for Swarcliffe and £15.119m for LLBH&H. Any slippage in the start of the LLBH&H PFI project will not impact on the overall position of the HRA.

3.5 Recharges

The budget reflects a net increase of £1.225m between 2011/12 and 2012/13. Key movements are the receipt of £1.9m in Housing Benefit for the Sheltered Warden Service (see 2.5) offset by a reduction in the contribution from the General Fund for Grounds Maintenance (£179k) which is due to savings on the new contract. In addition, no income will be received into the HRA for work undertaken by Property Management Services (PMS) since this service will now be delivered by the ABCL (see 2.4). In 2011/12 the HRA budgeted to receive income of £500k.

3.6 Other income

Of the £453k increase in income between 2011/12 and 2012/13 £269k is due to agreed contributions from Aire Valley Homes (AVH) and West North West Homes Leeds (WNWHL) towards the LLBH&H PFI scheme. In addition, the HRA has budgeted to receive an additional £200k income from telecomm masts on tower blocks due to renegotiated lease rentals. Other key movements relate to an increase of £55k from leaseholder service charges and the reduction of £100k income from the Solar Panel Initiative.

4. Key movements 2010/11 to 2011/12 - Expenditure

4.1 Employees

The budget is based on the current structure of 50.64 full time equivalent posts. The reduction of £1,130k in employee costs is due primarily to the transfer of salary budgets to the ABCL (see 2.4) and the effect of staff leaving under the Council's Early Leavers Initiative.

In the context of the proposed variations in ALMO Management fees, a contingency for a 1% pay award has been included in the budget. This will be released as required.

4.2 Premises & repairs

The reduction in premises costs of £354k is due to the transfer of the shops maintenance budget (£162k) to the ABCL (see 2.4), a reduction in the planned works to miscellaneous properties (£100k), savings resulting from Commercial Asset Management no longer being based at Croydon House (£54k) and a

reduction in the Civic Buildings recharge for Landmark Court (£42k). Other variations include a charge for the Carbon Reduction Commitment Levy (£50k), a reduction in the recharge for design services (£25k) and electricity (£13k).

4.3 Supplies & Services - The budget reflects a net increase of £1,825k between 2011/12 and 2012/13. Key variations include:

- The introduction of the unitary charge which is payable to the contractor for the LLBH&H PFI (£3m), although in 2012/13 this will be funded by the PFI allowance receivable from the Government.
- A saving in insurance charges (£358k) resulting from a reduction in the requirement to provide for large claims.
- Savings of £60k on office consumables, computer software and equipment, advertising and other office expenses.
- Staff that previously worked on developing the Council's PFI projects will now be promoting, developing and delivering the Council's Housing Investment Programme. The cost of these staff (£406k) are budgeted for elsewhere within the HRA.
- A change in accounting practice for finance leases in relation to the Heat Lease scheme means that the cost (£298k) is now included in the capital charges budget.
- Savings on consultancy services in relation to the LLBH&H PFI (£40k).
- Reduction of £23k in the charge for pest control.

4.4 Transport

The reduction of £68k is due to the transfer of the Property Management Service to the ABCL.

4.5 Recharges

This has increased by £1,711k from the 2011/12 budget. There are a number of key movements as outlined below.

- Charges from the Housing General Fund have increased by £699k to reflect more appropriately the apportionment of the costs of the Housing Options Service and the geographical location and usage of community centres.
- The recharge from PPPU has increased by £563k. This increase is for additional work to develop a future procurement strategy for the housing contract portfolio and supporting the establishment of a new Housing Contracts Board. In addition PPPU will be providing more intensive support to establish the contract management function for the LLBH& H PFI and undertaking a full commercial review of the Swarcliffe PFI contract.
- There has been a net increase in central recharges to the HRA £112k. This is slightly offset by a reduction of £20k in the Corporate and Democratic charge to the HRA.

- An increase of £130k for Internal Audit to continue the provision of ALMO assurance.
- An increase of £300k in the budget for professional legal services reflects the ongoing requirement to contest claims submitted by external housing maintenance providers.

4.6 **ALMO/BITMO Management Fees**

It is proposed that the Fee paid to the ALMOs and BITMO in 2012/13 for the management and maintenance of the housing stock should be based on the principles of driving efficiencies and redirecting resources to maintaining the housing stock.

Based on these principles it is proposed that the element of the Fee for management of the stock is reduced by 5% in recognition of the need for the ALMOs to make the level of efficiencies that is consistent with the rest of the Council. It is proposed that the proportion of the Fee for maintaining the stock increases by 6%. It is proposed that the Grounds Maintenance fee is reduced by 15% to reflect savings from renegotiation of the new contract.

The net impact of these proposals would result in an additional £929k being paid to the ALMOs and BITMO for 2012/13 shown in the table below.

Category of Fee	2011/12	2012/13	Variance
	£000	£000	£000
Management	30,835	29,293	(1,542)
Maintenance	46,756	49,560	2,804
Grounds Maintenance	1,722	1,464	(258)
Sub total	79,313	80,317	1,004
Heating & underoccupancy	444	369	(75)
Total	79,757	80,686	929

4.7 **ALMO/BITMO Fees - Sheltered Warden Service**

The budget of £2.6m reflects the fee which will be paid to the ALMOs and BITMO for the provision of the sheltered warden service. This cost will be offset by £1.9m of Housing Benefit payments.

4.8 **ALMO Business Centre Leeds (ABCL)**

To date three functions have transferred from the Council to the ABCL - Property Management Services, Commercial Asset Management and Technical Monitoring.

Where appropriate, budgets amounting to £673k relating to these functions will be paid as part of the ALMO Management Fees in 2012/13.

4.9 Provisions

An analysis of the disrepair provision at the end of December 2011 indicated that the provision can be reduced by £50k for 2012/13.

Due to the unknown impact of the Government's Welfare Reforms which can be considered to have implications for the level of rental income receivable from tenants, it is considered prudent to increase the contribution to the provision for bad debts by £888k.

4.10 Depreciation/Capital works

In previous years the Council (via the housing subsidy system) received a Major Repairs Allowance (MRA) which funded capital works in relation to its housing stock. Under self financing, MRA will no longer be receivable and the Council will have to fund capital expenditure through retained rental income. The 2012/13 budget reflects an increase of £16.3m (44.2%) in the level of resources available to contribute to the capital programme in order to maintain and improve the housing stock as well as contribute towards other housing priorities.

4.11 Capital charges

The reduction of £6.4m from the 2011/12 OE is primarily due to interest charges being payable on a lower amount of debt following the Council's debt settlement as part of self financing.

5. HRA General Reserve

The 2011/12 HRA budget included a £500k contribution to the HRA General Reserve. Taking this into account, the HRA General Reserve is currently projected to be £5.8m as at the end of 2011/12. In addition, as agreed by Executive Board in March 2011, a £3m reserve has been created to support the move from the current housing subsidy system to the new HRA self financing regime. It is therefore not proposed to budget for an additional contribution.

6. Risks

There are a number of risks which, should they materialise would have a significant impact upon the HRA budget. These risks are reviewed throughout the year and action taken to mitigate any impact wherever possible. The HRA maintains a level of reserves in order to meet the impacts of such risks should they occur. Key risks identified are as follows:

- ALMOs may incur additional costs that require additional financial support from the HRA.
- Property numbers during the year may vary significantly from estimates due to fluctuations in the RTB numbers and developments such as the PFI schemes.
- The Government does not provide adequate grant for the LLBH&H PFI scheme.
- The impact of the Government's Welfare Reforms, which may increase arrears more than anticipated.

	Budget 2011/12	Budget 2012/13	Variance
	£000	£000	£000
<u>Income</u>			
Dwelling Rents	176,958	189,104	(12,146)
Other Rents	2,696	2,918	(222)
Service Charges	4,331	4,093	238
Housing subsidy/PFI allowance	17,428	21,216	(3,788)
Recharges	2,175	3,400	(1,225)
Other Income	4,793	5,246	(453)
Total Income	208,380	225,977	(17,597)
<u>Expenditure</u>			
Employees	4,003	2,872	(1,130)
Premises & repairs	1,478	1,123	(354)
Supplies & Services	17,118	18,943	1,825
Transport	106	38	(68)
Recharges	15,198	16,909	1,711
ALMO Management Fees	79,757	80,686	929
ALMO Fees - Sheltered Warden Service	0	2,600	2,600
ABCL	0	673	673
Provisions	3,141	3,979	838
MRA/ Depreciation/Capital works	36,803	53,075	16,272
Capital charges	40,577	34,147	(6,430)
Total Expenditure	198,181	215,046	16,865
Net Expenditure	(10,199)	(10,931)	(732)

Appropriation

Sinking Fund - LLBH&H	10,061	11,573	1,512
Sinking Fund - Swarcliffe	(62)	(642)	(580)
Swarcliffe Environmental Works	0	0	0
Swarcliffe Access Refusals	(300)	0	300
HRA General Reserve	500	0	(500)
Net position HRA	(0)	(0)	0



Main responsibilities:

Car Parking

The service manages, develops and maintains most of the council's on-street and off-street parking, including Woodhouse Lane car park, paid surface car parks in the city centre and over 40 unpaid district car parks. Parking tickets are issued for offences, and the service administers the fine collection and appeal process. Car parks are maintained and the Division administers all of the residential permits required for permit zones.

Parking services embrace public/private partnerships for parking enforcement; use state of the art ICT to issue and track the enforcement process; identify and implement new parking areas and review parking prices. These reviews not only consider the actual cost of parking, but also policies related to specific parking sectors, e.g. evening parking, districts, etc. The service also controls enforcement of people incorrectly using bus lanes.

Work is generated both reactively and proactively; through intelligence led initiatives and educative approaches. A high profile approach is taken including the use of notices, fixed penalty notices and prosecutions. The Police, trading-standards, environment agency are close partners with the service.



Environment & Neighbourhoods Community Safety



Main responsibilities

The Community Safety Service supports the Safer Leeds Partnership, which is made up of a range of different organisations from across Leeds who are involved in addressing the city's community safety priorities. The partnership's mission is **"To secure sustainable reductions in crime and disorder, protect vulnerable adults and children and improve the confidence of communities across Leeds."** Officers are predominantly employed by Leeds City Council and West Yorkshire Police. Community Safety functions through a commissioning process for the delivery of Safer Leeds and Council priorities.

Over the past twelve months, significant developments have taken place in regard to the workforce across Community Safety. Safer Leeds has brought together a large number of complimentary areas of work into one coherent service in order to improve service delivery to local people and minimise the impact of budget cuts on the delivery of the Safer Leeds Partnership's priorities.

Community Safety comprises of a number of diverse and specialist services some of which are:

Leeds Anti-Social Behaviour Team

The newly created Leeds Anti-Social Behaviour Team (LASBT) was established in April 2011 which aims to provide an integrated, effective response to anti-social behaviour and further increase public confidence in key agencies' responses.

The team comprises staff from a range of agencies including former ASBU (LCC) staff, Housing (ALMO) staff, Victim Support, West Yorkshire Police ASB link officers and West Yorkshire Fire & Rescue Service Arson Task Force officers.

Signpost- Family Intervention Service

Signpost provides intensive family support to families who present with a range of complex needs, to create stable families and safer communities. Signpost was established with the aim of reducing anti-social behaviour across the worst affected neighbourhoods of Leeds. Signpost delivers a citywide service through 3 locality based teams across Leeds. The multi-disciplinary teams are made up of staff from a range of professional backgrounds who work intensively with families at home or in the community setting.

Leeds Watch CCTV and Security Services

Data captured by CCTV provides vital evidence to law enforcement agencies in both apprehending and prosecuting offenders and also plays a key role in the prevention and detection of crime committed in public areas. Two mobile CCTV vans work within communities, supporting the targeted multi-agency operations using Automated Number Plate Recognition Systems (ANPR). The merging of CCTV and Security Services in April 2011, alongside the introduction of new technology at a new purpose build facility in the South of the city has provided new opportunities for the Leeds Watch service to improve and develop. This has included the transfer of the Out of Hours Noise Nuisance service from Environmental Health and the TUPE of staff previously contracted via Metro to provide a CCTV monitoring service for all bus stations across the West Yorkshire sub-region. In 2012/13, it is anticipated that the CCTV monitoring service for East North East Homes Ltd will transfer to Leeds Watch, and further opportunities to develop trading activity with other organisations will be investigated to increase income in to the E&N Directorate.

Domestic Violence

The Domestic Violence Team works with partners to improve services for people affected by domestic violence. This includes training and awareness raising work with a range of service providers. The team also works with partners to improve the effectiveness of the Criminal Justice System. Programmes specifically designed for perpetrators of domestic violence are being developed. Additionally, the coordination of Multi Agency Risk Assessment Conferences across the city for the most high risk cases is led by Community Safety. Current work is being developed with the police, children's services and other partners to improve support for families affected by domestic abuse.

Targeted work in localities

Area Community Safety Co-ordinators work with Neighbourhood Police Teams and other local partners to tackle local community safety problems. This includes local partnership work in the wards most affected by burglary using the Outcome Based Accountability (OBA) methodology to reduce domestic burglary levels in priority localities across the city. Key aspects are:



-
- Renewed focus on local partnership work initially in the wards with over 400 offences in previous year
 - Tailored sessions delivered locally involving a wide range of local stakeholders
 - Action plan compiled and then updated monthly

Performance and Intelligence Team

A re-shaped District Intelligence Function is in place to ensure a more co-ordinated and partnership based intelligence function across the city. The unit has responsibility for the development of problem profiles and products to inform city-wide tasking to address key crime issues.

Police Community Support Officers (PCSOs)

The council continues to match-fund 170 PCSOs with West Yorkshire Police, having agreed to continue funding for a further three years from April 2008. PCSOs are an integral part of the Neighbourhood Policing Teams and provide a high-visibility patrolling service in each ward.

Prevent

The Prevent work stream now sits within the Leeds Community Safety portfolio after being transferred from Regeneration. A calendar of training and awareness sessions is being developed to raise awareness, tackle the rhetoric of violent extremist groups, train local individuals and develop a peer learning network.



Main responsibilities:

- To develop and implement major projects and programmes which improve the physical fabric and infrastructure of the city, contribute to its economic well-being and the longer-term transformation and sustainability of deprived neighbourhoods.
- To enable the delivery of housing growth and affordable housing through effective use of assets, inward investment, joint ventures and partnerships.
- To identify, secure and manage targeted programmes of activity, which are resourced from both internal and external sources, to meet the City Priority Plan objectives and the delivery of the city's regeneration programme.



Main responsibilities:

Employment and Skills

- To assist local employers to recruit, train and retain local people, in particular young people and those affected by long term unemployment.
- To work with partner agencies to align services that target out-of-work individuals and link them to training and job opportunities.
- To provide information, advice, guidance and skills training to priority groups.



Main responsibilities:

- The formation of the Strategy and Commissioning Division is an example of this new way of working and has brought together the commissioning; service improvement and performance; directorate support; strategy and policy functions previously undertaken by Regeneration, Housing Services; Resources and Community Safety. It has provided an opportunity to bring together expertise and best practice in these areas but with the recognition that there is a certain level of duplication of activity.

Commissioning housing related support

- Commission and performance manage supporting people, infrastructure support, advice agency grant monitoring against projected outcomes to be achieved.

Commissioning with the third sector

- To develop and implement major projects and programmes which improve the physical fabric and infrastructure of the city and contribute to its economic well-being and the longer-term transformation and sustainability of deprived neighbourhoods.

Commissioning drug intervention and treatment

- The service leads on the strategic development of substance misuse delivery and its related activities, to meet performance targets set nationally, regionally and locally. Key areas of focus include the Drug Intervention Programme focusing on drug misusing offenders, community treatment programmes, helping young people resist drug and alcohol use, protect communities from drug and alcohol related anti-social and criminal behaviour and providing treatment to enable those with drug and alcohol problems to overcome them. This delivery has substantial funding streams, those are the Pooled Treatment Budget (Department of Health), Drug Interventions Programme grants (Home Office) and mainstream contributions from major partnership stakeholders.



Main responsibilities:

To deliver customer focussed services that provide access to housing and support services which meet the needs and aspirations of the people of Leeds by:

- Increasing the quality of existing homes in all tenures. (Achieving the essential investment standard and the sustainability standard.
- Reducing the number of empty homes to improve the quality of communities and increase housing supply.
- Ensure the quality of private rented sector housing is managed and improved through intervention and regulation including the expansion of accreditation
- Provide effective housing options and advice to enable customers to access effective housing and support, and tackle homelessness
- Increasing opportunities to access housing across all tenures
- Maximise homeless prevention activity across the City
- Ensure the best use of the council's assets to increase housing supply, improve housing quality and support the regeneration of neighbourhoods



Main responsibilities:

Operational Waste Management Service

Operational Waste Management provides an important contribution to ensuring that all neighbourhoods are clean, green and well maintained through the provision of a reliable, safe and efficient refuse collection service. The service is also critical in ensuring that the Council's ambitious household waste recycling targets are achieved.

The main services provided are as follows:

- The collection of general and recyclable household municipal waste for 337,000 properties across the city, which house a population of over 780,000 people.
- Collection of dry, recyclable material from over 323,000 domestic properties
- Provision of garden waste collections to over 210,000 domestic properties
- Enhanced recycling collection services in the Rothwell area to around 8,500 properties, including weekly food waste collections
- Collection of medical waste from domestic and commercial premises across the Leeds area

Waste Strategy and Policy

The Waste Strategy and Policy team is charged with the delivery of the Waste Strategy for the city, and is committed to developing more sustainable ways of dealing with waste generated in Leeds. Notably, Leeds has recently set an ambitious target of recycling over 55% of household waste by 2016, with a longer-term target of 60%, and has developed a challenging strategy in order to achieve this. Responsibilities of the team include:

- The ongoing development and delivery of the overall Waste Strategy for Leeds which sets out the long term vision for the city in relation to sustainable waste management; that is to reduce, re-use, recycle and recover value from all waste
- The development and delivery of a communications strategy aimed at promoting waste prevention and maximising public participation in recycling
- The procurement of a residual waste treatment facility in Leeds through a Private Finance Initiative (PFI scheme). This facility will be delivered in partnership with a private waste contractor to treat non-recycled household waste in order to both to capture further materials for recycling and to recover energy from the material that is currently predominantly buried in the ground
- The procurement and management of contracts for the sustainable management of materials collected for recycling, treatment or disposal.
- The operation of **10** household waste sorting sites across the city where residents can take a wide range of materials to be recycled and composted, and the management of over 440 recycling 'bring bank' sites across Leeds where materials such as paper, cans, glass and textiles can be deposited for recycling.
- The management of 11 closed landfill sites at which emissions of leachate and methane are monitored.



Environment and Neighbourhoods Environmental Action Service



Main responsibilities:

Environmental Action Service

The Environmental Action Service comprises three service areas; Environmental Health & Parking and Locality Teams dealing with street cleansing & environmental enforcement and a city centre cleansing & enforcement function.

The service deliver the following functions:

- Supports good food safety standards in the city by the inspection of food businesses, and a wide range of interventions including the reporting of good hygiene practice through the “scores on the doors” website.
- Promotes and supports Health, Safety and Welfare at work, through inspections, investigation of accidents and education in the service sector.
- Regulates premises likely to pollute the atmosphere, monitors air quality and investigates complaints about nuisance and pollution.
- Enforces animal health legislation in respect of welfare of livestock at markets and during transportation
- Provides a range of neighbourhood enforcement activities including pest control, dangerous, stray or roaming dogs, dog fouling, littering, graffiti and flyering, waste in gardens and waste from domestic and commercial bins, overgrown vegetation, fly tipping and abandoned and untaxed vehicles
- Works to improve the council’s performance on reducing fuel poverty and the energy efficiency of the housing stock in Leeds
- Provides specialist advice and acts as consultees to a range of agencies and licensing authorities and administers a number of licensing schemes directly on behalf of the council.
- Street cleansing functions including delittering, pavement & road sweeping, litter bin emptying, gully cleaning and fly tip removals.

Environment & Neighbourhoods

Summary of budget by service (£000)

Budget Manager	Service	Total 2011/12	Managed by the Service			Managed Outside the Service	Total 2012/13
			Spending	Income	Net		
Chief Officer Environmental Services	Car Parking Services	(5,531)	5,940	(13,110)	(7,170)	1,483	(5,687)
Chief Officer Community Safety	Community Safety	4,490	9,370	(6,054)	3,316	1,119	4,435
Chief Officer Regeneration Programmes	Regeneration Programmes	2,109	1,834	(791)	1,043	165	1,208
Chief Officer Employment and Skills	Employment and Skills	3,769	6,177	(3,125)	3,052	75	3,127
Chief Officer Strategy & Commissioning	Strategy & Commissioning	34,306	29,177	(2,097)	27,080	2,140	29,220
Chief Officer Statutory Housing	Statutory Housing	2,702	9,117	(7,829)	1,288	6,823	8,112
Chief Officer Strategy & Commissioning	General Fund Support Services	(1,167)	122	(1,301)	(1,179)	645	(534)
Chief Officer Environmental Services	Waste Management	40,800	42,874	(1,804)	41,071	2,547	43,618
Chief Officer Environmental Services	Environmental Action (West North West)	0	2,716	(31)	2,685	240	2,925
Chief Officer Environmental Services	Environmental Action (East North East)	0	2,239	(30)	2,209	180	2,389
Chief Officer Environmental Services	Environmental Action (South)	234	2,446	(89)	2,357	285	2,642
Chief Officer Environmental Services	Environmental Action (City Wide)	2,389	2,038	(140)	1,898	238	2,136
Chief Officer Environmental Services	Environmental Action (City Centre)	78	1,219	(191)	1,029	135	1,164
Chief Officer Environmental Services	Non Delegated - St Cleansing	33	853	0	853	2,018	2,870
Chief Officer Environmental Services	Former Environmental Services	12,050	0	0	0	0	0
Chief Officer Environmental Services	Environmental Health	3,660	4,138	(830)	3,307	687	3,994
Chief Officer Strategy & Commissioning	Safer Leeds Drugs Team	35	8,967	(9,025)	(58)	76	18
Net Cost of Service		99,956	129,227	(46,446)	82,781	18,857	101,638
	Transfers to and from earmarked reserves	482	0	0	0	(255)	(255)
Net Revenue Charge		100,438	129,227	(46,446)	82,781	18,602	101,383

Environment & Neighbourhoods

Summary of budget by type of spending or income

£000	Budget 2011/12	Budget 2012/13
Employees		
Direct Pay Costs	33,951	34,838
Agency And Temporary Staff	735	891
National Insurance Contributions	2,717	2,693
Superannuation Costs	4,610	4,551
Other Pension Costs	1,326	1,400
Other Employee Related Costs	277	304
Training And Development	156	140
	43,773	44,817
Premises		
Buildings Maintenance	260	275
Grounds Maintenance	30	36
Building Security	131	130
Cleaning And Workplace Refuse	94	93
Gas	37	65
Electricity	199	320
Other Utilities	116	178
Rents	1,464	770
NNDR	1,237	1,508
Accommodation Charges	1,529	1,220
Premises Related Insurance	32	35
	5,130	4,631
Supplies & Services		
Materials And Equipment	1,404	1,305
Stationery And Postage	291	245
Advertising	26	25
IT/Telecommunications	959	624
Insurance	119	114
Professional Fees and Subscriptions	4,310	2,809
Grants And Contributions	3,382	4,706
Catering Service	0	0
Recycling And Reuse	2,635	2,995
Waste Disposal And Landfill Tax	13,381	14,005
Allowances	574	17
Consultancy Services	372	201
Security Services	260	265
Other Hired And Contracted Services	5,591	3,579
Licences	62	64
Publication And Promotion	316	324
Miscellaneous	37	8
	33,719	31,287
Transport		
Vehicles And Plant Related Expenditure	6,516	6,842
Travel Allowances	336	346
Fuel	2,531	2,739
Transport Related Insurance	274	267
	9,656	10,193
Internal Charges		
Managed Recharges Frm Other Directorates	1,822	4,708
Charges To/From HRA	1,053	763
	2,876	5,472

Environment & Neighbourhoods

Summary of budget by type of spending or income

£000	Budget 2011/12	Budget 2012/13
Agency Payments		
Services Provided By Other Organisations	36,632	32,826
Services Rendered By Voluntary Sector	8	0
Sheltered Accommodation	2,575	0
	39,216	32,827
Appropriation		
Transfers To/From Capital Reserve	1,362	0
	1,362	0
Managed Expenditure	135,731	129,227
Internal Income		
Income From Other Directorates	(6,014)	(4,230)
Recharges Income From Capital	(423)	(813)
Charge To/From HRA	(7,010)	(6,772)
Redistribution Of Grants Income	(214)	(214)
	(13,662)	(12,029)
Income - Grants		
Government Grants	(6,422)	(5,624)
DCLG Grants	(1,040)	(2,053)
Other Grants	(392)	0
	(7,854)	(7,676)
Income - Charges		
Sale Of Goods And Services	(1,180)	(1,204)
Fees And Charges	(15,169)	(15,623)
Contributions	(7,635)	(7,021)
Other Income	(1,705)	(1,634)
Rents	(810)	(844)
Income Received From ALMOs	(247)	(399)
	(26,747)	(26,724)
Income - Other		
Interest And Dividends	(24)	(17)
	(24)	(17)
Managed Income	(48,287)	(46,446)
Net Managed Budget	87,444	82,781
Accounting Adjustments		
IAS 19 Pensions Costs	1,911	255
Vehicles And Plant (Internal Leasing)	(2,418)	(2,216)
Vehicle leasing recharges	0	2,216
Transfers To/From Statutory Reserves	(1,936)	(255)
Transfers to Capital Reserve - Vehicles	2,418	0
Capital Charges	4,004	9,634
	3,979	9,634
Central Recharges		
Central Recharges Expenditure	9,835	9,348
Corporate & Democratic Core Income	(968)	(379)
	8,867	8,969

Environment & Neighbourhoods

Summary of budget by type of spending or income

£000	Budget 2011/12	Budget 2012/13
Other Internal Adjustments		
Internal Reallocations Charges	23,375	20,153
Internal Reallocations Income	(23,227)	(20,153)
	148	0
Managed Outside the Service	12,994	18,602
Net Cost of Service	100,438	101,383

Environment & Neighbourhoods

Budget Manager : Chief Officer Environmental Services

Car Parking Services			
	£000	Budget 2011/12	Budget 2012/13
Employees			
Direct Pay Costs		2,383	2,401
Agency And Temporary Staff		0	18
National Insurance Contributions		167	166
Superannuation Costs		334	324
Other Pension Costs		12	12
Other Employee Related Costs		9	16
Training And Development		10	8
		2,915	2,945
Premises			
Grounds Maintenance		25	31
Building Security		33	33
Cleaning And Workplace Refuse		3	3
Electricity		75	91
Other Utilities		7	15
Rents		7	7
NNDR		668	931
Premises Related Insurance		5	6
		823	1,116
Supplies & Services			
Materials And Equipment		304	314
Stationery And Postage		82	65
Advertising		14	14
IT/Telecommunications		139	129
Insurance		21	34
Professional Fees and Subscriptions		29	110
Other Hired And Contracted Services		534	442
		1,123	1,108
Transport			
Vehicles And Plant Related Expenditure		65	62
Travel Allowances		2	2
Fuel		28	31
Transport Related Insurance		8	6
		102	102
Internal Charges			
Managed Recharges Frm Other Directorates		15	660
Charges To/From HRA		15	7
		30	667
Managed Expenditure		4,994	5,940
Internal Income			
Income From Other Directorates		(395)	(395)
		(395)	(395)
Income - Charges			
Fees And Charges		(11,613)	(12,599)
Other Income		(107)	(107)
Rents		(8)	(8)
		(11,729)	(12,715)
Managed Income		(12,124)	(13,110)

Environment & Neighbourhoods

Budget Manager : Chief Officer Environmental Services

Car Parking Services			
	£000	Budget 2011/12	Budget 2012/13
Net Managed Budget		(7,130)	(7,170)
Accounting Adjustments			
IAS 19 Pensions Costs		223	105
Vehicles And Plant (Internal Leasing)		(2)	0
Capital Charges		770	768
		991	874
Central Recharges			
Central Recharges Expenditure		298	298
		298	298
Other Internal Adjustments			
Internal Reallocations Charges		4,574	4,482
Internal Reallocations Income		(4,263)	(4,170)
		311	312
Managed Outside the Service		1,599	1,483
Net Cost of Service		(5,531)	(5,687)

Environment & Neighbourhoods

Budget Manager : Chief Officer Community Safety

Community Safety			
	£000	Budget 2011/12	Budget 2012/13
Employees			
Direct Pay Costs		2,721	4,321
Agency And Temporary Staff		0	127
National Insurance Contributions		224	348
Superannuation Costs		422	594
Other Pension Costs		57	57
Other Employee Related Costs		1	2
Training And Development		0	22
		3,426	5,472
Premises			
Buildings Maintenance		0	4
Building Security		0	2
Cleaning And Workplace Refuse		12	13
Gas		0	3
Electricity		12	15
Other Utilities		0	6
Rents		91	26
NNDR		46	60
		162	127
Supplies & Services			
Materials And Equipment		18	15
Stationery And Postage		11	12
IT/Telecommunications		212	276
Insurance		5	5
Professional Fees and Subscriptions		447	202
Grants And Contributions		264	788
Waste Disposal And Landfill Tax		0	2
Allowances		12	1
Consultancy Services		0	5
Other Hired And Contracted Services		1,764	1,862
Licences		0	0
Publication And Promotion		2	0
		2,734	3,168
Transport			
Vehicles And Plant Related Expenditure		4	38
Travel Allowances		31	53
Fuel		9	31
Transport Related Insurance		0	4
		44	126
Internal Charges			
Managed Recharges Frm Other Directorates		348	453
Charges To/From HRA		39	24
		386	476
Appropriation			
Transfers To/From Capital Reserve		181	0
		181	0
Managed Expenditure		6,933	9,370
Internal Income			
Income From Other Directorates		(320)	(1,703)

Environment & Neighbourhoods

Budget Manager : Chief Officer Community Safety

Community Safety			
	£000	Budget 2011/12	Budget 2012/13
Internal Income			
Charge To/From HRA		(2,639)	(2,785)
		(2,959)	(4,489)
Income - Grants			
Government Grants		0	(564)
		0	(564)
Income - Charges			
Fees And Charges		0	(22)
Contributions		(226)	(157)
Other Income		(382)	(583)
Income Received From ALMOs		0	(239)
		(609)	(1,002)
Managed Income		(3,567)	(6,054)
Net Managed Budget		3,366	3,316
Accounting Adjustments			
IAS 19 Pensions Costs		240	159
Capital Charges		26	161
		266	321
Central Recharges			
Central Recharges Expenditure		323	325
		323	325
Other Internal Adjustments			
Internal Reallocations Charges		1,036	491
Internal Reallocations Income		(500)	(17)
		536	474
Managed Outside the Service		1,124	1,119
Net Cost of Service		4,490	4,435

Environment & Neighbourhoods

Budget Manager : Chief Officer Regeneration Programmes

Regeneration Programmes			
	£000	Budget 2011/12	Budget 2012/13
Employees			
Direct Pay Costs		1,869	1,104
National Insurance Contributions		163	95
Superannuation Costs		258	158
Other Pension Costs		94	95
Other Employee Related Costs		1	0
		2,386	1,452
Premises			
Electricity		0	0
Other Utilities		0	0
NNDR		17	17
		17	17
Supplies & Services			
Materials And Equipment		7	7
Stationery And Postage		3	3
Advertising		3	3
IT/Telecommunications		16	16
Insurance		3	1
Professional Fees and Subscriptions		8	8
Grants And Contributions		(236)	117
Catering Service		0	0
Waste Disposal And Landfill Tax		0	0
Allowances		1	1
Other Hired And Contracted Services		82	85
Publication And Promotion		13	13
		(101)	253
Transport			
Travel Allowances		14	14
		14	14
Internal Charges			
Managed Recharges Frm Other Directorates		8	17
Charges To/From HRA		69	81
		77	98
Managed Expenditure		2,392	1,834
Internal Income			
Recharges Income From Capital		(423)	(21)
Charge To/From HRA		(785)	(708)
		(1,209)	(729)
Income - Charges			
Fees And Charges		(4)	0
Contributions		(108)	(62)
		(112)	(62)
Managed Income		(1,321)	(791)
Net Managed Budget		1,071	1,043
Accounting Adjustments			
IAS 19 Pensions Costs		87	(38)
Capital Charges		808	7

Environment & Neighbourhoods

Budget Manager : Chief Officer Regeneration Programmes

Regeneration Programmes			
	£000	Budget 2011/12	Budget 2012/13
		894	(31)
Central Recharges			
Central Recharges Expenditure		1	1
		1	1
Other Internal Adjustments			
Internal Reallocations Charges		1,214	235
Internal Reallocations Income		(1,072)	(40)
		142	195
Managed Outside the Service		1,038	165
Net Cost of Service		2,109	1,208

Environment & Neighbourhoods

Budget Manager : Chief Officer Employment and Skills

Employment and Skills			
	£000	Budget 2011/12	Budget 2012/13
Employees			
Direct Pay Costs		1,854	1,643
National Insurance Contributions		138	125
Superannuation Costs		261	235
Other Pension Costs		563	571
Other Employee Related Costs		2	2
Training And Development		16	13
		2,834	2,589
Premises			
Building Security		10	7
Cleaning And Workplace Refuse		16	14
Gas		21	6
Electricity		20	9
Other Utilities		4	7
Rents		70	59
NNDR		71	17
Accommodation Charges		31	31
Premises Related Insurance		1	2
		244	152
Supplies & Services			
Materials And Equipment		28	23
Stationery And Postage		27	21
IT/Telecommunications		53	42
Insurance		5	4
Professional Fees and Subscriptions		2,950	1,773
Grants And Contributions		99	124
Catering Service		0	0
Allowances		548	0
Other Hired And Contracted Services		175	386
Licences		0	0
Publication And Promotion		9	3
		3,894	2,377
Transport			
Vehicles And Plant Related Expenditure		20	5
Travel Allowances		23	23
Transport Related Insurance		0	0
		43	28
Internal Charges			
Managed Recharges Frm Other Directorates		149	1,019
Charges To/From HRA		24	12
		172	1,031
Managed Expenditure		7,188	6,177
Internal Income			
Income From Other Directorates		0	(442)
Charge To/From HRA		(200)	0
		(200)	(442)
Income - Grants			
Government Grants		(2,644)	(2,548)
Other Grants		(312)	0

Environment & Neighbourhoods

Budget Manager : Chief Officer Employment and Skills

Employment and Skills			
	£000	Budget 2011/12	Budget 2012/13
Income - Grants		(2,956)	(2,548)
Income - Charges			
Sale Of Goods And Services		(9)	0
Fees And Charges		(107)	(70)
Contributions		(491)	0
Rents		(65)	(65)
		(672)	(135)
Managed Income		(3,828)	(3,125)
Net Managed Budget		3,360	3,052
Accounting Adjustments			
IAS 19 Pensions Costs		(380)	(485)
Capital Charges		75	27
		(305)	(459)
Central Recharges			
Central Recharges Expenditure		144	146
		144	146
Other Internal Adjustments			
Internal Reallocations Charges		2,231	414
Internal Reallocations Income		(1,662)	(25)
		569	389
Managed Outside the Service		409	75
Net Cost of Service		3,769	3,127

Environment & Neighbourhoods

Budget Manager : Chief Officer Strategy & Commissioning

Strategy & Commissioning			
	£000	Budget 2011/12	Budget 2012/13
Employees			
Direct Pay Costs		1,160	757
National Insurance Contributions		94	115
Superannuation Costs		164	184
Other Pension Costs		0	22
Other Employee Related Costs		0	1
		1,417	1,078
Premises			
Rents		5	7
NNDR		204	217
Accommodation Charges		1,499	1,190
Premises Related Insurance		21	21
		1,728	1,435
Supplies & Services			
Materials And Equipment		2	2
Stationery And Postage		3	3
IT/Telecommunications		17	21
Insurance		0	1
Professional Fees and Subscriptions		7	7
Grants And Contributions		2,872	2,013
Allowances		1	1
Consultancy Services		3	3
Other Hired And Contracted Services		42	20
Licences		4	4
		2,951	2,075
Transport			
Travel Allowances		6	6
Transport Related Insurance		0	0
		6	6
Internal Charges			
Managed Recharges Frm Other Directorates		80	272
Charges To/From HRA		10	32
		90	304
Agency Payments			
Services Provided By Other Organisations		27,994	24,278
Services Rendered By Voluntary Sector		8	0
		28,002	24,279
Managed Expenditure		34,196	29,177
Internal Income			
Income From Other Directorates		(161)	(750)
Charge To/From HRA		(213)	(800)
		(374)	(1,550)
Income - Grants			
Government Grants		(1,121)	0
DCLG Grants		0	(233)
Other Grants		(80)	0
		(1,201)	(233)
Income - Charges			
Fees And Charges		(209)	(208)

Environment & Neighbourhoods

Budget Manager : Chief Officer Strategy & Commissioning

Strategy & Commissioning			
	£000	Budget 2011/12	Budget 2012/13
Income - Charges			
Contributions		(139)	(100)
Other Income		(17)	(2)
Rents		(2)	(3)
		(367)	(314)
Managed Income		(1,942)	(2,097)
Net Managed Budget		32,254	27,080
Accounting Adjustments			
IAS 19 Pensions Costs		115	45
Capital Charges		1,198	1,195
		1,313	1,239
Central Recharges			
Central Recharges Expenditure		628	629
		628	629
Other Internal Adjustments			
Internal Reallocations Charges		124	295
Internal Reallocations Income		(13)	(23)
		111	271
Managed Outside the Service		2,052	2,140
Net Cost of Service		34,306	29,220

Environment & Neighbourhoods

Budget Manager : Chief Officer Statutory Housing

Statutory Housing			
	£000	Budget 2011/12	Budget 2012/13
Employees			
Direct Pay Costs		4,546	4,002
National Insurance Contributions		358	303
Superannuation Costs		566	504
Other Pension Costs		128	99
Other Employee Related Costs		15	20
Training And Development		26	22
		5,638	4,949
Premises			
Buildings Maintenance		69	57
Building Security		1	1
Cleaning And Workplace Refuse		22	22
Gas		10	49
Electricity		9	106
Other Utilities		0	35
Rents		1,258	575
NNDR		22	56
Accommodation Charges		(1)	(1)
Premises Related Insurance		1	3
		1,391	903
Supplies & Services			
Materials And Equipment		129	25
Stationery And Postage		27	22
Advertising		8	7
IT/Telecommunications		306	50
Insurance		3	5
Professional Fees and Subscriptions		790	363
Grants And Contributions		323	1,604
Allowances		7	7
Consultancy Services		0	1
Security Services		0	2
Other Hired And Contracted Services		144	273
Publication And Promotion		4	2
Miscellaneous		1	0
		1,742	2,360
Transport			
Vehicles And Plant Related Expenditure		28	40
Travel Allowances		110	77
Fuel		1	2
Transport Related Insurance		1	1
		140	120
Internal Charges			
Managed Recharges Frm Other Directorates		194	236
Charges To/From HRA		785	521
		979	756
Agency Payments			
Services Provided By Other Organisations		119	29
Sheltered Accommodation		2,575	0
		2,694	29

Environment & Neighbourhoods

Budget Manager : Chief Officer Statutory Housing

Statutory Housing			
	£000	Budget 2011/12	Budget 2012/13
Managed Expenditure		12,586	9,117
Internal Income			
Income From Other Directorates		(2,677)	(124)
Recharges Income From Capital		0	(792)
Charge To/From HRA		(1,811)	(1,178)
		(4,487)	(2,094)
Income - Grants			
Government Grants		(233)	(158)
DCLG Grants		(1,040)	(1,820)
		(1,273)	(1,978)
Income - Charges			
Sale Of Goods And Services		(61)	(15)
Fees And Charges		(2,869)	(2,356)
Other Income		(932)	(602)
Rents		(735)	(767)
Income Received From ALMOs		(39)	0
		(4,635)	(3,740)
Income - Other			
Interest And Dividends		(24)	(17)
		(24)	(17)
Managed Income		(10,420)	(7,829)
Net Managed Budget		2,166	1,288
Accounting Adjustments			
IAS 19 Pensions Costs		269	84
Vehicles And Plant (Internal Leasing)		(25)	(25)
Vehicle leasing recharges		0	25
Capital Charges		(1,913)	4,877
		(1,669)	4,961
Central Recharges			
Central Recharges Expenditure		747	749
		747	749
Other Internal Adjustments			
Internal Reallocations Charges		2,651	1,129
Internal Reallocations Income		(1,193)	(16)
		1,458	1,113
Managed Outside the Service		537	6,823
Net Cost of Service		2,702	8,112

Environment & Neighbourhoods

Budget Manager : Chief Officer Strategy & Commissioning

General Fund Support Services			
	£000	Budget 2011/12	Budget 2012/13
Employees			
Direct Pay Costs		(594)	209
National Insurance Contributions		54	46
Superannuation Costs		83	73
Other Pension Costs		17	18
Other Employee Related Costs		0	0
		(439)	346
Premises			
Rents		(50)	0
		(50)	0
Supplies & Services			
Materials And Equipment		3	10
Stationery And Postage		1	1
IT/Telecommunications		0	(111)
Insurance		1	0
Other Hired And Contracted Services		47	(129)
Miscellaneous		18	0
		70	(229)
Transport			
Travel Allowances		1	1
		1	1
Internal Charges			
Managed Recharges Frm Other Directorates		4	4
		4	4
Managed Expenditure		(414)	122
Internal Income			
Charge To/From HRA		(1,301)	(1,301)
		(1,301)	(1,301)
Managed Income		(1,301)	(1,301)
Net Managed Budget		(1,715)	(1,179)
Accounting Adjustments			
IAS 19 Pensions Costs		41	9
		41	9
Central Recharges			
Central Recharges Expenditure		7,232	6,731
Corporate & Democratic Core Income		(968)	(379)
		6,264	6,352
Other Internal Adjustments			
Internal Reallocations Charges		909	318
Internal Reallocations Income		(6,666)	(6,034)
		(5,757)	(5,715)
Managed Outside the Service		548	645
Net Cost of Service		(1,167)	(534)

Environment & Neighbourhoods

Budget Manager : Chief Officer Environmental Services

Waste Management			
	£000	Budget 2011/12	Budget 2012/13
Employees			
Direct Pay Costs		10,429	11,085
Agency And Temporary Staff		536	510
National Insurance Contributions		798	847
Superannuation Costs		1,335	1,325
Other Pension Costs		278	309
Other Employee Related Costs		219	236
Training And Development		67	41
		13,662	14,353
Premises			
Buildings Maintenance		191	170
Grounds Maintenance		5	5
Building Security		86	87
Cleaning And Workplace Refuse		35	35
Gas		7	7
Electricity		70	87
Other Utilities		16	25
Rents		6	6
NNDR		195	196
Premises Related Insurance		3	3
		615	622
Supplies & Services			
Materials And Equipment		663	661
Stationery And Postage		56	44
Advertising		0	0
IT/Telecommunications		61	47
Insurance		72	57
Professional Fees and Subscriptions		36	32
Recycling And Reuse		2,635	2,995
Waste Disposal And Landfill Tax		13,382	14,004
Allowances		4	4
Consultancy Services		363	187
Security Services		246	249
Other Hired And Contracted Services		241	167
Licences		58	60
Publication And Promotion		260	278
Miscellaneous		15	5
		18,092	18,789
Transport			
Vehicles And Plant Related Expenditure		4,934	5,059
Travel Allowances		21	27
Fuel		1,874	2,010
Transport Related Insurance		184	213
		7,014	7,309
Internal Charges			
Managed Recharges Frm Other Directorates		789	1,772
Charges To/From HRA		34	30
		823	1,802
Appropriation			
Transfers To/From Capital Reserve		1,148	0

Environment & Neighbourhoods

Budget Manager : Chief Officer Environmental Services

Waste Management			
	£000	Budget 2011/12	Budget 2012/13
Appropriation		1,148	0
Managed Expenditure		41,354	42,874
Internal Income			
Income From Other Directorates		(2,029)	(441)
Redistribution Of Grants Income		(79)	(79)
		(2,108)	(519)
Income - Charges			
Sale Of Goods And Services		(983)	(1,016)
Fees And Charges		(210)	(210)
Income Received From ALMOs		(59)	(59)
		(1,251)	(1,284)
Managed Income		(3,359)	(1,804)
Net Managed Budget		37,995	41,071
Accounting Adjustments			
IAS 19 Pensions Costs		659	173
Vehicles And Plant (Internal Leasing)		(2,153)	(1,991)
Vehicle leasing recharges		0	1,991
Capital Charges		2,740	2,434
		1,246	2,607
Central Recharges			
Central Recharges Expenditure		139	141
		139	141
Other Internal Adjustments			
Internal Reallocations Charges		5,939	7,496
Internal Reallocations Income		(4,519)	(7,697)
		1,420	(201)
Managed Outside the Service		2,805	2,547
Net Cost of Service		40,800	43,618

Environment & Neighbourhoods

Budget Manager : Chief Officer Environmental Services

Environmental Action (West North West)			
	£000	Budget 2011/12	Budget 2012/13
Employees			
Direct Pay Costs		0	1,786
Agency And Temporary Staff		0	25
National Insurance Contributions		0	122
Superannuation Costs		0	205
Other Employee Related Costs		0	3
Training And Development		0	4
		0	2,144
Premises			
Buildings Maintenance		0	10
		0	10
Supplies & Services			
Materials And Equipment		0	31
Stationery And Postage		0	4
Advertising		0	0
IT/Telecommunications		0	13
Professional Fees and Subscriptions		0	0
Allowances		0	0
Other Hired And Contracted Services		0	24
Miscellaneous		0	0
		0	72
Transport			
Vehicles And Plant Related Expenditure		0	321
Travel Allowances		0	33
Fuel		0	96
Transport Related Insurance		0	5
		0	456
Internal Charges			
Managed Recharges Frm Other Directorates		0	34
		0	34
Managed Expenditure		0	2,716
Income - Charges			
Sale Of Goods And Services		0	(10)
Other Income		0	(21)
		0	(31)
Managed Income		0	(31)
Net Managed Budget		0	2,685
Accounting Adjustments			
IAS 19 Pensions Costs		0	75
Vehicles And Plant (Internal Leasing)		0	(2)
Vehicle leasing recharges		0	2
Capital Charges		0	12
		0	86
Central Recharges			
Central Recharges Expenditure		0	7
		0	7

Environment & Neighbourhoods

Budget Manager : Chief Officer Environmental Services

Environmental Action (West North West)			
	£000	Budget 2011/12	Budget 2012/13
Other Internal Adjustments			
Internal Reallocations Charges		0	147
		0	147
Managed Outside the Service		0	240
Net Cost of Service		0	2,925

Environment & Neighbourhoods

Budget Manager : Chief Officer Environmental Services

Environmental Action (East North East)			
	£000	Budget 2011/12	Budget 2012/13
Employees			
Direct Pay Costs		0	1,428
Agency And Temporary Staff		0	25
National Insurance Contributions		0	99
Superannuation Costs		0	168
Other Employee Related Costs		0	2
Training And Development		0	3
		0	1,724
Premises			
Buildings Maintenance		0	10
Rents		0	75
		0	85
Supplies & Services			
Materials And Equipment		0	25
Stationery And Postage		0	1
Advertising		0	0
IT/Telecommunications		0	9
Professional Fees and Subscriptions		0	0
Allowances		0	0
Other Hired And Contracted Services		0	(39)
Miscellaneous		0	0
		0	(4)
Transport			
Vehicles And Plant Related Expenditure		0	299
Travel Allowances		0	7
Fuel		0	97
Transport Related Insurance		0	3
		0	407
Internal Charges			
Managed Recharges Frm Other Directorates		0	27
		0	27
Managed Expenditure		0	2,239
Income - Charges			
Sale Of Goods And Services		0	(10)
Other Income		0	(20)
		0	(30)
Managed Income		0	(30)
Net Managed Budget		0	2,209
Accounting Adjustments			
IAS 19 Pensions Costs		0	61
Vehicles And Plant (Internal Leasing)		0	(2)
Vehicle leasing recharges		0	2
Capital Charges		0	6
		0	67

Environment & Neighbourhoods

Budget Manager : Chief Officer Environmental Services

Environmental Action (East North East)			
	£000	Budget 2011/12	Budget 2012/13
Other Internal Adjustments			
Internal Reallocations Charges		0	114
		0	114
Managed Outside the Service		0	180
Net Cost of Service		0	2,389

Environment & Neighbourhoods

Budget Manager : Chief Officer Environmental Services

Environmental Action (South)			
	£000	Budget 2011/12	Budget 2012/13
Employees			
Direct Pay Costs		93	1,558
Agency And Temporary Staff		0	22
National Insurance Contributions		6	109
Superannuation Costs		13	179
Other Employee Related Costs		0	3
Training And Development		0	3
		112	1,873
Premises			
Buildings Maintenance		0	10
		0	10
Supplies & Services			
Materials And Equipment		2	30
Stationery And Postage		0	4
Advertising		0	1
IT/Telecommunications		4	27
Professional Fees and Subscriptions		0	0
Allowances		0	0
Other Hired And Contracted Services		75	36
Miscellaneous		0	0
		80	98
Transport			
Vehicles And Plant Related Expenditure		30	299
Travel Allowances		0	23
Fuel		11	89
Transport Related Insurance		1	7
		42	419
Internal Charges			
Managed Recharges Frm Other Directorates		0	46
		0	46
Managed Expenditure		234	2,446
Internal Income			
Income From Other Directorates		0	(28)
		0	(28)
Income - Charges			
Sale Of Goods And Services		0	(10)
Fees And Charges		(25)	(25)
Other Income		0	(26)
		(25)	(61)
Managed Income		(25)	(89)
Net Managed Budget		209	2,357
Accounting Adjustments			
IAS 19 Pensions Costs		9	65
Vehicles And Plant (Internal Leasing)		(15)	(14)
Vehicle leasing recharges		0	14
Capital Charges		3	6
		(2)	71

Environment & Neighbourhoods

Budget Manager : Chief Officer Environmental Services

Environmental Action (South)			
	£000	Budget 2011/12	Budget 2012/13
Central Recharges			
Central Recharges Expenditure		0	70
		0	70
Other Internal Adjustments			
Internal Reallocations Charges		27	144
		27	144
Managed Outside the Service		24	285
Net Cost of Service		234	2,642

Environment & Neighbourhoods

Budget Manager : Chief Officer Environmental Services

Environmental Action (City Wide)			
	£000	Budget 2011/12	Budget 2012/13
Employees			
Direct Pay Costs		786	988
Agency And Temporary Staff		101	119
National Insurance Contributions		56	69
Superannuation Costs		82	125
Other Pension Costs		0	8
Other Employee Related Costs		0	1
Training And Development		4	6
		1,029	1,314
Premises			
Cleaning And Workplace Refuse		5	5
Electricity		5	6
Other Utilities		17	17
Rents		3	3
NNDR		10	11
Premises Related Insurance		1	1
		41	42
Supplies & Services			
Materials And Equipment		39	48
Stationery And Postage		0	0
Advertising		0	0
IT/Telecommunications		0	6
Insurance		0	0
Professional Fees and Subscriptions		0	0
Security Services		0	14
Other Hired And Contracted Services		301	15
		340	84
Transport			
Vehicles And Plant Related Expenditure		334	440
Travel Allowances		0	5
Fuel		184	134
Transport Related Insurance		2	10
		521	590
Internal Charges			
Managed Recharges Frm Other Directorates		0	8
Charges To/From HRA		4	0
		4	8
Managed Expenditure		1,935	2,038
Internal Income			
Income From Other Directorates		(19)	(19)
		(19)	(19)
Income - Charges			
Fees And Charges		0	(84)
Other Income		(8)	(16)
Income Received From ALMOs		(19)	(20)
		(28)	(120)
Managed Income		(47)	(140)
Net Managed Budget		1,888	1,898

Environment & Neighbourhoods

Budget Manager : Chief Officer Environmental Services

Environmental Action (City Wide)			
	£000	Budget 2011/12	Budget 2012/13
Accounting Adjustments			
IAS 19 Pensions Costs		57	38
Vehicles And Plant (Internal Leasing)		(75)	(46)
Vehicle leasing recharges		0	46
Capital Charges		73	62
		56	99
Central Recharges			
Central Recharges Expenditure		42	43
		42	43
Other Internal Adjustments			
Internal Reallocations Charges		403	96
		403	96
Managed Outside the Service		500	238
Net Cost of Service		2,389	2,136

Environment & Neighbourhoods

Budget Manager : Chief Officer Environmental Services

Environmental Action (City Centre)			
	£000	Budget 2011/12	Budget 2012/13
Employees			
Direct Pay Costs		39	823
Agency And Temporary Staff		1	4
National Insurance Contributions		3	54
Superannuation Costs		2	100
Other Employee Related Costs		0	2
Training And Development		0	3
		45	984
Premises			
Buildings Maintenance		0	10
Cleaning And Workplace Refuse		0	1
Rents		0	12
NNDR		0	1
		0	24
Supplies & Services			
Materials And Equipment		0	22
Other Hired And Contracted Services		0	0
Miscellaneous		0	0
		0	22
Transport			
Vehicles And Plant Related Expenditure		17	141
Fuel		0	43
Transport Related Insurance		0	3
		17	186
Internal Charges			
Managed Recharges Frm Other Directorates		0	3
		0	3
Managed Expenditure		62	1,219
Internal Income			
Redistribution Of Grants Income		0	(136)
		0	(136)
Income - Charges			
Sale Of Goods And Services		0	(10)
Other Income		0	(45)
		0	(55)
Managed Income		0	(191)
Net Managed Budget		62	1,029
Accounting Adjustments			
IAS 19 Pensions Costs		1	36
Capital Charges		0	1
		1	37
Central Recharges			
Central Recharges Expenditure		0	0
		0	0

Environment & Neighbourhoods

Budget Manager : Chief Officer Environmental Services

Environmental Action (City Centre)			
	£000	Budget 2011/12	Budget 2012/13
Other Internal Adjustments			
Internal Reallocations Charges		14	97
		14	97
Managed Outside the Service		15	135
Net Cost of Service		78	1,164

Environment & Neighbourhoods

Budget Manager : Chief Officer Environmental Services

Non Delegated - St Cleansing			
	£000	Budget 2011/12	Budget 2012/13
Employees			
Other Pension Costs		0	82
		0	82
Premises			
Other Utilities		0	71
		0	71
Supplies & Services			
Insurance		0	3
Other Hired And Contracted Services		0	330
		0	333
Transport			
Vehicles And Plant Related Expenditure		0	119
Fuel		0	193
Transport Related Insurance		0	8
		0	320
Internal Charges			
Managed Recharges Frm Other Directorates		0	19
Charges To/From HRA		0	27
		0	46
Appropriation			
Transfers To/From Capital Reserve		33	0
		33	0
Managed Expenditure		33	853
Net Managed Budget		33	853
Accounting Adjustments			
IAS 19 Pensions Costs		0	(82)
Vehicles And Plant (Internal Leasing)		0	(128)
Vehicle leasing recharges		0	128
Capital Charges		0	67
		0	(15)
Other Internal Adjustments			
Internal Reallocations Charges		0	2,753
Internal Reallocations Income		0	(720)
		0	2,033
Managed Outside the Service		0	2,018
Net Cost of Service		33	2,870

Environment & Neighbourhoods

Budget Manager : Chief Officer Environmental Services

Former Environmental Services			
	£000	Budget 2011/12	Budget 2012/13
Employees			
Direct Pay Costs		5,962	0
Agency And Temporary Staff		57	0
National Insurance Contributions		456	0
Superannuation Costs		723	0
Other Pension Costs		84	0
Other Employee Related Costs		11	0
Training And Development		15	0
		7,308	0
Premises			
Cleaning And Workplace Refuse		1	0
Gas		1	0
Electricity		5	0
Other Utilities		70	0
Rents		76	0
NNDR		3	0
		157	0
Supplies & Services			
Materials And Equipment		118	0
Stationery And Postage		24	0
Advertising		2	0
IT/Telecommunications		53	0
Insurance		4	0
Professional Fees and Subscriptions		2	0
Allowances		0	0
Security Services		14	0
Other Hired And Contracted Services		1,852	0
Miscellaneous		0	0
		2,068	0
Transport			
Vehicles And Plant Related Expenditure		1,064	0
Travel Allowances		77	0
Fuel		413	0
Transport Related Insurance		74	0
		1,627	0
Internal Charges			
Managed Recharges Frm Other Directorates		112	0
Charges To/From HRA		9	0
		121	0
Managed Expenditure		11,280	0
Internal Income			
Income From Other Directorates		(86)	0
Redistribution Of Grants Income		(136)	0
		(222)	0
Income - Charges			
Fees And Charges		(84)	0
Other Income		(133)	0
		(218)	0

Environment & Neighbourhoods

Budget Manager : Chief Officer Environmental Services

Former Environmental Services			
	£000	Budget 2011/12	Budget 2012/13
Managed Income		(439)	0
Net Managed Budget		10,841	0
Accounting Adjustments			
IAS 19 Pensions Costs		424	0
Vehicles And Plant (Internal Leasing)		(140)	0
Capital Charges		216	0
		499	0
Central Recharges			
Central Recharges Expenditure		154	0
		154	0
Other Internal Adjustments			
Internal Reallocations Charges		2,041	0
Internal Reallocations Income		(1,487)	0
		555	0
Managed Outside the Service		1,209	0
Net Cost of Service		12,050	0

Environment & Neighbourhoods

Budget Manager : Chief Officer Environmental Services

Environmental Health			
	£000	Budget 2011/12	Budget 2012/13
Employees			
Direct Pay Costs		2,343	2,375
Agency And Temporary Staff		41	42
National Insurance Contributions		171	169
Superannuation Costs		318	328
Other Pension Costs		91	127
Other Employee Related Costs		18	15
Training And Development		19	16
		3,001	3,071
Premises			
Buildings Maintenance		0	5
Cleaning And Workplace Refuse		0	0
Gas		0	1
Electricity		3	6
Other Utilities		0	1
Rents		0	1
NNDR		0	2
Premises Related Insurance		0	0
		3	17
Supplies & Services			
Materials And Equipment		90	93
Stationery And Postage		58	67
Advertising		0	0
IT/Telecommunications		97	99
Insurance		5	3
Professional Fees and Subscriptions		41	314
Grants And Contributions		60	60
Allowances		1	2
Consultancy Services		6	6
Other Hired And Contracted Services		334	107
Publication And Promotion		28	28
Miscellaneous		2	3
		724	781
Transport			
Vehicles And Plant Related Expenditure		19	18
Travel Allowances		51	75
Fuel		11	12
Transport Related Insurance		5	5
		85	110
Internal Charges			
Managed Recharges Frm Other Directorates		123	138
Charges To/From HRA		53	21
		177	159
Managed Expenditure		3,989	4,138
Internal Income			
Income From Other Directorates		(327)	(328)
Charge To/From HRA		(62)	0
		(389)	(328)
Income - Charges			

Environment & Neighbourhoods

Budget Manager : Chief Officer Environmental Services

Environmental Health			
	£000	Budget 2011/12	Budget 2012/13
Income - Charges			
Sale Of Goods And Services		(127)	(132)
Fees And Charges		(48)	(48)
Contributions		0	(30)
Other Income		(125)	(212)
Income Received From ALMOs		(130)	(81)
		(430)	(503)
Managed Income		(818)	(830)
Net Managed Budget		3,171	3,307
Accounting Adjustments			
IAS 19 Pensions Costs		132	(8)
Vehicles And Plant (Internal Leasing)		(9)	(9)
Vehicle leasing recharges		0	9
Capital Charges		8	12
		131	4
Central Recharges			
Central Recharges Expenditure		126	208
		126	208
Other Internal Adjustments			
Internal Reallocations Charges		2,084	1,885
Internal Reallocations Income		(1,853)	(1,410)
		232	475
Managed Outside the Service		489	687
Net Cost of Service		3,660	3,994

Environment & Neighbourhoods

Budget Manager : Chief Officer Strategy & Commissioning

Safer Leeds Drugs Team			
	£000	Budget 2011/12	Budget 2012/13
Employees			
Direct Pay Costs		360	360
National Insurance Contributions		28	28
Superannuation Costs		50	50
		438	438
Internal Charges			
Charges To/From HRA		11	10
		11	10
Agency Payments			
Services Provided By Other Organisations		8,519	8,520
		8,519	8,520
Managed Expenditure		8,968	8,967
Income - Grants			
Government Grants		(2,424)	(2,353)
		(2,424)	(2,353)
Income - Charges			
Contributions		(6,672)	(6,672)
		(6,672)	(6,672)
Managed Income		(9,096)	(9,025)
Net Managed Budget		(128)	(58)
Accounting Adjustments			
IAS 19 Pensions Costs		35	18
		35	18
Other Internal Adjustments			
Internal Reallocations Charges		128	58
		128	58
Managed Outside the Service		163	76
Net Cost of Service		35	18

LEEDS CITY COUNCIL

2012/13 BUDGET REPORT

Directorate: Central and Corporate

1 Introduction

This report has been produced in order to inform members of the main variations and factors influencing the directorate's budget for the 2012/13 financial year.

2 Service Context

2.1 Central and Corporate Services comprises the Resources Directorate, the Customer Access and Performance Directorate and Legal Services. Following last year's 16% reduction managed budget, the overall reduction in 2012/13 will be a further £3.3m (5.3%).

2.2 The **Resources Directorate** has a net managed budget of £44m and 3,288 full time equivalent employees. It combines all the major support service infrastructure for the Council (Financial and HR Services, ICT and buildings) the shared back office for all support service transactions (the Business Support Centre), regulatory and project management functions (including Audit and Risk and the Public Private Partnership Unit) and Democratic and Central Services. It also includes Commercial Services (which comprises trading services; fleet, property and catering) and a range of operational welfare services run on behalf of Adults' and Children's services. These include passenger transport and adult community meals. Resources Directorate also provides the city's Revenues and Benefits Service.

2.2.1 **Professional Support Services** have undergone a significant amount of review and change over recent years and have delivered substantial savings for the Council. The 2012/13 budget proposes a £3m reduction, equating to 49 posts representing the outcome of the latest early leavers initiative as well as an assumption of further leavers during the year. This means that over the past 5 years the budget (predominantly staffing) has reduced by £10.5m.

In order to deliver the savings and maintain strong support services, significant changes in the way the services are provided, coupled with technological improvements, have been brought about and developments are planned in the medium term that will generate additional savings. For example, the ICT infrastructure and application provisioning will progressively become more accessible over the internet on a rental basis. The delivery of 'cloud' infrastructure and applications should typically be delivered on the basis of achieving at least 30% less cost of the equivalent 'on premise' solutions.

2.2.2 **Commercial Group** incorporates four main areas; Property Maintenance (covering building, cleaning and static guarding services), Education Welfare & Catering, Fleet Services and Passenger Transport. The turnover for the group is £74m, generating a contribution for the authority of £5.4m, 7%. This is an increase of £0.4m from the Original Estimate 2011-12 of £4.7m, increase of 9%.

The main drivers of this are full year effects around the second early leaver scheme; additional turnover from new contracts transferring in-house to Property Maintenance and a 5p uplift in the price of a primary meal in September 2012, taking the average price to £1.93.

In addition to this, there are further savings in 2012/13 to be delivered on behalf of other directorates; Passenger Transport £0.6m for Adult Social Care, Early Years Catering £0.1m. Fleet Services will continue with the lease-extension programme for the authority's vehicles, which will deliver £1.7m of savings in 2012-13 on top of the £1.9m already saved up to 31st March 2012. Fleet Services has worked with Environment and Neighbourhoods' Refuse Service to reduce the number of back up wagons delivering savings of £0.1m.

2.2.3 **Democratic and Central Services** cover a wide variety of functions ranging from services to the public, such as Registrars and Licensing, to Elections, Members Services and management of Civic and Community Buildings.

2.2.4 Following on from last year's 9% budget reduction, the **Revenues and Benefits** division have restructured during 2011 and together with further early leavers will reduce staffing budgets by a further £0.6m (7%) in 2012/13. This is set against the background of a significant increase in benefits caseload, increasing from 79,122 in January 2010, to 83,049 in January 2011 and again to 85,081 in January 2012, representing a 8% increase over the two year period. Also, the forthcoming changes regarding Universal Credit which will undoubtedly bring massive change within the service.

2.3 **Customer Access and Performance** (net managed budget £18m, 571 fte's) provides a range of front-line services through one stop centres, joint service centres and the customer contact centre as well as providing for the Council's locality working and area management agenda. Given the significant change happening nationally, eg the welfare reforms, this front line role will be important in ensuring that citizens can continue to receive timely advice and access key services. The Directorate also leads on the Council's 'Business Improvement Programme' which is already contributing to the re-shaping of the Council. In particular, the following areas will help to deliver a more modern and productive organisation by 2014/15:

- The 'Customer Access' programme includes fundamentally re-designing services around customers and driving out efficiencies through enabling more people to access services in a way, and at a time, they choose.
- The 'Changing the Workplace' programme, in addition to delivering savings from reducing our property portfolio, will improve efficiency through modernising office layout and the way colleagues interact with each other. This is designed to ensure better service delivery through improving productivity and well-being and ensuring the Council becomes an employer of choice.
- The Business Support programme will continue to drive significant efficiencies out of key business processes including administration and marketing and communications, plus develop more streamlined approaches to common business processes including performance management, programme and project

management, research and intelligence, data entry and management and information and content management.

In the last 12 months significant efficiencies have been delivered in communications and marketing, amounting to £0.7m staffing (28%) and in Area Management equating to £0.3m in total. In addition, changing the workplace projects implemented during the year will yield a net saving of £0.7m by 2013/14 rising to £1.6m the following year.

- 2.4 The Corporate **Legal Division**, under the responsibility of the City Solicitor, are the main legal resource within the Council with a net expenditure budget of £5.4m, 137 fte's. In addition, the Procurement Unit, the Public Private Partnership Unit and Members' Services also employ a small number of solicitors and legal staff but are not responsible to the City Solicitor.

In overall terms, significant savings in spend have been realised in 2011/12 with the total net cost currently projected at £5.3m compared to actual spend of £6.9m in 2010/11, a reduction of £1.6m (23%). This has been achieved through a number of staff leaving on the early leavers scheme combined with much lower spend on agency and temporary staff.

In relation to budget, in recent years actual spend, which represents demand for legal work from clients, has tended to significantly exceed initial budget. In 2011/12 the legal budget was reduced by £1m in spite of increasing demand in some areas. As the year has progressed, demand has increased significantly from Children's services in the form of increasing caseload. The projection as at month 9 2011/12 is for costs to exceed budget by £0.9m. The 2012/13 recognises that this level of demand will continue and the Children's Services budget includes an additional £0.9m to fund these costs. In turn, budgets within Legal Services have been increased by the same amount.

Spend on external legal work, disbursements, specialists and Counsel, has also fallen in 2011/12; projected spend of £2.2m compared to 2010/11 actual of £2.7m.

3 Explanation of variations between adjusted 2011/12 and 2012/13 - £3,316 (5.3%)

3.1 The variation can be summarised as follows:

	£000s
Net Managed Budget 2011/12	61,228
Adjustments	
• Transfers of functions	982
• Adjustments	692
Adjusted Net Managed Budget 2011/12	62,902
Changes in Prices	
• Pay (Superannuation increase)	183
• Price	760
• Income	- 438
	505
Service Budget Changes	
• Changes in Service Levels	600
• Other Factors not affecting level of service	674
• Efficiency Savings	- 5,095
	- 3,821
Net Managed Budget 2012/13	59,586

3.2 Transfer of Functions (+£1,676k)

- 3.2.1 As part of the review of communications and consolidation of staff into Customer Access and Performance during 2011/12, 37 full time equivalent (fte) staff (£1,206k) have transferred into the Directorate from other services around the Council.
- 3.2.2 The responsibility for the management of the Council's buildings has transferred from Resources to City Development, amounting to £285k (11 fte's). Another transfer of staff has been the move of 8 fte's ex-Education Leeds ICT staff from Children's Services into Corporate ICT (£267k).
- 3.2.3 Following the transfer of area management budgets to Customer Access and Performance in 2011/12, savings (mainly staffing) have been realised and reflected in a full restructure of the service. The net savings figure of £323k has been transferred back to the Environment and Neighbourhoods budget.
- 3.2.4 Resources are implementing a number of changes to simplify the processes around internal recharges within the Council. One change has been to centralise and simplify the way the cost of telephones and mailroom are dealt with which has already resulted in staff savings within the Directorate. To facilitate this, budgets amounting to £897k have been transferred into Resources.
- 3.2.5 A number of other minor transfers amount to -£86k.

3.3 Changes in prices (+£505k)

- 3.3.1 No provision has been made for a pay award in 2012/13 although the budget includes provision of £183k for the increase in employers' superannuation rates.
- 3.3.2 No provision will be made for inflation on running cost budgets other than unavoidable increases in materials, fuel and commodities (£438k) within Commercial Services and on utilities which amounts to £322k in respect of energy costs of City Buildings.
- 3.3.3 A general uplift of 1% has been applied to Commercial Services trading prices, where applicable, to reflect increased costs (£438k).

3.4 Changes in Service Levels (+£600k)

- 3.4.1 £150k is being injected into the ICT budget to formalise 'on call' arrangements to effectively respond to incidents outside of the core hours of Mon - Fri 08:00 - 17:30, to ensure that the right technical staff are available when issues occur. Without formal on-call there are inherent delays in restoring services or diagnosing a fault correctly to a 3rd party organisation.
- 3.4.2 In recent years the Public Private Partnership Unit (PPPU) have predominantly worked on Public Finance Initiative and charged costs to these projects. As part of the Council's continuing commitment to improve procurement, £350k of funding is being allocated for the 'Transforming Procurement' agenda and the PPPU are currently working on changes to the approach to 'category management' within the Council.
- 3.4.3 As explained earlier in the report, provision for additional legal work for Children's Services has been provided for in the budget amounting to £883k.
- 3.4.4 During 2011/12 the 'Regional Economic Intelligence Unit' comprising 5 members of staff transferred from Yorkshire Forward to the Council. The Unit undertakes work on behalf of a number of external bodies and also in support of Council projects. The budget assumes the total cost of £343k will be funded on a trading basis through income generation.
- 3.4.5 An amount of £100k has been allocated to fund the 'Key Account Management' programme which aims to encourage the city's top 100 companies, other public and third sector organisations to attract investment to the city.

3.5 Other Factors not affecting the level of service (+£674k)

- 3.5.1 A new on-line appraisal and training system called 'Cornerstone' which has been funded from capital resource is currently being implemented by ICT and HR. The ongoing annual revenue cost is £170k and has been funded partly by HR (£70k) and the rest from Directorates. The new system will bring benefits in terms of automation and standardisation of existing processes and also cashable benefits in areas such as training.
- 3.5.2 The new Document Record Management Store is now fully operational at the Westland Road site and services from all over the Council are transferring 'semi-permanent' records to the site and freeing up space within other buildings around the city. The full year revenue cost of the facility is £170k.
- 3.5.3 Other changes include a £119k increase in income in respect of recovery of housing benefit overpayments as a result of a general increase in the value of housing benefits paid out. Also, a change in the corporate procurement of agency staff is projected to save £55k which

will mainly be within Commercial Services.

- 3.5.4 An amount of £256k has been allocated to the Elections budget to reflect the actual cost of the elections that will take place in 2012.

3.6 **Efficiency savings** (-£5,095k)

For this directorate the following savings have been identified for 2012/13.

3.6.1 Support Services (Financial Services, ICT and HR)

Budget saving: £3m (£4.7m in 2011/12)

The budget represents a £1.8m (4.6%) saving on staffing through early leavers and assumptions of further staff leaving during the year. This equates to a further 49 fte's.

Procurement savings of £0.4m are expected as a result of contractual changes (within ICT) as well as a general reduction in running costs partly as a consequence of less staff. In addition, many of the support services are generating additional income (including capitalising costs where appropriate) amounting to £0.8m, this includes services to the growing number of Academy Schools.

3.6.2 Revenues and Benefits

Budget Saving: £0.8m (£1m in 2011/12)

The service is reducing further in 2012/13 at a time when benefit volumes have increased. The result of a fundamental staffing restructure in 2011/12 combined with further assumptions around staff turnover will mean a reduction full time equivalent staff of 12 (£317k).

The service are also working with Internal Audit with an external company to identify further cases of single person Council Tax Discount being incorrectly claimed. An expected saving of £700k is reflected in the Council Tax collection account in respect of this.

3.6.3 Democratic and Central Services

Budget saving: £581k

The main elements are pay savings of £400k, assumptions around income growth within Registrars and Licensing (£90) and NNDR savings from the vacation of Canon House in 2011.

3.6.4 Passenger Services and Community Meals

Budget saving: £0.7m saving to client budgets

Savings mainly from working with clients on eligibility and also introducing more socially inclusive travel options ('buddying') and reducing both journey numbers and journey times.

3.6.5 Commercial Group

Budget saving £385k (£2.9m in 2011/12)

The budget saving reflected in the 2011/12 budget has been difficult to meet as it was largely based on maintaining existing service level with less staff and also generating a significant increase in income. The emphasis in the 2012/13 is on making further cost savings where possible but giving emphasis on working with clients to change services so

that the savings accrue directly back into client budgets. An example is the extension of vehicle lives which could save up to £1.7m in 2012/13.

The budget assumes a 5p uplift on the price of a school meal which will take effect from September 2012 which amounts to £91k and reflects the increased cost of food.

3.6.6 Customer Access and Performance *Budget saving £329k (£782k in 2011/12)*

The main saving is from a restructure at JNC staffing level saving £150k. Other savings are from 4 early leavers and assumptions around further leavers during the year.

4 Net Revenue Charge

- 4.1 The following table provides a summary of the net revenue charge for the service which brings together the net managed budget and those budgets managed outside the service.

	£000s
Net Managed Budget	59,586
Managed Outside Service	- 48,631
Net Revenue Charge	10,955

5 Risk Assessment

- 5.1 In determining the 2012/13 budget, consideration has been given to all the risks which are managed within the directorate's overall risk management framework. Within this framework, a register of those items considered to carry the highest risk and therefore requiring careful and regular monitoring has been prepared.
- 5.2 The key risks in the 2012/13 budget for this directorate are as follows:
- 5.2.1 Pay savings amounting to £1.7m are included in the budget on the assumption that staff will leave during the year and only key vacancies will be replaced.
- 5.2.2 Additional income and price uplift within Commercial Services.
- 5.2.3 The Information Commissioner's Body have decided that Leeds City Council may have to change the basis of the charge for the CON29 property search which at present represents an income budget of £183k.
- 5.2.4 Lack of sufficient business expertise and capacity to support corporate and operational management to meet statutory requirements.
- 5.2.5 The probability of a major ICT incident impacting on service delivery.

Briefing note prepared by: Charles Oxtoby
Telephone: 2474228



RESOURCES

Main responsibilities:

Audit and Risk

- Provide an independent and objective assurance on the control environment established to help the council achieve its objectives.
- Be responsible for developing, promoting and implementing council policy and good practice in the areas of risk management and business continuity management.
- Develop integrated plans with all directorates/partner agencies and co-ordinate the council's response to an emergency.
- Promote, publicise and develop '*Spending Money Wisely*'

Financial Development and Financial Management

- Provide overall strategic financial management of the council's finances.
- Maximise the council's financial resources within levels of acceptable risk.
- Promote efficient and effective stewardship of assets and resources.
- Ensure compliance with statutory financial obligations.
- Providing senior managers, budget holders and staff with financial information, guidance and advice to enable them to take responsibility to effectively manage their revenue and capital budgets and to align available resources to priorities.

Revenues and Benefits

- Provide an integrated and inclusive benefits service that is prompt, accurate, secure and sensitive to the needs of the citizens of Leeds and other stakeholders.
- Provide accurate and timely assessments in respect of council's Fairer Charging Scheme.
- Working with key partners, to promote and improve access and take-up of financially assessed services.
- Maximise the collection of local taxation and other income from residents and businesses in Leeds.
- Ensure proper banking arrangements are in place.
- Provide a range of modern payment options for citizens to use.



Information and Communication Technology (ICT) Services

- A key stakeholder and contributor in the formulation and delivery of the council's strategic plans.
- Maintain and develop the council's core ICT infrastructure and software application portfolio to support changing business needs which enable all our staff to have access to the required information and systems they need to provide excellent services to our citizens and partners..
- Develop and support, directly or in partnership, innovative solutions which will help Leeds transform towards its aspiration of being the UK's best city.
- Support nearly 20,000 mobile and fixed line telephones, over 500 council sites and more than 11,000 networked and standalone PC's. Also provide ICT facilities to a range of partners and establishments beyond the council's boundaries.

Human Resources

- Ensure our workforce meets current and future needs of services and reflect the Leeds community.
- Improve levels of safety and wellbeing in the workplace to ensure employees achieve and sustain high levels of performance and attendance. Help managers to properly manage attendance and significantly reduce absence.
- Develop a culture of high performance and systematic learning in which employees have the right knowledge and skills.
- Introduce a fair, flexible and competitive pay and reward structure that encourages employees to perform well.
- Maintain effective relationships with trade unions to provide a modern working environment with excellent communication and involvement for all employees.
- Support the organisation by developing a culture that recognises the role of people in promoting the values of the council.

Business Support Centre

The Business Support Centre operates through a shared services approach providing a range of support services to the council and a number of external parties. Services provided are:

- Payroll Services providing a fully comprehensive end-to-end payroll service for all employees of the council and a number of external bodies. Ensures the council meets all contractual and statutory obligations for payroll.
- Pensions Service is responsible for pension administration for both the local government scheme and the teachers' pension scheme. Also provides interpretation and advice on pension regulations, advice to staff on pension options and on retirement options.
- Central Payments Service is responsible for payment of all of the council's bills ensuring that bills are paid at the optimum time, balancing the requirement to pay promptly with managing cash flow to the council's advantage.
- HR Administration Service is responsible for maintaining the records of all employees of the council, including Criminal Records Bureau checks plus renewals and compilation and maintenance of model employee files associated with the wider safeguarding agenda. Also



Central and Corporate



responsible for administration of the council's recruitment function and developing and advising on good recruitment processes.

Democratic and Central Services

- The provision of a comprehensive research, coordination, and administration support service to all members of the council. Supporting the joint leadership and the mayoralty, and coordinating major civic events.
- The facilitation and management of the formal decision making and scrutiny processes of the council. The servicing of council meetings, Executive Board and other committees and regulatory panels of the council.
- The development, management of, and provision of advice on all matters of corporate and ethical governance.
- The maintenance, review and monitoring of the constitution
- The management of civic and community buildings, office accommodation, and the provision of facilities management support across the council
- Management of facilities related traded services (Print Management, Reprographics, Mail Services and City Signs)
- The organisation and management of elections.
- The registration of births, deaths and marriages.
- Administration and enforcement activities associated with public entertainment, liquor, gambling and vehicle licences

Public Private Partnership Unit and Procurement

- The unit offers advice, guidance, support, scrutiny and a corporate overview to the Executive Board, Corporate Management Team and the council's Strategic Investment Board. The unit was established in 2001 to assist client departments to secure inward investment primarily through the government's Private Finance Initiative (PFI), to deliver long term solutions to agreed council priorities (with contracts of up to 30 years duration).
- To provide advice, assistance and independent scrutiny to client departments and their managers on the methods required for the preparation of initial proposals, feasibility studies (including option appraisal) and the submission of formal business cases to sponsoring government departments. The unit manages the use of external legal, financial and technical advisors through framework contracts to assist in the delivery of the council's PFI portfolio of projects.
- To provide this support to client departments from project inception, through procurement, and beyond the start of service commencement or delivery. The unit also provides advice on contract monitoring, project re-financing, benchmarking and market testing, which are critical long-term aspect of such projects.
- Overseeing and providing strategic direction for the authority's procurement and purchasing procedures and ensuring that departments are empowered to procure works, supplies and services in the most efficient manner and in compliance with the council's Contract Procedure Rules and with European Procurement Directives.



- Management of the Supplier and Contract Management System (SCMS), including maintenance of the Approved Lists, managing electronic tendering and undertaking performance monitoring.

Commercial Services:

Property Maintenance

- The provision of responsive, specialist and planned building maintenance services deploying an in house workforce covering the majority of allied trades including electrical, asbestos, joinery, plumbing, bricklaying, plastering, demolition, gas, mechanical and engineering, lift engineering, metal fabrication and flooring for the Directorates, ALMO's and schools portfolio.
- The provision of internal cyclical and non routine building Cleaning services to all types of properties. The service also provide one off builders cleans, house and fly tipping clearance, litter picking, chute clearance services and a 24/7 building static guarding function .

Passenger Transport

- Key front line duties providing transport services to older persons' day services and 'fulfilling lives' centres within Adult Social Care. Within Children's Services activities include transport of children in care of the authority and children with statements of special education needs.
- The School Crossing Patrol service provides 117 crossing sites within the Leeds boundary to ensure that pedestrians cross safely. Crossing Patrols are now legally empowered to stop traffic and to assist any pedestrians to cross, not just children.

Fleet Services

- Vehicle Management and Maintenance services manage the provision of vehicles and plant required by the council's operational departments. This service is also responsible for the regulatory safety inspection of the fleet, together with the routine service and repair of over 1,000 vehicles. In addition, the team operates a fuel management service which provides fuelling facilities for all council departments from various sites across the city.

Catering

- The Catering Service is responsible for providing school meals in 205 primary and special schools, 9 high schools and 28 children's centres. All of the menus are planned to deliver balanced and varied meals. All menus reflect the diverse requirements of the school community, including religious and dietary needs. The food provision in schools is now governed by legislation and the menus all meet the School Food Trust Guidelines. All of the business is subject to open competition.
- City wide Community Meals service – This service provides a 7 day hot meals service to over 2,000 vulnerable people enabling them to stay in their own homes. The service works with the voluntary sector and our own staff to both deliver meals and provide a visual well being check to every customer every delivery.

Cleaning

- Comprehensive internal building cleaning services are also provided to education establishments across the city cleaning approx 60 Primary Schools, 6 High Schools, 40 Children's Centres and a number of other educational establishments.



- Adhoc and Emergency Cleaning and Caretaking Service available to all schools in the city as well as specialist kitchen cleans.

Customer Access and Performance

Main responsibilities:

Corporate Support

- Support to the Chief Executive, the Assistant Chief Executive and the Corporate Leadership Team
- Commission on future of local government
- Marketing and Creative Services, Press and Media Relations as well as Web Services
- Communications including: Internal Communications, Directorate Communications and Marketing Support

Customer Access

- Delivery of the council's customer access strategy
- Providing first point of access to a wide range of council services through 14 One Stop Centres and 2 Joint Service Centres.
- Provision of a modern contact centre which provides first point of access to a wide range of Council services via telephone and e-mail.
- Provision of a Welfare Rights service.
- Provision of a Central Interpretation and Translation service.
- Management and corporate leadership of the council's compliments and complaints processes.

Localities and Partnerships

- Lead role for the locality working agenda. New corporately led arrangements in process of being implemented.
- Development of strong and effective governance arrangements that are responsive to the needs and aspirations of local communities.
- Development of strong local leadership (political, council officers and partners) that champions the needs of residents, leads across service boundaries and can be held accountable for the delivery of improved outcomes for local people.
- Engagement of local communities in a way that supports residents in developing local priorities, holding services to account, enabling them to do more for themselves and developing a sense of pride and belonging in their local neighbourhood.
- Development, oversight and delivery of the city's corporate planning framework including the preparation and monitoring of the Vision for Leeds, City Priority Plans, Council Business Plan and quality assurance of service plans.



Central and Corporate



- Development, oversight and support for the city's partnership structure (the Leeds Initiative).
- Provision of advice to elected members, officers and partners on the development and management of the council's corporate policy agenda.
- Provision of corporate policy advice and support to respond to developing national policy and new legislation.
- Development, oversight and advice in regard to the council's legal obligations and agreed priorities with regard to equality and diversity (e.g. Equality Framework, Equality Impact Assessments, Equality Assembly).
- Influence and support national, regional and sub-regional arrangements including the co-ordination of the city's international relations activity.
- Co-ordinate and provide advice on the council's consultation and engagement activities.
- Undertake the secretariat role for the Leeds City Region, Association of West Yorkshire Authorities and Yorkshire Cities.

Intelligence and Improvement

- Development, implementation and delivery of the council's information governance agenda and related activities.
- Development, implementation and delivery of an organisation and partnership-wide research and intelligence agenda which supports and facilitates decision-making and excellent service delivery.
- Development and delivery of the council's performance management framework (including embedding of the Outcome Based Accountability approach) to ensure that performance against outcomes, priorities and targets, both across the council and across relevant partnerships, is effectively monitored and managed.
- Development and delivery of the council's business and service planning approach to ensure that services are focused on delivering efficient and effective services which contribute to the delivery of the Vision for Leeds and the City Priority Plans
- Develop and deliver the council's cross-cutting improvement agenda around Changing the Workplace, Customer Access and Business Support to ensure continuous improvement of the council's services and the delivery of key city and council outcomes.

Legal Services

Main responsibilities:

- The core business of the Service is to provide legal support to the council in delivering its priorities as set out in the City Priority Plans and the council's Business Plan.
- The Service is led by the City Solicitor who is also the Deputy Returning Officer and statutory Monitoring Officer with responsibility for probity at the council.
- The work undertaken includes employment and education; planning; highways transportation and rights of way; compulsory acquisition; civil litigation including judicial review, property and commercial litigation and debt recovery; criminal litigation including prosecutions and advice on anti-social behaviour; advice on licensing matters; property law including regeneration; commercial law including partnerships; housing management and homelessness; legal support for children and adult social care; data protection and access to information and local



land charges.

- The nature of the work undertaken by the Service includes putting the council's case at inquiries, tribunals and in court; providing advice on legal and probity issues in committees and other Council meetings; drafting contracts and other legal documents for the council and providing advice to officers and Members.
- Within Legal Services Local Land Charges is a front line service which provides property search services to buyers and co-ordinates the responses to search enquiries concerning council's functions in relation to land.

Resources

Summary of budget by service (£000)

Budget Manager	Service	Total 2011/12	Managed by the Service			Managed Outside the Service	Total 2012/13
			Spending	Income	Net		
Chief Officer Financial Management	Financial Management	0	10,242	(1,677)	8,565	(8,565)	0
Chief Officer Resources and Strategy	Business Support Centre	0	5,865	(2,569)	3,296	(3,296)	0
Chief Officer Financial Development	Financial Development	0	1,279	(371)	909	(909)	0
Chief Officer Revenues and Benefits	Revenues and Benefits	5,892	341,127	(342,497)	(1,370)	5,936	4,566
Chief Officer ICT	Information Technology	3,987	24,484	(10,343)	14,141	(10,430)	3,710
Chief Officer HR	Human Resources	0	9,100	(1,594)	7,505	(7,505)	0
Chief Officer Audit and Risk	Audit and Risk	433	3,102	(610)	2,492	(2,027)	466
Chief Officer Resources and Strategy	CORS Directorate	0	994	(2)	992	(992)	0
Chief Officer PPPU	Public Private Partnership Unit	(201)	3,190	(4,055)	(866)	544	(321)
Chief Officer PPPU	Procurement	0	2,241	(296)	1,945	(1,945)	0
Chief Officer Democratic and Central Services	Democratic and Central Services	2,067	24,986	(10,367)	14,619	(12,250)	2,369
Chief Officer Commercial Services	Commercial Services	(4,735)	65,161	(73,748)	(8,588)	4,171	(4,417)
Net Cost of Service		7,443	491,770	(448,130)	43,640	(37,268)	6,373
Net Revenue Charge	Transfers to and from earmarked reserves	(2,185)	0	0	0	(1,125)	(1,125)
		5,258	491,770	(448,130)	43,640	(38,393)	5,248

Resources

Summary of budget by type of spending or income

£000	Budget 2011/12	Budget 2012/13
Employees		
Direct Pay Costs	79,464	78,723
Agency And Temporary Staff	1,634	1,186
National Insurance Contributions	5,435	5,102
Superannuation Costs	9,621	9,514
Other Pension Costs	2,257	2,130
Other Employee Related Costs	563	598
Training And Development	799	813
	99,772	98,067
Premises		
Buildings Maintenance	168	158
Grounds Maintenance	120	123
Building Security	731	723
Cleaning And Workplace Refuse	1,976	1,955
Gas	550	520
Electricity	1,046	1,052
Other Utilities	220	391
Rents	1,035	1,190
NNDR	3,159	3,385
Accommodation Charges	457	454
Premises Related Insurance	183	203
	9,644	10,157
Supplies & Services		
Materials And Equipment	9,135	9,109
Stationery And Postage	2,156	2,107
Advertising	19	15
IT/Telecommunications	9,341	9,600
Insurance	106	119
Professional Fees and Subscriptions	2,017	1,422
Catering Service	1	1
Recycling And Reuse	1	1
Waste Disposal And Landfill Tax	0	15
Allowances	35	33
Consultancy Services	3	3
External Audit Fees	563	563
Security Services	4	9
Other Hired And Contracted Services	6,020	5,946
Licences	8	5
Publication And Promotion	60	40
Miscellaneous	358	140
	29,826	29,128
Transport		
Vehicles And Plant Related Expenditure	6,965	6,782
Travel Allowances	532	561
Fuel	4,879	5,189
Private Hire	6,332	5,657
Transport Related Insurance	240	230
	18,947	18,419
Internal Charges		
Managed Recharges Frm Other Directorates	1,151	5,584
Charges To/From HRA	67	68

Resources

Summary of budget by type of spending or income

£000	Budget 2011/12	Budget 2012/13
Internal Charges	1,218	5,652
Transfer Payments		
Compensation Payments	1	1
Council Tax Benefit Payments	56,142	56,632
Discretionary NNDR Rebates	184	184
Housing Benefit Payments	252,318	273,498
Civic Allowances	67	67
	308,712	330,382
Capital		
RCCO (Revenue Contribution To Capital)	8	8
	8	8
Appropriations		
Transfers To/From Earmarked Reserves	(51)	(41)
	(51)	(41)
Appropriation		
Transfers To/From Capital Reserve	4,367	0
	4,367	0
Managed Expenditure	472,444	491,770
Internal Income		
Income From Other Directorates	(91,082)	(89,911)
Recharges Income From Capital	(324)	(732)
Charge To/From HRA	(67)	(68)
	(91,473)	(90,711)
Income - Grants		
Government Grants	(310,717)	(331,075)
DCLG Grants	(1,231)	(1,231)
	(311,948)	(332,306)
Income - Charges		
Sale Of Goods And Services	(1,361)	(2,248)
Fees And Charges	(6,742)	(6,771)
Contributions	(241)	(176)
Other Income	(8,590)	(9,537)
Rents	(1,038)	(1,071)
Income Received From ALMOs	(5,219)	(5,310)
	(23,190)	(25,113)
Managed Income	(426,612)	(448,130)
Net Managed Budget	45,832	43,640
Accounting Adjustments		
IAS 19 Pensions Costs	3,667	1,125
Vehicles And Plant (Internal Leasing)	(1,414)	(1,724)
Vehicle leasing recharges	0	1,402
Transfers To/From Statutory Reserves	(3,268)	(1,125)
Transfers to Capital Reserve - Vehicles	1,083	0
Capital Charges	12,170	10,892
	12,238	10,569

Resources

Summary of budget by type of spending or income

£000	Budget 2011/12	Budget 2012/13
Central Recharges		
Central Recharges Expenditure	36,303	35,817
Central Recharges Income	(98,611)	(81,852)
Corporate & Democratic Core Income	(10,489)	(10,690)
	(72,798)	(56,725)
Other Internal Adjustments		
Internal Reallocations Charges	154,902	136,917
Internal Reallocations Income	(134,916)	(129,154)
	19,986	7,763
Managed Outside the Service	(40,574)	(38,393)
Net Cost of Service	5,258	5,248

Resources

Budget Manager : Chief Officer Financial Management

Financial Management			
	£000	Budget 2011/12	Budget 2012/13
Employees			
Direct Pay Costs		8,439	8,002
National Insurance Contributions		656	622
Superannuation Costs		1,159	1,115
Other Pension Costs		153	132
Other Employee Related Costs		2	3
Training And Development		76	54
		10,485	9,928
Premises			
Buildings Maintenance		1	1
Premises Related Insurance		13	13
		14	14
Supplies & Services			
Materials And Equipment		8	8
Stationery And Postage		14	19
Advertising		2	2
IT/Telecommunications		92	107
Insurance		4	5
Professional Fees and Subscriptions		28	19
Allowances		0	0
Other Hired And Contracted Services		33	61
Licences		0	0
		182	220
Transport			
Travel Allowances		84	81
		84	81
Appropriation			
Transfers To/From Capital Reserve		2	0
		2	0
Managed Expenditure		10,766	10,242
Internal Income			
Income From Other Directorates		(974)	(1,094)
Recharges Income From Capital		(8)	(395)
		(982)	(1,489)
Income - Charges			
Sale Of Goods And Services		(2)	(48)
Fees And Charges		(12)	(12)
Contributions		(65)	0
Other Income		(43)	(43)
Income Received From ALMOs		(72)	(85)
		(194)	(189)
Managed Income		(1,175)	(1,677)
Net Managed Budget		9,590	8,565
Accounting Adjustments			
IAS 19 Pensions Costs		661	274
		661	274

Resources

Budget Manager : Chief Officer Financial Management

Financial Management			
	£000	Budget 2011/12	Budget 2012/13
Central Recharges			
Central Recharges Expenditure		32,806	32,951
Central Recharges Income		(95,762)	(81,674)
Corporate & Democratic Core Income		(1,463)	(2,135)
		(64,420)	(50,858)
Other Internal Adjustments			
Internal Reallocations Charges		98,752	85,521
Internal Reallocations Income		(44,584)	(43,501)
		54,168	42,020
Managed Outside the Service		(9,590)	(8,565)
Net Cost of Service		0	0

Resources

Budget Manager : Chief Officer Resources and Strategy

Business Support Centre			
	£000	Budget 2011/12	Budget 2012/13
Employees			
Direct Pay Costs		3,721	4,048
National Insurance Contributions		258	273
Superannuation Costs		525	554
Other Pension Costs		158	149
Other Employee Related Costs		1	145
Training And Development		7	9
		4,669	5,177
Premises			
Buildings Maintenance		1	1
Building Security		1	1
Cleaning And Workplace Refuse		0	0
NNDR		1	1
		3	3
Supplies & Services			
Materials And Equipment		6	13
Stationery And Postage		131	64
Advertising		0	1
IT/Telecommunications		331	379
Insurance		2	3
Professional Fees and Subscriptions		185	185
Allowances		1	1
Other Hired And Contracted Services		(8)	8
		649	653
Transport			
Travel Allowances		7	6
		7	6
Internal Charges			
Managed Recharges Frm Other Directorates		6	27
		6	27
Managed Expenditure		5,333	5,865
Internal Income			
Income From Other Directorates		(1,584)	(2,093)
		(1,584)	(2,093)
Income - Charges			
Sale Of Goods And Services		(56)	(125)
Fees And Charges		(9)	(8)
Other Income		(222)	(231)
Rents		0	0
Income Received From ALMOs		(113)	(112)
		(401)	(476)
Managed Income		(1,985)	(2,569)
Net Managed Budget		3,348	3,296
Accounting Adjustments			
IAS 19 Pensions Costs		224	53
Capital Charges		355	707
		579	760

Resources

Budget Manager : Chief Officer Resources and Strategy

Business Support Centre			
	£000	Budget 2011/12	Budget 2012/13
Central Recharges			
Central Recharges Income		720	(294)
		720	(294)
Other Internal Adjustments			
Internal Reallocations Charges		4,584	4,527
Internal Reallocations Income		(9,231)	(8,289)
		(4,646)	(3,762)
Managed Outside the Service		(3,348)	(3,296)
Net Cost of Service		0	0

Resources

Budget Manager : Chief Officer Financial Development

Financial Development			
	£000	Budget 2011/12	Budget 2012/13
Employees			
Direct Pay Costs		856	787
National Insurance Contributions		69	62
Superannuation Costs		121	113
Other Pension Costs		36	50
Other Employee Related Costs		0	0
Training And Development		4	4
		1,086	1,016
Supplies & Services			
Materials And Equipment		3	1
Stationery And Postage		6	5
Advertising		0	1
IT/Telecommunications		38	40
Insurance		1	1
Professional Fees and Subscriptions		214	211
Allowances		0	0
Other Hired And Contracted Services		(4)	0
		257	260
Transport			
Travel Allowances		3	3
		3	3
Internal Charges			
Managed Recharges Frm Other Directorates		1	1
		1	1
Appropriation			
Transfers To/From Capital Reserve		2	0
		2	0
Managed Expenditure		1,349	1,279
Internal Income			
Recharges Income From Capital		(317)	(317)
		(317)	(317)
Income - Charges			
Sale Of Goods And Services		(27)	(27)
Fees And Charges		(5)	(5)
Other Income		0	(13)
Income Received From ALMOs		(7)	(9)
		(40)	(54)
Managed Income		(357)	(371)
Net Managed Budget		992	909
Accounting Adjustments			
IAS 19 Pensions Costs		49	(9)
		49	(9)
Central Recharges			
Central Recharges Income		(61)	160
Corporate & Democratic Core Income		(474)	(484)
		(535)	(325)

Resources

Budget Manager : Chief Officer Financial Development

Financial Development			
	£000	Budget 2011/12	Budget 2012/13
Other Internal Adjustments			
Internal Reallocations Charges		637	612
Internal Reallocations Income		(1,143)	(1,186)
		(506)	(575)
Managed Outside the Service		(992)	(909)
Net Cost of Service		0	0

Resources

Budget Manager : Chief Officer Revenues and Benefits

Revenues and Benefits			
	£000	Budget 2011/12	Budget 2012/13
Employees			
Direct Pay Costs		7,295	6,799
National Insurance Contributions		496	441
Superannuation Costs		1,029	903
Other Pension Costs		222	206
Other Employee Related Costs		2	2
Training And Development		19	10
		9,063	8,361
Premises			
Rents		5	5
NNDR		6	6
		11	11
Supplies & Services			
Materials And Equipment		26	11
Stationery And Postage		496	479
IT/Telecommunications		653	611
Insurance		5	5
Professional Fees and Subscriptions		499	496
Allowances		1	1
External Audit Fees		46	46
Other Hired And Contracted Services		430	430
Publication And Promotion		11	6
Miscellaneous		80	80
		2,246	2,164
Transport			
Travel Allowances		59	59
		59	59
Internal Charges			
Managed Recharges Frm Other Directorates		218	218
		218	218
Transfer Payments			
Compensation Payments		1	1
Council Tax Benefit Payments		56,142	56,632
Discretionary NNDR Rebates		184	184
Housing Benefit Payments		252,318	273,498
		308,645	330,315
Managed Expenditure		320,241	341,127
Internal Income			
Income From Other Directorates		(656)	(613)
		(656)	(613)
Income - Grants			
Government Grants		(310,437)	(330,851)
DCLG Grants		(1,231)	(1,231)
		(311,668)	(332,082)
Income - Charges			
Sale Of Goods And Services		0	(43)
Fees And Charges		(2,322)	(2,422)
Other Income		(6,237)	(7,328)
Income Received From ALMOs		(9)	(9)

Resources

Budget Manager : Chief Officer Revenues and Benefits

Revenues and Benefits			
	£000	Budget 2011/12	Budget 2012/13
Income - Charges		(8,567)	(9,802)
Managed Income		(320,891)	(342,497)
Net Managed Budget		(651)	(1,370)
Accounting Adjustments			
IAS 19 Pensions Costs		500	123
Capital Charges		51	21
		551	144
Central Recharges			
Central Recharges Expenditure		3,497	2,866
Central Recharges Income		(3,579)	(2,848)
Corporate & Democratic Core Income		(395)	(357)
		(476)	(339)
Other Internal Adjustments			
Internal Reallocations Charges		19,524	19,225
Internal Reallocations Income		(13,056)	(13,093)
		6,468	6,132
Managed Outside the Service		6,543	5,936
Net Cost of Service		5,892	4,566

Resources

Budget Manager : Chief Officer ICT

Information Technology			
	£000	Budget 2011/12	Budget 2012/13
Employees			
Direct Pay Costs		9,436	10,049
National Insurance Contributions		762	761
Superannuation Costs		1,258	1,367
Other Pension Costs		292	311
Other Employee Related Costs		9	9
Training And Development		161	161
		11,918	12,659
Premises			
Cleaning And Workplace Refuse		2	1
Accommodation Charges		14	14
		16	15
Supplies & Services			
Materials And Equipment		14	14
Stationery And Postage		18	10
IT/Telecommunications		7,332	7,367
Insurance		5	6
Professional Fees and Subscriptions		956	348
Other Hired And Contracted Services		212	254
Publication And Promotion		20	5
		8,556	8,003
Transport			
Vehicles And Plant Related Expenditure		17	17
Travel Allowances		45	35
Fuel		4	4
Transport Related Insurance		0	0
		66	56
Internal Charges			
Managed Recharges Frm Other Directorates		8	3,751
		8	3,751
Appropriation			
Transfers To/From Capital Reserve		4,020	0
		4,020	0
Managed Expenditure		24,583	24,484
Internal Income			
Income From Other Directorates		(9,044)	(8,486)
		(9,044)	(8,486)
Income - Charges			
Sale Of Goods And Services		(33)	(33)
Fees And Charges		(5)	(5)
Other Income		0	(125)
Income Received From ALMOs		(1,638)	(1,695)
		(1,676)	(1,857)
Managed Income		(10,720)	(10,343)
Net Managed Budget		13,863	14,141

Resources

Budget Manager : Chief Officer ICT

Information Technology			
	£000	Budget 2011/12	Budget 2012/13
Accounting Adjustments			
IAS 19 Pensions Costs		592	186
Vehicles And Plant (Internal Leasing)		(2)	(2)
Vehicle leasing recharges		0	2
Capital Charges		8,259	6,991
		8,849	7,176
Central Recharges			
Central Recharges Income		(303)	1,658
		(303)	1,658
Other Internal Adjustments			
Internal Reallocations Charges		7,331	5,531
Internal Reallocations Income		(25,753)	(24,795)
		(18,422)	(19,264)
Managed Outside the Service		(9,876)	(10,430)
Net Cost of Service		3,987	3,710

Resources

Budget Manager : Chief Officer HR

Human Resources			
	£000	Budget 2011/12	Budget 2012/13
Employees			
Direct Pay Costs		7,092	6,161
National Insurance Contributions		551	480
Superannuation Costs		1,000	880
Other Pension Costs		275	214
Other Employee Related Costs		248	106
Training And Development		305	303
		9,471	8,145
Premises			
Cleaning And Workplace Refuse		0	0
Rents		43	17
		44	18
Supplies & Services			
Materials And Equipment		44	36
Stationery And Postage		38	24
IT/Telecommunications		57	144
Insurance		3	4
Professional Fees and Subscriptions		31	31
Catering Service		1	1
Other Hired And Contracted Services		273	294
Licences		5	0
		452	536
Transport			
Vehicles And Plant Related Expenditure		1	1
Travel Allowances		102	97
Private Hire		0	0
		103	98
Internal Charges			
Managed Recharges Frm Other Directorates		303	303
		303	303
Managed Expenditure		10,372	9,100
Internal Income			
Income From Other Directorates		(2,009)	(1,578)
		(2,009)	(1,578)
Income - Charges			
Fees And Charges		(10)	(10)
Other Income		(1)	(6)
		(11)	(16)
Managed Income		(2,020)	(1,594)
Net Managed Budget		8,352	7,505
Accounting Adjustments			
IAS 19 Pensions Costs		427	107
Capital Charges		118	0
		545	107

Resources

Budget Manager : Chief Officer HR

Human Resources			
	£000	Budget 2011/12	Budget 2012/13
Central Recharges			
Central Recharges Income		468	543
		468	543
Other Internal Adjustments			
Internal Reallocations Charges		1,019	1,176
Internal Reallocations Income		(10,384)	(9,332)
		(9,366)	(8,155)
Managed Outside the Service		(8,352)	(7,505)
Net Cost of Service		0	0

Resources

Budget Manager : Chief Officer Audit and Risk

Audit and Risk			
	£000	Budget 2011/12	Budget 2012/13
Employees			
Direct Pay Costs		1,713	1,965
National Insurance Contributions		140	155
Superannuation Costs		241	281
Other Pension Costs		4	4
Other Employee Related Costs		0	0
Training And Development		22	21
		2,121	2,427
Premises			
Cleaning And Workplace Refuse		0	0
Rents		61	61
		61	61
Supplies & Services			
Materials And Equipment		26	23
Stationery And Postage		8	10
IT/Telecommunications		18	15
Insurance		1	1
Professional Fees and Subscriptions		7	6
Allowances		3	2
External Audit Fees		517	517
Other Hired And Contracted Services		14	14
		595	589
Transport			
Vehicles And Plant Related Expenditure		13	13
Travel Allowances		7	7
Transport Related Insurance		0	0
		21	20
Internal Charges			
Managed Recharges Frm Other Directorates		5	5
		5	5
Managed Expenditure		2,803	3,102
Internal Income			
Income From Other Directorates		0	(244)
		0	(244)
Income - Charges			
Sale Of Goods And Services		(115)	(365)
Fees And Charges		(1)	(1)
		(116)	(366)
Managed Income		(116)	(610)
Net Managed Budget		2,686	2,492
Accounting Adjustments			
IAS 19 Pensions Costs		166	98
Vehicles And Plant (Internal Leasing)		(6)	(6)
Vehicle leasing recharges		0	6
Capital Charges		6	6
		166	105

Resources

Budget Manager : Chief Officer Audit and Risk

Audit and Risk			
	£000	Budget 2011/12	Budget 2012/13
Central Recharges			
Central Recharges Income		133	125
Corporate & Democratic Core Income		(615)	(616)
		(483)	(490)
Other Internal Adjustments			
Internal Reallocations Charges		437	457
Internal Reallocations Income		(2,374)	(2,097)
		(1,937)	(1,641)
Managed Outside the Service		(2,254)	(2,027)
Net Cost of Service		433	466

Resources

Budget Manager : Chief Officer Resources and Strategy

CORS Directorate			
	£000	Budget 2011/12	Budget 2012/13
Employees			
Direct Pay Costs		536	495
National Insurance Contributions		48	44
Superannuation Costs		74	70
Other Pension Costs		243	252
Other Employee Related Costs		1	0
Training And Development		2	2
		904	864
Premises			
Cleaning And Workplace Refuse		0	1
		0	1
Supplies & Services			
Materials And Equipment		4	53
Stationery And Postage		22	47
IT/Telecommunications		3	2
Insurance		1	2
Professional Fees and Subscriptions		2	2
Allowances		0	0
Other Hired And Contracted Services		8	21
Miscellaneous		5	0
		46	127
Transport			
Travel Allowances		2	2
Transport Related Insurance		5	0
		6	2
Internal Charges			
Managed Recharges Frm Other Directorates		1	1
		1	1
Managed Expenditure		957	994
Income - Charges			
Fees And Charges		(1)	(1)
Other Income		(1)	(1)
		(2)	(2)
Managed Income		(2)	(2)
Net Managed Budget		955	992
Accounting Adjustments			
IAS 19 Pensions Costs		(191)	(226)
		(191)	(226)
Central Recharges			
Corporate & Democratic Core Income		(46)	(47)
		(46)	(47)
Other Internal Adjustments			
Internal Reallocations Charges		263	260
Internal Reallocations Income		(981)	(979)
		(718)	(719)
Managed Outside the Service		(955)	(992)

Resources

Budget Manager : Chief Officer Resources and Strategy

CORS Directorate			
£000		Budget 2011/12	Budget 2012/13
Net Cost of Service		0	0

Resources

Budget Manager : Chief Officer PPPU

Public Private Partnership Unit			
	£000	Budget 2011/12	Budget 2012/13
Employees			
Direct Pay Costs		2,053	2,493
Agency And Temporary Staff		156	0
National Insurance Contributions		199	222
Superannuation Costs		275	354
Other Employee Related Costs		5	4
Training And Development		18	23
		2,705	3,095
Premises			
Grounds Maintenance		2	2
Cleaning And Workplace Refuse		16	16
		18	18
Supplies & Services			
Materials And Equipment		5	2
Stationery And Postage		7	5
IT/Telecommunications		23	28
Insurance		4	2
Professional Fees and Subscriptions		5	2
Allowances		0	0
Other Hired And Contracted Services		43	3
		86	42
Transport			
Travel Allowances		14	24
		14	24
Internal Charges			
Managed Recharges Frm Other Directorates		0	2
		0	2
Appropriations			
Transfers To/From Earmarked Reserves		0	10
		0	10
Managed Expenditure		2,822	3,190
Internal Income			
Income From Other Directorates		(2,117)	(3,201)
		(2,117)	(3,201)
Income - Charges			
Fees And Charges		(1)	(1)
Other Income		(1,545)	(852)
		(1,546)	(854)
Managed Income		(3,664)	(4,055)
Net Managed Budget		(842)	(866)
Accounting Adjustments			
IAS 19 Pensions Costs		193	129
		193	129
Other Internal Adjustments			
Internal Reallocations Charges		448	478
Internal Reallocations Income		0	(63)

Resources

Budget Manager : Chief Officer PPPU

Public Private Partnership Unit			
	£000	Budget 2011/12	Budget 2012/13
		448	416
Managed Outside the Service		641	544
Net Cost of Service		(201)	(321)

Resources

Budget Manager : Chief Officer PPPU

Procurement			
	£000	Budget 2011/12	Budget 2012/13
Employees			
Direct Pay Costs		1,349	1,441
National Insurance Contributions		106	109
Superannuation Costs		195	206
Other Pension Costs		72	57
Other Employee Related Costs		2	2
Training And Development		12	12
		1,736	1,828
Premises			
Cleaning And Workplace Refuse		0	0
		0	0
Supplies & Services			
Materials And Equipment		10	5
Stationery And Postage		15	10
Advertising		9	5
IT/Telecommunications		19	15
Insurance		0	1
Professional Fees and Subscriptions		3	3
Allowances		5	5
Consultancy Services		1	1
Other Hired And Contracted Services		11	11
		73	56
Transport			
Vehicles And Plant Related Expenditure		1	1
Travel Allowances		7	7
		8	8
Internal Charges			
Managed Recharges Frm Other Directorates		0	350
		0	350
Managed Expenditure		1,816	2,241
Internal Income			
Recharges Income From Capital		0	(20)
		0	(20)
Income - Charges			
Fees And Charges		(1)	(1)
Other Income		(87)	(158)
Income Received From ALMOs		(97)	(117)
		(185)	(276)
Managed Income		(185)	(296)
Net Managed Budget		1,631	1,945
Accounting Adjustments			
IAS 19 Pensions Costs		65	18
Capital Charges		0	0
		65	18

Resources

Budget Manager : Chief Officer PPPU

Procurement			
	£000	Budget 2011/12	Budget 2012/13
Central Recharges			
Central Recharges Income		(117)	(259)
		(117)	(259)
Other Internal Adjustments			
Internal Reallocations Charges		302	316
Internal Reallocations Income		(1,881)	(2,020)
		(1,579)	(1,704)
Managed Outside the Service		(1,631)	(1,945)
Net Cost of Service		0	0

Resources

Budget Manager : Chief Officer Democratic and Central Services

Democratic and Central Services			
	£000	Budget 2011/12	Budget 2012/13
Employees			
Direct Pay Costs		10,079	9,320
Agency And Temporary Staff		(1)	0
National Insurance Contributions		725	621
Superannuation Costs		1,224	1,180
Other Pension Costs		157	184
Other Employee Related Costs		14	14
Training And Development		69	48
		12,266	11,366
Premises			
Buildings Maintenance		98	98
Grounds Maintenance		117	120
Building Security		703	692
Cleaning And Workplace Refuse		1,711	1,699
Gas		488	472
Electricity		957	987
Other Utilities		194	348
Rents		863	1,044
NNDR		2,975	3,208
Accommodation Charges		443	440
Premises Related Insurance		168	185
		8,716	9,294
Supplies & Services			
Materials And Equipment		905	809
Stationery And Postage		1,323	1,360
Advertising		7	6
IT/Telecommunications		462	596
Insurance		36	44
Professional Fees and Subscriptions		58	56
Allowances		24	22
Consultancy Services		0	0
Security Services		4	9
Other Hired And Contracted Services		603	515
Licences		2	1
Publication And Promotion		20	20
Miscellaneous		1	1
		3,443	3,438
Transport			
Vehicles And Plant Related Expenditure		72	80
Travel Allowances		56	67
Fuel		25	29
Transport Related Insurance		3	7
		156	183
Internal Charges			
Managed Recharges Frm Other Directorates		447	613
Charges To/From HRA		17	68
		464	681
Transfer Payments			
Civic Allowances		67	67
		67	67

Resources

Budget Manager : Chief Officer Democratic and Central Services

Democratic and Central Services			
	£000	Budget 2011/12	Budget 2012/13
Capital			
RCCO (Revenue Contribution To Capital)		8	8
		8	8
Appropriations			
Transfers To/From Earmarked Reserves		(51)	(51)
		(51)	(51)
Appropriation			
Transfers To/From Capital Reserve		183	0
		183	0
Managed Expenditure		25,253	24,986
Internal Income			
Income From Other Directorates		(5,394)	(4,483)
Charge To/From HRA		(67)	(68)
		(5,461)	(4,551)
Income - Charges			
Sale Of Goods And Services		(145)	(145)
Fees And Charges		(4,132)	(4,291)
Contributions		(176)	(176)
Other Income		(13)	(15)
Rents		(1,037)	(1,071)
Income Received From ALMOs		(180)	(117)
		(5,683)	(5,816)
Managed Income		(11,144)	(10,367)
Net Managed Budget		14,109	14,619
Accounting Adjustments			
IAS 19 Pensions Costs		678	241
Vehicles And Plant (Internal Leasing)		(77)	(83)
Vehicle leasing recharges		0	39
Capital Charges		2,714	2,512
		3,314	2,710
Central Recharges			
Central Recharges Income		(109)	736
Corporate & Democratic Core Income		(7,496)	(7,050)
		(7,605)	(6,314)
Other Internal Adjustments			
Internal Reallocations Charges		14,121	13,423
Internal Reallocations Income		(21,872)	(22,068)
		(7,751)	(8,645)
Managed Outside the Service		(12,042)	(12,250)
Net Cost of Service		2,067	2,369

Resources

Budget Manager : Chief Officer Commercial Services

Commercial Services			
	£000	Budget 2011/12	Budget 2012/13
Employees			
Direct Pay Costs		26,896	27,162
Agency And Temporary Staff		1,479	1,186
National Insurance Contributions		1,425	1,313
Superannuation Costs		2,521	2,492
Other Pension Costs		647	572
Other Employee Related Costs		278	312
Training And Development		103	166
		33,349	33,202
Premises			
Buildings Maintenance		68	60
Grounds Maintenance		1	1
Building Security		28	30
Cleaning And Workplace Refuse		247	237
Gas		62	49
Electricity		89	65
Other Utilities		26	43
Rents		62	62
NNDR		176	169
Accommodation Charges		0	1
Premises Related Insurance		2	5
		761	722
Supplies & Services			
Materials And Equipment		8,083	8,134
Stationery And Postage		79	75
Advertising		1	1
IT/Telecommunications		315	297
Insurance		43	47
Professional Fees and Subscriptions		29	64
Recycling And Reuse		1	1
Waste Disposal And Landfill Tax		0	15
Allowances		2	1
Consultancy Services		3	3
Other Hired And Contracted Services		4,406	4,335
Licences		1	3
Publication And Promotion		10	10
Miscellaneous		272	59
		13,243	13,042
Transport			
Vehicles And Plant Related Expenditure		6,861	6,671
Travel Allowances		148	175
Fuel		4,850	5,156
Private Hire		6,332	5,656
Transport Related Insurance		232	223
		18,422	17,881
Internal Charges			
Managed Recharges Frm Other Directorates		163	314
Charges To/From HRA		50	0
		213	314
Appropriation			

Resources

Budget Manager : Chief Officer Commercial Services

Commercial Services			
	£000	Budget 2011/12	Budget 2012/13
Appropriation			
Transfers To/From Capital Reserve		160	0
		160	0
Managed Expenditure		66,149	65,161
Internal Income			
Income From Other Directorates		(69,303)	(68,119)
		(69,303)	(68,119)
Income - Grants			
Government Grants		(280)	(224)
		(280)	(224)
Income - Charges			
Sale Of Goods And Services		(983)	(1,462)
Fees And Charges		(241)	(13)
Other Income		(442)	(765)
Income Received From ALMOs		(3,103)	(3,166)
		(4,769)	(5,406)
Managed Income		(74,351)	(73,748)
Net Managed Budget		(8,202)	(8,588)
Accounting Adjustments			
IAS 19 Pensions Costs		303	133
Vehicles And Plant (Internal Leasing)		(1,329)	(1,633)
Vehicle leasing recharges		0	1,355
Capital Charges		667	654
		(359)	510
Other Internal Adjustments			
Internal Reallocations Charges		7,483	5,392
Internal Reallocations Income		(3,657)	(1,730)
		3,826	3,661
Managed Outside the Service		3,468	4,171
Net Cost of Service		(4,735)	(4,417)

Legal Services

Summary of budget by service (£000)

Budget Manager	Service	Total 2011/12	Managed by the Service			Managed Outside the Service	Total 2012/13
			Spending	Income	Net		
City Solicitor	Legal Services	(364)	6,109	(7,998)	(1,889)	1,265	(624)
Net Cost of Service		(364)	6,109	(7,998)	(1,889)	1,265	(624)
	Transfers to and from earmarked reserves	(885)	0	0	0	(199)	(199)
Net Revenue Charge		(1,248)	6,109	(7,998)	(1,889)	1,066	(823)

Legal Services

Summary of budget by type of spending or income

£000	Budget 2011/12	Budget 2012/13
Employees		
Direct Pay Costs	3,577	4,149
National Insurance Contributions	308	321
Superannuation Costs	557	593
Other Pension Costs	16	16
Other Employee Related Costs	46	76
Training And Development	37	36
	4,541	5,190
Premises		
Cleaning And Workplace Refuse	2	2
Rents	121	121
NNDR	35	35
Premises Related Insurance	0	0
	159	159
Supplies & Services		
Materials And Equipment	82	127
Stationery And Postage	61	39
IT/Telecommunications	97	80
Insurance	6	6
Professional Fees and Subscriptions	5	5
Allowances	1	1
Other Hired And Contracted Services	16	16
Licences	1	1
	269	274
Transport		
Travel Allowances	30	30
Transport Related Insurance	0	0
	30	30
Internal Charges		
Managed Recharges Frm Other Directorates	1,033	455
	1,033	455
Appropriation		
Transfers To/From Capital Reserve	22	0
	22	0
Managed Expenditure	6,054	6,109
Internal Income		
Income From Other Directorates	(6,481)	(6,791)
Corporate & Democratic Core Chge To HRA	(75)	0
	(6,556)	(6,791)
Income - Charges		
Fees And Charges	(550)	(550)
Other Income	(283)	(283)
Income Received From ALMOs	(374)	(374)
	(1,207)	(1,207)
Managed Income	(7,764)	(7,998)
Net Managed Budget	(1,710)	(1,889)

Legal Services

Summary of budget by type of spending or income

£000	Budget 2011/12	Budget 2012/13
Accounting Adjustments		
IAS 19 Pensions Costs	374	199
Transfers To/From Statutory Reserves	(904)	(199)
Transfers to Capital Reserve - Vehicles	19	0
Capital Charges	1	2
	(509)	2
Other Internal Adjustments		
Internal Reallocations Charges	7,316	7,208
Internal Reallocations Income	(6,345)	(6,144)
	971	1,064
Managed Outside the Service	461	1,066
Net Cost of Service	(1,248)	(823)

Legal Services

Budget Manager : City Solicitor

Legal Services			
	£000	Budget 2011/12	Budget 2012/13
Employees			
Direct Pay Costs		3,577	4,149
National Insurance Contributions		308	321
Superannuation Costs		557	593
Other Pension Costs		16	16
Other Employee Related Costs		46	76
Training And Development		37	36
		4,541	5,190
Premises			
Cleaning And Workplace Refuse		2	2
Rents		121	121
NNDR		35	35
Premises Related Insurance		0	0
		159	159
Supplies & Services			
Materials And Equipment		82	127
Stationery And Postage		61	39
IT/Telecommunications		97	80
Insurance		6	6
Professional Fees and Subscriptions		5	5
Allowances		1	1
Other Hired And Contracted Services		16	16
Licences		1	1
		269	274
Transport			
Travel Allowances		30	30
Transport Related Insurance		0	0
		30	30
Internal Charges			
Managed Recharges Frm Other Directorates		1,033	455
		1,033	455
Appropriation			
Transfers To/From Capital Reserve		22	0
		22	0
Managed Expenditure		6,054	6,109
Internal Income			
Income From Other Directorates		(6,481)	(6,791)
Corporate & Democratic Core Chge To HRA		(75)	0
		(6,556)	(6,791)
Income - Charges			
Fees And Charges		(550)	(550)
Other Income		(283)	(283)
Income Received From ALMOs		(374)	(374)
		(1,207)	(1,207)
Managed Income		(7,764)	(7,998)
Net Managed Budget		(1,710)	(1,889)

Legal Services

Budget Manager : City Solicitor

Legal Services			
	£000	Budget 2011/12	Budget 2012/13
Accounting Adjustments			
IAS 19 Pensions Costs		374	199
Capital Charges		1	2
		375	201
Other Internal Adjustments			
Internal Reallocations Charges		7,316	7,208
Internal Reallocations Income		(6,345)	(6,144)
		971	1,064
Managed Outside the Service		1,346	1,265
Net Cost of Service		(364)	(624)

Customer Access and Performance

Summary of budget by service (£000)

Budget Manager	Service	Total 2011/12	Managed by the Service			Managed Outside the Service	Total 2012/13
			Spending	Income	Net		
Chief Officer Customer Access	Customer Access	1,574	12,536	(5,388)	7,148	(6,051)	1,097
Chief Officer Localities & Partnerships	Localities and Partnerships	858	2,317	(540)	1,777	(803)	974
Chief Officer Intelligence & Improvement	Intelligence and Improvement	0	3,214	(1,007)	2,207	(2,207)	0
Chief Officer Corporate Support	Corporate Support	660	3,409	(195)	3,213	(1,839)	1,374
Chief Officer Localities & Partnerships	Area Management	3,611	3,585	(96)	3,489	(68)	3,421
Net Cost of Service		6,702	25,061	(7,226)	17,835	(10,968)	6,866
	Transfers to and from earmarked reserves	(957)	0	0	0	(335)	(335)
Net Revenue Charge		5,746	25,061	(7,226)	17,835	(11,303)	6,531

Customer Access and Performance

Summary of budget by type of spending or income

£000	Budget 2011/12	Budget 2012/13
Employees		
Direct Pay Costs	14,742	15,638
National Insurance Contributions	1,114	1,200
Superannuation Costs	1,977	2,111
Other Pension Costs	406	432
Other Employee Related Costs	23	22
Training And Development	35	35
	18,297	19,438
Premises		
Buildings Maintenance	10	10
Grounds Maintenance	1	1
Cleaning And Workplace Refuse	5	5
Gas	3	3
Electricity	4	4
Other Utilities	1	1
Rents	20	20
NNDR	4	4
Premises Related Insurance	26	26
	74	74
Supplies & Services		
Materials And Equipment	82	82
Stationery And Postage	211	172
Advertising	2	2
IT/Telecommunications	1,272	779
Insurance	8	8
Professional Fees and Subscriptions	689	688
Grants And Contributions	2,042	2,042
Catering Service	3	3
Allowances	5	5
Other Hired And Contracted Services	791	899
Licences	2	2
Publication And Promotion	62	62
	5,167	4,744
Transport		
Travel Allowances	64	64
	64	64
Internal Charges		
Managed Recharges Fm Other Directorates	310	741
	310	741
Appropriation		
Transfers To/From Capital Reserve	25	0
	25	0
Managed Expenditure	23,937	25,061
Internal Income		
Income From Other Directorates	(2,892)	(2,980)
	(2,892)	(2,980)
Income - Charges		
Sale Of Goods And Services	(238)	(238)
Fees And Charges	(114)	(457)
Contributions	(85)	(58)

Customer Access and Performance

Summary of budget by type of spending or income

£000	Budget 2011/12	Budget 2012/13
Income - Charges		
Other Income	(670)	(660)
Income Received From ALMOs	(2,833)	(2,833)
	(3,940)	(4,246)
Managed Income	(6,832)	(7,226)
Net Managed Budget	17,105	17,835
Accounting Adjustments		
IAS 19 Pensions Costs	981	335
Transfers To/From Statutory Reserves	(957)	(335)
Capital Charges	237	311
	262	311
Central Recharges		
Central Recharges Expenditure	202	0
Central Recharges Income	(930)	(262)
Corporate & Democratic Core Income	(2,565)	(2,526)
	(3,293)	(2,788)
Other Internal Adjustments		
Internal Reallocations Charges	4,714	4,821
Internal Reallocations Income	(13,043)	(13,648)
	(8,329)	(8,827)
Managed Outside the Service	(11,359)	(11,303)
Net Cost of Service	5,746	6,531

Customer Access and Performance

Budget Manager : Chief Officer Customer Access

Customer Access			
	£000	Budget 2011/12	Budget 2012/13
Employees			
Direct Pay Costs		8,875	8,977
National Insurance Contributions		610	616
Superannuation Costs		1,161	1,139
Other Pension Costs		126	152
Other Employee Related Costs		15	15
Training And Development		23	23
		10,809	10,921
Premises			
Buildings Maintenance		10	10
Grounds Maintenance		1	1
Cleaning And Workplace Refuse		2	2
Gas		1	1
Rents		20	20
Premises Related Insurance		26	26
		60	60
Supplies & Services			
Materials And Equipment		55	55
Stationery And Postage		63	48
Advertising		1	1
IT/Telecommunications		393	373
Insurance		6	6
Professional Fees and Subscriptions		293	293
Allowances		1	1
Other Hired And Contracted Services		513	513
Licences		2	2
		1,326	1,292
Transport			
Travel Allowances		38	38
		38	38
Internal Charges			
Managed Recharges Frm Other Directorates		200	225
		200	225
Appropriation			
Transfers To/From Capital Reserve		25	0
		25	0
Managed Expenditure		12,459	12,536
Internal Income			
Income From Other Directorates		(1,785)	(2,034)
		(1,785)	(2,034)
Income - Charges			
Sale Of Goods And Services		(238)	(238)
Fees And Charges		(110)	(110)
Contributions		(58)	(58)
Other Income		(115)	(115)
Income Received From ALMOs		(2,833)	(2,833)
		(3,354)	(3,354)
Managed Income		(5,139)	(5,388)

Customer Access and Performance

Budget Manager : Chief Officer Customer Access

Customer Access			
	£000	Budget 2011/12	Budget 2012/13
Net Managed Budget		7,320	7,148
Accounting Adjustments			
IAS 19 Pensions Costs		689	262
Capital Charges		99	230
		789	493
Central Recharges			
Central Recharges Income		(605)	(726)
		(605)	(726)
Other Internal Adjustments			
Internal Reallocations Charges		3,346	3,445
Internal Reallocations Income		(9,277)	(9,263)
		(5,930)	(5,818)
Managed Outside the Service		(5,746)	(6,051)
Net Cost of Service		1,574	1,097

Customer Access and Performance

Budget Manager : Chief Officer Localities & Partnerships

Localities and Partnerships			
	£000	Budget 2011/12	Budget 2012/13
Employees			
Direct Pay Costs		1,495	1,530
National Insurance Contributions		126	131
Superannuation Costs		210	220
Other Pension Costs		36	36
Other Employee Related Costs		4	4
Training And Development		2	2
		1,873	1,922
Premises			
Cleaning And Workplace Refuse		0	0
		0	0
Supplies & Services			
Materials And Equipment		6	6
Stationery And Postage		45	30
Advertising		1	1
IT/Telecommunications		30	25
Insurance		1	1
Professional Fees and Subscriptions		56	55
Grants And Contributions		42	42
Catering Service		3	3
Allowances		1	1
Other Hired And Contracted Services		34	174
Publication And Promotion		51	51
		269	388
Transport			
Travel Allowances		6	6
		6	6
Internal Charges			
Managed Recharges Frm Other Directorates		1	1
		1	1
Managed Expenditure		2,149	2,317
Income - Charges			
Fees And Charges		(2)	(2)
Other Income		(548)	(538)
		(550)	(540)
Managed Income		(550)	(540)
Net Managed Budget		1,598	1,777
Accounting Adjustments			
IAS 19 Pensions Costs		111	43
Capital Charges		1	3
		112	46
Central Recharges			
Central Recharges Income		80	174
Corporate & Democratic Core Income		(664)	(646)
		(584)	(472)

Customer Access and Performance

Budget Manager : Chief Officer Localities & Partnerships

Localities and Partnerships			
	£000	Budget 2011/12	Budget 2012/13
Other Internal Adjustments			
Internal Reallocations Charges		485	454
Internal Reallocations Income		(754)	(832)
		(268)	(377)
Managed Outside the Service		(740)	(803)
Net Cost of Service		858	974

Customer Access and Performance

Budget Manager : Chief Officer Intelligence & Improvement

Intelligence and Improvement			
	£000	Budget 2011/12	Budget 2012/13
Employees			
Direct Pay Costs		1,850	1,964
National Insurance Contributions		157	167
Superannuation Costs		257	279
Other Pension Costs		16	16
Other Employee Related Costs		1	0
Training And Development		1	1
		2,282	2,427
Supplies & Services			
Materials And Equipment		1	1
Stationery And Postage		3	3
IT/Telecommunications		814	359
Insurance		1	1
Professional Fees and Subscriptions		5	5
Allowances		1	1
Other Hired And Contracted Services		9	9
		833	379
Transport			
Travel Allowances		2	2
		2	2
Internal Charges			
Managed Recharges Frm Other Directorates		0	406
		0	406
Managed Expenditure		3,117	3,214
Internal Income			
Income From Other Directorates		(1,006)	(663)
		(1,006)	(663)
Income - Charges			
Fees And Charges		(1)	(344)
		(1)	(344)
Managed Income		(1,007)	(1,007)
Net Managed Budget		2,110	2,207
Accounting Adjustments			
IAS 19 Pensions Costs		165	86
Capital Charges		117	71
		282	156
Central Recharges			
Central Recharges Income		(405)	289
		(405)	289
Other Internal Adjustments			
Internal Reallocations Charges		114	119
Internal Reallocations Income		(2,101)	(2,771)
		(1,987)	(2,653)
Managed Outside the Service		(2,110)	(2,207)
Net Cost of Service		0	0

Customer Access and Performance

Budget Manager : Chief Officer Corporate Support

Corporate Support			
	£000	Budget 2011/12	Budget 2012/13
Employees			
Direct Pay Costs		1,147	1,853
National Insurance Contributions		109	173
Superannuation Costs		162	287
Other Pension Costs		122	122
Other Employee Related Costs		3	3
Training And Development		9	9
		1,553	2,449
Supplies & Services			
Materials And Equipment		10	10
Stationery And Postage		91	83
IT/Telecommunications		21	15
Insurance		1	1
Professional Fees and Subscriptions		331	331
Grants And Contributions		300	300
Allowances		1	1
Other Hired And Contracted Services		229	197
Publication And Promotion		3	3
		988	941
Transport			
Travel Allowances		6	6
		6	6
Internal Charges			
Managed Recharges Frm Other Directorates		13	13
		13	13
Managed Expenditure		2,560	3,409
Internal Income			
Income From Other Directorates		(5)	(187)
		(5)	(187)
Income - Charges			
Fees And Charges		(2)	(2)
Other Income		(6)	(6)
		(8)	(8)
Managed Income		(13)	(195)
Net Managed Budget		2,547	3,213
Accounting Adjustments			
IAS 19 Pensions Costs		(9)	(18)
Capital Charges		17	7
		8	(11)
Central Recharges			
Corporate & Democratic Core Income		(1,900)	(1,880)
		(1,900)	(1,880)
Other Internal Adjustments			
Internal Reallocations Charges		286	329
Internal Reallocations Income		(282)	(278)
		5	52

Customer Access and Performance

Budget Manager : Chief Officer Corporate Support

Corporate Support			
	£000	Budget 2011/12	Budget 2012/13
Managed Outside the Service		(1,887)	(1,839)
Net Cost of Service		660	1,374

Customer Access and Performance

Budget Manager : Chief Officer Localities & Partnerships

Area Management			
	£000	Budget 2011/12	Budget 2012/13
Employees			
Direct Pay Costs		1,376	1,314
National Insurance Contributions		112	113
Superannuation Costs		186	186
Other Pension Costs		106	106
		1,780	1,719
Premises			
Cleaning And Workplace Refuse		2	2
Gas		2	2
Electricity		4	4
Other Utilities		1	1
NNDR		4	4
		14	14
Supplies & Services			
Materials And Equipment		10	10
Stationery And Postage		9	9
IT/Telecommunications		14	7
Professional Fees and Subscriptions		3	3
Grants And Contributions		1,700	1,700
Allowances		1	1
Other Hired And Contracted Services		6	6
Publication And Promotion		9	9
		1,752	1,745
Transport			
Travel Allowances		12	12
		12	12
Internal Charges			
Managed Recharges Frm Other Directorates		96	96
		96	96
Managed Expenditure		3,653	3,585
Internal Income			
Income From Other Directorates		(96)	(96)
		(96)	(96)
Income - Charges			
Contributions		(27)	0
		(27)	0
Managed Income		(123)	(96)
Net Managed Budget		3,530	3,489
Accounting Adjustments			
IAS 19 Pensions Costs		25	(39)
Capital Charges		2	1
		27	(37)
Central Recharges			
Central Recharges Expenditure		202	0
		202	0

Customer Access and Performance

Budget Manager : Chief Officer Localities & Partnerships

Area Management			
£000		Budget 2011/12	Budget 2012/13
Other Internal Adjustments			
Internal Reallocations Charges		482	473
Internal Reallocations Income		(630)	(504)
		(148)	(31)
Managed Outside the Service		81	(68)
Net Cost of Service		3,611	3,421

LEEDS CITY COUNCIL 2012/13 BUDGET REPORT

Directorate: Strategic Accounts

1 Introduction

- 1.1 This report has been produced in order to inform members of the main variations and factors influencing the directorate's budget for the 2012/13 financial year.

2 Service Context

- 2.1 Strategic accounts holds a variety of budgets which for a number of reasons it is not appropriate or possible to include within the budgets of directorates. These include the council's capital financing costs and associated entries relating to the complexities of the capital accounting requirements. In addition, in accordance with accounting requirements, this budget also includes the attributed costs defined as Corporate and Democratic Core. Central accounts also includes a number of other budgets held corporately as well as council-wide amounts which largely for timing purposes have not been allocated to individual services. Generally, these budgets will be allocated to services in year.

3 Explanation of variations between adjusted 2011/12 and 2012/13 - £20,209k (-35.6%)

- 3.1 The variation can be summarised as follows:

	£000s
Net Managed Budget 2011/12	50,467
Adjustments	
• Transfers of functions	6,222
• Other adjustments	-
Adjusted Net Managed Budget 2011/12	56,689
Changes in Prices	
• Pay	
• Price	
• Income	-
Service Budget Changes	
• Changes in Service Levels	1,750
• Other Factors not affecting level of service	- 21,876
• Efficiency Savings	- 83
	- 20,209
Net Managed Budget 2012/13	36,480

3.2 Adjustments

3.2.1 The Council Tax Freeze Grant was introduced in 2011/12 for councils who did not increase council tax in 2011/12. In 2012/13 this grant (£6.7m) has been transferred into Formula Grant.

3.2.2 The council contributes to West Yorkshire Grants, a service providing grant funding to voluntary organisations within the West Yorkshire district. This service will cease at the end of March 2012, and the council's contribution of £376k has largely been transferred to city development.

3.3 Changes in service levels

3.3.1 £1.75m has been provided to support economic initiatives in Leeds.

3.4 Other Factors not affecting the level of service

3.4.1 Two new central grants were introduced in 2011/12. The Council Tax Freeze Grant has been transferred to Formula Grant, but the Government have given an additional grant (£6.7m) for 2012/13 only, for councils who do not increase council tax in 2012/13. The grant is equivalent to a 2.5% increase in council tax. The budget also includes additional New Homes Bonus funding of £5.3m.

3.4.2 External capital financing costs have been budgeted to increase by £4.0m. This comprises interest and Minimum Revenue Provision (the amount which the authority is statutorily required to set aside for debt) plus the effect of statutory charges made to the Housing Revenue Account for its share of the capital financing costs, which have decreased by £1.0m. In addition capital receipts have been used to fund credit arrangements, which reduces the amount required to be set aside to fund debt in 2012/13. The budget assumes an additional £0.4m of receipts will be used, giving a budgeted saving of £11.6m.

3.4.3 The contingency budget is held to cover items not foreseen and for items where there is a risk of variation during the year. An additional £1.5m has been provided to bring the budget to £3.5m in 2012/13. Further details are given in the main budget report.

3.4.4 Strategic accounts also contains budgets for contributions to and from the major reserves that the authority holds. The contribution from the general fund reserve is budgeted to increase by £4.92m. The budget also includes a contribution of £9.9m from the Education PFI reserves, and a contribution of £1.5m from the Early Leavers Initiative reserve.

3.5 Joint Committees and Other Bodies

3.5.1 Contributions to Joint Committees and Other Bodies have increased by £0.052m. In approving these contributions, Members will note that they are not approving the individual budget of the Joint Committees, but the estimated effect on the council's budget.

	Leeds' contribution			
	11/12 £m	12/13 £m	Variation £m	%
Joint Committees				
Pension Fund	0.417	0.415	-0.002	-0.5
Joint Services (excluding WY Grants)	1.945	1.864	-0.081	-4.2
Other Bodies				
Flood Defence Levy	0.227	0.269	0.042	18.5
WYITA	33.947	34.040	0.093	0.3
Coroners	1.253	1.253	0.000	0.0
West Yorkshire Probation Service (Debt only)	0.020	0.020	0.000	0.0

3.5.2 The contributions for the Joint Services are budgeted to decrease by an average of 4.2% from the 2011/12 amount of £1.9m. This does not include the West Yorkshire Grants service discussed earlier. The Flood Defence Levy was agreed by the Yorkshire Regional Flood Defence Committee on the 27th January 2012.

3.5.3 The West Yorkshire Integrated Transport Authority (WYITA) levy is a cash standstill although as Leeds' population has increased relative to the other districts, there is a slight increase of 0.3%. It should be noted that the equivalent of a 2.7% saving on the levy (£2.6m) will be used to establish a West Yorkshire Transport Fund earmarked reserve within the WYITA.

4 Net Revenue Charge

4.1 The following table provides a summary of the net revenue charge for the service which brings together the net managed budget and those budgets managed outside the service.

	£000
Net Managed Budget	36,480
Managed Outside the Service	- 74,821
Net Revenue Charge	- 38,341

5 Risk Assessment

5.1 In determining the 2012/13 budget, consideration has been given to all the risks which are managed within the directorate's overall risk management framework. Within this framework, a register of those items considered to carry the highest risk and therefore requiring careful and regular monitoring has been prepared.

5.2 The key risks in the 2012/13 budget for this directorate are as follows;

5.2.1 The budgeted capital financing costs are based on certain assumptions relating to interest rates. If rates are greater than expected the actual costs incurred could be greater.

5.2.2 The budget assumes savings of £11.6m from using capital receipts to fund credit arrangements. There is a risk that due to the economic climate this level of capital receipts may not be achieved, which would reduce the savings that could be made.

5.2.3 There is a budget of £5.2m for the use of section 278 contributions. This is dependent on the authority receiving these contributions from developers.

Briefing note prepared by: Sharon Dawson
Telephone: 39 51998



Main responsibilities:

- Items which do not specifically relate to any of the council's other functional headings, including the continuing costs of discontinued operations, the costs of managing the council's insurance activities, interest earned on revenue balances and general income sources not attributable to a specific service. Also included are subscriptions to regional associations and specific grants to local organisations.
- A general contingency budget is held to meet uncertainties that are not provided for in directorates' budgets.
- The council's contribution to a number of joint committees and other bodies established to provide a range of county-wide services, including trading standards and the West Yorkshire Passenger Transport Authority.
- Credits for the accounting cost of capital of the current valuation of the assets are charged to service accounts. These accounting costs are replaced within the central accounts by the actual cost to the council of its borrowings
- Under the Best Value Accounting Code of Practice (BVACoP), certain defined overheads are charged to a Non Distributed Costs Account. This account comprises the estimated present value of the total future costs of VER and added years pension decisions made during the year.
- Under BVACoP the costs of both Corporate Management and of Democratic Representation and Management cannot be treated as service expenditure and are accounted for centrally in a Corporate and Democratic Core account. For Leeds City Council the expenditure charged to this account includes the activities and costs which provide the infrastructure which allows services to be provided, the cost of providing information which is required for public accountability, and the cost of member activities.

Strategic and Central Accounts

Summary of budget by service (£000)

Budget Manager	Service	Total 2011/12	Managed by the Service			Managed Outside the Service	Total 2012/13
			Spending	Income	Net		
Chief Officer Financial Management	Strategic Accounts	18,342	(16,666)	(27,948)	(44,614)	37,743	(6,871)
Chief Officer Financial Development	Debt Financing Costs	52,839	58,642	(1,135)	57,507	0	57,507
Chief Officer Financial Management	Corporate & Democratic Core	15,536	0	114	114	15,116	15,230
Chief Officer Financial Management	Non-Distributable Costs	6,637	0	0	0	5,879	5,879
Chief Officer Financial Management	Government Grants And Parish Precepts	(9,583)	0	(15,321)	(15,321)	0	(15,321)
Chief Officer Financial Management	Joint Committees And Other Bodies	37,767	37,885	(28)	37,857	(415)	37,442
Chief Officer Financial Management	Miscellaneous	81	2,394	(1,179)	1,214	(1,366)	(152)
Chief Officer Financial Management	Capital Accounting Appropriations	(90,589)	0	0	0	(93,015)	(93,015)
Chief Officer Financial Development	Corporate Insurance	0	11,171	(11,447)	(277)	277	0
Net Cost of Service		31,031	93,424	(56,944)	36,480	(35,781)	699
	Transfers to and from earmarked reserves	(49,943)	0	0	0	(39,040)	(39,040)
Net Revenue Charge		(18,912)	93,424	(56,944)	36,480	(74,821)	(38,341)

Strategic and Central Accounts

Summary of budget by type of spending or income

£000	Budget 2011/12	Budget 2012/13
Employees		
Other Pension Costs	1,846	1,862
	1,846	1,862
Supplies & Services		
Insurance	2,740	3,114
Professional Fees and Subscriptions	107	105
Grants And Contributions	298	316
General Capitalisation	(4,982)	(4,982)
Contingency	2,000	3,500
Corporate Initiatives & Savings Targets	(1,600)	750
Allowances	20	20
Other Hired And Contracted Services	1,350	1,057
	(68)	3,880
Transport		
Travel Allowances	4	4
	4	4
Internal Charges		
Managed Recharges Frm Other Directorates	5,123	5,314
	5,123	5,314
Agency Payments		
Services Provided By Other Organisations	691	513
WY Joint Committees	2,320	1,864
WY Probation Service	48	44
WY Passenger Transport Executive	33,947	34,040
Flood Defence Levy	227	269
Coroners Service	1,253	1,253
	38,485	37,983
Transfer Payments		
Land Drainage Levies	6	7
	6	7
Capital		
External Interest Charge	65,107	65,613
Statutory Capital Charge To HRA	(32,227)	(31,180)
Use of capital receipts to fund PFI	(11,220)	(11,622)
Minimum Revenue Provision	32,341	35,831
RCCO (Revenue Contribution To Capital)	200	0
	54,201	58,642
Appropriations		
Transfer To/From General Fund Reserves	(2,000)	(6,919)
Transfers To/From Earmarked Reserves	1,638	(9,714)
	(362)	(16,633)
Appropriation		
Transfers To/From Capital Reserve	(13,820)	2,366
	(13,820)	2,366
Managed Expenditure	85,416	93,424
Internal Income		
Income From Other Directorates	(11,087)	(27,563)
Charge To/From HRA	(4,425)	(4,295)
Corporate & Democratic Core Chge To HRA	(1,848)	(1,774)
	(17,360)	(33,633)

Strategic and Central Accounts

Summary of budget by type of spending or income

£000	Budget 2011/12	Budget 2012/13
Income - Grants		
Government Grants	0	(125)
DCLG Grants	(9,583)	(15,321)
	(9,583)	(15,446)
Income - Charges		
Contributions	(1,312)	(1,077)
Other Income	(5,524)	(5,405)
Income Received From ALMOs	(57)	(298)
	(6,893)	(6,780)
Income - Other		
Interest And Dividends	(1,112)	(1,085)
	(1,112)	(1,085)
Managed Income	(34,949)	(56,944)
Net Managed Budget	50,467	36,480
Accounting Adjustments		
IAS 19 Pensions Costs	50,256	39,040
Vehicle leasing recharges	0	322
Transfers To/From Statutory Reserves	(50,256)	(39,040)
Transfers to Capital Reserve - Vehicles	313	0
Capital Charges	(89,721)	(92,788)
	(89,408)	(92,465)
Central Recharges		
Central Recharges Expenditure	4,659	2,635
Corporate & Democratic Core Income	15,369	15,009
	20,028	17,644
Managed Outside the Service	(69,379)	(74,821)
Net Cost of Service	(18,912)	(38,341)

Strategic and Central Accounts

Budget Manager : Chief Officer Financial Management

Strategic Accounts			
	£000	Budget 2011/12	Budget 2012/13
Supplies & Services			
Grants And Contributions		0	19
General Capitalisation		(4,982)	(4,982)
Contingency		2,000	3,500
Corporate Initiatives & Savings Targets		(1,600)	750
		(4,582)	(713)
Capital			
RCCO (Revenue Contribution To Capital)		200	0
		200	0
Appropriations			
Transfer To/From General Fund Reserves		(2,000)	(6,919)
Transfers To/From Earmarked Reserves		0	(11,400)
		(2,000)	(18,319)
Appropriation			
Transfers To/From Capital Reserve		(13,820)	2,366
		(13,820)	2,366
Managed Expenditure		(20,202)	(16,666)
Internal Income			
Income From Other Directorates		0	(16,233)
Charge To/From HRA		(4,425)	(4,295)
Corporate & Democratic Core Chge To HRA		(1,908)	(1,888)
		(6,333)	(22,417)
Income - Charges			
Contributions		(200)	0
Other Income		(5,350)	(5,350)
Income Received From ALMOs		0	(181)
		(5,550)	(5,531)
Managed Income		(11,883)	(27,948)
Net Managed Budget		(32,085)	(44,614)
Accounting Adjustments			
IAS 19 Pensions Costs		46,062	35,062
Vehicle leasing recharges		0	322
		46,062	35,384
Central Recharges			
Central Recharges Expenditure		4,365	2,359
		4,365	2,359
Managed Outside the Service		50,427	37,743
Net Cost of Service		18,342	(6,871)

Strategic and Central Accounts

Budget Manager : Chief Officer Financial Development

Debt Financing Costs			
	£000	Budget 2011/12	Budget 2012/13
Capital			
External Interest Charge		65,107	65,613
Statutory Capital Charge To HRA		(32,227)	(31,180)
Use of capital receipts to fund PFI		(11,220)	(11,622)
Minimum Revenue Provision		32,341	35,831
		54,001	58,642
Managed Expenditure		54,001	58,642
Income - Charges			
Other Income		(50)	(50)
		(50)	(50)
Income - Other			
Interest And Dividends		(1,112)	(1,085)
		(1,112)	(1,085)
Managed Income		(1,162)	(1,135)
Net Managed Budget		52,839	57,507
Net Cost of Service		52,839	57,507

Strategic and Central Accounts

Budget Manager : Chief Officer Financial Management

Corporate & Democratic Core			
	£000	Budget 2011/12	Budget 2012/13
Internal Income			
Corporate & Democratic Core Chge To HRA		59	114
		59	114
Managed Income		59	114
Net Managed Budget		59	114
Central Recharges			
Corporate & Democratic Core Income		15,476	15,116
		15,476	15,116
Managed Outside the Service		15,476	15,116
Net Cost of Service		15,536	15,230

Strategic and Central Accounts

Budget Manager : Chief Officer Financial Management

Government Grants And Parish Precepts			
	£000	Budget 2011/12	Budget 2012/13
Income - Grants DCLG Grants		(9,583)	(15,321)
		(9,583)	(15,321)
Managed Income		(9,583)	(15,321)
Net Managed Budget		(9,583)	(15,321)
Net Cost of Service		(9,583)	(15,321)

Strategic and Central Accounts

Budget Manager : Chief Officer Financial Management

Joint Committees And Other Bodies			
	£000	Budget 2011/12	Budget 2012/13
Employees			
Other Pension Costs		417	415
		417	415
Agency Payments			
WY Joint Committees		2,320	1,864
WY Probation Service		48	44
WY Passenger Transport Executive		33,947	34,040
Flood Defence Levy		227	269
Coroners Service		1,253	1,253
		37,795	37,470
Managed Expenditure		38,212	37,885
Income - Charges			
Contributions		(28)	(28)
		(28)	(28)
Managed Income		(28)	(28)
Net Managed Budget		38,185	37,857
Accounting Adjustments			
IAS 19 Pensions Costs		(417)	(415)
		(417)	(415)
Managed Outside the Service		(417)	(415)
Net Cost of Service		37,767	37,442

Strategic and Central Accounts

Budget Manager : Chief Officer Financial Management

Miscellaneous			
	£000	Budget 2011/12	Budget 2012/13
Employees			
Other Pension Costs		1,428	1,447
		1,428	1,447
Supplies & Services			
Professional Fees and Subscriptions		107	105
Grants And Contributions		298	298
Allowances		20	20
		425	422
Transport			
Travel Allowances		4	4
		4	4
Agency Payments			
Services Provided By Other Organisations		691	513
		691	513
Transfer Payments			
Land Drainage Levies		6	7
		6	7
Managed Expenditure		2,554	2,394
Income - Grants			
Government Grants		0	(125)
		0	(125)
Income - Charges			
Contributions		(1,084)	(1,049)
Other Income		(124)	(5)
		(1,208)	(1,054)
Managed Income		(1,208)	(1,179)
Net Managed Budget		1,346	1,214
Accounting Adjustments			
IAS 19 Pensions Costs		(1,428)	(1,447)
Capital Charges		271	188
		(1,158)	(1,259)
Central Recharges			
Corporate & Democratic Core Income		(107)	(107)
		(107)	(107)
Managed Outside the Service		(1,265)	(1,366)
Net Cost of Service		81	(152)

Strategic and Central Accounts

Budget Manager : Chief Officer Financial Development

Corporate Insurance			
	£000	Budget 2011/12	Budget 2012/13
Supplies & Services			
Insurance		2,740	3,114
Other Hired And Contracted Services		1,350	1,057
		4,089	4,171
Internal Charges			
Managed Recharges Frm Other Directorates		5,123	5,314
		5,123	5,314
Appropriations			
Transfers To/From Earmarked Reserves		1,638	1,686
		1,638	1,686
Managed Expenditure		10,850	11,171
Internal Income			
Income From Other Directorates		(11,087)	(11,330)
		(11,087)	(11,330)
Income - Charges			
Income Received From ALMOs		(57)	(117)
		(57)	(117)
Managed Income		(11,144)	(11,447)
Net Managed Budget		(294)	(277)
Central Recharges			
Central Recharges Expenditure		294	277
		294	277
Managed Outside the Service		294	277
Net Cost of Service		0	0

Report of the Director of Resources

Report to Council

Date: 22nd February 2012

Subject: Council Tax 2012/13

Are specific electoral Wards affected? If relevant, name(s) of Ward(s):	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No
Are there implications for equality and diversity and cohesion and integration?	<input checked="" type="checkbox"/> Yes	<input type="checkbox"/> No
Is the decision eligible for Call-In?	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No
Does the report contain confidential or exempt information? If relevant, Access to Information Procedure Rule number: Appendix number:	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No

Summary of main issues

1. Section 30 of the Local Government Act 1992 imposes on the City Council a duty to set council taxes within its area. This report sets out the background to the calculations, the various steps in the process and the proposed council taxes for 2012/13 including the precepts issued by the Police and Fire & Rescue authorities and the parish and town councils within the area.
2. It is proposed that the Leeds City Council's element of the Band D council tax is unchanged for 2012/13 and is set at £1,123.49.
3. The Localism Act 2011 has made some technical changes to the calculations of council taxes which are explained in Section 2.4. The Act also requires certain authorities to undertake referendums if they increase their relevant basic amount of council tax for 2012/13 by more than a set percentage, which for Leeds would be 3.5%. The proposed council tax for Leeds would not exceed that limit, so Leeds would not be required to hold a referendum in 2012/13.

Recommendations

4. Members are requested to approve the recommendations set out in Section 5 of this report.

1 Purpose of this report

- 1.1 This report sets out how the council tax is calculated and makes recommendations regarding Leeds' council tax requirement, the calculation of Leeds' and parish elements of council tax and the setting of the overall level of council tax for Leeds for 2012/13.

2 Background information

- 2.1 Section 30 of the Local Government Finance Act 1992 requires the City Council to set the council tax within its area. The amounts paid are based upon the capital values of each dwelling and are calculated by reference to their values at 1st April 1991 prices.
- 2.2 Properties are placed in one of eight valuation bands by the Listing Officer of H.M. Revenue and Customs as follows:

Value at 1st April 1991	
Band A	Not exceeding £40,000
Band B	Over £ 40,000 but not exceeding £ 52,000
Band C	Over £ 52,000 but not exceeding £ 68,000
Band D	Over £ 68,000 but not exceeding £ 88,000
Band E	Over £ 88,000 but not exceeding £120,000
Band F	Over £120,000 but not exceeding £160,000
Band G	Over £160,000 but not exceeding £320,000
Band H	Exceeding £320,000

Table 1

- 2.3 When the consultation paper relating to council tax was first issued by the Government in April 1991, it was estimated that the average property value in England was about £80,000. Such a property would be in Band D and as a result, many of the calculations are carried out by reference to Band D. For example, when the level of council tax is calculated, a Band D Tax is calculated initially and the taxes for the other bands are then calculated as proportions of that. Amounts of council tax are calculated in the first instance for households with two or more adults; single adult households receive a 25% discount.
- 2.4 The Localism Act 2011 has made some technical changes to the way council taxes are calculated for 2012/13 onwards. Local authorities no longer have a legal duty to calculate a "budget requirement ". Instead, they are required to calculate a "council tax requirement". The "council tax requirement" takes totals from the Council's budget (as summarised in Table 2 in the Revenue Budget and Council Tax 2012/13 report approved by Executive Board on 10th February and available in the pack of papers available at this meeting) and is calculated by adjusting for any surplus or deficit and deducting amounts received from redistributed business rates and Revenue Support Grant as shown in Table 3 below. The steps in the calculation are set out in Section 3.3 and in the recommendations listed in Section 5 of this report.

- 2.5 The Localism Act 2011 also introduces a requirement for council tax referendums to be held if an authority increases its council tax by an amount exceeding principles determined by the Secretary of State for Communities and Local Government and ratified by Parliament. For 2012/13, an authority like Leeds would be required to seek the approval of their local electorate in a referendum if, compared to 2011/12 the authority set a council tax increase (after deducting levies) that exceeds 3.5%.

3. Main issues

3.1 Council Taxes and the Collection Fund

- 3.1.1 The proposed Leeds council taxes for a two-adult household are shown below. No changes are proposed to the Leeds element of the tax. **The figures assume that the council taxes for the West Yorkshire Fire and Rescue Authority and the West Yorkshire Police Authority will not change, but the two authorities do not meet to finalise their budgets and council taxes until 16th and 17th February respectively.**

	2011/12 £	2012/13 £
Band A	870.93	870.93
Band B	1,016.08	1,016.08
Band C	1,161.25	1,161.25
Band D	1,306.40	1,306.40
Band E	1,596.71	1,596.71
Band F	1,887.02	1,887.02
Band G	2,177.33	2,177.33
Band H	2,612.81	2,612.81

Table 2

- 3.1.2 If finalised, these council taxes would not exceed the principles set out by the Secretary of State with regard to council tax referendums.
- 3.1.2 The City Council has its budgeted net expenditure requirement met by a payment from the Leeds Collection Fund. The Collection Fund is a separate account from the City Council's General Fund and was set up in accordance with S89 of the Local Government Finance Act 1988. The Collection Fund is a receptacle for council tax and pays out the demands and precepts made upon it by the City Council and the Police and Fire Authorities.
- 3.1.3 Leeds City Council is a "billing authority". This means that the Council is responsible for maintaining the Collection Fund, setting the council tax, sending out council tax bills and collecting council tax. Leeds City Council and the Police and Fire & Rescue authorities each calculate their own element of council tax and Leeds as the billing authority then formally sets the overall tax by adding these elements together.

3.2 Local Government Finance Settlement

- 3.2.1 Information about the Local Government Finance Settlement was included in the “Revenue Budget and Council Tax 2012/13” report to Executive Board on 10th February. As indicated earlier, a copy of that report is included in the pack of papers supplied to members to facilitate consideration of the budget and related matters at this meeting.
- 3.2.2 The main element of the Finance Settlement is Formula Grant which is made up of Revenue Support Grant (RSG) and Business Rates (NNDR). The split between RSG and NNDR is markedly different for 2012/13 compared to 2011/12. This is due to an increase in the national total of NNDR receipts coupled with an overall fall in Formula Grant so that proportion coming from RSG in 2012/13 is much smaller.

3.3 Calculation and Setting of Council Tax

- 3.3.1 The stages in this process are as follows:
- i) Calculate the “council tax requirement” following the steps set out in Section 31A of the Local Government Finance Act 1992. This takes the Council’s gross budget and gross income as a starting point and is shown in abbreviated form in Table 3. As indicated in section 2.4 above, it is no longer strictly necessary to calculate a “net budget” but this step is included in Table 3 to aid cross reference to the Revenue Budget and Council Tax 2012/13 report referred to previously.
 - ii) Divide the council tax requirement by the tax base (as agreed by Council on 18th January 2012) to give a Band D Tax that includes amounts for parishes.
 - iii) Calculate separately the Band D Taxes for non-parished areas (by removing parish precepts) and for each parish.
 - iv) Calculate the taxes for each property band for non-parished areas and for parishes.
- 3.3.2 **Table 3 also includes Band D amounts for the Police Authority and Fire and Rescue Authority. As explained in 3.1.1 (above), it should be noted that at the time of writing neither the Police Authority nor the Fire and Rescue have finalised their budgets. The Band D amounts shown for the two authorities assume that there are no increases for 2012/13.**

	2011/2012		2012/13	
	TOTAL £	Per Band D Equivalent £ p	TOTAL £	Per Band D Equivalent £ p
Leeds City Council Gross Expenditure (inc. trans to reserves)	2,019,298,000		1,989,869,000	
Less: Gross Income (inc. trans. from reserves)	1,437,070,000		1,426,755,000	
Net Budget	582,228,000	2,443.80	563,114,000	2,345.81
Add:				
Parish Precepts	1,447,851	6.07	1,432,642	5.97
Collection Fund Deficit	500,000	2.10	1,359,000	5.66
	584,175,851	2,451.97	565,905,642	2,357.44
Less:				
Leeds RSG	74,391,553	312.25	5,605,545	23.35
Leeds NNDR	240,669,222	1,010.16	289,172,729	1,204.63
Total Formula Grant	315,060,775	1,322.41	294,778,274	1,227.98
COUNCIL TAX REQUIREMENT (Including Parishes)	269,115,076	1,129.56	271,127,368	1,129.46
Less:				
Parish Precepts	1,447,851	6.07	1,432,642	5.97
COUNCIL TAX REQUIREMENT (Excluding Parishes)	267,667,225	1,123.49	269,694,726	1,123.49
Add:				
Police Precept	31,091,853	130.50	Not Known	130.50
Fire Precept	12,486,372	52.41	Not Known	52.41
TOTAL BAND D TAX (Non Parished Areas)	311,245,450	1,306.40	-	1,306.40
Total including parishes	312,693,301	1,312.47	-	1,312.37

Table 3

Note:

- The council tax base for 2012/13 as agreed by Council on 18th January 2012 and expressed as the number of Band D equivalent properties is 240,051.
- The Parish Precepts figure is shown rounded to the nearest £.
- The 2012/13 Police and Fire and Rescue authority council taxes are indicative only. (See 3.3.2 above)**

4. Corporate Considerations

4.1 Consultation and Engagement

- The setting of council taxes is the final step in a budget setting process which has been underway for a number of months. Leeds City Council's budget proposals, on which the council tax recommendations in this report are based, have been the subject of extensive consultations as set out in Section 3 of the Revenue Budget and Council Tax 2012/13 report referred to previously.

4.2 Equality and Diversity/Cohesion and Integration

- 4.2.1 The Council is fully committed to assessing and understanding the impact of its decisions on equality and diversity issues. In order to achieve this, the Council has an agreed process in place and has particularly promoted the importance of the process when taking forward key policy or budgetary changes.
- 4.2.2 A specific Equality Impact Assessment of the budget at a strategic level has been carried out and this is attached to the Revenue Budget and Council Tax 2012/13 report included in the pack of papers available at this meeting. Separate equality impact assessments have been undertaken in respect to specific actions included in the budget where appropriate and a summary of the position is also included.
- 4.2.3 A view from colleagues in Legal Services has been sought on the process adopted for equality impact assessing the budget and the associated decisions. Their considered view is that the process developed is robust and evidences that 'due regard' has been given to equality related issues.

4.3 Council policies and City Priorities

- 4.3.1 The council tax recommendations detailed in this report have been developed to ensure that appropriate financial resources are provided to support Council policies and city priorities during 2012/13 as set out in the Revenue Budget and Council Tax 2012/13 report already referred to.

4.4 Resources and value for money

- 4.4.1 This is a financial report and the financial implications are outlined in main body of the report and set out in detail in the Revenue Budget and Council Tax 2012/13 report.

4.5 Legal Implications, Access to Information and Call In

- 4.5.1 In accordance with the Council's Budget and Policy Framework decisions as to the Council's budget and council tax are reserved to Council. Agreement of the recommendations contained in this report implies the Council's agreement to the actions necessary to deliver the budget described in the Revenue Budget and Council Tax 2012/13 report.

4.6 Risk Management

- 4.6.1 A full assessment of budget risks both at directorate level and corporately has been made and is explained Section 8.3 of the Revenue Budget and Council Tax 2012/13 report.

5. Recommendations

5.1. That it be noted that at the meeting on 18th January 2012, Council agreed the following amounts for the year 2012/13, in accordance with regulations made under Sections 31B(3) and 34(4) of the Local Government Finance Act 1992:-

a) 240,051 being the amount calculated by the Council, in accordance with Regulation 3 of the Local Authorities (Calculation of Council Tax Base) Regulations 1992 (as amended) as its council tax base for the year.

b)

PARISH	TAX BASE
Aberford and District	785
Allerton Bywater	1,382
Alwoodley	3,696
Arthington	294
Austhorpe	26
Bardsey cum Rigton	1,173
Barwick in Elmet and Scholes	2,046
Boston Spa	1,865
Bramham cum Oglethorpe	732
Bramhope and Carlton	1,805
Clifford	751
Collingham with Linton	1,672
Drighlington	1,912
Gildersome	1,971
Great and Little Preston	494
Harewood	1,806
Horsforth	7,006
East Keswick	586
Kippax	3,090
Ledsham	97
Ledston	164
Micklefield	565
Morley	9,911
Otley	4,973
Pool in Wharfedale	977
Scarcroft	679
Shadwell	962
Swillington	1,077
Thorner	765
Thorp Arch	356
Walton	123
Wetherby	4,639
Wothersome	9

being the amounts calculated by the Council in accordance with Regulation 6 of the Regulations, as the amounts of its Council Tax base for the year for dwellings in those parts of its area to which one or more special items relate.

5.2 That the following amounts be now calculated by the Council for the year 2012/13 in accordance with Sections 31A to 36 of the Local Government Finance Act 1992:-

- a) **£1,992,660,642.40** being the aggregate of the amounts which the Council estimates for the items set out in Section 31A(2)(a) to (f) of the Act.
- b) **£1,721,533,274.00** being the aggregate of the amounts which the Council estimates for the items set out in Section 31A(3)(a) to (d) of the Act.
- c) **£271,127,368.40** being the amount by which the aggregate at 5.2(a) above exceeds the aggregate at 5.2(b) above, calculated by the Council, in accordance with Section 31A(4) of the Act, as its **council tax requirement** for the year.
- d) **£1,129.457359** being the amount at 5.2(c) above, divided by the amount at 5.1(a) above, calculated by the Council, in accordance with Section 31B(1) of the Act, as **the basic amount of its council tax for the year**.
- e) **£1,432,642.40** being the aggregate amount of all special items referred to in Section 34(1) of the Act.
- f) **£1,123.49** being the amount at 5.2(d) above, less the result given by dividing the amount at 5.2(e) above by the amount at 5.1(a) above, calculated by the Council, in accordance with Section 34(2) of the Act, as the **basic amount of its council tax for the year for dwellings in those parts of its area to which no special item relates**.

g)

Parish	Band D £ p
Aberford and District	1,137.50
Allerton Bywater	1,143.75
Alwoodley	1,133.43
Arthington	1,130.29
Bardsey cum Rigton	1,149.07
Barwick in Elmet and Scholes	1,142.55
Boston Spa	1,143.87
Bramham cum Oglethorpe	1,150.81
Bramhope and Carlton	1,153.96
Clifford	1,151.45
Collingham with Linton	1,154.29
Drighlington	1,135.00
Gildersome	1,134.14
Great and Little Preston	1,140.70
Harewood	1,124.04
Horsforth	1,138.33
East Keswick	1,151.65
Kippax	1,138.13
Ledsham	1,149.78
Ledston	1,143.00
Micklefield	1,195.92
Morley	1,141.16
Otley	1,179.08
Pool in Wharfedale	1,162.43
Scarcroft	1,147.05
Shadwell	1,154.68
Swillington	1,147.61
Thorner	1,158.78
Thorp Arch	1,148.77
Walton	1,164.14
Wetherby	1,173.71

being the amounts given by adding to the amount at 5.2(f) above the amounts of the special item or items relating to dwellings in those parts of the Council's area mentioned above divided in each case by the amount at 5.1(b) above, calculated by the Council, in accordance with Section 34(3) of the Act, as the basic amounts of its Council Tax for the year for dwellings in those parts of its area to which one or more special items relate.

h)

	Band A £ p	Band B £ p	Band C £ p	Band D £ p	Band E £ p	Band F £ p	Band G £ p	Band H £ p
LEEDS EXCEPT PARTS BELOW:	748.99	873.82	998.66	1,123.49	1,373.15	1,622.82	1,872.48	2,246.98
Parish of:								
Aberford and District	758.33	884.72	1,011.11	1,137.50	1,390.28	1,643.06	1,895.83	2,275.00
Allerton Bywater	762.50	889.58	1,016.67	1,143.75	1,397.92	1,652.08	1,906.25	2,287.50
Alwoodley	755.62	881.56	1,007.49	1,133.43	1,385.30	1,637.18	1,889.05	2,266.86
Arthington	753.53	879.11	1,004.70	1,130.29	1,381.47	1,632.64	1,883.82	2,260.58
Bardsey cum Rigton	766.05	893.72	1,021.40	1,149.07	1,404.42	1,659.77	1,915.12	2,298.14
Barwick in Elmet and Scholes	761.70	888.65	1,015.60	1,142.55	1,396.45	1,650.35	1,904.25	2,285.10
Boston Spa	762.58	889.68	1,016.77	1,143.87	1,398.06	1,652.26	1,906.45	2,287.74
Bramham cum Oglethorpe	767.21	895.07	1,022.94	1,150.81	1,406.55	1,662.28	1,918.02	2,301.62
Bramhope and Carlton	769.31	897.52	1,025.74	1,153.96	1,410.40	1,666.83	1,923.27	2,307.92
Clifford	767.63	895.57	1,023.51	1,151.45	1,407.33	1,663.21	1,919.08	2,302.90
Collingham with Linton	769.53	897.78	1,026.04	1,154.29	1,410.80	1,667.31	1,923.82	2,308.58
Drighlington	756.67	882.78	1,008.89	1,135.00	1,387.22	1,639.44	1,891.67	2,270.00
Gildersome	756.09	882.11	1,008.12	1,134.14	1,386.17	1,638.20	1,890.23	2,268.28
Great and Little Preston	760.47	887.21	1,013.96	1,140.70	1,394.19	1,647.68	1,901.17	2,281.40
Harewood	749.36	874.25	999.15	1,124.04	1,373.83	1,623.61	1,873.40	2,248.08
Horsforth	758.89	885.37	1,011.85	1,138.33	1,391.29	1,644.25	1,897.22	2,276.66
East Keswick	767.77	895.73	1,023.69	1,151.65	1,407.57	1,663.49	1,919.42	2,303.30
Kippax	758.75	885.21	1,011.67	1,138.13	1,391.05	1,643.97	1,896.88	2,276.26
Ledsham	766.52	894.27	1,022.03	1,149.78	1,405.29	1,660.79	1,916.30	2,299.56
Ledston	762.00	889.00	1,016.00	1,143.00	1,397.00	1,651.00	1,905.00	2,286.00
Micklefield	797.28	930.16	1,063.04	1,195.92	1,461.68	1,727.44	1,993.20	2,391.84
Morley	760.77	887.57	1,014.36	1,141.16	1,394.75	1,648.34	1,901.93	2,282.32
Otley	786.05	917.06	1,048.07	1,179.08	1,441.10	1,703.12	1,965.13	2,358.16
Pool in Wharfedale	774.95	904.11	1,033.27	1,162.43	1,420.75	1,679.07	1,937.38	2,324.86
Scarcroft	764.70	892.15	1,019.60	1,147.05	1,401.95	1,656.85	1,911.75	2,294.10
Shadwell	769.79	898.08	1,026.38	1,154.68	1,411.28	1,667.87	1,924.47	2,309.36
Swillington	765.07	892.59	1,020.10	1,147.61	1,402.63	1,657.66	1,912.68	2,295.22
Thorner	772.52	901.27	1,030.03	1,158.78	1,416.29	1,673.79	1,931.30	2,317.56
Thorp Arch	765.85	893.49	1,021.13	1,148.77	1,404.05	1,659.33	1,914.62	2,297.54
Walton	776.09	905.44	1,034.79	1,164.14	1,422.84	1,681.54	1,940.23	2,328.28
Wetherby	782.47	912.89	1,043.30	1,173.71	1,434.53	1,695.36	1,956.18	2,347.42

being the amounts given by multiplying the amounts at 5.2(f) and 5.2(g) above by the number which, in the proportion set out in Section 5(1) of the Act, is applicable to dwellings listed in a particular valuation band divided by the number which in that proportion is applicable to dwellings listed in Valuation Band D, calculated by the Council, in accordance with Section 36(1) of the Act, as the amounts to be taken into account for the year in respect of categories of dwellings listed in different valuation bands.

- 5.3 That it be noted for the year 2012/13 that the West Yorkshire Police Authority and the West Yorkshire Fire & Rescue Authority **are expected** to issue the following precepts to the Council in accordance with Section 40 of the Local Government Finance Act 1992, for each of the categories of dwellings shown below. **The actual precept amounts are not available at the time of writing, so the figures shown are indicative only and assume no change from 2011/12. The final figures will be set out in the Council Summons and/or the Order Paper available at the meeting.**

Precepting Authority	Band A £ p	Band B £ p	Band C £ p	Band D £ p	Band E £ p	Band F £ p	Band G £ p	Band H £ p
West Yorkshire Police Authority	87.0017	101.5020	116.0023	130.5026	159.5032	188.5037	217.5043	261.0052
West Yorkshire Fire and Rescue Authority	34.939570	40.762832	46.586094	52.409355	64.055879	75.702402	87.348926	104.818711

- 5.4 That, having calculated the aggregate in each case of the amounts at 5.2(h) and 5.3 above, the Council, in accordance with Section 30(2) of the Local Government Finance Act 1992, hereby sets the following amounts as the amounts of council tax for the year 2012/13 for each of the categories of dwellings shown below. **As the amounts for the Police Authority and the Fire and Rescue authority are not available at the time of writing, the figures shown below are indicative only. A final version of this table will be available in the Council Summons and/or the Order Paper available at the meeting.**

	Band A £ p	Band B £ p	Band C £ p	Band D £ p	Band E £ p	Band F £ p	Band G £ p	Band H £ p
LEEDS EXCEPT PARTS BELOW:	870.93	1,016.08	1,161.25	1,306.40	1,596.71	1,887.02	2,177.33	2,612.81
Parish of:								
Aberford and District	880.27	1,026.98	1,173.70	1,320.41	1,613.84	1,907.26	2,200.68	2,640.83
Allerton Bywater	884.44	1,031.84	1,179.26	1,326.66	1,621.48	1,916.28	2,211.10	2,653.33
Alwoodley	877.56	1,023.82	1,170.08	1,316.34	1,608.86	1,901.38	2,193.90	2,632.69
Arthington	875.47	1,021.37	1,167.29	1,313.20	1,605.03	1,896.84	2,188.67	2,626.41
Bardsey cum Rigton	887.99	1,035.98	1,183.99	1,331.98	1,627.98	1,923.97	2,219.97	2,663.97
Barwick in Elmet and Scholes	883.64	1,030.91	1,178.19	1,325.46	1,620.01	1,914.55	2,209.10	2,650.93
Boston Spa	884.52	1,031.94	1,179.36	1,326.78	1,621.62	1,916.46	2,211.30	2,653.57
Bramham cum Oglethorpe	889.15	1,037.33	1,185.53	1,333.72	1,630.11	1,926.48	2,222.87	2,667.45
Bramhope and Carlton	891.25	1,039.78	1,188.33	1,336.87	1,633.96	1,931.03	2,228.12	2,673.75
Clifford	889.57	1,037.83	1,186.10	1,334.36	1,630.89	1,927.41	2,223.93	2,668.73
Collingham with Linton	891.47	1,040.04	1,188.63	1,337.20	1,634.36	1,931.51	2,228.67	2,674.41
Drighlington	878.61	1,025.04	1,171.48	1,317.91	1,610.78	1,903.64	2,196.52	2,635.83
Gildersome	878.03	1,024.37	1,170.71	1,317.05	1,609.73	1,902.40	2,195.08	2,634.11
Great and Little Preston	882.41	1,029.47	1,176.55	1,323.61	1,617.75	1,911.88	2,206.02	2,647.23
Harewood	871.30	1,016.51	1,161.74	1,306.95	1,597.39	1,887.81	2,178.25	2,613.91
Horsforth	880.83	1,027.63	1,174.44	1,321.24	1,614.85	1,908.45	2,202.07	2,642.49
East Keswick	889.71	1,037.99	1,186.28	1,334.56	1,631.13	1,927.69	2,224.27	2,669.13
Kippax	880.69	1,027.47	1,174.26	1,321.04	1,614.61	1,908.17	2,201.73	2,642.09
Ledsham	888.46	1,036.53	1,184.62	1,332.69	1,628.85	1,924.99	2,221.15	2,665.39
Ledston	883.94	1,031.26	1,178.59	1,325.91	1,620.56	1,915.20	2,209.85	2,651.83
Micklefield	919.22	1,072.42	1,225.63	1,378.83	1,685.24	1,991.64	2,298.05	2,757.67
Morley	882.71	1,029.83	1,176.95	1,324.07	1,618.31	1,912.54	2,206.78	2,648.15
Otley	907.99	1,059.32	1,210.66	1,361.99	1,664.66	1,967.32	2,269.98	2,723.99
Pool in Wharfedale	896.89	1,046.37	1,195.86	1,345.34	1,644.31	1,943.27	2,242.23	2,690.69
Scarcroft	886.64	1,034.41	1,182.19	1,329.96	1,625.51	1,921.05	2,216.60	2,659.93
Shadwell	891.73	1,040.34	1,188.97	1,337.59	1,634.84	1,932.07	2,229.32	2,675.19
Swillington	887.01	1,034.85	1,182.69	1,330.52	1,626.19	1,921.86	2,217.53	2,661.05
Thorner	894.46	1,043.53	1,192.62	1,341.69	1,639.85	1,937.99	2,236.15	2,683.39
Thorp Arch	887.79	1,035.75	1,183.72	1,331.68	1,627.61	1,923.53	2,219.47	2,663.37
Walton	898.03	1,047.70	1,197.38	1,347.05	1,646.40	1,945.74	2,245.08	2,694.11
Wetherby	904.41	1,055.15	1,205.89	1,356.62	1,658.09	1,959.56	2,261.03	2,713.25

- 5.5 That, in accordance with the principles determined by the Secretary of State and set out in the Referendums Relating to Council Tax Increases (Principles) (England) Report 2012-13, it be determined that Leeds City Council's relevant basic amount of council tax for the year 2012/13 is not excessive.

- 5.6 That the schedule of instalments for 2012/13 for payments to the principal authorities out of the Collection Fund be determined as set out in Appendix II of this report.

6. Background documents

- 6.1 Local Government Finance Acts 1988 and 1992.
Localism Act 2011
Referendums Relating to Council Tax Increases (Principles) (England) Report 2012-13
2012/13 Local Government Finance Settlement Information, DCLG, December 2011 and January 2012.
Leeds City Council Budget and Council Tax Report 2012/13.
West Yorkshire Police and West Yorkshire Fire & Rescue Authority precepts for 2012/13.

APPENDIX I

PARISH PRECEPTS & COUNCIL TAX BAND D LEVIES 2012/13

Parish	2011/2012		2012/2013	
	Parish Precept	Parish Band D Council Tax	Parish Precept	Parish Band D Council Tax
	£	£ p	£	£ p
Aberford and District	9,000.00	11.44	11,000.00	14.01
Allerton Bywater	27,000.00	19.64	28,000.00	20.26
Alwoodley	36,720.00	9.91	36,720.00	9.94
Arthington	2,000.00	6.80	2,000.00	6.80
Austhorpe		0.00	0.00	0.00
Bardsey cum Rigton	28,500.00	24.26	30,000.00	25.58
Barwick in Elmet and Scholes	39,000.00	19.15	39,000.00	19.06
Boston Spa	35,000.00	18.76	38,000.00	20.38
Bramham cum Oglethorpe	20,000.00	27.21	20,000.00	27.32
Bramhope and Carlton	65,000.00	35.83	55,000.00	30.47
Clifford	21,000.00	27.89	21,000.00	27.96
Collingham with Linton	51,500.00	31.42	51,500.00	30.80
Drighlington	22,000.00	11.48	22,000.00	11.51
Gildersome	21,000.00	10.64	21,000.00	10.65
Great and Little Preston	8,500.00	17.07	8,500.00	17.21
Harewood	1,000.00	0.55	1,000.00	0.55
Horsforth	102,002.00	14.55	104,000.00	14.84
East Keswick	15,500.00	26.32	16,500.00	28.16
Kippax	45,250.00	14.59	45,250.00	14.64
Ledsham	2,550.00	26.56	2,550.00	26.29
Ledston	3,200.00	19.16	3,200.00	19.51
Micklefield	40,925.00	72.69	40,925.00	72.43
Morley	175,083.00	17.64	175,083.00	17.67
Otley	299,950.00	60.63	276,425.00	55.59
Pool in Wharfedale	33,777.00	34.71	38,046.00	38.94
Scarcroft	11,000.00	16.32	16,000.00	23.56
Shadwell	33,000.00	34.38	30,000.00	31.19
Swillington	25,470.00	23.94	25,979.40	24.12
Thorner	27,000.00	35.67	27,000.00	35.29
Thorp Arch	8,460.00	23.97	9,000.00	25.28
Walton	4,500.00	37.50	5,000.00	40.65
Wetherby	232,964.00	50.34	232,964.00	50.22
Wothersome	0.00	0.00	0.00	0.00
TOTAL	1,447,851.00		1,432,642.40	

APPENDIX II

LEEDS COLLECTION FUND

SCHEDULE OF INSTALMENTS OF PAYMENTS OR TRANSFERS TO PRINCIPAL AUTHORITIES 2012/13

16th April 2012	Transfer to Leeds City Council Payment to West Yorkshire Police Authority Payment to West Yorkshire Fire & Rescue Authority
15th May 2012	Transfer to Leeds City Council Payment to West Yorkshire Police Authority Payment to West Yorkshire Fire & Rescue Authority
15th June 2012	Transfer to Leeds City Council Payment to West Yorkshire Police Authority Payment to West Yorkshire Fire & Rescue Authority
16th July 2012	Transfer to Leeds City Council Payment to West Yorkshire Police Authority Payment to West Yorkshire Fire & Rescue Authority
15th August 2012	Transfer to Leeds City Council Payment to West Yorkshire Police Authority Payment to West Yorkshire Fire & Rescue Authority
17th September 2012	Transfer to Leeds City Council Payment to West Yorkshire Police Authority Payment to West Yorkshire Fire & Rescue Authority
15th October 2012	Transfer to Leeds City Council Payment to West Yorkshire Police Authority Payment to West Yorkshire Fire & Rescue Authority
15th November 2012	Transfer to Leeds City Council Payment to West Yorkshire Police Authority Payment to West Yorkshire Fire & Rescue Authority
17th December 2012	Transfer to Leeds City Council Payment to West Yorkshire Police Authority Payment to West Yorkshire Fire & Rescue Authority
15th January 2013	Transfer to Leeds City Council Payment to West Yorkshire Police Authority Payment to West Yorkshire Fire & Rescue Authority
15th February 2013	Transfer to Leeds City Council Payment to West Yorkshire Police Authority Payment to West Yorkshire Fire & Rescue Authority
15th March 2013	Transfer to Leeds City Council Payment to West Yorkshire Police Authority Payment to West Yorkshire Fire & Rescue Authority

The amount of each instalment will be the amount of the billing authority's undischarged liability to each principal authority, divided by the number of instalments remaining to be paid or transferred.

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Report of Director of Resources

Report to Executive Board

Date: 10th February 2012

Subject: Capital Programme Update 2011-2014

Are specific electoral Wards affected?	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No
If relevant, name(s) of Ward(s):		
Are there implications for equality and diversity and cohesion and integration?	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No
Is the decision eligible for Call-In? Except 6.1 (a) to (d)	<input checked="" type="checkbox"/> Yes	<input type="checkbox"/> No
Does the report contain confidential or exempt information?	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No
If relevant, Access to Information Procedure Rule number:		
Appendix number:		

Summary of main issues

1. This report sets out the updated capital programme for 2011-2014 and includes an updated forecast of resources available over that period. The Council's own resources continue to be constrained by the budget reductions implemented nationally. Capital programme schemes which are funded by external sources can continue as planned.
2. The attached capital programme is structured differently to previous years and now shows schemes under capital objective headings.
3. The revenue budget for 2012/13 sets a limit on the increase in debt costs from 2011/12 at £4.6m. Within this, interest rate increases for existing debt need to be reflected as well as new borrowing to fund the capital programme.
4. In order to keep the programme at an acceptable level of overprogramming, it has not been possible to make provision for all existing schemes and schemes which cannot proceed at present are contained within the reserved capital programme. Some schemes have been given an Amber status and require an updated business case or funding confirmation to enable them to proceed.
5. Overall, the council is seeking to deliver a total of £565.1m general fund capital investment together with £245.0m in the HRA over the period to March 2015. Careful monitoring and control throughout the year will be required to manage the programme within resources available given the constraints upon the council's resources.

Recommendations

6. Executive Board is asked to recommend to the Council:
 - a) that the attached capital programme be approved;
 - b) that the Executive Board be authorised to approve in year amendments to the capital programme including transfers from and to the reserved programme in accordance with Financial Procedure Rules; and
 - c) that the proposed MRP policies for 2012/13 as set out in 3.7 and explained in Appendix E be approved.
 - d) That the updated capital approval delegations in Financial Procedure Rules, shown in Appendix F be approved.
7. Executive Board are asked to agree:
 - a) That the list of land and property sites shown in Appendix D will be disposed of to generate capital receipts for use in accordance with the MRP policy; and
 - b) That the Director of Resources will manage, monitor and control scheme progress and commitments to ensure that the programme is affordable

1 Purpose of this report

- 1.1 This report sets out the updated draft capital programme for 2011/2014 and includes details of forecast resources for that period.
- 1.2 In accordance with the Council's Budget and Policy Framework, decisions as to the Council's capital programme are reserved to Council. In addition, statutory guidance requires that policies on Minimum Revenue Provision (see 3.7) are approved by Council. As such, the recommendations at 6.1 (a to d) are not subject to call in.

2 Background information

- 2.1 In preparing the capital programme update, a review of the phasing of expenditure on existing capital schemes has been undertaken together with an up to date projection of capital resources. Where appropriate, cost estimates have been revised.
- 2.2 This update of the capital programme has been prepared in the context of the overall resources available to the Council. The Comprehensive Spending Review in October 2010 announced reductions in public sector funding for the period to 2014/15. This capital programme covers the same period and is therefore constrained by these funding reductions. Within this framework, it is imperative that only priority capital schemes are progressed.

3 Main issues

3.1 Structure of the Capital Programme

- 3.1.1 In previous years the Council's capital programme has been set out by directorate/service. A revised format has now been introduced which categorises our expenditure plans under 5 investment objectives and these are listed below:
The capital objectives are:
 - Improving our assets
 - Investing in major infrastructure
 - Supporting service provision
 - Investing in new technology
 - Supporting the Leeds economy
- 3.1.2 In addition, a further category will be included called Central and Operational Expenditure which will include corporately controlled provisions such schemes as capital contingency and capital expenditure from revenue. Below these objectives a number of sub-categories have been established for the grouping of schemes and

all schemes within the capital programme have been allocated to a relevant category.

- 3.1.3 In terms of accountability for capital schemes, monitoring of the programme throughout the year will continue to be done at service level.
- 3.1.4 In order to determine priorities within and across the capital objectives, criteria has been developed which will be used to create an evaluation matrix. This criteria is summarised in the table below:

Objective	Evaluation Criteria
Improving our assets	Health and safety requirements Release of assets Extending the life of assets Revenue cost savings Client groups and asset location
Investing in new technology	Statutory or other inspection requirement Generates revenue savings Aids service delivery with partners Client groups the development supports
Investing in major infrastructure	Consistent with the Leeds Investment Plan Levers in external funding Regeneration/reduces congestion, journey times
Supporting service provision	Consistent with priorities in the business plan Supports service delivery with partners Avoids future costs or saves revenue costs New service or existing
Supporting the Leeds economy	Generates or protects jobs in the city Attracts new businesses to the city Levers in external capital funding Supports SMEs

3.2 Capital Programme Update 2011/12

- 3.2.1 The latest forecast expenditure for 2011/12 is £268.4m with resources of £259.4m. The general fund programmes reflects overprogramming of £9.0m and the HRA programme is showing a balanced position.

3.3 Capital Resources 2012/13 onwards

- 3.3.1 Resources of £550.8m have been identified to fund the City Council's capital programme from 2012/13 to 2014/15. These are summarised in **Appendix A**, divided into specific resources and corporate resources.
- 3.3.2 **Specific Resources** – Specific capital resources total £371.1m over this period and represent funding which has been secured for specific schemes. This could be in the form of government grants such as schools devolved formula capital and section 31 transport grant, or in the form of contributions from external bodies including the Heritage Lottery Fund and private developers. Also included are the specific HRA resources supporting HRA expenditure under the self financing

regime. As in previous years, schemes proposed by private sector developers which are supported by agreements under section 278 of the Highways Act are currently funded through the council's own corporate resources. Contributions from these agreements totalling £10.2m over the period are used to support the council's revenue budget.

- 3.3.3 **Corporate Resources** – Corporate Resources over the period total £179.7m. These represent resources which the Council has more freedom to allocate to its own policy priorities. The main sources are the single capital pot, capital receipts and borrowing. From 2010/11, a change in the way capital receipts are used mean that fewer receipts will be available to fund capital expenditure. In financing the overall capital programme, the Director of Resources will use the optimum mix of funding sources to achieve the best financial position for the Council.
- 3.3.4 In terms of forecast capital receipts for the period, a list of land and property sites for disposal during the period is included in **Appendix D**. Proceeds from these sites are assumed to fund either:
- the liabilities in the revenue budget arising from PFI schemes and finance leases or
 - existing capital programme expenditure.
- 3.3.5 Executive Board in October 2012 approved the introduction of a capital receipts incentive scheme with effect from April 2012. For eligible sites that have come forward for inclusion on the capital receipts list since October, a share of the receipt when achieved will be available to the relevant ward.
- 3.3.6 Government support announced in December 2011 is currently forecast at £43.1m for 2012/13. Government departments have clear expectations about how most of this should be spent, the Council's current policy is to passport government support to the relevant directorate. Details of the government support for 2012/13 is shown at **Appendix B**.
- 3.3.7 Total capital resources assumed are detailed in **Appendix A** and are summarised below:

	2011/12 £m	2012/13 £m	2013/14 £m	2014/15 £m	Total £m
Specific resources	147.794	155.370	122.538	93.188	518.890
Corporate resources	111.577	112.187	35.600	31.877	291.241
Total Resources	259.371	267.557	158.138	125.065	810.131

3.4 Proposed Capital Programme 2012/13 onwards

- 3.4.1 As set out above, the capital resources available for the capital programme are constrained by the level of external grants and contributions available and by the debt budget provided for in the revenue budget.

- 3.4.2 As set out in 3.1.4, in order to ensure the Council's resources are allocated to the highest priority schemes, schemes for 2013/14 onwards will be subject to the new evaluation criteria and any proposed changes to the capital programme following this will be reported to Executive Board during 2012/13.
- 3.4.3 Continuing with current arrangements, schemes within the programme are classified as 'Green' (can be progressed), 'Amber' (requiring an up to date business case) and 'Red' (reserved - not funded). As time has progressed, the reserved (Red) programme has become outdated. A review of the reserved programme has been undertaken and a number of schemes have been removed. A list of additions to and deletions from the programme (including the reserved programme) is included in **Appendix C**.
- 3.4.4 A summary of the forecast capital programme by capital objective is set out below and the updated capital programme is attached.

	2011/12	2012/13	2013/14	2014/15	Total
	£m	£m	£m	£m	£m
Improving our assets	101.250	152.093	97.260	94.502	445.105
Investing in major infrastructure	11.657	17.308	9.022	5.739	43.726
Supporting service provision	101.490	75.454	48.929	16.889	242.762
Investing in new technology	16.008	22.100	7.921	2.481	48.510
Supporting the Leeds economy	33.644	47.338	7.539	13.436	101.957
Central and Operational Expenditure	5.438	13.015	7.091	6.691	32.235
Less reserved expenditure	(1.113)	(13.893)	(9.364)	(17.400)	(41.770)
Over-programming	(9.003)	(45.858)	(10.260)	2.727	(62.394)
Total	259.371	267.557	158.138	125.065	810.131

- 3.4.5 As can be seen from the table above, from 2012/13 to 2014/15 capital investment of £810m is planned which will deliver a number of priorities, some of which are referred to in the paragraphs below:
- 3.4.6 **Improving our Assets** – this programme provides for investment of £7.8m in 2012/13 with a further £5m in 2013/14 to address backlog maintenance on district roads. An additional £5.5m in 2012/13 is provided under the Local Transport Plan for road maintenance. Specific provision has been made for essential structural works required to Parkin Lane Bridge which will ensure the continuation of essential services to the community affected. Improvements totalling £5.6m are being carried out to the Woodhouse Lane multi-storey car park in preparation for the completion of the Arena development.

In respect of Council buildings, £1.7m is provided in 2012/13 with a further £1.5m in each of the following years to address priority condition issues. Provision of £1.3m has been made to relocate council services from the Redhall site to Farnley Hall and for preparation of the outline planning application as the first phase of the Redhall master plan. These costs will be ultimately met from the sale of land at the

Redhall site. Investment of between £56m and £63m per annum is provided for improving Council houses the funding for which is now provided through the Housing Revenue Account self financing arrangements to be introduced in April 2012. This is a £16.3m increase on the resources available for Council House repairs in 2011/12.

In December 2011, the government announced formulaic allocations for schools' Capital Maintenance funding of £8.5m, which is now included in the capital programme. It is intended to use this to address priority 1-3 condition backlog in schools.

In recognition of the increasing problem of addressing derelict and nuisance sites across the city £500k has been provided in the programme over a three year period. Funding of £600k is also included to ensure the Council can fulfil its capital maintenance liabilities in relation to Otley Civic Centre, potentially as part of a wider Heritage Lottery bid.

- 3.4.7 Investing in Major Infrastructure** –Within this capital programme, provision of £1.75m is made towards a total contribution of £10m for the delivery of a Flood Alleviation scheme for the city and a further £13.1m is provided towards the New Generation Transport (NGT) scheme with a further estimated requirement of £7.8m in future years. Both these projects are dependent on government support and funding as well as contributions from external partners and agencies. A decision on NGT is expected in Spring with the outcome on the Flood Alleviation scheme bid expected later in the year. The programme continues to provide for the A65 Quality Bus Initiative which is due to complete in late summer 2012.

In respect of carbon reduction initiatives, the programme provides £1.3m for the Home Insulation programme and £3m for a scheme to introduce Photovoltaic panels on Council buildings.

The Department for Transport recently announced support for the A58M Leeds Inner Ring Road Essential Maintenance Scheme and a total of £25m is now included in the capital programme for this. Funding will be provided through a combination of government grant, Local Transport Plan, council resources and contributions from external third parties. The actual mix of funding will be dependant on the conclusion of negotiations with third parties.

- 3.4.8 Supporting Service Provision** – Under the Government's BSF programme, construction continues in 2012/13, with four schools still to be delivered (Mount St Mary's, Corpus Christi, Leeds East Academy and Farnley Park). Further funding is included in the programme following confirmation of funding to cover VAT liabilities at Mount St Mary's (£2.3m) and Corpus Christi (£2.1m). Demographic growth in Leeds continues to increase demand for reception places in primary schools. Current projections show that up to 300 additional reception places will be needed each year until at least 2014. Additional funding has been included within the capital programme towards delivery of these places through formulaic government funding for Basic Need, including an additional amount of £8.3m allocated in year for 2011/12 and an allocation in 2012/13 of £14.2m.

It is anticipated that this funding will be sufficient to deliver the primary school places required for September 2012 and 2013, however, some schemes are still being developed and so some uncertainty on costs remain. It should be noted also that some solutions to demographic pressures for 2013 could be temporary pending permanent solutions being identified in future.

Further funding of £1.5m is also included towards Basic Need following approval from Schools Forum of a contribution from schools revenue budgets in 2011/12. Government allocations of £1.8m for 2012/13 Schools' Devolved Formula Capital has also been included.

For disabled facilities grants £6.5m each year is provided (partly funded by government) and this supports in the region of 100 grants per year. A further £400k is provided for adaptations to private homes. To support more people to remain independently in their own homes, provision of £1.9m is made to continue to progress the Telecare equipment programme which is anticipated to reach over six thousand homes in total. Provision of £585k has been included to convert Harry Booth House, an Older People's Home, into a 30 bed community integrated care unit and a 10 bed residential care unit. This project is a partnership arrangement with Leeds Community Health Trust.

- 3.4.9 Investing in New Technology** – Two major client management systems are provided for in the programme; a Children's Social Care Management system to support significant practice improvements to enable professionals to fulfil their duties around safeguarding of children and young people and provision for Adult Social Care business system requirements.

The council's business mission critical ICT systems and applications are underpinned by an extensive ICT infrastructure which must be kept 'fit for purpose' and up to date to meet the growing demands of a modern organisation that is highly dependent on its ICT services. In July 2011, Executive Board approved the ICT Essential Services Programme (ESP) as a multi year programme of work dedicated to ensuring this critical infrastructure is refreshed to meet these continual demands. This ICT infrastructure typically comprises data centres, telephony, servers, networks, switches, devices, operating systems, databases, security systems etc. For example, over the next couple of years, significant investment is required to upgrade our data centres to minimise the risk of significant business disruption, replace our very old and outdated analogue telephony equipment with a modern digital system and upgrade the 10 year old enterprise class servers that host many of our largest and most important business applications e.g. financial, housing, benefits, social care systems. Provision continues to be made in the capital programme for this essential work.

Work continues on the replacement of the Council's website and intranet site together with the Electronic Document Records Management System (EDRMS) which will provide electronic storage, sharing and retrieval of documents across the Council and is a key enabler for the Changing the Workplace programme.

In schools, government funding is provided to support the BSF and PFI programmes of school investment.

- 3.4.10 Supporting the Leeds Economy** – Work continues on the 12500 seat Arena with an expected completion of March 2013. Provision of £400k has been included for some essential works to Kirkgate Market. As part of the plan for the future development of Kirkgate Market, £500k per annum is to be hypothecated from Markets revenue income to support development proposals. In 2012/13 part of this will be used to fund a full feasibility study to draw up a plan for the future development of the market.

A new scheme is included in the programme with funding of £15m over the coming three years, to support economic initiatives in the city, including continuing support for the outer areas, innovation and carbon reduction initiatives. From this, £625k will be earmarked to support the Council's commitment to the Trinity development. The Trinity development sees a £450m investment which is due to complete in 2013 and brings 4000 jobs and regeneration to the city centre. As part of the Council's commitment to this overall development, the pedestrianisation of lower Albion Street will proceed to coincide with the completion of the Trinity scheme.

The council in partnership with the Local Enterprise Partnership is delivering an Enterprise Zone in Aire Valley Leeds and £2.5m is provided to support a new spine road in the zone. This will enable public transport to connect to east Leeds and enable local people to access the new jobs. The LEP has agreed that Leeds will use funding raised from increased business rates in the zone to pay the borrowing costs for this investment. The scheme will assist with the delivery of Logic Leeds which is a 49 hectare site with 143,000 m² of development for up to 2,000 jobs.

The programme sees investment in Armley Town Centre and Chapeltown under the Townscape Heritage Initiative (Lottery) funding and an improvement scheme for Tropical World is included, partly funded by an external contribution, which will see improvement to displays and other on site facilities as well as expansion of the shop and café.

3.5 Housing Revenue Account – Self Financing Regime

- 3.5.1 The current HRA system of financing council housing will end in March 2012 and a new system of self financing will be introduced from April 2012. From 2012/13 the council will be able to retain all its rental income in return for a one off settlement of debt. In accordance with the Environment and Neighbourhoods section of the Revenue Report 2012/13 report elsewhere on this agenda, HRA capital expenditure has been set assuming a 6.82% rent increase for 2012/13.

3.6 Economic Impact Analysis

- 3.6.1 In terms of construction jobs alone, the capital investment being made in 2012/13 will support around 3000 jobs in the city. Members will recall that an interim analysis of the economic impact of the capital programme was reported to Executive Board in the capital programme half year update in November 2011. Work has continued on developing the Regional Econometric Model which will enable the evaluation of jobs created and the resulting GVA to be more precise and comprehensive. It is anticipated that this work will be completed by the end of the

financial year so that an updated position can be reported in the first quarter capital programme update report in July/August 2012.

3.7 Capital Strategy

3.7.1 The Capital Finance and Audit Regulations require councils to produce a statement of policy on making Minimum Revenue Provision (MRP). MRP is an annual revenue charge for the repayment of borrowing and other capital financing liabilities. Whilst statutory guidance gives local authorities some discretion about how to calculate 'prudent provision' for MRP, the guidance steers authorities firmly towards a limited choice of options in which the key principles are demonstrating prudence and repaying borrowing over the period in which the capital expenditure provides benefits.

3.7.2 It is proposed that Leeds adopts the following MRP policies for 2012/13:

- MRP for prudential borrowing for 2011/12's capital expenditure will be calculated on an annuity basis over the expected useful life of the asset
- MRP for borrowing to fund capitalized expenditure incurred during 2011/12 will be calculated on an annuity basis using the lifetimes recommended in the government's statutory guidance
- For all other unsupported borrowing to fund the 2011/12 capital programme, MRP will be calculated on an annuity basis over the expected useful life of the asset
- For PFI and finance lease liabilities, a MRP charge will be made to match the value of any liabilities written down during the year which have not been otherwise funded by capital receipts.

3.7.3 In deciding on the application of capital funding it is proposed that:

- Capital receipts are allocated firstly to fund the liabilities to be written down for the year in relation to PFI schemes and finance leases. This will remove the need for MRP charges equal to the value of the capital receipts applied.
- Any remaining capital receipts and any other general capital income will then be allocated to those capital schemes which relate to the shortest lived assets.

The options to be considered in determining the policy are set out in more detail in the MRP policy at **Appendix E**.

3.8 Prudential Indicators

3.8.1 Under the current self regulatory financial framework, CIPFA's prudential code for capital finance¹, each authority is required to set a number of prudential indicators and limits for its capital plans which will include affordability, the impact of capital investment plans on council tax and housing rents, capital expenditure levels, external debt and treasury management indicators. A number of these indicators

relate specifically to treasury management operations and for 2012/13 these are included in the treasury management strategy report elsewhere on the agenda. In relation to capital expenditure, and in accordance with the prudential code, this report indicates future levels of capital expenditure, forecast resources and the resulting borrowing requirement (before providing for the statutory charge to revenue for past capital expenditure, known as minimum revenue provision). Details are set out in **Appendix A**.

- 3.8.2 Any unsupported borrowing carried out must be affordable within the revenue budget (i.e. the cost of debt repayments). For 2012/13, all schemes funded through unsupported borrowing have been provided for in the revenue budget, approval for which is contained within the revenue budget report.

4. Corporate Considerations

4.1 Consultation and Engagement

- 4.1.1 The Council's initial budget proposals, including capital programme, were set out in a report to Executive Board in December 2011. This initial budget proposals report was subsequently considered and reviewed by Scrutiny. One specific comment was made in relation to the capital programme as follows:

- That sufficient capital is provided to support the medium and long term objectives of the customer access strategy and particularly the waste management project.

- 4.1.2 The report was also used for wider consultation with the public through the Leeds internet and in addition a specific meeting was held with the Youth Council. Comments from the Youth Council in relation to capital programme are as follows:

- The Council should be more selective in school refurbishment programmes. Only refurbishing/replacing the parts of buildings where it is strictly necessary
- Areas that were mentioned for spending less or making savings included unnecessary new/replacement equipment in schools and cutting back on road and pavement repairs.

4.2 Equality and Diversity / Cohesion and Integration

- 4.2.1 The capital programme sets out a plan of capital expenditure over future years and further spending decisions are taken, in accordance with capital approval processes, as projects are developed. This is when more detailed information will be available as to where in the city capital spending will be incurred and the impact on services, buildings and people. Service Directorates will include equality considerations as part of the rationale in determining specific projects from capital budgets.

4.3 Council Policies and City Priorities

- 4.3.1 Capital objectives were set out and agreed in the initial budget proposals report considered by Executive Board in December 2011. The capital programme attached to this report, is structured to show schemes under these objectives. Paragraph 3.1.4 of this report sets out the criteria that will be used to prioritise schemes further within and across these objectives.

4.4 Resources and Value for Money -

- 4.4.1 The resource implications of this report are detailed in section 3 above. For the capital programme to be sustainable, the Director of Resources must be satisfied that spend in each year of the programme can be afforded. A level of overprogramming is suitable for the capital programme to take account of the nature of capital schemes where timing is not always easy to predict.
- 4.4.2 The overprogramming over the life of the capital programme stands at £62.4m which is higher than in previous years. This all relates to general fund services and represents 9.9% of programmed expenditure, the HRA forecasts a balanced position.
- 4.4.3 In order to ensure that schemes meet Council priorities and are value for money, the Director of Resources will put processes in place to ensure;
- the introduction of new schemes into the capital programme will only take place after completion and approval of a full business case and identification of the required resources;
 - promotion of best practice in capital planning and estimating to ensure that scheme estimates and programmes are realistic;
 - the use of unsupported borrowing by directorates based on individual business cases and in the context of identifying the revenue resources to meet the borrowing costs.

4.5 Legal Implications, Access to Information and Call in

- 4.5.1 In accordance with the Council's Budget and Policy Framework, decisions as to the Council's capital programme are reserved to Council. In addition, statutory guidance requires that policies on Minimum Revenue Provision (see 3.7) are approved by Council. As such, the recommendations at 6.1 (a to d) are not subject to call in.
- 4.5.2 In accordance with the Budget and Policy Framework Rules, the Executive Board is required to make proposals to Council regarding the degree of in year changes which may be undertaken by the Executive. These are set out in Financial Procedure Rulesⁱⁱ. These rules have been recently reviewed, changes are shown in **Appendix F** and are summarised as follows:
- In order to be clear who is taking decisions on capital schemes, the delegation to the Director of Resources to make Authority to Spend decisions up to £500k

has been extended to all Directors. Directors are required to seek funding approval on schemes from the Director of Resources prior to approving Authority to Spend.

- The delegation to the Director of Resources to inject schemes into the capital programme has been increased from £100k to £250k. Where schemes are funded from borrowing and relate to vehicle and equipment replacement, demolition of property, asbestos removal and other health and safety works, energy efficiency projects (where capital investment is funded by savings on energy costs) or any other spend to save/operate where a business case has been approved, the delegation to the Director of Resources has been increased to £500k. This is to ensure that where proposals are funded, operational arrangements are not delayed.
- The limit of £100k on the delegation to Directors to inject schemes to the capital programme that are fully funded by external 'unringfenced' grant has been removed. Where external funding is secured and can only be used for one specific purpose full delegation to inject the scheme to the capital programme is now given to Directors.
- As the process for carrying out pre-tender checks is now well established in directorates, full delegation is now given to Directors to give Authority to Tender on capital schemes whereas previously a limit of £500k applied.

4.6 Risk Management

4.6.1 One of the main risks in developing and managing the capital programme is that insufficient resources are available to fund the programme. A number of measures are in place to ensure that this risk can be managed effectively:

- monthly updates of capital receipt forecasts prepared, using a risk based approach, by the Director of City Development;
- monthly monitoring of overall capital expenditure and resources forecasts alongside actual contractual commitments;
- quarterly monitoring of the council's VAT partial exemption position to ensure that full eligibility to VAT reclaimed can be maintained;
- ensuring written confirmation of external funding is received prior to contractual commitments being entered into;
- provision of a contingency within the capital programme to deal with unforeseen circumstances;
- compliance with both financial procedure rules and contract procedure rules to ensure the Council's position is protected

4.6.2 In the February 2011 capital programme report Members agreed that no further injections can be made to the capital programme without a corresponding reduction or identification of additional resources. In light of the current resources position and the budget challenges ahead it is imperative that this principle is maintained. In addition, further transfers to the reserved programme may need to be considered during the year dependent on the overall resources position.

5 Conclusions

- 5.1 Over the period to 2014/15 the Council is seeking to deliver a total of £810.1m capital investment within the city net of the reserved programme and overprogramming. For the general fund services, current expenditure plans exceed the resources available to deliver these plans by £62.4m. The Housing Revenue Account shows a balanced position. This level of overprogramming is slightly higher than the position at February 2011. The ongoing review of the capital programme throughout the year together with careful monitoring and implementation of the control measures referred to in paragraph 4.6.1 will seek to reduce this. However, the council will continue to seek to maximise the external funding sources and to deliver capital receipts to ensure the programme can be delivered.
- 5.2 The Director of Resources will continue to work with service directors to ensure that capital schemes are properly developed and that a business case process is operated to demonstrate investment is aligned to capital objectives, meets the needs of the public and will deliver best value.
- 5.3 In managing the overall funding for the programme particular emphasis is placed on ensuring that contractual commitments are only made when there is reasonable certainty that the appropriate resources are available. The Director of Resources will co-ordinate scheme reviews and the approval of schemes to ensure that they are brought forward in a timely way and are affordable. Update reports on the overall capital programme will be reported to Executive Board 3 times each year.

6 Recommendations

- 6.1 Executive Board is asked to recommend to the Council:
- a) that the attached capital programme be approved;
 - b) that the Executive Board be authorised to approve in year amendments to the capital programme including transfers from and to the reserved programme in accordance with Financial Procedure Rules; and
 - c) that the proposed MRP policies for 2012/13 as set out in 3.7 and explained in Appendix E be approved.
 - d) That the updated capital approval delegations in Financial procedure Rules, shown in Appendix F be approved;
- 6.2 Executive Board are asked to agree:
- a) That the list of land and property sites shown in Appendix D will be disposed of to generate capital receipts for use in accordance with the MRP policy; and
 - b) That the Director of Resources will manage, monitor and control scheme progress and commitments to ensure that the programme is affordable.

Appendices

A – Capital Programme Funding Statement

B – Government Funding Allocations

C – List of additions and deletions to the programme since February 2011

D – List of sites to be disposed of over the programming period

E – Minimum Revenue Provision Policy

F – Revised Capital Approvals Delegations

7 Background documents

Capital Programme 2010/11-2014/15 – Executive Board 11th February 2011

Capital Programme Update Report – Executive Board 27th July 2011 and 2nd November 2011

ⁱ CIPFA – The Prudential Code for Capital Finance in Local Authorities (amended 2011)

ⁱⁱ Leeds City Council Constitution – Part 4. Rules of Procedure.

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General Fund Capital Programme Funding Statement 2011/12 to 2014/15

	2011/12 £000	2012/13 £000	2013/14 £000	2014/15 £000	Total £000
GENERAL FUND - COMMITTED					
EXPENDITURE					
IMPROVING OUR ASSETS	41,264.0	21,514.6	627.5	0.0	63,406.1
INVESTING IN MAJOR INFRASTRUCTURE	10,824.1	4,311.4	255.0	0.0	15,390.5
SUPPORTING SERVICE PROVISION	96,207.8	33,292.9	2,575.9	238.5	132,315.1
INVESTING IN NEW TECHNOLOGY	13,765.6	12,284.5	2,721.8	1,281.4	30,053.3
SUPPORTING THE LEEDS ECONOMY	32,804.3	32,478.2	1,328.7	0.0	66,611.2
CENTRAL & OPERATIONAL EXPENDITURE	575.6	250.0	250.0	250.0	1,325.6
TOTAL ESTIMATED SPEND ON COMMITTED SCHEMES	195,441.4	104,131.6	7,758.9	1,769.9	309,101.8
CERTAIN FUNDING					
GRANTS AND CONTRIBUTIONS	9,990.4	2,384.6	42.3	0.0	12,417.3
GOVERNMENT GRANTS	83,195.2	31,793.3	2,396.7	1,281.4	118,666.6
RCCO / RESERVES	1,754.7	30.0	0.0	0.0	1,784.7
BORROWING	68,036.0	54,102.8	3,389.9	0.0	125,528.7
	162,976.3	88,310.7	5,828.9	1,281.4	258,397.3
RESOURCES REQD FOR COMMITTED SCHEMES	32,465.1	15,820.9	1,930.0	488.5	50,704.5
GENERAL FUND - UNCOMMITTED					
EXPENDITURE					
IMPROVING OUR ASSETS	10,125.2	66,368.8	37,409.3	28,700.2	142,603.5
INVESTING IN MAJOR INFRASTRUCTURE	832.8	12,996.9	8,766.7	5,739.1	28,335.5
SUPPORTING SERVICE PROVISION	4,138.2	39,428.7	46,352.6	16,650.5	106,570.0
INVESTING IN NEW TECHNOLOGY	2,242.1	9,815.4	5,199.2	1,200.0	18,456.7
SUPPORTING THE LEEDS ECONOMY	840.0	14,859.9	6,210.6	13,435.6	35,346.1
CENTRAL & OPERATIONAL EXPENDITURE	4,277.9	12,292.5	6,359.5	5,950.0	28,879.9
DEDUCT:					
RESERVE SCHEMES	(1,112.6)	(13,893.2)	(9,363.9)	(17,400.2)	(41,769.9)
TOTAL ESTIMATED SPEND ON UNCOMMITTED SCHEMES	21,343.6	141,869.0	100,934.0	54,275.2	318,421.8
CERTAIN FUNDING (All net of Reserve Schemes)					
GRANTS AND CONTRIBUTIONS	1,183.5	4,850.3	1,466.7	6,263.7	13,764.2
GOVERNMENT GRANTS	1,835.9	48,928.0	58,927.1	19,350.4	129,041.4
RCCO / RESERVES	202.5	143.0	10.6	0.0	356.1
BORROWING	5,989.1	39,516.3	21,473.0	15,478.7	82,457.1
	9,211.0	93,437.6	81,877.4	41,092.8	225,618.8
RESOURCES REQD FOR UNCOMMITTED SCHEMES	12,132.6	48,431.4	19,056.6	13,182.4	92,803.0
UNCERTAIN FUNDING					
CAPITAL RECEIPTS					
General Forecast adjusted for amounts taken to revenue	0.0	159.4	10,651.1	4,398.3	15,208.9
CAPITAL RECEIPTS	0.0	159.4	10,651.1	4,398.3	15,208.9
BORROWING					
Borrowing Requirement	35,594.8	18,235.0	75.0	12,000.0	65,904.8
ADDITIONAL BORROWING	35,594.8	18,235.0	75.0	12,000.0	65,904.8
TOTAL UNCERTAIN FUNDING AVAILABLE	35,594.8	18,394.4	10,726.1	16,398.3	81,113.7
RESOURCES ALREADY USED TO BALANCE THE PROGRAMME	32,465.1	15,820.9	1,930.0	488.5	50,704.5
BALANCE OF RESOURCES AVAILABLE FOR UNCOMMITTED SCHEMES	3,129.7	2,573.5	8,796.1	15,909.8	30,409.2
OVER PROGRAMMING (Net of Reserve Prog)	(9,002.9)	(45,857.9)	(10,260.5)	2,727.4	(62,393.8)

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HRA General Fund Capital Programme Funding Statement 2011/12 to 2014/15

HRA COMMITTED AND UNCOMMITTED	2011/12 £000	2012/13 £000	2013/14 £000	2014/15 £000	Total £000
Expenditure					
HRA	2,950.3	9,024.5	6,343.0	12,725.5	31,043.3
ALMOs					
Belle Isle	1,854.4	1,774.9	1,636.7	1,674.0	6,940.0
East North East	17,847.3	16,000.7	17,458.7	17,855.8	69,162.5
South South East	12,572.5	13,387.3	12,548.4	12,833.9	51,342.1
West North West	16,364.2	27,226.0	21,718.0	21,203.8	86,512.0
	51,588.7	67,413.4	59,704.8	66,293.0	244,999.9
Over programming	0.0	0.0	0.0	0.0	0.0
Capital Expenditure to be financed	51,588.7	67,413.4	59,704.8	66,293.0	244,999.9
Financed By:					
Certain Funding					
MRA /Govt Grants	36,803.2	0.0	0.0	0.0	36,803.2
MRA carry forward To/From Reserve)	(3,000.0)	3,000.0	0.0	0.0	0.0
HRA self financing resources	0.0	53,075.3	54,558.3	55,799.4	163,433.0
Borrowing	1,715.0	0.0	0.0	0.0	1,715.0
Other grants & contributions	1,098.4	665.5	166.6	0.0	1,930.5
Revenue/ Reserves	14,972.1	9,389.9	819.2	0.0	25,181.2
subtotal	51,588.7	66,130.7	55,544.1	55,799.4	229,062.9
Uncertain Funding					
HRA Reform Surplus - For aspirational	0.0	1,282.7	4,160.7	10,493.6	15,937.0
subtotal	0.0	1,282.7	4,160.7	10,493.6	15,937.0
Total Funding	51,588.7	67,413.4	59,704.8	66,293.0	244,999.9

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Appendix B

Capital Programme 2012/13 - Allocations of Government Support

	Grant /SCE©		Total
	SCP	Ringfenced	
	£000	£000	£000
Childrens Services			
Education - Basic Need			
Local Authority for all schools	14,200		14,200
Capital Maintenance			
Local Authority maintained schools (incl Sure Start)	8,457		8,457
LCVAP for VA schools		2,088	2,088
Devolved Formula Capital for Maintained schools			
Local Authority maintained schools		1,806	1,806
Voluntary Aided schools		420	420
Environment & Neighbourhoods			
Disabled Facilities Grant - (TBC)		2,570	2,570
City Development			
Highways Maintenance	7,702		7,702
Integrated Transport - Non-Ringfenced	4,040		4,040
PRN Bridges / structures - Non-Ringfenced			
Adult Services			
Mental Health			
Adult Social Care IT (Infrastructure)			
Adults Social Care (single pot)	1,822		1,822
Total Government Resources	36,221	6,884	43,105

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Scheme reductions over £100K since Capital Programme February 2011

Scheme Number	Scheme Title	£000's	Funding Source
Strategic Accounts			
16497/000/000	General Capitalisation 2013/14	-2000.0	Reduction in provision for future years
16498/000/000	General Capitalisation 2014/15	-2000.0	Reduction in provision for future years
Other Education			
13624/000/000	Sharp Lane Primary	-200.0	Section 106
16045/000/000	West Leeds CLC Extension	-347.6	Scheme aborted - funding removed from the Capital Programme.
City Development			
Highways			
Various Schemes	Various schemes within Highways	-329.0	Reduction of S278
Various Schemes	Various schemes within Highways	-178.5	Reduction of S106
Recreation			
12028/000/000	Neck & Arm Vibration Machines	-346.0	To be funded through revenue / borrowing in future
15608/EQP/000	Sport for the Future	-259.0	Scheme Reduced - grant no longer available
Environment & Neighbourhoods			
HRA			
15443/000/000	Garnets Regeneration A&D Ph1	-1300.0	Reduction in grant to deliver smaller schemes.
Childrens Services			
Youth Justice			
15629/000/000	Eastmoor Secure Unit	-17592.6	Original scheme removed - new business case to be prepared for future inclusion in prog.
Central & Corporate Functions			
IT			
16273/ICT/000	ICT Equipment 2011/12	-612.5	Savings across all sub schemes
99827/000/000	Project Development	-4417.8	no provision for project development after 2012/13
12090/000/000	It Developments Equipment Fund	-2045.0	no provision for project development after 2012/13
Reserved Programme			
14201/BTE/CEP	Core Enabling Projects	(1,103.0)	Borrowing
14201/BTE/CEP	Core Enabling Projects	(847.6)	Borrowing
14201/MAJ/RES	SDF Reserved	(25,731.7)	Borrowing
15963/000/000	Private St Works Reserved	1,100.0	Borrowing
16249/000/000	Aireborough Free Swim Reserved	(460.7)	Borrowing to support Government Grant
16250/000/000	Kirkstall Free Swim Reserved	(261.1)	Borrowing to support Government Grant
14193/000/000	AVEA Clawback	(1,585.2)	No longer required
98040/RES/000	Disabled Facilities Grant - Reserved	(1,500.0)	Sufficient provision in the funded programme
13368/000/000	Area Committee Well Being Reserved	(100.0)	Borrowing
14054/000/000	Gipton Homebuy	(254.1)	No longer required - Borrowing
16251/000/000	EASEL Ph1 Acquisition (Reserved)	(308.9)	No longer required - borrowing
15620/000/000	Demolitions & Dilapidations	(168.9)	Borrowing - now funded through other sources

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Schemes Over £100K injected since Capital Programme February 2011

Scheme Number	Scheme Title	£000's	Funding Source
Adult Social Care			
14997/000/000	Learning Disabilities	1332.0	Capital Receipt
16493/000/000	Harry Booth House	585.0	Health Authority funding
99811/000/000	Adaptations to Private Homes	400.0	Annual Programme - borrowing
14997/000/000	Learning Disabilities	175.7	Government Grant
Strategic Accounts			
16500/000/000	Econ Initives Innovation Carbon Reductions	14374.0	Borrowing
01357/000/000	Vehicle Programme Parent	9064.9	Borrowing for replacement vehicles
16256/000/000	Changing the Workplace Gateway	4389.5	Borrowing
16507/000/000	Equipment Programme	2993.9	Borrowing
01371/000/000	Contingency	1500.0	Borrowing
16451/000/000	RE-FIT Pilot Project	1000.0	Borrowing
16256/000/000	Changing the Workplace Gateway	336.0	Revenue
Other Education			
16468/000/000	Basic Need Grant 2012/13	14199.9	Government Grant - Single Capital Pot (Confirmed)
16469/000/000	Basic Need Grant 2013/14	14200.0	Government Grant - Single Capital Pot (Assumed)
16470/000/000	Capital Maintenance 2012/13	8456.7	Government Grant - Single Capital Pot (Confirmed)
16471/000/000	Capital Maintenance 2013/14	8400.0	Government Grant - Single Capital Pot (Assumed)
16404/000/000	Basic Need Grant 2011/12	8276.2	Government Grant - Single Capital Pot
16155/000/000	Leeds East Academy (ex- Parklands High School)	5253.1	BSF Standards Fund Grant
	BSF Wave 1 Phase 5		
13373/000/000	Corpus Christi BSF Wave 1 Phase 3	2086.9	BSF Standards Fund Grant
13373/000/000	Mount St Mary's BSF Wave 1 Phase 3	2314.1	BSF Standards Fund Grant
16155/000/000	Leeds East Academy BSF Wave 1 Phase 5	167.0	Government Grant/3rd Party Contribution
19/02/45	Armley Lazer Centre	120.0	Capital Receipt
16489/000/000	Devolved Formula Capital Grant 2012/13	1805.9	Government Grant
15820/000/000	Basic Need 2010 - Primary Schools	1500.0	Schools Revenue Budgets
98000/000/000	Major Refurb & General Building Parent	1500.0	Annual programme - Borrowing
16155/000/000	Leeds East Academy (ex- Parklands High School)	565.0	Private sector
	BSF Wave 1 Phase 5		
16518/000/000	Education Leeds Capitalisation 2012/13	545.0	Borrowing
15822/WYK/000	Wykebeck Primary accommodation	438.0	Insurance Receipt
15706/000/000	Boston Spa School - New Tennis Centre	211.9	Revenue
14861/PH1/MOR	Morley	123.0	Revenue
City Development			
Asset Management			
16389/000/000	Solar Photovoltaic Panels Corporate	3010.0	Borrowing
16442/000/000	Redhall Relocation Strategy	1010.0	Borrowing
16503/000/000	Otley Civic Centre (New Scheme!!)	600.0	Borrowing
16386/000/000	Elland Road Masterplan	500.0	Borrowing
16442/000/000	Redhall Relocation Strategy	325.0	Borrowing
16476/000/000	Freely Lane, Bramham - Land Purchase	277.5	Private Sector
16388/000/000	West Yorkshire Archives Extension	245.0	Capital Receipt
16395/000/000	Sovereign Street Development Land	100.0	Borrowing
Highways			
16444/000/000	Woodhouse Tunnel (IRR Phase 2)	16315.0	Department of Transport Section 31 Grant
14202/000/000	Highways Maintenance Future Years	5000.0	Borrowing
Various Schemes	Various schemes within S278	3430.5	S278 funding
16440/000/000	IRR - Tunnels Refurbishment Phase 2	3000.0	Borrowing
16278/000/000	IRR - Woodhouse Tunnel Maintenance Works	1992.0	Transport Supplementary Grant
16397/000/000	UTMC Relocation & Upgrade	2321.0	Borrowing and External contributions
16443/000/000	Lovell Park Road Bridge (IRR Phase 2)	1177.0	Department of Transport Section 31 Grant
16445/000/000	New York Road Viaduct (IRR Phase 2)	1008.0	Department of Transport Section 31 Grant
13003/000/000	Parkin Lane Bridge	550.0	Borrowing
Various Schemes	Various schemes within S106	364.3	S106 funding
14204/000/000	Traffic Management Programme	350.0	Annual Programme - borrowing
Planning & Sustainable Development			
16400/000/000	Contaminated Land Inspection	100.3	Government Grant
16501/000/000	Derelict & Nuisance Sites	500	Borrowing
Various Schemes	Various Section 106 Schemes	1094.3	S106 funding
Economic Services			
16500/TRI/000	Lower Albion Street & Trinity Quarter Pedestrianisation.	1200.0	Section 106 and LCC Borrowing
16508/000/000	Kirkgate Market Strategy	150.0	Borrowing
16494/000/000	Logic Leeds Spine Road - enterprise Zone	2500.0	Borrowing
Libraries Arts & Heritage			
16513/000/000	Library Books 2012/13	700.0	Borrowing
16479/000/000	Templenewsam Cowbyre etc Fire	365.0	Insurance Receipt.
Recreation			
16377/000/000	Lotherton Estate Improvements	160.0	Borrowing
13600/MCR/000	Middleton Leisure Centre (Sharpe La s106)	115.0	Borrowing

Schemes Over £100K injected since Capital Programme February 2011

Scheme Number	Scheme Title	£000's	Funding Source
13600/MCR/000	New Changing Room etc and Midd Leisure	146.7	Sport England Lottery Funding
16279/000/000	Refurbishment of Tennis Courts	300.0	Lawn Tennis Association funding.
Environment & Neighbourhoods			
Environmental Health			
98040/000/000	Disabled Facilities Grants	6500.0	£3930.0 LCC Borrowing & £2570.0 Government Grant
Regeneration			
16282/000/000	Public Land Initiative (EASEL)	124.0	Government Grant
16510/000/000	Burmantofts Environmental Imps	120.0	Borrowing
HRA			
14199/000/000	Sanctuary 2008 / 2011	127.8	Government grant
14895/000/000	HRA Misc Prop - Almo Works	687.4	2012 Cap Prog Rev - +nl Years 2013/14 & 2014/15 injected.
16517/000/000	HRA Balance of Transfer from Mrr	18630.3	Major Repairs Allowance - grant
Childrens Services			
Children Looked After			
16450/000/000	Short Breaks for Disabled Children Grant	389.7	Government Grant
Youth Services			
15000/000/000	Big Hub South Leeds	151.0	My Place Lottery Fund
Early Years Services			
Various Schemes	Various Section 106 Schemes	108.6	Section 106 Funding
Support Services			
12992/000/000	Escr Phase Two - Capitalisations	600.0	Government Grant
Central & Corporate Functions			
Financial Development			
12121/000/000	Capital Programme Team	750.0	Borrowing
Revenues			
14062/DEV/000	Sundry Debtors Upgrade	260.8	Borrowing
IT			
12090/000/000	It Developments Equipment Fund	673.4	Borrowing
99827/000/000	Project Development	119.3	Borrowing
99827/000/000	Project Development	2300.0	Borrowing
13443/AMB/000	Amber Element of Infrastructure Development	1200.0	Borrowing
12090/000/000	It Developments Equipment Fund	102.8	Borrowing
Civic and Community Buildings			
16458/000/000	Beckett Park "VINE"	300.0	Revenue
16463/000/000	Demolition of 5 properties	738.7	Borrowing

Capital Receipts - Sites scheduled for disposal 2011/12 to 2015/on

2011/12 Disposal sites still to complete:

Burley Lodge Road 10,
Cardigan Road 41, Leeds, LS6 (Lodge and stables)
Churwell Community Centre
Clifford Primary School
M1/A1 Link Road Compensation, late payment
Sholebroke Avenue 5, Leeds
Sholebroke Avenue 60, LS7
The Beverleys, Beverley Avenue, Mount, Terrace
Town End Place, Pudsey (Car showroom)
Town End Place, Pudsey (Offices)
Victoria Cottage Barn, Weetwood
Victoria Road 97
Waterloo Grove, Pudsey,
Wyther Park Primary School

2012/13 Disposals:

Astley Way, unit 5, Swillington
Bramham House, Bramham, Freely Lane, Phase 1
Brander Road 68
Bridge Farm, Land adjoining, Dewsbury Road, LS11
Broad Lane Library, 540
Brook House, Lytham St Annes, FY3 1YB
Brooksbank HOP, Brooksbank Drive, Halton
Church Drive, East Keswick (Land between 11 & 37 Church Drive)
Donisthorpe Street (First) - Site Y
Farfield House, Pudsey LS28
Fountain Street 57, Morley, LS27 0AA
Garforth OSC, Former, 1-5 Main Street, Garforth LS25
Grove Villas 80/82 Cardigan Road
Harehills Place Community Centre LS8 5JL
High Ridge Park, Rothwell
Hillcrest View 40, LS7 4EB
Hillside Reception Centre, 602 Leeds & Bradford Road, Bramley
Hollies Hostel, Weetwood, Leeds LS16
Holmewell Road, Middleton
Killingbeck Science Park, Site 3, Leeds
Kirkstall Avenue 36, LS5 3DW
Lobb Cottage, Thorn Lane, Roundhay, LS8 1NF
Lodge The, 30a Thorn Lane, Leeds
Lofthouse Library, Lofthouse, Leeds, LS26
Methley Infants School
Moorhaven, Moortown, Cranmer Gardens
Nunroyd House, Leeds, LS19 7HR
Park Cottages 1-7, Mansion Lane, Roundhay
Park Lees site, St Anthony's Road, Beeston, LS11
Pontefract Lane, Land at
Reginald Place 2, LS7 3HW
Spring Road 3, Headingley
Squirrel Way Children's Home, 1 Squirrel Way, Shadwell
St Luke's Nursery, Beeston Hill, Beeston, Leeds LS11
Swillington Library, Swillington, Leeds, LS26
Tong Road Depot, Windmill Gate Upper Wortley LS12 4NL
Walmer Grove, Pudsey

Capital Receipts - Sites scheduled for disposal 2011/12 to 2015/on

2013/14 Disposals:

7 Barraclough Yard, Rothwell
 Ash Tree Primary School, Kippax
 Ashfield Works, Otley
 Bailey's House, Baileys Hil, LS14 6PS
 Barkly Road, land at, Beeston
 Bramham House, Bramham, Freely Lane, Phase 2
 Calverley Bridge, Zero Waste Site, Horsforth
 Carriage House/Mansion Cottage/Rose Cottage
 Elmete Centre, Elmete Lane, Rounday
 Fearnlea PH, Tong Way
 Fountain Street Primary/Cross Hall Infants
 Intake Road Land at, Pudsey
 Kirkstall Hill District Centre
 Lawnswood School, Caretakers Cottage, 10 Spen Road, Leeds
 Ledston Luck Winding House
 Leeds Bradford Airport - Site 3
 Leeds Bradford Airport (Coney Lodge Farm - Site 2)
 Leeds Bradford Airport (Employment Land - Site 1)
 Manor Mill Lane
 Merlyn Rees High School, Middleton Road
 Mistress Lane, Armley
 Oldfield Lane, Wortley (Sports Assoc Field)
 Primrose High School
 Quarry Hill (Plot 6)
 Quarry Hill (Plots 1-5)
 Ralph Thoresby (Site F)
 Rothwell Fire Station, Carlton Lane, Old Dental Clinic
 Sovereign Street/ Plot A
 St Ann's Mills
 St Gregory's Primary School
 Swarcliffe Avenue, Prev. occ. By Eastholme Home for Older People
 Theaker Lane Medical Centre and Neighbouring open space
 Thornes Farm (Plot 2)
 Thornes Farm (Plot 5)
 Westgate Car Park, Westgate, Otley
 Woodland Grove, land at, Leeds LS7
 Wortley High School
 Wyther Community Centre, Raynville Crescent
 Wyther Park Primary School

2014/15 Disposals:

1 EASEL Site (Phase 1)
 5 EASEL Sites (Phase 2)
 Abbey Mills, Kirkstall Road, LEEDS 4
 Agnes Stewart School, Land adjoining
 Aire Street Workshops, 30-34 Aire Street
 All Saints Primary School, Busk Lane
 Arena Development Site
 Bath Road (site D)
 Broad Lane 275, Bramley (Q8), Kuwait Petroleum
 Clarence Road, Hydro Aluminium Site
 Copperfields College
 Elland Road (Land for Planet Ice)
 Former School Site, Middleton
 Grange Farm (Land)
 Headrow Housing Group, Cemetery Road

Capital Receipts - Sites scheduled for disposal 2011/12 to 2015/on

Ledston Luck Enterprise Park, Ledston Luck, Kippax, Leeds
 Leeds Road, land at, Valley Rd, Kippax
 Matthew Murray High School
 Miles Hill Primary School
 Nepshaw Lane
 North West Leeds Working Men's Club, 101 Lincoln Green Road, Leeds
 Queenswood Drive, Far Headingley, Leeds (Queenswood Autos)
 Ralph Thoresby School/Holt Park District Centre
 Roundhay Road Area Office (Social Services Site)
 Royal Park Primary School, Former
 Rumple Croft, Meagill Rise, Oltey, Strip of land
 South Accommodation Road, Leeds
 Sovereign Street/Plot B
 Sovereign Street/Plot C
 Summerfield Place, Land at, Bramley, Leeds LS13
 York Road (Great Clothes/All Saints Development Area)

2015/on Disposals:

Bath Road/Derwent Place (Site B)
 Bentley Lane Primary School (Park Lane College)
 Brown Lane West, North Site
 Clarence Road Industrial Units
 Commercial Road 71,
 Eastmoor School (Former)
 Elland Road (Site B Car Park), Leeds
 Hill Top PH, land at Beckhill Grove
 Holme Lea, Church Lane
 Leeds International Pool
 Peckfield Colliery, Plots 4, 5 and 6
 Pontefract Lane, Wholesale Market Site
 Pym Street/Donisthorpe Street (First) - Site Z
 Rockfield Terrace 18, land to rear, Yeadon
 Stank Hall Barn
 Union Street, Eastgate & Harewood Quarter
 Wade Street/Land Street, Corner of, Farsley
 Woodland Grove, 3, Leeds 8
 Woodland Grove, 4, Leeds 8
 Woodland Grove, 5, Leeds 8
 Woodland Grove, 6, Leeds 8
 Woodland Grove, 7, Leeds 8
 Woodland Grove, 8, Leeds 8
 York Street, 76, CJ Property & Leisure/Aufay Ltd

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Statement of Policy on the Minimum Revenue Provision for 2012/13

1. Introduction

- 1.1 The Council is required by statute to charge a Minimum Revenue Provision (MRP) to the General Fund Revenue account each year for the repayment of debt. The MRP charge is the means by which capital expenditure which has been funded by borrowing is paid for by council tax payers.
- 1.2 Until 2007/08, the basis of calculation for the MRP was specified in legislation. However, from 2007/08 onwards the statutory requirement is simply for local authorities to make a prudent level of provision, and the government has instead issued statutory guidance, which gives local authorities more freedom to determine what would be a prudent level of MRP.
- 1.3 The statutory guidance requires local authorities to draw up a statement of their policy on the MRP, for approval by full council in advance of the year to which it applies.

These arrangements relate only to new borrowing from 2007/08 onwards. MRP on borrowing undertaken in earlier years continues to be charged in accordance with the regulations previously in force.

2. Details of DCLG Guidance on MRP

- 2.1 The statutory guidance issued by DCLG sets out four options for calculating MRP and specifies the circumstances in which each option can or should be used.
- 2.2 Option 1 is the previous statutory method, which is calculated as 4% of the council's general fund capital financing requirement, adjusted for smoothing factors from the transition to the prudential capital financing regime in 2003.
- 2.3 Option 2 differs from Option 1 only in that the smoothing factors are removed. Option 2 has been included by DCLG to provide a simpler calculation for those councils for whom it would have a minimal impact, but the draft guidance does not expect it to be used by councils for whom it would significantly increase MRP. Since for Leeds Option 2 would result in a higher MRP charge than Option 1, it has been discounted.
- 2.4 Options 3 and 4 represent a more significant change, and both link the rate of MRP charged to the useful life of the asset. Option 3 is to charge the total amount borrowed to revenue over the expected life of the asset, either in equal annual instalments or using an annuity method (which more closely reflects the fact that an asset deteriorates slowly at first and more rapidly during its later years). Option 4 is to charge the total amount borrowed in accordance with depreciation accounting, which would mean that the rate at which the MRP is charged could increase (or, more rarely, decrease) from year to year. Option 3 is preferred to Option 4, because in most cases Option 4 would lead to MRP being charged more quickly, and it would also be more volatile.

- 2.5 For capital schemes acquiring new assets which take more than one year to complete, application of Options 3 and 4 would allow councils to delay charging MRP until the year after the new asset becomes operational.
- 2.6 Under the statutory guidance, it is compulsory for local authorities to use Options 3 or 4 for all prudential borrowing, and for all borrowing to fund capitalised expenditure (such as capital grants to other bodies and capital expenditure on IT developments). Authorities may use any of the four options for MRP for their remaining borrowing to fund capital expenditure.
- 2.7 For balance sheet liabilities relating to finance leases and PFI schemes, the guidance recommends that local authorities make an MRP charge equal to the element of the annual rental which goes to write down the balance sheet liability. This would have the effect that the total impact on the bottom line would be equal to the actual rentals paid for the year.
- 2.8 MRP on capital spending from 2007/08 to 2010/11 will continue to be charged on the basis approved in the relevant year's annual MRP policy. For all capital spending from 2006/07 and earlier, the previous MRP calculation of 4% will continue to apply.

3. Implications of the requirement for an MRP policy

- 3.1 One of the implications of the more flexible arrangements for MRP is that it is now necessary to identify which individual schemes have been funded by borrowing and which have been funded by non-specific capital income (e.g. capital receipts and grants), rather than treating the balance of the capital funding requirement after specific capital funding has been applied as being met from a general receipts and borrowing pool.
- 3.2 In the case of capital receipts, statute also gives local authorities the option to apply these to fund the payment of any liabilities relating to finance leases and PFI schemes. This is a reflection of the fact that such schemes are being treated in accounting terms as the acquisition of fixed assets, and the liability represents the amount being paid towards the purchase of the asset itself, rather than interest or service charges payable.
- 3.3 The general principle adopted will be to allocate capital receipts firstly to fund the liabilities to be written down for the year in relation to PFI schemes and finance leases. This will remove the need for MRP charges equal to the value of the capital receipts applied.
- 3.4 Any remaining capital receipts and any other general capital income will then be allocated to those capital schemes which relate to the shortest lived assets. This approach will mean that some schemes which would previously have been funded by prudential borrowing will instead be funded by capital receipts, and as a result other schemes which would previously have been funded by supported borrowing will be funded by prudential borrowing. This is considered to be the most prudent approach, as it will ensure that assets which may be used for example for only 5 years will be paid for immediately, and assets which are expected to be used for more than 25 years will be funded by long term borrowing and paid for by council tax payers over a longer period of time. However, there may be specific circumstances in which this general approach may not be deemed to be appropriate.

4. Proposed 2012/13 MRP Policy

4.1 In its 2012/13 MRP policy, the council is required to decide on how MRP will be calculated for borrowing undertaken for the 2011/12 capital programme. It is proposed that Leeds adopts the following MRP policies for 2012/13 :

- MRP for prudential borrowing for 2011/12's capital expenditure will be calculated on an annuity basis over the expected useful life of the asset (Option 3).
- MRP for borrowing to fund capitalised expenditure incurred during 2011/12 will be calculated on an annuity basis using the lifetimes recommended in the government's guidance (Option 3).
- For all other supported borrowing to fund the 2011/12 capital programme, MRP will continue to be calculated on an annuity basis over the expected useful life of the asset (Option 3).
- For PFI and finance lease liabilities, an MRP charge will be made to match the value of any liabilities written down during the year which have not been funded by capital receipts.

4.2 These policies will ensure that the council satisfies the requirement to set aside a prudent level of MRP. The arrangements for allocating capital funding set out in 3.3 and 3.4 above will help to ensure that the level of MRP is not excessive.

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Capital Approvals - Table 1

Financial Procedure Rules

Injections		Funding Approval	Authority to Spend (7)	Chief Officer Approval	Variations
Fully Externally Funded (1)	Leeds City Council Funded (2)		NB - All these delegated limits are subject to prior Funding Approval from the Director of Resources		
None at this stage		None at this stage	Major or Key Decision	N/A	Each on individual merit (See Note 8)
Constitutional Decision Type (8)					
Category of Scheme	All Schemes	All Schemes	Category	All Schemes	Schemes A,B,C (3)
Expenditure up to :-	Director of Department (4)	Director of Resources	A	Director of Resources	In Accordance with Table 2
£100,000	Director of Resources (6)		B & C		
£250,000 (5)			D		
£500,000	Executive Board		Director of Department (4)		
Over £500,000	Executive Board		Executive Board		

Notes :-

- (1) Examples of Fully External Funding are as follows :- Section 106 ; Section 278* ; Grant (Ring Fenced only) ; Lottery ; Private Sector ; Health Authority ; Gifts etc ; European Grants
- *NB - Schemes funded by Section 278 monies can be injected, given Authority to Spend and Variations, up to any limit, by the Departmental Director.
- (2) Examples of Leeds City Council Funding are as follows :- External Grants (Unringfenced) ; Capital Receipts ; Revenue Contributions or reserves; Borrowing
- (3) The Director of Resources will approve all variations on Category D schemes using internally managed ICT Development resources.
- (4) Where concurrent delegations exist, this delegation applies equally to the appropriate Chief Officer.
- (5) Please note that approvals above this amount require notification on the Forward Plan.
- (6) For the following categories of scheme, the Director of Resources has authority to inject schemes up to £500.0k where the schemes are funded by borrowing :-
Vehicle and equipment replacement; Demolition of property; Asbestos removal and other health and safety works; Energy Efficiency projects (where capital investment is funded by savings on energy costs); Any other spend to save/operate schemes where a business case has been approved.
- (7) It is at this stage of the Capital Approvals framework that a Major / Key decision is made if the cost of the scheme exceeds the financial threshold(s) as set out in the Constitution.
- (8) NB - This is indicative only. Officers should always refer to Part 3 Section 5 of the Constitution " Guidance Notes on Delegated Decision Making" for full explanation.

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Leeds City Council Capital Programme - Whole Authority

Page 1

All Figures are in £000's

After

Estimated Costs

2011/12

Actual
To
31 Mar 11

Total
Scheme
Cost

2012/13

2013/14

2014/15

2015/16

Improving Our Assets

1	Highways Network & Structures	151,558.7	57,677.6	29,095.0	36,800.4	19,635.7	8,350.0	0.0
2	Service Delivery Assets	57,218.0	14,044.7	6,446.1	14,863.9	4,845.9	15,372.4	1,645.0
3	Local & Community Assets (IA)	1,501.9	394.0	987.9	120.0	0.0	0.0	0.0
4	Council Housing	385,091.6	132,372.7	49,732.6	64,009.5	59,023.4	65,602.0	14,351.4
5	School Building Improvements	61,047.1	17,912.8	5,985.8	25,628.5	10,020.0	1,500.0	0.0
6	Office Buildings & Support Services	18,266.9	5,747.9	2,816.4	3,911.2	2,113.6	3,677.8	0.0
7	Recreational Assets	50,516.8	35,950.0	6,185.8	6,759.4	1,621.6	0.0	0.0

Investing In Major Infrastructure

8	Highways	172,594.1	148,983.5	9,874.5	8,125.3	4,371.7	1,239.1	0.0
9	Transport	23,841.1	2,899.2	641.8	4,593.0	3,900.0	4,000.0	7,807.1
10	Flood Alleviation	10,515.3	252.8	105.0	657.5	750.0	500.0	8,250.0
11	Energy Efficiency & Carbon Reduction Initiatives	6,020.7	1,052.6	1,035.6	3,932.5	0.0	0.0	0.0

Supporting Service Provision

12	Schools	343,711.5	150,136.4	84,838.0	58,858.6	40,153.5	9,225.0	500.0
13	Supporting Children & Young People	14,871.9	13,062.7	1,620.8	188.4	0.0	0.0	0.0
14	Supporting Older People	75,219.6	39,514.3	8,291.3	12,224.9	8,289.1	6,900.0	0.0
15	Environment & Waste	18,725.6	13,184.6	2,841.4	1,449.7	485.9	764.0	0.0
16	Affordable Housing	26,106.6	19,476.4	3,898.3	2,731.9	0.0	0.0	0.0

Investing In New Technology

17	Client Management Systems	7,180.3	790.1	1,897.2	3,648.0	845.0	0.0	0.0
18	Core ICT Infrastructure	36,175.3	6,829.1	9,143.8	12,882.9	5,117.5	1,200.0	1,002.0
19	Business Efficiency / Spend to Save Schemes	4,224.5	3,267.6	367.6	589.3	0.0	0.0	0.0
20	New Technology in Schools	32,600.7	19,498.5	4,599.1	4,979.7	1,958.5	1,281.4	283.5

Supporting The Leeds Economy

21	Cultural Infrastructure	131,893.0	60,341.6	29,345.1	33,655.0	1,198.4	7,352.9	0.0
22	City Centre Infrastructure	19,026.5	9,972.3	1,511.9	6,842.3	200.0	500.0	0.0
23	Community Regeneration Schemes	16,392.3	12,073.3	1,363.5	1,231.9	1,140.9	582.7	0.0
24	Local & Community Assets (SLE)	454.3	0.0	81.3	373.0	0.0	0.0	0.0
25	Small Business Support	2,699.5	495.1	1,342.5	861.9	0.0	0.0	0.0
26	Strategic Priorities	14,374.0	0.0	0.0	4,374.0	5,000.0	5,000.0	0.0

Central & Operational Expenditure

27	Vehicles	13,105.3	0.0	288.2	4,817.1	4,000.0	4,000.0	0.0
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Leeds City Council Capital Programme - Whole Authority

Page 2

All Figures are in £000's

Estimated Costs
After
31 Mar 15

2011/12
2012/13
2013/14
2014/15

2011/12
2012/13
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2014/15

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2011/12
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2013/14
2014/15

Central & Operational Expenditure

28 General Capitalisation

29 Contingency

Gross Payments

Programmed Schemes

Reserved Schemes

93,631.7	4,739.8	2,231.4	2,241.0	0.0
5,694.9	410.0	859.5	450.0	0.0
1,794,259.7	269,486.3	177,761.6	139,738.3	33,839.0
1,751,290.3	268,373.7	168,397.7	122,338.1	33,694.0
42,969.4	1,112.6	9,363.9	17,400.2	145.0

Leeds City Council Capital Programme - Improving Our Assets

Highways Network & Structures

Cat Scheme	Scheme Title	Scheme Cost	To 31 Mar 11	2011/12	Estimated Costs			After 2014/15
					2012/13	2013/14	2014/15	
Highways								
C 387	Whitehall Road - Riverside Development	352.0	93.4	0.0	101.0	157.6	0.0	0.0
A 663	Boar Lane, Bus Waiting Area Enhancement	109.5	108.5	1.0	0.0	0.0	0.0	0.0
B 745	North St Tunnel	401.3	401.3	0.0	0.0	0.0	0.0	0.0
A 926	Scott Hall Road A61 Bus Access Imps	651.8	648.9	2.9	0.0	0.0	0.0	0.0
C 942	Wellington Street, Leeds, Royal Mail Dev	346.8	0.0	0.0	186.8	160.0	0.0	0.0
A 1083	Clay Pit Lane/Merrion Way - Jct Improvem	246.3	246.2	0.1	0.0	0.0	0.0	0.0
A 1093	Burley Road Int Transport Corridor	2,952.3	2,946.6	3.2	2.5	0.0	0.0	0.0
A 1156	Wetherby To Thorp Arch Cycleway Phase 2	368.1	352.9	15.2	0.0	0.0	0.0	0.0
A 1248	Car Park, Traffic Management Signing	750.6	528.0	222.6	0.0	0.0	0.0	0.0
A 1508	Savins Mill Gyratory, Kirkstall Safety	541.7	538.8	2.9	0.0	0.0	0.0	0.0
B 1651	West Street Tunnel Irr Ret Wall Phase 4	529.3	526.8	2.5	0.0	0.0	0.0	0.0
C 1667	Methley Lane Clumpcliffe Farm A639 Dev	42.5	8.5	0.0	34.0	0.0	0.0	0.0
B 1676	Lovell Park Road Bridge	1,887.1	1,389.4	497.7	0.0	0.0	0.0	0.0
A 1691	Chapelton Road Integrated Transport	940.7	894.5	46.2	0.0	0.0	0.0	0.0
A 1693	School Travel Low Cost Minor Works, Cap	86.8	82.6	3.6	0.6	0.0	0.0	0.0
C 1755	North St And Skinner Ln Development	38.0	6.3	0.0	28.3	3.4	0.0	0.0
A 1822	A65 Abbey Road Int Transport Corridor	1,004.8	998.3	6.5	0.0	0.0	0.0	0.0
A 1874	WEC OS4 Lidget Hill Lay-By	10.0	0.0	10.0	0.0	0.0	0.0	0.0
A 1881	XEI OG6 East End Park Bollards	27.1	0.8	26.3	0.0	0.0	0.0	0.0
A 12154	PUD LID Pudsey Lidget Hill Bus Layby	10.0	0.0	10.0	0.0	0.0	0.0	0.0
A 12208	Sharpe Lane Middleton Dev S106	4.0	0.0	0.0	4.0	0.0	0.0	0.0
B 12232	Wortley Road Bridge Road Closure	11.0	0.5	10.5	0.0	0.0	0.0	0.0
B 12234	Bridges Asset Management	1,977.4	1,800.4	177.0	0.0	0.0	0.0	0.0
B 12236	Inner Ring Road Retaining Wall Phase 5	539.7	532.0	7.7	0.0	0.0	0.0	0.0
A 12279	Private Street Works 2005/2008 Committed	6,600.0	6,597.1	2.9	0.0	0.0	0.0	0.0
A 12359	Roundhay Road Bus And Hov Lane	879.8	808.4	71.4	0.0	0.0	0.0	0.0
A 12376	West Grange Dr Area Traffic Mgmt	119.7	118.3	1.4	0.0	0.0	0.0	0.0
A 12377	Route 4 Showcase Project Ftr	840.1	835.3	4.8	0.0	0.0	0.0	0.0
B 12420	Review Of Taxi Ranks In City Tro	47.3	39.4	7.9	0.0	0.0	0.0	0.0
A 12450	Pudsey Bus Station - Associated H/Works	805.0	737.5	67.5	0.0	0.0	0.0	0.0
A 12471	Bus Access Imps: Route 74 And 75	547.2	533.8	13.4	0.0	0.0	0.0	0.0
A 12570	Middleton Ln South Site Towcester Ave106	160.0	9.3	0.0	137.0	13.7	0.0	0.0
A 12572	Sharp Lane Middleton Area Traf Man S106	129.6	0.0	0.0	129.6	0.0	0.0	0.0
A 12573	Bradford Rd A650 Thorpe Ln Widening S106	396.0	58.0	77.0	250.0	11.0	0.0	0.0
A 12593	Non Illuminated Signs	700.0	524.5	158.5	17.0	0.0	0.0	0.0
B 13003	Parkin Lane Bridge	633.8	28.8	55.0	550.0	0.0	0.0	0.0
B 13007	Leeds Bridge	45.5	45.4	0.1	0.0	0.0	0.0	0.0
B 13010	Bagley Lane Bridge Footway Strengthening	181.8	175.0	6.8	0.0	0.0	0.0	0.0
B 13012	Hough End Bridge Pier Strengthening	261.3	261.3	0.0	0.0	0.0	0.0	0.0

Leeds City Council Capital Programme - Improving Our Assets

Highways Network & Structures

Cat Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 11	All Figures are in £000's				Page 4
				2011/12	2012/13	2013/14	2014/15	
					Estimated Costs			After 2014/15
B 13013	Simons Bottoms Bridge	176.3	176.3	0.0	0.0	0.0	0.0	0.0
B 13014	New York Road Tunnel Phase 1	1,647.4	1,645.6	1.8	0.0	0.0	0.0	0.0
B 13015	Mill Green Bridge	1,577.8	1,409.1	168.7	0.0	0.0	0.0	0.0
B 13016	Moortown Footbridge	350.5	347.9	2.6	0.0	0.0	0.0	0.0
B 13017	Seacroft Footbridge	353.2	353.2	0.0	0.0	0.0	0.0	0.0
B 13021	Butt Lane Bridge	170.6	168.5	2.1	0.0	0.0	0.0	0.0
B 13025	Dewsbury Road No 2 Bridge	28.0	3.0	0.0	25.0	0.0	0.0	0.0
B 13028	Claypit Lane Bridge Strengthening	880.0	863.2	16.8	0.0	0.0	0.0	0.0
B 13029	Inner Ring Road Parapets Phase 8	1,467.3	1,444.9	22.4	0.0	0.0	0.0	0.0
A 13066	Leeds Cycle Parking 2006	14.9	7.6	7.3	0.0	0.0	0.0	0.0
B 13100	Parkstone Avenue West Park Tro	16.6	4.8	11.8	0.0	0.0	0.0	0.0
C 13219	22 - 26 Ring Road Shadwell S278 Works	4.6	2.6	0.0	2.0	0.0	0.0	0.0
B 13270	Thorpe Arch Parapet Raising	84.0	4.0	0.0	80.0	0.0	0.0	0.0
B 13271	Ivy Street Flyover Joint Repairs	222.8	222.7	0.1	0.0	0.0	0.0	0.0
B 13273	New York Road Tunnel Phase 2	1,815.6	1,812.5	3.1	0.0	0.0	0.0	0.0
A 13331	Funding Minor Cycle Parking Facilities	11.0	3.0	8.0	0.0	0.0	0.0	0.0
A 13394	Route 2/12 Middleton To Rhay Bus Acc Imp	412.6	387.3	25.3	0.0	0.0	0.0	0.0
B 13406	York Road Underpass Refurbishment	131.2	204.7	-73.5	0.0	0.0	0.0	0.0
B 13410	Woodhouse Lane N/B Bridge Refurbishment	131.5	130.7	0.8	0.0	0.0	0.0	0.0
B 13411	Woodhouse Lane S/B Bridge Refurbishment	204.1	203.3	0.8	0.0	0.0	0.0	0.0
B 13430	Wesley Place Bridge Footway Protection	29.7	18.6	11.1	0.0	0.0	0.0	0.0
A 13450	A653 Dewsbury Rd-Qbi Tommy Wass Junction	3,140.0	1,673.7	1,403.3	63.0	0.0	0.0	0.0
B 13454	Bridges Asset Valuation	4.8	1.8	3.0	0.0	0.0	0.0	0.0
B 13957	Drainage Schemes	526.8	408.8	118.0	0.0	0.0	0.0	0.0
B 13986	Valley Road Station Road Morley	8.5	6.7	1.8	0.0	0.0	0.0	0.0
C 14008	Crown Point Rd Plowright Printers S278	95.4	15.1	69.3	11.0	0.0	0.0	0.0
C 14016	Bramham Lodge Freely Ln Bramham S278	161.2	155.0	6.2	0.0	0.0	0.0	0.0
A 14036	Route 110 Bus Stops Accessibility Improv	88.1	86.6	1.5	0.0	0.0	0.0	0.0
A 14063	Belle Isle 20mph Zone	243.1	241.2	1.9	0.0	0.0	0.0	0.0
C 14097	Town Street Stanningley Pel Xing S278	70.0	0.0	0.0	62.0	8.0	0.0	0.0
A 14098	Bus Stop Access Imps - Targeted Stops	85.0	28.9	1.2	0.0	54.9	0.0	0.0
B 14112	Silver Mill Hill Footbridge	41.7	41.3	0.4	0.0	0.0	0.0	0.0
B 14136	Beeston Road Hunslet Hall Road	26.4	8.7	17.7	0.0	0.0	0.0	0.0
B 14151	Cso Dewsbury Road	36.2	6.2	0.0	30.0	0.0	0.0	0.0
A 14190	A65 Otley Road Back Ln Pedestrian Xing	99.2	97.0	2.2	0.0	0.0	0.0	0.0
B 14202	Highways Maintenance Future Yrs	5,000.0	0.0	0.0	0.0	5,000.0	0.0	0.0
B 14204	Traffic Management Programme	400.0	0.0	0.0	0.0	200.0	200.0	0.0
A 14236 HOR	OO3 Clarence Road Traffic Calming Wbi	10.0	0.0	10.0	0.0	0.0	0.0	0.0
A 14236 KIL	OO2 Moresdale Lane - Resite Bus Stop	6.0	0.0	6.0	0.0	0.0	0.0	0.0
A 14236 KIL	OO3 Crossgates Avenue Barriers	1.8	0.0	1.8	0.0	0.0	0.0	0.0

Leeds City Council Capital Programme - Improving Our Assets

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Cat Scheme	Scheme Title	Scheme Cost	To 31 Mar 11	2011/12	Estimated Costs			After 2014/15
					2012/13	2013/14	2014/15	
A 14236 KIL	005 Cross Gates Road - Bollards	0.5	0.0	0.5	0.0	0.0	0.0	0.0
A 14236 MOC	007 Fencing Off Of Land At Carr Manor Rd	2.1	0.0	2.1	0.0	0.0	0.0	0.0
A 14236 OTL	007 20 Mph Speed Limits - Otley	10.0	0.0	10.0	0.0	0.0	0.0	0.0
A 14236 PUD	003 Robin Lane Car Park - Pudsey	5.0	0.0	5.0	0.0	0.0	0.0	0.0
A 14236 ROU	006 Upgrade Of Streetlights On Princes Ave	20.9	0.0	20.9	0.0	0.0	0.0	0.0
A 14236 WTH	007 Mini-Roundabout At Spofforth / Linton	25.0	0.0	25.0	0.0	0.0	0.0	0.0
C 14264	Netherfield Road Guiseley S278	67.2	66.0	1.2	0.0	0.0	0.0	0.0
B 14273	Station Road Bridge, Crossgates	317.7	317.4	0.3	0.0	0.0	0.0	0.0
B 14276	Swinnow Lane Concrete Repairs Waterproof	167.5	155.3	12.2	0.0	0.0	0.0	0.0
B 14277	Bangor Terrace Footway Strengthening	127.2	126.5	0.7	0.0	0.0	0.0	0.0
B 14278	Wellington Street Viaduct Painting	808.0	804.1	3.9	0.0	0.0	0.0	0.0
B 14279	Bridge St Conc Reps & Irr Ret Wall Ph6	727.0	64.5	0.0	662.5	0.0	0.0	0.0
B 14281	Ring Road Farnley	161.1	41.1	29.1	90.9	0.0	0.0	0.0
B 14286	Woodhouse Tunnel	16.7	13.0	3.7	0.0	0.0	0.0	0.0
A 14693	Harrogate Road A61 Alwoodley Improvement	513.2	511.8	1.4	0.0	0.0	0.0	0.0
C 14698	Concept Hse Steps Westfield Rd B Vue Rd	143.1	23.4	110.0	9.7	0.0	0.0	0.0
A 14757	Stanningley Road Armley Safety Improve	15.6	14.2	1.4	0.0	0.0	0.0	0.0
C 14760	Back Lane Drighlington S278	71.0	0.0	0.0	51.0	20.0	0.0	0.0
C 14764	Roundhay Road Thomas Danby College S278	67.7	70.8	-3.1	0.0	0.0	0.0	0.0
C 14780	Lbia Dyneley Arms Junct A660/A658 S278	246.0	240.9	5.1	0.0	0.0	0.0	0.0
A 14789	Meanwood Rd Bus Priority Measures	20.4	19.9	0.5	0.0	0.0	0.0	0.0
C 14790	The Grove Off North Ln Roundhay S278	154.0	18.6	132.7	2.7	0.0	0.0	0.0
A 14803	A647 Qbi Ph 1 Stanningley Rd Ledgard Way	284.8	284.8	0.0	0.0	0.0	0.0	0.0
B 14817	Bridge Assessment Railtrack	162.8	134.3	28.5	0.0	0.0	0.0	0.0
B 14818	Bridges Assessment Other Private	93.3	87.8	5.5	0.0	0.0	0.0	0.0
C 14832	Church Rd Town St Horsforth Morrison Ext	102.6	101.5	1.1	0.0	0.0	0.0	0.0
A 14835	Bramley East 20mph Zones & Broad Ln Lfc	175.0	52.0	15.0	97.0	11.0	0.0	0.0
C 14867	Victoria Embankment Atkinson St	45.0	0.0	0.0	41.0	4.0	0.0	0.0
C 14874	Colton Retail Park Access Imps & Signals	263.7	262.9	0.8	0.0	0.0	0.0	0.0
B 14878	Viaduct Road Arches Phase 2	1.0	0.0	0.0	1.0	0.0	0.0	0.0
A 14880	Land Compensation Claims South Leeds Sta	75.0	23.3	0.0	0.0	51.7	0.0	0.0
B 14889	Osmondthorpe Footbridge Caging	30.5	27.3	3.2	0.0	0.0	0.0	0.0
A 14899	O.T.U. Field Trial	85.4	84.0	1.4	0.0	0.0	0.0	0.0
A 14919	Access Measures For Disabled Res 09/10	50.3	50.3	0.0	0.0	0.0	0.0	0.0
A 14920	Utmc Computer Enhancements Phase 3	414.0	364.1	49.9	0.0	0.0	0.0	0.0
A 14928	Spruce Bus Priority System Upgrades	175.0	141.4	33.6	0.0	0.0	0.0	0.0
C 14933	Kirkstall Forge Kirkstall Rd S278 East J	1.0	0.0	0.0	1.0	0.0	0.0	0.0
A 14950	Hawksworth 20mph Zone Vespers/Spen Wood	252.4	238.4	14.0	0.0	0.0	0.0	0.0
C 14951	Cemetery Road Pudsey S278 Resident. Deve	180.0	17.5	138.0	24.5	0.0	0.0	0.0
C 14952	Woodhouse Ln Blackman Ln Portland W S278	241.4	222.5	4.0	14.9	0.0	0.0	0.0

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Cat Scheme	Scheme Title	Scheme Cost	To 31 Mar 11	2011/12	Estimated Costs			After 2014/15
					2012/13	2013/14	2014/15	
A	14954	189.3	135.6	2.8	0.0	50.9	0.0	
A	14957	273.7	272.7	1.0	0.0	0.0	0.0	
A	14958	379.5	365.0	14.5	0.0	0.0	0.0	
A	14959	110.2	34.2	66.0	10.0	0.0	0.0	
A	14960	259.3	105.9	148.4	5.0	0.0	0.0	
A	14961	360.7	329.4	31.3	0.0	0.0	0.0	
C	14967	12.0	0.0	0.0	12.0	0.0	0.0	
A	14976	57.1	52.9	4.2	0.0	0.0	0.0	
B	14977	86.8	23.8	0.3	62.7	0.0	0.0	
C	14999	30.0	22.3	7.7	0.0	0.0	0.0	
B	15001	32.8	19.8	13.0	0.0	0.0	0.0	
B	15007	4.0	0.0	0.0	4.0	0.0	0.0	
B	15008	15.0	0.0	0.0	15.0	0.0	0.0	
B	15009	15.0	0.0	0.0	15.0	0.0	0.0	
B	15010	4.0	0.0	0.0	4.0	0.0	0.0	
B	15011	4.0	0.0	0.0	4.0	0.0	0.0	
B	15012	4.0	2.4	0.0	1.6	0.0	0.0	
B	15013	0.5	0.1	0.4	0.0	0.0	0.0	
B	15014	177.0	49.5	127.5	0.0	0.0	0.0	
B	15015	4.0	0.0	0.0	4.0	0.0	0.0	
B	15016	285.9	274.9	11.0	0.0	0.0	0.0	
B	15017	189.5	0.0	189.5	0.0	0.0	0.0	
B	15018	89.2	11.7	77.5	0.0	0.0	0.0	
B	15019	257.8	89.5	58.3	110.0	0.0	0.0	
B	15026	13.0	0.0	0.0	13.0	0.0	0.0	
B	15027	13.0	0.0	0.0	13.0	0.0	0.0	
B	15061	18.8	18.6	0.2	0.0	0.0	0.0	
B	15073	19.5	10.7	8.8	0.0	0.0	0.0	
B	15119	120.4	115.0	5.4	0.0	0.0	0.0	
B	15277	46.7	46.8	-0.1	0.0	0.0	0.0	
B	15278	30.3	30.5	-0.2	0.0	0.0	0.0	
B	15314	50.3	15.8	34.5	0.0	0.0	0.0	
B	15315	57.6	57.4	0.2	0.0	0.0	0.0	
B	15325	56.9	56.8	0.1	0.0	0.0	0.0	
B	15328	17.7	17.6	0.1	0.0	0.0	0.0	
B	15342	5.1	4.9	0.2	0.0	0.0	0.0	
A	15353	259.2	237.9	21.3	0.0	0.0	0.0	
C	15354	263.6	247.0	16.6	0.0	0.0	0.0	
B	15358	317.6	313.0	4.6	0.0	0.0	0.0	
C	15359	31.5	29.9	1.6	0.0	0.0	0.0	

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Cat Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 11	All Figures are in £000's				Page 7
				2011/12	2012/13	2013/14	2014/15	
				Estimated Costs				After 2014/15
A 15360	Camera Enforcement Of Bus Lanes	234.6	234.6	0.0	0.0	0.0	0.0	0.0
A 15362	Meanwood Rd Residents Permits & Ped Xing	78.1	76.8	1.3	0.0	0.0	0.0	0.0
A 15365	Lidgett Hill Bus Lay-By'S - Pudsey	20.0	8.1	11.9	0.0	0.0	0.0	0.0
A 15366	Access Measures For Disabled Peds 09-10	400.0	361.6	38.4	0.0	0.0	0.0	0.0
B 15376	Principal Inspection Bridges 2009-10	454.0	454.0	0.0	0.0	0.0	0.0	0.0
A 15377	A61 Scott Hall Rd Guided Bus Enhancement	126.3	124.3	2.0	0.0	0.0	0.0	0.0
C 15391	Aberford Road Garforth S278 Newhold	52.1	51.7	0.4	0.0	0.0	0.0	0.0
A 15392	Bradford Road A647 From Dawsons Crn To L	53.6	27.0	26.6	0.0	0.0	0.0	0.0
B 15400	Irr Strategy - Concrete Testing	398.0	397.5	0.5	0.0	0.0	0.0	0.0
B 15401	Irr Strategy - Feasibility	184.8	183.6	1.2	0.0	0.0	0.0	0.0
B 15402	Wellington Road Footbridge Mgmt Strategy	2.1	0.1	2.0	0.0	0.0	0.0	0.0
B 15403	Westgate Footbridge Mgmt Strategy	2.1	0.1	2.0	0.0	0.0	0.0	0.0
B 15405	Rawdon Crenatorium Retaining Wall	179.3	108.5	5.7	65.1	0.0	0.0	0.0
B 15409	Victoria Avenue Pnn	277.3	279.8	-2.5	0.0	0.0	0.0	0.0
A 15413	Kirkstall Hill Eden Drive Zebra Crossing	18.0	15.6	2.4	0.0	0.0	0.0	0.0
A 15435	St James Hospital Parking Review	87.5	52.0	35.5	0.0	0.0	0.0	0.0
C 15462	Commercial St Butcher Lane Rothwell S278	277.0	192.1	44.0	40.9	0.0	0.0	0.0
A 15469	Horsforth Roundabout Signalisation	1,300.0	65.8	125.1	589.1	520.0	0.0	0.0
A 15470	Nth Park Way,Traffic Manag. Safety Imp.	253.8	163.9	89.9	0.0	0.0	0.0	0.0
A 15474	Crossing Belle Isle Rd,Sth Of Wdmill Rd	76.8	77.0	-0.2	0.0	0.0	0.0	0.0
A 15475	Crossing Elland Rd Nr Old Rd Churwell	81.0	37.9	39.6	3.5	0.0	0.0	0.0
A 15476	Crossing A642 Aberford Rd,Woodlesford	73.9	56.3	17.6	0.0	0.0	0.0	0.0
A 15477	Woodhouse Street Zebra Crossing Wood'H	20.4	20.5	-0.1	0.0	0.0	0.0	0.0
A 15478	Apperley Lane Ped Crossing	32.3	5.7	26.6	0.0	0.0	0.0	0.0
A 15480	Farnley Pk High School Srts (Lawns Lane)	37.1	29.1	8.0	0.0	0.0	0.0	0.0
A 15481	Crossings Market Place, Otley	25.2	3.1	22.1	0.0	0.0	0.0	0.0
A 15482	A653 Dewsbury Rd JW Lindens Rd -Crossing	64.2	9.4	1.9	52.9	0.0	0.0	0.0
B 15519	West End Ln Schl Sign-West End Rise Junc	22.9	22.8	0.1	0.0	0.0	0.0	0.0
A 15522	Leeds Cycle Network Route 3 Middleton	299.0	276.8	22.2	0.0	0.0	0.0	0.0
A 15524	Leeds Cycle Network Route 5 Cookridge	484.6	399.0	85.6	0.0	0.0	0.0	0.0
A 15525	Leeds Cycle Network Route 10 Bramley	136.0	41.9	83.1	11.0	0.0	0.0	0.0
A 15526	Leeds Cycle Network Route 12 Phase 1	165.9	52.9	83.0	18.0	12.0	0.0	0.0
A 15529	Leeds Cycle Network Route 15 Alwoodley	281.7	180.1	101.6	0.0	0.0	0.0	0.0
A 15534	Leeds Cycle Network Rte 16 Wyke Beck Way	444.0	442.8	1.2	0.0	0.0	0.0	0.0
B 15545	Temple Walk-Cross Green Lane - Bdy 25/27	45.0	43.8	1.2	0.0	0.0	0.0	0.0
B 15546	Temple Walk-Bdy 25/27 Selby Road	20.6	19.4	1.2	0.0	0.0	0.0	0.0
B 15558	Redbeck Br Spandrel Wall Recon Monitor	248.1	97.8	147.9	2.4	0.0	0.0	0.0
A 15563	Bradford Road A650 Royston Hill	33.0	3.9	29.1	0.0	0.0	0.0	0.0
C 15605	Commercial St Rothwell Repaving Wks	100.0	15.1	84.9	0.0	0.0	0.0	0.0
A 15612	16 / 16a Bus Stops Access Imps - Phase 2	146.5	132.0	14.5	0.0	0.0	0.0	0.0

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Cat Scheme	Scheme Title	Scheme Cost	To 31 Mar 11	2011/12	Estimated Costs			After 2014/15
					2012/13	2013/14	2014/15	
A 15618	Harehills Lane - Ltp Traffic Works	81.4	1.4	0.0	75.0	5.0	0.0	0.0
C 15623	Lbia Resident Parking Permits	10.0	4.5	5.5	0.0	0.0	0.0	0.0
C 15663	Trinity And All Saints College Parking	25.0	19.8	5.2	0.0	0.0	0.0	0.0
A 15674	West Chevin Rd Junction Imp 30mph 40mph	38.0	34.1	0.0	3.9	0.0	0.0	0.0
A 15682	Motorcycle Parking City Centre Phase 2	20.0	7.3	12.7	0.0	0.0	0.0	0.0
C 15685	St Bernards Mill Gelderd Rd Gilders S278	297.0	29.9	224.1	43.0	0.0	0.0	0.0
A 15687	Bayswater Estate Residents Permit Zone	38.0	10.7	27.3	0.0	0.0	0.0	0.0
B 15688	Irr Strategy Special Inspections	204.7	123.2	81.5	0.0	0.0	0.0	0.0
A 15701	A65 Leeds Rd Guiseley Hwy Wide & Bus Wks	41.9	38.6	3.3	0.0	0.0	0.0	0.0
A 15702	Cowper Terrace Tro	6.4	4.2	2.2	0.0	0.0	0.0	0.0
B 15708	Inner Ring Road Strategy - Assessments	385.3	307.3	78.0	0.0	0.0	0.0	0.0
A 15712	Bagley Lane Traffic Measures Calverley	8.2	0.0	8.2	0.0	0.0	0.0	0.0
A 15715	Hyde Park Road - One Way Street	12.0	4.4	7.6	0.0	0.0	0.0	0.0
A 15717	Woodhouse Ln A660 Clarendon Rd Junction	227.9	227.0	0.9	0.0	0.0	0.0	0.0
A 15718	Heights Drive Traffic Calming Armley	10.8	10.0	0.8	0.0	0.0	0.0	0.0
A 15736	A61 Harr Rd Moortown - M & S Tro'S	9.2	5.7	3.5	0.0	0.0	0.0	0.0
A 15738	Cross Gates Parking Res Tro Area 2	22.2	16.5	5.7	0.0	0.0	0.0	0.0
A 15739	Valley Road Morley Culvert Improvement	42.8	0.5	40.0	2.3	0.0	0.0	0.0
A 15742	Fixed Safety Camera Sites 2009/2010	159.9	144.9	15.0	0.0	0.0	0.0	0.0
B 15743	Jum Beck Reconstruction	3.0	1.9	1.1	0.0	0.0	0.0	0.0
B 15744	Ellar Ghyll Nth Culvert	34.7	0.7	34.0	0.0	0.0	0.0	0.0
B 15745	Mickle Ings/Ikley Rd Burr Wall	112.3	109.8	2.5	0.0	0.0	0.0	0.0
B 15749	Pool Bank / Moorland Farm Burr Wall	197.9	189.4	8.5	0.0	0.0	0.0	0.0
A 15753	Cold Well Road, Crossgates - Tro	6.0	2.9	3.1	0.0	0.0	0.0	0.0
A 15754	Vicar Lane Pedestrian Safety	11.4	10.4	1.0	0.0	0.0	0.0	0.0
A 15755	Neville St & Sovereign St S.106 Ped Fac	240.0	9.2	40.0	180.8	10.0	0.0	0.0
A 15766	Redhall Road Improvement Contribution	50.0	0.0	50.0	0.0	0.0	0.0	0.0
A 15771	Lowtown Pudsey Tro & Rss	12.0	0.9	11.1	0.0	0.0	0.0	0.0
B 15775	The Cedars- The Rowans The Birches	10.4	6.4	4.0	0.0	0.0	0.0	0.0
B 15784	The Valley View - Avenue	50.8	50.7	0.1	0.0	0.0	0.0	0.0
B 15801	Whingate Grove - Town St	21.9	12.0	9.9	0.0	0.0	0.0	0.0
B 15802	Hall Lane-Church Rd Brooklyn Av	91.6	0.0	91.6	0.0	0.0	0.0	0.0
B 15803	Wooler Road Woodlea St End	122.0	121.8	0.2	0.0	0.0	0.0	0.0
C 15806	Headingley Stadium Bus Stops	47.0	28.1	18.9	0.0	0.0	0.0	0.0
B 15807	Parkfield Row Beeston Rd Marston Av	26.9	25.4	1.5	0.0	0.0	0.0	0.0
B 15812	Newlay Lane- Broad Ln Hillcourt Dr	51.9	13.1	38.8	0.0	0.0	0.0	0.0
B 15813	Newlay Lane-Hillcourt Dr- L&B Road	77.3	22.3	55.0	0.0	0.0	0.0	0.0
B 15823	Cross Green Way Mercado Car Park	112.0	18.6	93.4	0.0	0.0	0.0	0.0
B 15827	Hawthorn Grove-Rodley Lane	30.6	30.9	-0.3	0.0	0.0	0.0	0.0
B 15828	Hawthorn Drive- Rod Ln -Hawth Gr	14.9	15.7	-0.8	0.0	0.0	0.0	0.0

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B 15829	Woodhall Park Aven - Grove No 24	39.5	38.3	1.2	0.0	0.0	0.0	0.0
B 15831	Miles Hill Mount 15/16 End Of Parking	36.2	7.1	29.1	0.0	0.0	0.0	0.0
B 15833	Roundhay Gr-Harehills Ln-Gled Val Rd	67.1	69.8	-2.7	0.0	0.0	0.0	0.0
B 15834	Newton Park View -Harehills Aven	41.2	40.2	1.0	0.0	0.0	0.0	0.0
B 15835	Woodland Drive- Woodland Rd	21.3	0.0	21.3	0.0	0.0	0.0	0.0
B 15836	St Martins Rd-Chap Rd-St Mart Cres	65.6	48.5	17.1	0.0	0.0	0.0	0.0
B 15837	St Martins Road -Crescent-Drive	40.7	13.1	27.6	0.0	0.0	0.0	0.0
B 15843	Stratford Avenue- Wickham Street	13.7	13.3	0.4	0.0	0.0	0.0	0.0
B 15844	Trentham Row- Stratford Terr	16.0	8.3	7.7	0.0	0.0	0.0	0.0
B 15866	Beck Rd-Roundhay Rd-Harehills Av	35.9	36.7	-0.8	0.0	0.0	0.0	0.0
B 15874	Vicars Rd- Shepherds Lane	0.4	0.0	0.4	0.0	0.0	0.0	0.0
B 15877	Benton Park Aven-Harrogate Road	24.4	18.3	6.1	0.0	0.0	0.0	0.0
B 15878	Benton Park Crescent-Avenue	29.0	19.4	9.6	0.0	0.0	0.0	0.0
B 15879	Benton Park Road - Avenue	11.2	0.0	11.2	0.0	0.0	0.0	0.0
B 15880	Woodlea Road - App - Greenlea Rd	62.3	63.6	-1.3	0.0	0.0	0.0	0.0
B 15881	Brownlea Close - Woodlea Road	12.0	11.3	0.7	0.0	0.0	0.0	0.0
B 15882	Woodlea Drive- Woodlea Road	13.4	11.9	1.5	0.0	0.0	0.0	0.0
B 15883	The Sycamores - Moorland Avenue	24.9	2.5	22.4	0.0	0.0	0.0	0.0
B 15884	The Birches - Moorland Av- The Beeches	17.4	11.8	5.6	0.0	0.0	0.0	0.0
B 15885	The Beeches - The Sycamores	23.7	12.2	11.5	0.0	0.0	0.0	0.0
B 15886	The Poplars - The Beeches	32.5	11.1	21.4	0.0	0.0	0.0	0.0
B 15887	The Oaks - The Beeches	4.5	2.3	2.2	0.0	0.0	0.0	0.0
B 15888	Shakespeare Road-Ruskin Crescent	55.6	54.9	0.7	0.0	0.0	0.0	0.0
B 15889	Shakespeare Close - Road	11.4	11.1	0.3	0.0	0.0	0.0	0.0
B 15892	Roundhay Pk Ln - Pk Ln Mews-Shadwe Ln	19.2	18.0	1.2	0.0	0.0	0.0	0.0
B 15894	Mill Lane-A58 Weth Rd-Holme Fm Ln	42.3	41.6	0.7	0.0	0.0	0.0	0.0
B 15899	North Grange Rd-Head Ln- Nth Grange Mew	34.4	34.3	0.1	0.0	0.0	0.0	0.0
B 15900	North Grange Road-Mews -Mount	18.8	19.2	-0.4	0.0	0.0	0.0	0.0
B 15903	Langdale Av-Canter Rd-Kirkstal Ln	19.3	19.5	-0.2	0.0	0.0	0.0	0.0
B 15910	Springfield Gdns-Mount-Low Lane	23.4	23.3	0.1	0.0	0.0	0.0	0.0
B 15911	Victoria Mt-Cres-Calverly Ln+Cul D Sac	138.0	106.5	31.5	0.0	0.0	0.0	0.0
B 15913	Newlaith Gdns-Clarenc Dr-Victoria Gdn	48.4	48.2	0.2	0.0	0.0	0.0	0.0
B 15914	West End Gr 10 West End Rise 30	38.0	37.9	0.1	0.0	0.0	0.0	0.0
B 15915	Autumn Crescent - Jackman Drive	20.8	21.0	-0.2	0.0	0.0	0.0	0.0
B 15916	Outwood Walk-New Road Side	27.5	11.1	16.4	0.0	0.0	0.0	0.0
B 15923	Brudenell St-Gr-Hyde Pk Rd	62.5	62.3	0.2	0.0	0.0	0.0	0.0
B 15924	Woodsley Rd-Burley-Belle Vu Rd	96.8	66.2	30.6	0.0	0.0	0.0	0.0
B 15926	Rosgill Drive-Kentmere Avenue O/S 131	28.2	17.8	10.4	0.0	0.0	0.0	0.0
B 15927	Rosgill Drive 131 Nth Parkway	19.9	7.8	12.1	0.0	0.0	0.0	0.0
B 15928	Rosgill Drive-Baileys Ln 51/53	36.7	24.4	12.3	0.0	0.0	0.0	0.0

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B 15929	Rosgill Drive-51/53 Kenmere Avenue	31.6	24.9	6.7	0.0	0.0	0.0	0.0
B 15930	Grange Pk Road - Close-Dib Lane	216.2	199.1	17.1	0.0	0.0	0.0	0.0
B 15939	Gilbert Close-Sandford Rd End	61.5	0.0	61.5	0.0	0.0	0.0	0.0
B 15940	Gilbert Mount-Close-Commercial Rd	11.9	0.0	11.9	0.0	0.0	0.0	0.0
B 15945	Vesper Way-Road End Of Loop No 57	69.4	51.9	17.5	0.0	0.0	0.0	0.0
B 15948	Nesfield Rd - View- Ring Rd Middleton	100.9	95.9	5.0	0.0	0.0	0.0	0.0
B 15956	Church Gardens-Ring Rd End	21.2	15.4	5.8	0.0	0.0	0.0	0.0
B 15957	Queenshill Av- Ring Road - Cres	51.0	0.0	0.0	51.0	0.0	0.0	0.0
B 15958	Queenshill Aven - Cres- Road	53.6	0.0	0.0	53.6	0.0	0.0	0.0
B 15959	Queenshill Avenue - Road - Drive	45.6	0.0	0.0	45.6	0.0	0.0	0.0
B 15960	Stainburn Drive -Harrogate Rd 43/41	68.5	53.8	14.7	0.0	0.0	0.0	0.0
B 15961	Stainburn Drive - 43/41 Stainburn Cres	55.7	43.2	12.5	0.0	0.0	0.0	0.0
B 15962	Wensley Drive-Carr Manor Rd 118/120	68.0	19.1	48.9	0.0	0.0	0.0	0.0
B 15976	Cambridge Drive-St Clairs Rd-Listerdyke	50.8	30.0	20.8	0.0	0.0	0.0	0.0
B 15977	Peterhouse Drive-Cambridge Dr End	9.3	2.4	6.9	0.0	0.0	0.0	0.0
B 15978	Silver Lane-Haw Lane-High Street	40.5	0.0	40.5	0.0	0.0	0.0	0.0
B 15981	Bolton Rd-Rufford Av-Windmill Ln	20.3	19.4	0.9	0.0	0.0	0.0	0.0
B 15983	Westbourne Gr-Brad Rd-Wt Busk Ln	59.3	59.2	0.1	0.0	0.0	0.0	0.0
B 15986	Kings Close-Cambridge Dr End	4.8	1.6	3.2	0.0	0.0	0.0	0.0
B 15987	Trinity Rise-Cambridge Drive End	9.1	11.1	-2.0	0.0	0.0	0.0	0.0
B 15991	Haw Lane-Cemetery-Hawthorn Rd	25.1	28.8	-3.7	0.0	0.0	0.0	0.0
B 15994	Littlemoor Cr-Sthryd Rs-Litmoor Rd	42.5	42.4	0.1	0.0	0.0	0.0	0.0
B 15997	Commercial St-Marsh St-Butcher Ln	115.0	0.0	115.0	0.0	0.0	0.0	0.0
B 16014	Ingledew Drive-Street Ln-Park Cres	36.7	25.7	11.0	0.0	0.0	0.0	0.0
B 16015	Gledhow Wd Grove-Lidgett Wk-Ave	34.5	0.0	34.5	0.0	0.0	0.0	0.0
B 16016	Gledhow Wd Gr-Lidgett Av-Gled Av	21.0	0.0	21.0	0.0	0.0	0.0	0.0
B 16021	Austhorpe Grove-Selby Rd-Barrowby Ln	36.1	36.0	0.1	0.0	0.0	0.0	0.0
B 16023	Moor Avenue -Oak Cres - Oak Road	43.1	43.0	0.1	0.0	0.0	0.0	0.0
B 16024	Hollin Lane-Weetwood Aven-Lane	39.5	16.7	22.8	0.0	0.0	0.0	0.0
B 16026	Iveson Rise -Approach - Drive	117.5	117.1	0.4	0.0	0.0	0.0	0.0
B 16029	The Village -Church Cause - Dowkel Ln	62.4	62.7	-0.3	0.0	0.0	0.0	0.0
B 16033	Pear Tree Acre - The Village End	8.9	9.2	-0.3	0.0	0.0	0.0	0.0
B 16034	River View - A659 High Street End	41.1	42.3	-1.2	0.0	0.0	0.0	0.0
C 16036	Gelderd Rd Bracken Park Gildersome S278	300.0	77.2	162.6	60.2	0.0	0.0	0.0
A 16037	Horsforth & Rodley R/Abouts Relining	14.5	2.1	12.4	0.0	0.0	0.0	0.0
A 16039	Cross Chancellor Street Mini R/About	53.5	51.4	2.1	0.0	0.0	0.0	0.0
A 16049	Ring Rd Middleton Pelican Shopping Centr	50.4	8.7	39.3	2.4	0.0	0.0	0.0
C 16052	Harehills Ln / Kimberley Rd - Netto S278	89.8	66.4	23.4	0.0	0.0	0.0	0.0
A 16054	Leeds Railway Station Cycle Point	13.9	11.7	2.2	0.0	0.0	0.0	0.0
B 16055	Ltp Minor Works Prn 2010/11	506.0	464.5	41.5	0.0	0.0	0.0	0.0

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B 16060	A65 Leeds Rd - Micklefield Rd	341.0	312.6	28.4	0.0	0.0	0.0	0.0
B 16062	A659 High St Boston Spa - Grove Rd	93.2	100.3	-7.1	0.0	0.0	0.0	0.0
B 16063	A642 Wakefield Rd Swillington	219.8	226.5	-6.7	0.0	0.0	0.0	0.0
B 16064	A660 Leeds Rd - Stubbings Farm	204.9	129.9	75.0	0.0	0.0	0.0	0.0
B 16065	Lip Minor Works Ud Roads 2010/11	271.8	265.8	6.0	0.0	0.0	0.0	0.0
B 16067	B6154 Loughton - Swinnow Rd - The Lanes	128.3	154.3	-26.0	0.0	0.0	0.0	0.0
B 16068	Littlemoor Rd - Roker Ln - Littlemoor Vw	78.3	84.2	-5.9	0.0	0.0	0.0	0.0
B 16072	Grove Ln - Shaw Ln - Meanwood Rd	404.4	182.6	221.8	0.0	0.0	0.0	0.0
B 16076	Leeds Rd - Park Ln - Preston Ln	305.0	249.5	55.5	0.0	0.0	0.0	0.0
B 16077	Woodhall Ln - A647 Bradford Rd R/Bt	261.9	267.1	-5.2	0.0	0.0	0.0	0.0
B 16079	Globe Rd - Globe Quay 16 - David St	130.0	1.1	128.9	0.0	0.0	0.0	0.0
B 16083	North Parkway - Kentmere Av - Dual C/W	398.3	216.3	182.0	0.0	0.0	0.0	0.0
B 16098	Principal Inspections 2010/11	531.0	445.1	85.9	0.0	0.0	0.0	0.0
B 16099	Branch Road Bridge Footway Strengthening	119.4	32.7	86.7	0.0	0.0	0.0	0.0
C 16100	York Road - Aldi Superstore - S.278	38.5	37.3	1.2	0.0	0.0	0.0	0.0
C 16103	S278 Waterloo Manor Hospital Extension	68.5	2.8	55.0	10.7	0.0	0.0	0.0
C 16111	Echo Central Tro'S	15.5	11.8	3.7	0.0	0.0	0.0	0.0
C 16112	Burley Rd - Cavendish St Tro'S	10.0	2.0	8.0	0.0	0.0	0.0	0.0
A 16115	Kippax North Primary Sch - Pelican Xing	58.8	39.4	19.4	0.0	0.0	0.0	0.0
A 16116	Leeds Rd Guiseley - Ped Facilities	90.0	7.9	75.1	7.0	0.0	0.0	0.0
A 16117	Crossley St Wetherby - Zebra Xing	13.6	8.0	5.6	0.0	0.0	0.0	0.0
A 16118	Dewsbury Rd - Rein Rd Tingley - Ped Fac	103.3	5.6	7.5	90.2	0.0	0.0	0.0
A 16119	Tong Rd - 3rd Av - Armley - Pelican Xing	47.6	33.4	14.2	0.0	0.0	0.0	0.0
A 16120	A650 Britannia Rd Morley - Pelican Xing	96.5	13.5	83.0	0.0	0.0	0.0	0.0
A 16121	Broad Ln - Broadlea Cres Bramley - Zebra	15.2	14.6	0.6	0.0	0.0	0.0	0.0
A 16122	Holtale App - Ralph Th Sch - Zebra Xing	13.7	15.1	-1.4	0.0	0.0	0.0	0.0
A 16123	Crawshaw School - Robin Ln - 2 Zebras	25.8	26.7	-0.9	0.0	0.0	0.0	0.0
A 16124	Harrogate Rd Moortown - Pelican Xing	89.0	81.0	8.0	0.0	0.0	0.0	0.0
A 16130	20 Mph Speed Limit Review And Proposals	98.0	2.4	85.6	10.0	0.0	0.0	0.0
A 16133	City Sq / Rail Station - Ped & Cycle Ph2	145.2	146.5	-1.3	0.0	0.0	0.0	0.0
A 16134	Fleet Lane - Methley - Traffic Reg Order	15.0	0.0	0.0	15.0	0.0	0.0	0.0
B 16135	Bridge Assessment 2010-2011	124.3	97.6	26.7	0.0	0.0	0.0	0.0
A 16137	Austhorpe Road - Ped Fac & Tm Review	45.7	32.3	13.4	0.0	0.0	0.0	0.0
B 16140	Leeds And Bradford B6157 Retaining Wall	19.2	10.2	9.0	0.0	0.0	0.0	0.0
B 16141	Pottery Lane Rothwell Retaining Wall	73.0	0.4	0.0	72.6	0.0	0.0	0.0
B 16144	Birdcage Walk Retaining Wall	79.0	7.4	0.0	71.6	0.0	0.0	0.0
A 16145	Clarence Dock Parking Review (Ph 2)	8.1	10.4	-2.3	0.0	0.0	0.0	0.0
A 16146	Low Bridge Signing Work - Tr. South Area	50.0	10.6	39.4	0.0	0.0	0.0	0.0
A 16147	Britannia Road, Morley - Traffic Mgt	98.0	18.6	47.4	32.0	0.0	0.0	0.0
A 16148	Mobile Safety Camera Sites 2010/11	58.8	52.6	6.2	0.0	0.0	0.0	0.0

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C 16149	Headingley Stadium St Michaels Ln Tro'S	24.0	7.8	16.2	0.0	0.0	0.0	0.0
A 16152	Arthington Lane Adel	31.0	3.2	27.8	0.0	0.0	0.0	0.0
A 16158	Roundhay Rd Bayswater Rd To Harehills Ln	463.0	12.0	60.0	373.0	18.0	0.0	0.0
A 16159	Mill Ln Hillings Ln Length For Concern	15.0	3.2	11.8	0.0	0.0	0.0	0.0
A 16160	Greenhill Rd / Hilltop Rd Armley	26.4	7.4	19.0	0.0	0.0	0.0	0.0
A 16161	Moorland Rd - Occupation Ln - Bramhope	6.5	2.0	4.5	0.0	0.0	0.0	0.0
B 16163	Inner R Rd Strategy Essential Maint Cont	237.0	224.0	13.0	0.0	0.0	0.0	0.0
A 16166	Cookridge Street Cycle Route City C Ph3	188.0	13.2	64.0	102.8	8.0	0.0	0.0
A 16167	Speed Limit Review - A & B Roads Part 1	35.2	35.2	0.0	0.0	0.0	0.0	0.0
A 16172	Aged Traffic Signal Equipment Refurb	61.7	51.0	10.7	0.0	0.0	0.0	0.0
A 16175	A647 Qbc Canal St Bus Priority	255.6	1.1	212.6	41.9	0.0	0.0	0.0
A 16180	Town Street Horsforth - Amend Tro'S	7.6	4.9	2.7	0.0	0.0	0.0	0.0
B 16182	Rodley Lane Culvert Reconstruction	86.1	27.6	58.5	0.0	0.0	0.0	0.0
A 16189	Wesley Street Farsley Res Permit Parking	6.7	5.1	1.6	0.0	0.0	0.0	0.0
B 16195	Ivegate Culvert Yeadon	121.8	117.5	4.3	0.0	0.0	0.0	0.0
A 16199	Wakefield Road A642 Swillington Restrict	5.7	3.2	2.5	0.0	0.0	0.0	0.0
C 16207	Sackville Approach Wait And Load Restrict	0.0	0.6	-0.6	0.0	0.0	0.0	0.0
A 16208	Lister Hill Low Ln Troy Rd Ped Improve	29.9	21.9	8.0	0.0	0.0	0.0	0.0
A 16215	Leeds Bradford Rd - Bramley - Ped Refuge	16.2	1.5	14.7	0.0	0.0	0.0	0.0
B 16216	Rawdon Rail Mitigation Measures	3.0	0.0	0.0	3.0	0.0	0.0	0.0
B 16217	Thorner Lane Cow Beck Scour Protection	27.6	9.9	17.7	0.0	0.0	0.0	0.0
B 16218	Selby Road Culvert Repairs	90.7	0.0	90.7	0.0	0.0	0.0	0.0
B 16219	Spofforth Hill Strengthening	3.0	0.0	3.0	0.0	0.0	0.0	0.0
B 16220	Grimes Dyke Spandrel Wall Strengthening	82.7	22.3	58.4	2.0	0.0	0.0	0.0
B 16221	Balm Road Bridge Net Rail Tjc3\253	354.0	0.0	0.0	354.0	0.0	0.0	0.0
C 16224	Bank Street - Chapel Hill Morley S.278	15.0	2.6	12.4	0.0	0.0	0.0	0.0
B 16225	Town St Bridge Footway Protection	18.0	6.2	11.8	0.0	0.0	0.0	0.0
B 16226	Whingate Footway Bridge Protection	37.7	37.3	0.4	0.0	0.0	0.0	0.0
B 16227	Geldard Rd Bridge Footway Protection	77.9	16.2	59.2	2.5	0.0	0.0	0.0
C 16230	Cardigan Road Tro - Petrol Stn. Sect 106	7.5	0.0	7.5	0.0	0.0	0.0	0.0
A 16241	Killingbeck Fields Core Cycle Route 16	255.9	220.2	35.7	0.0	0.0	0.0	0.0
A 16243	A61 Leeds Road Lofthouse	50.0	1.8	43.7	4.5	0.0	0.0	0.0
A 16246	Meanwood Greenway Ph 2 Route 15 Al To Cc	84.0	78.0	6.0	0.0	0.0	0.0	0.0
A 16248	Dda Traffic Signal Refurbishment 2010/11	58.2	3.4	54.8	0.0	0.0	0.0	0.0
A 16255	A660 Remedial Cycle Safety Measures	16.0	0.7	15.3	0.0	0.0	0.0	0.0
A 16258	A64 York Road - Pedestrian Safety	38.5	2.4	36.1	0.0	0.0	0.0	0.0
A 16262	Ash Road Tro - Lounge Cinema Devt	4.9	0.6	4.3	0.0	0.0	0.0	0.0
B 16278	Inner Ring Road Tunnel Phase 1	1,992.0	0.0	760.0	1,232.0	0.0	0.0	0.0
B 16280	Hwys Maint lms Committed 2011/12	7,812.4	0.0	7,562.6	249.8	0.0	0.0	0.0
A 16283	Town & District Ctr Parking Schemes	120.0	0.0	20.0	60.0	40.0	0.0	0.0

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A 16285	Armley Gyrotory Improvement Scheme	70.0	0.0	0.0	20.0	50.0	0.0	0.0
A 16286	Scott Hall Road Guideway Imps	25.0	0.0	12.0	13.0	0.0	0.0	0.0
A 16287	York Road Guideway Improvements	25.0	0.0	12.0	13.0	0.0	0.0	0.0
A 16288	Chunwell Hill / Ring Rd Jct Bus Priority	118.0	0.0	49.0	69.0	0.0	0.0	0.0
A 16289	Elland Road Bus Park & Ride	535.0	0.0	5.0	500.0	30.0	0.0	0.0
A 16290	Disabled Access Improvements	75.0	0.0	40.0	35.0	0.0	0.0	0.0
A 16291	Public Rights Of Way Network	55.0	0.0	5.0	25.0	25.0	0.0	0.0
A 16292	Utc Investment	90.0	0.0	0.0	45.0	45.0	0.0	0.0
A 16293	Traffic Monitoring Devices	51.0	0.0	0.0	34.0	17.0	0.0	0.0
A 16294	Road Safety Cameras Enforcement	181.0	0.0	20.0	77.0	84.0	0.0	0.0
A 16295	Bus Lane Enforcement Cameras	30.0	0.0	22.0	8.0	0.0	0.0	0.0
A 16298	Stanningley Bypass - Rss	280.0	0.0	80.0	100.0	100.0	0.0	0.0
A 16299	Pontefract Rd Stourton - Rss Stage 1	36.0	0.0	19.0	17.0	0.0	0.0	0.0
A 16300	York Rd / Harehills Ln / Osm Ln - Rss	10.0	0.0	9.0	1.0	0.0	0.0	0.0
A 16301	Bradford Rd / Galloway Ln - Rss	32.5	0.0	28.0	4.5	0.0	0.0	0.0
A 16302	Headingley & Kirkstall Road - Rss	198.0	0.0	0.0	77.0	121.0	0.0	0.0
A 16303	Targeted Road Safety At Bends	60.0	0.0	58.0	2.0	0.0	0.0	0.0
A 16304	Ring Rd Farsley / Calv Ln - Rss	27.0	0.0	14.0	13.0	0.0	0.0	0.0
A 16305	Sheepscar Interchange - Rss	30.0	0.0	27.0	3.0	0.0	0.0	0.0
A 16306	Dewsbury Rd / Garnet / Parkside - Rss	48.0	0.0	43.0	5.0	0.0	0.0	0.0
A 16307	Wellington St / Lisbon St / Castle - Rss	24.0	0.0	22.0	2.0	0.0	0.0	0.0
A 16308	Otley Rd / Golden Acre Park - Rss	18.0	0.0	16.0	2.0	0.0	0.0	0.0
A 16309	Queenswood Drive - Rss	1.3	0.0	1.3	0.0	0.0	0.0	0.0
A 16310	Robin Ln / Littlemoor Rd - Rss	48.0	0.0	0.0	44.0	4.0	0.0	0.0
A 16311	Henconner Ln / Butt Ln - Traffic Sigs	180.0	0.0	10.0	170.0	0.0	0.0	0.0
A 16312	New Pedestrian Crossings	250.0	0.0	0.0	250.0	0.0	0.0	0.0
A 16313	Safer Routes To School	252.3	0.0	2.3	125.0	125.0	0.0	0.0
A 16315	Street Lane Jct Norton Road Zebra	24.0	0.0	21.0	3.0	0.0	0.0	0.0
A 16316	Gledhow Lane Jct Thorne Ln Oakwood Zebra	40.0	0.0	35.0	5.0	0.0	0.0	0.0
A 16317	Kirkstall Ln Jct Langdale Gardens Zebra	21.5	0.0	18.5	3.0	0.0	0.0	0.0
A 16318	Westgate Otley Zebra	20.0	0.0	17.0	3.0	0.0	0.0	0.0
A 16319	Fountain St Morley Os Morley Hs Zebra	26.1	0.0	24.0	2.1	0.0	0.0	0.0
B 16321	Highways Maintenance - 2011/12	1,000.0	0.0	1,000.0	0.0	0.0	0.0	0.0
B 16322	Highways Maintenance 2012/13	1,500.0	0.0	0.0	1,500.0	0.0	0.0	0.0
A 16326	Lyddon Terrace Pedestrian Crossing	25.0	0.0	25.0	0.0	0.0	0.0	0.0
B 16329	Inner Ring Road Strategy Phase 2	175.0	0.0	175.0	0.0	0.0	0.0	0.0
C 16330	Swardcliffe Avenue Leeds - Minor S278	13.0	0.0	0.0	13.0	0.0	0.0	0.0
B 16331	Lip Maint Minor Works Pm 2011/12	455.1	0.0	455.1	0.0	0.0	0.0	0.0
B 16332	Lip Maint Pr Surface Treatment 11/12	242.0	0.0	102.6	139.4	0.0	0.0	0.0
B 16333	Lip Maint Machine Surveys 2011/12	25.0	0.0	25.0	0.0	0.0	0.0	0.0

Leeds City Council Capital Programme - Improving Our Assets

Highways Network & Structures

Cat Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 11	All Figures are in £000's				Page 14
				2011/12	2012/13	2013/14	2014/15	
					Estimated Costs		After	
								2014/15
B 16336	A58(M) Inner Ring Road Emerg Phones	11.8	0.0	11.8	0.0	0.0	0.0	0.0
B 16337	A647 Stanningley Road	136.0	0.0	136.0	0.0	0.0	0.0	0.0
B 16338	A64 York Road	400.0	0.0	400.0	0.0	0.0	0.0	0.0
B 16339	A660 Otley Road	285.0	0.0	285.0	0.0	0.0	0.0	0.0
B 16340	A650 Britannia Road	94.0	0.0	94.0	0.0	0.0	0.0	0.0
B 16341	A654 Leadwell Lane	159.0	0.0	159.0	0.0	0.0	0.0	0.0
B 16342	Ltp Maint Minor Works 2011/12	472.0	0.0	472.0	0.0	0.0	0.0	0.0
B 16343	Ltp Maint Ud Surface Treatment 11/12	324.5	0.0	61.0	263.5	0.0	0.0	0.0
B 16344	Tong Road Wortley	95.0	0.0	95.0	0.0	0.0	0.0	0.0
B 16345	Bradford Road	208.0	0.0	208.0	0.0	0.0	0.0	0.0
B 16346	Wood Lane Rothwell	175.0	0.0	175.0	0.0	0.0	0.0	0.0
B 16347	Church Street Hunslet	224.0	0.0	224.0	0.0	0.0	0.0	0.0
B 16348	South Parkway Seacroft	224.2	0.0	0.0	224.2	0.0	0.0	0.0
B 16349	Brigshaw Lane Kippax	218.0	0.0	218.0	0.0	0.0	0.0	0.0
B 16350	Kirkstall Lane	342.0	0.0	342.0	0.0	0.0	0.0	0.0
B 16351	Gledhow Lane Roundhay	191.0	0.0	191.0	0.0	0.0	0.0	0.0
B 16352	Street 5 Wetherby	233.0	0.0	233.0	0.0	0.0	0.0	0.0
B 16353	Walton Road Wetherby	101.0	0.0	101.0	0.0	0.0	0.0	0.0
B 16354	Branch Road Morley / Gildersome	89.7	0.0	89.7	0.0	0.0	0.0	0.0
B 16355	Fall Lane East Ardsley	69.5	0.0	69.5	0.0	0.0	0.0	0.0
B 16356	Coal Road Whinmoor	73.5	0.0	73.5	0.0	0.0	0.0	0.0
B 16359	Valley Farm Bridge Ph1 Joint Replacement	53.6	0.0	53.6	0.0	0.0	0.0	0.0
B 16361	New York Rd Flyover Westbound Jt Replace	0.3	0.0	0.3	0.0	0.0	0.0	0.0
B 16362	Robin Hood Bridge Rebuild Spandrel	2.0	0.0	2.0	0.0	0.0	0.0	0.0
B 16363	Oatland Lane Bridge Crosshead Repairs	0.4	0.0	0.4	0.0	0.0	0.0	0.0
B 16364	Wellington Street Viaduct Ph 2 Pier Prot	24.5	0.0	24.5	0.0	0.0	0.0	0.0
B 16365	Westgate Tunnel Joint Replacement	15.5	0.0	15.5	0.0	0.0	0.0	0.0
B 16366	West Garforth Railway No 4 Re Point And	84.3	0.0	84.3	0.0	0.0	0.0	0.0
B 16367	Principal Bridge Inspections 2011-12	191.7	0.0	191.7	0.0	0.0	0.0	0.0
B 16368	Principal Bridge Underwater Insp 2011-12	40.0	0.0	40.0	0.0	0.0	0.0	0.0
B 16369	Special Bridge Inspection 2011-12	2.6	0.0	2.6	0.0	0.0	0.0	0.0
B 16371	Front Street Bridge Weight Restrictions	13.0	0.0	13.0	0.0	0.0	0.0	0.0
B 16372	Whackhouse Lane No 3 Railway Bridge	99.0	0.0	24.0	75.0	0.0	0.0	0.0
B 16373	Bridge Assessment 2011-12	36.0	0.0	36.0	0.0	0.0	0.0	0.0
A 16380	Pilot Street / Ruby Street Tro	4.0	0.0	4.0	0.0	0.0	0.0	0.0
A 16381	Traffic Monitoring Devices	34.0	0.0	17.0	17.0	0.0	0.0	0.0
A 16382	Mova Delay Reduction Devices	45.0	0.0	39.0	6.0	0.0	0.0	0.0
A 16383	Aged Traffic Controller Replacement	75.0	0.0	63.0	12.0	0.0	0.0	0.0
A 16384	Dda Signal Upgrades	50.0	0.0	0.0	50.0	0.0	0.0	0.0
A 16385	Utmc And Traveller Information	30.0	0.0	25.0	5.0	0.0	0.0	0.0

Leeds City Council Capital Programme - Improving Our Assets

Highways Network & Structures

Cat Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 11	All Figures are in £000's				Page 15
				2011/12	2012/13	2013/14	2014/15	
					Estimated Costs		After 2014/15	
A 16387	Calverley Village Tm Measures	26.0	0.0	26.0	0.0	0.0	0.0	0.0
C 16390	Manston Lane Crossgates Vickers Tank F	230.0	0.0	50.0	180.0	0.0	0.0	0.0
A 16397	Utmc Enhancement And Relocation	2,480.0	0.0	159.0	2,321.0	0.0	0.0	0.0
C 16402	Queen St / Leeds Road Allerton By Water	26.5	0.0	26.5	0.0	0.0	0.0	0.0
C 16405	Waterloo Grove / Mount - Sect 278	10.0	0.0	10.0	0.0	0.0	0.0	0.0
C 16406	Grimes Dyke Whinmoor Sect 278	2,550.0	0.0	150.0	2,080.0	320.0	0.0	0.0
A 16413	Speed Limit Review - A & B Roads Part 2	45.0	0.0	45.0	0.0	0.0	0.0	0.0
A 16414	Tro Legislation Changes	28.0	0.0	28.0	0.0	0.0	0.0	0.0
A 16415	Roseville Road - Waiting Restr Tro	8.0	0.0	8.0	0.0	0.0	0.0	0.0
A 16416	Peel Street - Tro	5.8	0.0	5.8	0.0	0.0	0.0	0.0
A 16417	Shaw Lane / Grove Lane - Junct Tro	10.0	0.0	10.0	0.0	0.0	0.0	0.0
A 16418	Canal Road - Ped Refuges	8.0	0.0	8.0	0.0	0.0	0.0	0.0
A 16419	Whitehall Road - Drig - 2 Ped Islands	13.0	0.0	13.0	0.0	0.0	0.0	0.0
A 16420	Victoria Rd / Park Rd Guiseley - Jct Wks	14.0	0.0	14.0	0.0	0.0	0.0	0.0
B 16421	Stanhope Road - Thorpe	122.5	0.0	122.5	0.0	0.0	0.0	0.0
B 16422	Hough Side Road - Pudsey	164.0	0.0	164.0	0.0	0.0	0.0	0.0
B 16423	Station Road - Kippax	210.0	0.0	210.0	0.0	0.0	0.0	0.0
B 16424	Gledhow Valley Road - Gledhow	381.0	0.0	316.0	65.0	0.0	0.0	0.0
A 16426	Core Cycle Network Route 9 - Chapel Alle	40.0	0.0	40.0	0.0	0.0	0.0	0.0
B 16427	Bradford Road Broadlee Hill Reten Wall	23.0	0.0	23.0	0.0	0.0	0.0	0.0
B 16428	Globe Road Bridge	8.0	0.0	8.0	0.0	0.0	0.0	0.0
A 16429	Lingwell Gate Ln / Dolphin Ln - Zebra	25.0	0.0	25.0	0.0	0.0	0.0	0.0
A 16430	Belle Isle Road / Town St - Ped Crossing	125.0	0.0	20.0	95.0	10.0	0.0	0.0
C 16434	Selby Road Garforth - Ben Bailey Homes	10.0	0.0	10.0	0.0	0.0	0.0	0.0
B 16435	Daisy Bank Paddock Wall Design	5.1	0.0	5.1	0.0	0.0	0.0	0.0
B 16436	Corrugated Steel Buried Structures	30.0	0.0	30.0	0.0	0.0	0.0	0.0
C 16437	Holt Park Well Being Centre - S.278	42.0	0.0	15.0	27.0	0.0	0.0	0.0
A 16438	Dawsons Corner Egress - New Pudsey	5.0	0.0	5.0	0.0	0.0	0.0	0.0
B 16439	Carr Crofts Bridge Phase 2	26.0	0.0	26.0	0.0	0.0	0.0	0.0
A 16440	Inner Ring Road Tunnel Refurb Ph 2	3,000.0	0.0	0.0	1,000.0	1,000.0	0.0	0.0
B 16443	Irr Lovell Park Road Bridge Phase 2	1,382.0	0.0	205.0	1,160.0	17.0	0.0	0.0
B 16444	Irr Woodhouse Tunnel Phase 2	16,406.3	0.0	81.3	758.0	8,567.0	0.0	0.0
B 16445	Irr New York Road Viaduct Phase 3	1,083.6	0.0	75.6	992.0	16.0	0.0	0.0
D 16448	DEV Bbits -Love Clean Streets Dev Costs	22.4	0.0	22.4	0.0	0.0	0.0	0.0
D 16448	EQP Bbits- Love Clean Streets Equipment	11.0	0.0	11.0	0.0	0.0	0.0	0.0
B 16449	Kirkstall Bridge Scour Protection	8.0	0.0	8.0	0.0	0.0	0.0	0.0
A 16452	A661 Spofforth Hill - Linton Rd Junct	30.0	0.0	30.0	0.0	0.0	0.0	0.0
C 16457	Church St / Croft Hse Rd - Morley S.278	17.5	0.0	0.0	17.5	0.0	0.0	0.0
A 16462	Chapletown Road Revised Parking Arrangem	26.6	0.0	6.5	20.1	0.0	0.0	0.0
C 16467	Aldi Bradford Road Guiseley	11.6	0.0	11.6	0.0	0.0	0.0	0.0

Leeds City Council Capital Programme - Improving Our Assets

Highways Network & Structures

Cat Scheme	Scheme Title	Scheme Cost	To 31 Mar 11	2011/12	Estimated Costs			After 2014/15
					2012/13	2013/14	2014/15	
A 16472	A656 Roman Road Rss - Garforth	52.5	0.0	42.0	10.5	0.0	0.0	0.0
A 16484	Elland Road Tro & Rpp Re New Police Hq	125.0	0.0	10.0	115.0	0.0	0.0	0.0
B 16488	New Princess Street Footway Protection	25.0	0.0	25.0	0.0	0.0	0.0	0.0
B 16520	Highways Maintenance 2012/13	7,800.0	0.0	0.0	7,800.0	0.0	0.0	0.0
B 26580	A656 Roman Ridge Bridge	0.8	0.8	0.0	0.0	0.0	0.0	0.0
B 28768	Bridge Road Bridge Kirkstall	1.3	1.3	0.0	0.0	0.0	0.0	0.0
B 28901	Monitoring Of Sub Standard Bridges	824.6	769.7	54.9	0.0	0.0	0.0	0.0
B 28906	Otley Bridge Footbridge & Waterproofing	180.2	172.7	7.5	0.0	0.0	0.0	0.0
A 99504	Traffic Management Green Balance	417.2	0.0	217.2	200.0	0.0	0.0	0.0
B 99508	Bridges & Structures	955.2	0.0	0.0	955.2	0.0	0.0	0.0
B 99509	Ltp Road Maintenance Refurbishment	5,615.9	0.0	80.0	5,535.9	0.0	0.0	0.0
A 99609	Tpp Integrated Transport Package	2,850.2	0.0	130.8	123.9	2,595.5	0.0	0.0
Total Highways		147,225.0	57,099.4	27,989.5	34,450.4	19,485.7	8,200.0	0.0
Economic Development								
A 14143	Sweet Street Bridge Re Opening	580.0	575.4	4.6	0.0	0.0	0.0	0.0
Total Economic Development		580.0	575.4	4.6	0.0	0.0	0.0	0.0
Reserved Schemes								
B 14202 RES	Highways Maintenance - Reserved	3,300.0	0.0	1,100.0	2,200.0	0.0	0.0	0.0
B 14204 RES	Traffic Management - Reserved	450.0	0.0	0.0	150.0	150.0	150.0	0.0
A 15578	Cottingley Tro	3.7	2.8	0.9	0.0	0.0	0.0	0.0
Total Reserved Schemes		3,753.7	2.8	1,100.9	2,350.0	150.0	150.0	0.0

Leeds City Council Capital Programme - Improving Our Assets

Service Delivery Assets

All Figures are in £000's

Cat Scheme	Service Delivery Assets	Scheme Title	Total Scheme Cost	Actual To 31 Mar 11	2011/12	2012/13	2013/14	2014/15	After 2014/15
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Adult Social Care

A	16273	ASC	Equipment Adult Sc	2011/12	59.1	0.0	0.0	0.0	0.0
Total Adult Social Care					59.1	0.0	0.0	0.0	0.0

Strategic

A	16451		Re-Fit Pilot Project	0.0	0.0	1,000.0	0.0	0.0	0.0
Total Strategic					0.0	1,000.0	0.0	0.0	0.0

Changing The Workplace

A	14201	PHY	Physical Records Storage And Mail Room	32.5	317.5	0.0	0.0	0.0	0.0
Total Changing The Workplace					32.5	317.5	0.0	0.0	0.0

Asset Management Services

B	316		St George House - Platform Lift	0.0	0.0	15.0	0.0	0.0	0.0
B	369		Ashfield Works: Partial Demolition	62.5	0.0	31.0	0.0	0.0	0.0
B	1814		Pudsey Civic Ctre: Access & Toilet Imps	5.0	3.0	0.0	0.0	0.0	0.0
B	1818		One Stop Centres: Imps To Public Signs	26.7	1.0	22.3	0.0	0.0	0.0
A	1889		W.Y.J.S Archive Storage Building	3,011.7	0.0	28.3	0.0	0.0	0.0
A	12084		Ashfield Works Compensation Cttd	62.0	0.0	10.0	0.0	0.0	0.0
A	12583		Kirkstall Depot Access Off Viaduct Rd	23.4	0.0	14.1	0.0	0.0	0.0
B	13192		City Services Dda Programme	6.2	6.2	0.0	0.0	0.0	0.0
B	13252		Legionella Prevention	58.9	0.0	0.0	0.0	0.0	0.0
A	13307	WHL	Woodhouse Lane Car Park (Arena)	266.9	1,947.0	3,118.0	328.1	0.0	0.0
B	13958	FAR	Farnley Hall Depot Asset Plan	0.0	0.0	45.0	0.0	0.0	0.0
B	13958	MID	Middleton Leisure Centre	221.9	5.6	0.0	0.0	0.0	0.0
B	14197		Fire Risk & Asbestos Removal Cpm Bldgs	0.0	267.8	838.9	125.0	0.0	0.0
B	14197	ASB	Asbestos Remedial Works	0.0	295.0	0.0	0.0	0.0	0.0
B	14197	CHE	Civic Hall Electrical Work	0.0	100.0	100.0	0.0	0.0	0.0
B	14197	MID	Middleton Contribution	0.0	20.0	0.0	0.0	0.0	0.0
B	14197	PK3	Fire Risk Package 3 - Middlecross	195.9	0.0	0.0	0.0	0.0	0.0
A	14236	BUR	Ebor Gardens Community Centre	39.4	0.6	0.0	0.0	0.0	0.0
A	14236	CHA	Mandela Community Centre Improvements	7.6	2.3	0.0	0.0	0.0	0.0
A	14236	CHA	Palace Community Centre Improvements	7.0	7.0	0.0	0.0	0.0	0.0
A	14236	GAR	Barley Hill Guide Hq	12.6	2.4	0.0	0.0	0.0	0.0

Leeds City Council Capital Programme - Improving Our Assets

Service Delivery Assets

Cat Scheme		Service Delivery Assets		Total Scheme Cost		Actual To 31 Mar 11		All Figures are in £000's				Page 18	
		Scheme Title						Estimated Costs				After 2014/15	
								2011/12	2012/13	2013/14	2014/15		
A	14236	GAR	OO2	Oak Road Community Centre It Suite	25.0	19.1	5.9	0.0	0.0	0.0	0.0	0.0	0.0
A	14236	KIP	OO5	Kippax Community Centre Kitchen	7.6	7.5	0.1	0.0	0.0	0.0	0.0	0.0	0.0
A	14236	PUD	OO5	Re-Location Of Public Toilets Pudsey	28.9	0.0	28.9	0.0	0.0	0.0	0.0	0.0	0.0
A	14236	WTH	OO2	Boston Spa Public Conveniences	6.0	0.0	6.0	0.0	0.0	0.0	0.0	0.0	0.0
B	14268			Corporate Property Mangmnt Amp	5,700.2	0.0	200.2	1,000.0	1,500.0	1,500.0	1,500.0	1,500.0	1,500.0
B	14268	APX		Apex House Backlog Maintenance	95.0	0.0	95.0	0.0	0.0	0.0	0.0	0.0	0.0
B	14268	BHB		Blackburn Hall Boiler	41.0	0.0	41.0	0.0	0.0	0.0	0.0	0.0	0.0
B	14268	CCU		Carriageworks Chiller Units	15.0	0.0	15.0	0.0	0.0	0.0	0.0	0.0	0.0
B	14268	CLB		Replace Boilers Central Library	150.0	40.0	110.0	0.0	0.0	0.0	0.0	0.0	0.0
B	14268	CSJ		Civic Hall Cathodic Protection	50.0	0.0	0.0	50.0	0.0	0.0	0.0	0.0	0.0
B	14268	EPH		Enterprise House Dda Work	18.5	0.0	18.5	0.0	0.0	0.0	0.0	0.0	0.0
B	14268	ERW		Electrical Rem Works 17th Edition	367.1	267.1	100.0	0.0	0.0	0.0	0.0	0.0	0.0
B	14268	EWG		Continuation Of Electrical Rem Works	200.0	131.6	68.4	0.0	0.0	0.0	0.0	0.0	0.0
B	14268	GCC		St Gregorys Cc Roof Repairs	50.0	0.0	0.0	50.0	0.0	0.0	0.0	0.0	0.0
B	14268	GGG		Great George Street Fire Alarm	50.0	0.0	0.0	50.0	0.0	0.0	0.0	0.0	0.0
B	14268	GLZ		Kirkstall Lc Glazing	50.0	0.0	0.0	50.0	0.0	0.0	0.0	0.0	0.0
B	14268	HLR		Hunslet Library Roof Refurbishment	60.0	0.0	60.0	0.0	0.0	0.0	0.0	0.0	0.0
B	14268	HOL		Holt Park Air Handling Unit	35.0	34.2	0.8	0.0	0.0	0.0	0.0	0.0	0.0
B	14268	KHU		Kirkstall Lc Replace Ahu	10.0	0.0	10.0	0.0	0.0	0.0	0.0	0.0	0.0
B	14268	KIT		Social Care Kitchen Refurbishment	3.4	3.4	0.0	0.0	0.0	0.0	0.0	0.0	0.0
B	14268	KWD		Knowsthorpe Way Depot Room	18.0	0.0	18.0	0.0	0.0	0.0	0.0	0.0	0.0
B	14268	LIM		Limewood Approach Backlog Mtce	15.0	0.0	0.0	15.0	0.0	0.0	0.0	0.0	0.0
B	14268	LRW		Legionella Remedial Works	159.8	11.6	148.2	0.0	0.0	0.0	0.0	0.0	0.0
B	14268	MAN		Mandela Centre	42.4	42.3	0.1	0.0	0.0	0.0	0.0	0.0	0.0
B	14268	MCC		Merrion House Concrete Cladding	44.1	0.0	17.4	13.4	13.4	13.3	0.0	0.0	0.0
B	14268	MDL		Middlecross Hop & Day Centre	151.7	151.7	0.0	0.0	0.0	0.0	0.0	0.0	0.0
B	14268	MER		Merlyn Rees Vandalism Repairs	24.6	24.6	0.0	0.0	0.0	0.0	0.0	0.0	0.0
B	14268	MOC		Moor Allerton Library	70.3	70.3	0.0	0.0	0.0	0.0	0.0	0.0	0.0
B	14268	MOR		Morley Town Hall Backlog Mtce	307.0	18.1	180.3	100.0	8.6	8.6	0.0	0.0	0.0
B	14268	PTH		Pudsey Town Hall Backlog Mtce	365.0	2.7	0.0	362.3	0.0	0.0	0.0	0.0	0.0
B	14268	PUD		Pudsey Civic Centre Toilets	51.9	49.4	2.5	0.0	0.0	0.0	0.0	0.0	0.0
B	14268	REG		1 Reginald Terrace - Backlog Mtce	23.9	22.8	1.1	0.0	0.0	0.0	0.0	0.0	0.0
B	14268	ROO		Roos Court Houses	35.8	35.8	0.0	0.0	0.0	0.0	0.0	0.0	0.0
B	14268	SCR		Springfield Cafe Roof - Rothwell	13.0	0.0	0.0	13.0	0.0	0.0	0.0	0.0	0.0
B	14268	SGH		Dda Access St George House	45.0	0.0	0.0	45.0	0.0	0.0	0.0	0.0	0.0
B	14268	SMA		Seacroft Highways Depot Modular	130.0	123.5	6.5	0.0	0.0	0.0	0.0	0.0	0.0
B	14268	STG		Demolition Of St Gregorys School	75.8	75.8	0.0	0.0	0.0	0.0	0.0	0.0	0.0
B	14268	TCU		Technorth Chiller Units	40.0	0.0	40.0	0.0	0.0	0.0	0.0	0.0	0.0
B	14268	TDE		Technorth New Door Entry System	17.0	0.0	17.0	0.0	0.0	0.0	0.0	0.0	0.0
B	14268	TFA		Technorth Fire Alarm / Em Lighting	75.0	0.0	75.0	0.0	0.0	0.0	0.0	0.0	0.0

Leeds City Council Capital Programme - Improving Our Assets

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Service Delivery Assets

All Figures are in £000's

Cat Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 11	2011/12	2012/13	2013/14	2014/15	After 2014/15
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B	14268 VA2	81.9	81.9	0.0	0.0	0.0	0.0	0.0
B	14268 WCC	21.6	21.6	0.0	0.0	0.0	0.0	0.0
B	14268 WES	34.8	34.8	0.0	0.0	0.0	0.0	0.0
B	14268 WIN	11.0	0.0	11.0	0.0	0.0	0.0	0.0
B	14268 XHQ	55.0	49.3	5.7	0.0	0.0	0.0	0.0
B	14268 YTH	49.5	25.4	24.1	0.0	0.0	0.0	0.0
B	14896	36.0	24.0	12.0	0.0	0.0	0.0	0.0
A	14942 PH2	35.5	0.0	35.5	0.0	0.0	0.0	0.0
B	15620 ELD	938.0	938.0	0.0	0.0	0.0	0.0	0.0
B	15620 ESU	95.0	79.4	15.6	0.0	0.0	0.0	0.0
B	15620 GRN	60.5	0.0	60.5	0.0	0.0	0.0	0.0
B	15620 PLH	192.8	0.0	192.8	0.0	0.0	0.0	0.0
B	15620 SPA	38.2	0.0	38.2	0.0	0.0	0.0	0.0
B	16129	64.4	15.0	49.4	0.0	0.0	0.0	0.0
B	16143	58.8	58.4	0.4	0.0	0.0	0.0	0.0
A	16170	3.7	0.0	0.0	3.7	0.0	0.0	0.0
B	16190	66.2	58.6	7.6	0.0	0.0	0.0	0.0
B	16197	220.0	213.2	6.8	0.0	0.0	0.0	0.0
A	16212	10.3	0.0	0.0	10.3	0.0	0.0	0.0
A	16388	245.0	0.0	0.0	245.0	0.0	0.0	0.0
B	16411	87.5	0.0	87.5	0.0	0.0	0.0	0.0
A	16442	1,030.0	0.0	0.0	1,030.0	0.0	0.0	0.0
A	16442 DEC	25.0	0.0	25.0	0.0	0.0	0.0	0.0
A	16442 EXT	200.0	0.0	0.0	0.0	100.0	0.0	0.0
A	16442 FHC	40.0	0.0	40.0	0.0	0.0	0.0	0.0
A	16442 PRO	40.0	0.0	10.0	15.0	15.0	0.0	0.0
B	16458	427.1	0.0	316.5	100.0	10.6	0.0	0.0
B	16463	198.7	0.0	55.7	143.0	0.0	0.0	0.0
A	16476	277.5	0.0	110.0	167.5	0.0	0.0	0.0
A	16491	45.0	0.0	0.0	45.0	0.0	0.0	0.0
A	16503	600.0	0.0	50.0	250.0	300.0	0.0	0.0
A	86286	141.3	131.3	0.0	10.0	0.0	0.0	0.0
B	89950	55.0	51.5	0.0	3.5	0.0	0.0	0.0

Total Asset Management Services	25,467.3	6,894.3	5,078.1	8,094.3	2,400.6	1,500.0	1,500.0
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Planning & Sustainable Development

A	16501	500.0	0.0	0.0	200.0	200.0	100.0	0.0
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Leeds City Council Capital Programme - Improving Our Assets

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Service Delivery Assets

All Figures are in £000's

Cat Scheme	Service Delivery Assets Scheme Title	Total Scheme Cost	Actual To 31 Mar 11	2011/12	2012/13	2013/14	2014/15	After 2014/15
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Total Planning & Sustainable Development

Libraries, Arts & Heritage

A 184	Improvement Works To Central Library	51.0	18.1	27.9	5.0	0.0	0.0	0.0
A 350 REF	Horsforth Lib & Mech Institute - Refurb	1,140.3	1,131.6	0.0	8.7	0.0	0.0	0.0
A 455 CAR	Otley Library Replacement Car Park	14.0	8.6	0.0	5.4	0.0	0.0	0.0
A 637 YIS	Youth Info Serv Central Lib & Carr Wks	100.0	82.5	0.0	17.5	0.0	0.0	0.0
B 1883 SOI	Hunslet Library Improvements	70.5	0.0	70.5	0.0	0.0	0.0	0.0
A 12154 GAR	Garforth Library Ext (Lottery)	1,506.0	1,448.0	58.0	0.0	0.0	0.0	0.0
A 14885	Libraries Rfid Phases 3 And 4	1,250.0	1,127.8	40.0	82.2	0.0	0.0	0.0
A 16273 DEV	Libraries Equipment Prog 2011/12	120.0	0.0	120.0	0.0	0.0	0.0	0.0
A 16374	External Signage - Cent Lib & Art Gall	69.6	0.0	69.6	0.0	0.0	0.0	0.0
A 16513	Library Books 2012/13	700.0	0.0	0.0	700.0	0.0	0.0	0.0

Total Libraries, Arts & Heritage

Strategy & Commissioning

A 14236 HYD	OO2 Woodhouse Com Centre Repairs	6.8	0.0	6.8	0.0	0.0	0.0	0.0
Total Strategy & Commissioning		6.8	0.0	6.8	0.0	0.0	0.0	0.0

Hra

A 14199	Sanctuary 2008-11	1,405.2	677.4	127.8	200.0	200.0	200.0	0.0
Total Hra		1,405.2	677.4	127.8	200.0	200.0	200.0	0.0

Community Safety

A 14809 DIG	Cctv - Digital Replacement	618.4	551.0	67.4	0.0	0.0	0.0	0.0
A 16509	2 Cctv Cameras Chapeltn & Hyde Pk	50.0	0.0	50.0	0.0	0.0	0.0	0.0
Total Community Safety		668.4	551.0	117.4	0.0	0.0	0.0	0.0

Commercial Services General Fund

B 12526	Knowsthorpe Gate: Site Security	16.4	10.4	6.0	0.0	0.0	0.0	0.0
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Leeds City Council Capital Programme - Improving Our Assets

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All Figures are in £000's

Service Delivery Assets

Cat Scheme

Scheme Title

Total
Scheme
Cost

Actual
To
31 Mar 11

2011/12

2012/13

2013/14

2014/15

B	12554	225a York Road: Various Wks	34.1	30.5	3.6	0.0	0.0	0.0	0.0
B	43157	Minor Works Programme	87.8	87.7	0.1	0.0	0.0	0.0	0.0
Total Commercial Services General Fund			138.3	128.6	9.7	0.0	0.0	0.0	0.0
Corporate Governance									
A	14076	225,York Road Taxi/Licensing Extn	784.8	776.6	8.2	0.0	0.0	0.0	0.0
Total Corporate Governance			784.8	776.6	8.2	0.0	0.0	0.0	0.0
Customer Services									
A	15697	CHA Chapeltown Jsc	30.1	0.0	30.1	0.0	0.0	0.0	0.0
A	15697	CHA EQP Chapeltown Jsc Furniture & Eqpt	165.9	165.9	0.0	0.0	0.0	0.0	0.0
A	15697	CHA STP Chapeltown Jsc - Stamp Duty	94.6	94.0	0.6	0.0	0.0	0.0	0.0
A	15697	HAR Harehills Jsc	93.4	0.0	93.4	0.0	0.0	0.0	0.0
A	15697	HAR EQP Harehills Jsc - Furniture & Eqpt	148.6	148.6	0.0	0.0	0.0	0.0	0.0
D	16485	DEV Avaya Telephone Support Development	40.5	0.0	40.5	0.0	0.0	0.0	0.0
D	16485	EQP Avaya Telephone Support Equipment	156.3	0.0	156.3	0.0	0.0	0.0	0.0
Total Customer Services			729.4	408.5	320.9	0.0	0.0	0.0	0.0
Commercial Services Trading Services									
A	12353	Vehicle Wash Facility - 225a York Rd	185.6	182.7	2.9	0.0	0.0	0.0	0.0
B	43158	Maintenance Investment Programme 2005/06	434.0	433.9	0.1	0.0	0.0	0.0	0.0
Total Commercial Services Trading Services			619.6	616.6	3.0	0.0	0.0	0.0	0.0
Reserved Schemes									
B	150	Roundhay Park Depot -Amg	88.9	5.8	0.0	83.1	0.0	0.0	0.0
A	1153	Swillington Library	60.0	0.0	0.0	60.0	0.0	0.0	0.0
A	1358	RES Reserved Cems Extensions City Wide	1,802.0	0.0	0.0	1,802.0	0.0	0.0	0.0
A	12154	OTL CIV Otley Civic Centre	87.1	83.6	3.5	0.0	0.0	0.0	0.0
A	12523	WCP CON West Leeds Country Park Uncommtd	95.3	0.0	7.0	88.3	0.0	0.0	0.0
A	12564	DEP Roundhay Depot Replacement	149.0	13.2	0.0	135.8	0.0	0.0	0.0
A	13254	UNC Lord Mayors Earthquake Appeal	25.0	0.0	0.0	25.0	0.0	0.0	0.0
B	13958	BHL Barley Hill Amp 0708	40.0	0.0	0.0	40.0	0.0	0.0	0.0

Leeds City Council Capital Programme - Improving Our Assets

Service Delivery Assets

Cat Scheme

Scheme Title

All Figures are in £000's

Estimated Costs

Total Scheme Cost

Actual To 31 Mar 11

2011/12

2012/13

2013/14

2014/15

After 2014/15

B 14268 ALC	Aireboro Lc - Free Swim Scheme	60.0	0.0	0.0	60.0	0.0	0.0	0.0	0.0
B 14268 RES	Corporate Property Man Reserved	580.0	0.0	0.0	145.0	145.0	145.0	145.0	145.0
B 15620	Demolition & Dilapidations Fund	408.4	0.0	0.0	408.4	0.0	0.0	0.0	0.0
A 15628	Purchase Of Fmr St Gregorys Rc School	155.0	0.0	0.0	0.0	155.0	0.0	0.0	0.0
A 15692	Vision For Leisure Centres	11,952.0	0.0	0.0	1,349.3	1,325.3	9,277.4	0.0	0.0
A 15722	Commercial Street	75.0	40.0	1.1	33.9	0.0	0.0	0.0	0.0
A 16169	Strategic Review Hwss & Bring Sites	3,800.0	0.0	0.0	0.0	0.0	3,800.0	0.0	0.0
B 92469	Groundwork Leeds Project Support Fund	140.0	0.0	0.0	70.0	70.0	0.0	0.0	0.0
B 99827 RES	Reserved Project Development It	650.0	0.0	0.0	150.0	250.0	250.0	250.0	0.0
A 99946	Travellers Sites	300.0	0.0	0.0	100.0	100.0	100.0	100.0	0.0

Total Reserved Schemes

20,467.7

142.6

11.6

4,550.8

2,045.3

13,572.4

145.0

Leeds City Council Capital Programme - Improving Our Assets

Leeds City Council Capital Programme - Improving Our Assets		All Figures are in £000's					Page 23	
Local & Community Assets (IA)		Estimated Costs					After	
Cat Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 11	2011/12	2012/13	2013/14	2014/15	2014/15
Recreation								
A	1882 STO OT5 Woodlesford Park Imps	8.0	0.0	8.0	0.0	0.0	0.0	0.0
Total Recreation								
		8.0	0.0	8.0	0.0	0.0	0.0	0.0
Regeneration Management								
A	15725 Richmond Hill Cc Refurb	250.0	59.9	190.1	0.0	0.0	0.0	0.0
A	16136 Stanhope Mem Hall Renovations	75.0	67.6	7.4	0.0	0.0	0.0	0.0
A	16510 Burmantofts Environmental Imps	120.0	0.0	0.0	120.0	0.0	0.0	0.0
Total Regeneration Management								
		445.0	127.5	197.5	120.0	0.0	0.0	0.0
Area Well Being								
E	1874 WEC OE6 West Outer Area Management	12.0	0.0	12.0	0.0	0.0	0.0	0.0
E	1874 WEC OE6 Tyersal Park Play Area	20.0	13.8	6.2	0.0	0.0	0.0	0.0
A	1874 WEC OF2 Calverley Mechanics Institute	3.1	0.0	3.1	0.0	0.0	0.0	0.0
A	1874 WEC OF3 Farsley Dppo	1.8	1.1	0.7	0.0	0.0	0.0	0.0
A	1874 WEC OF7 Extra Litterbins Outer West	2.8	0.0	2.8	0.0	0.0	0.0	0.0
A	1874 WEC OG0 Smiley Sid	2.5	0.0	2.5	0.0	0.0	0.0	0.0
B	1874 WEC OG1 Pudsey St Lawrence Cricket Club	3.0	0.0	3.0	0.0	0.0	0.0	0.0
A	1874 WEC OG2 Pudsey Juniors Tyersal Park	5.0	0.0	5.0	0.0	0.0	0.0	0.0
A	1874 WEC OG3 Signage - Pudsey Leisure Centre	2.4	0.0	2.4	0.0	0.0	0.0	0.0
B	1874 WEC OG4 Parking Improvements - The Crescent	4.0	0.0	4.0	0.0	0.0	0.0	0.0
A	1874 WEC OG5 Woodhall Road Barrier	1.6	0.0	1.6	0.0	0.0	0.0	0.0
E	1874 WEC OG6 Track & Jump Facs P&B Athletic Club	20.0	0.0	20.0	0.0	0.0	0.0	0.0
A	1874 WEC OG7 Addtl Litter Bins All Wards	2.4	0.0	2.4	0.0	0.0	0.0	0.0
A	1874 WEC OG8 Calverley Heritage Lighting	1.8	0.0	1.8	0.0	0.0	0.0	0.0
E	1874 WEC OG9 Farsley Cricket Club Railings	1.5	0.0	1.5	0.0	0.0	0.0	0.0
A	1874 WEC OS1 Hillside Hall Greenspace	7.5	0.0	7.5	0.0	0.0	0.0	0.0
B	1874 WEC OS2 Highfield Green Path	3.2	0.0	3.2	0.0	0.0	0.0	0.0
B	1874 WEC OS6 New Farnley Community Centre	2.3	0.0	2.3	0.0	0.0	0.0	0.0
A	1874 WEC OS7 Farnley & Wortley Notice Boards	2.1	0.0	2.1	0.0	0.0	0.0	0.0
B	1874 WEC OS8 Bagley Lane Highways Improvements	10.6	0.0	10.6	0.0	0.0	0.0	0.0
A	1874 WEC OS9 Covert Crime Reduction Initiative	1.5	0.0	1.5	0.0	0.0	0.0	0.0
E	1874 WEC OZ8 Lower Wortley Road Imps Scheme	28.8	0.0	28.8	0.0	0.0	0.0	0.0
B	1875 WEI OE6 West Inner Area Management	0.3	0.0	0.3	0.0	0.0	0.0	0.0
A	1875 WEI OE6 Alleygating Project - Inner West	4.4	0.0	4.4	0.0	0.0	0.0	0.0
A	1875 WEI OE9 Bramley Improvements	8.8	3.2	5.6	0.0	0.0	0.0	0.0

Leeds City Council Capital Programme - Improving Our Assets

Cat Scheme		Local & Community Assets (IA)		Scheme Title		Total Scheme Cost	Actual To 31 Mar 11	All Figures are in £000's Estimated Costs				Page 24	
								2011/12	2012/13	2013/14	2014/15	After 2014/15	
A	1875	WEI	OF3	Bramley Security Radios		3.7	3.7	0.0	0.0	0.0	0.0	0.0	0.0
A	1875	WEI	OF4	Arnley Dppo		1.2	0.8	0.4	0.0	0.0	0.0	0.0	0.0
E	1875	WEI	OF5	Fuelsavers-Aerial Thermal Overflight		3.0	0.0	3.0	0.0	0.0	0.0	0.0	0.0
A	1875	WEI	OF8	Grit Bins Bramley		1.7	0.0	1.7	0.0	0.0	0.0	0.0	0.0
A	1875	WEI	OF9	Broadleas Cctv		23.1	0.7	22.4	0.0	0.0	0.0	0.0	0.0
A	1875	WEI	OS0	Fencing Scheme Bramley		1.2	0.0	1.2	0.0	0.0	0.0	0.0	0.0
A	1875	WEI	OS1	Bins - Wyther & Station Rd		1.8	0.0	1.8	0.0	0.0	0.0	0.0	0.0
A	1875	WEI	OS2	Bins - Bramley Wood Falls		1.1	0.0	1.1	0.0	0.0	0.0	0.0	0.0
E	1876	NWC	OG0	North West Outer Area Management		64.6	0.0	64.6	0.0	0.0	0.0	0.0	0.0
A	1876	NWC	OG1	Covert & Crime Reduction Scheme		5.0	0.0	5.0	0.0	0.0	0.0	0.0	0.0
A	1876	NWC	OG2	Shaw Close Car Park		10.4	0.0	10.4	0.0	0.0	0.0	0.0	0.0
A	1876	NWC	OG3	Billing View Community Gardens		10.0	0.0	10.0	0.0	0.0	0.0	0.0	0.0
E	1876	NWC	OG3	Yeadon Cricket Club		10.0	0.0	10.0	0.0	0.0	0.0	0.0	0.0
B	1876	NWC	OS8	Canopy Over Early Years - St Peters		3.6	0.0	3.6	0.0	0.0	0.0	0.0	0.0
A	1876	NWC	OS9	Grove Hill Park Playground		2.0	0.0	2.0	0.0	0.0	0.0	0.0	0.0
E	1876	NWC	OZ8	Parking Restrictions Church Ln & Holt Ave		4.1	0.0	4.1	0.0	0.0	0.0	0.0	0.0
E	1877	NWI	OE0	North West Inner Area Management		19.1	0.0	19.1	0.0	0.0	0.0	0.0	0.0
A	1877	NWI	OE0	Headingley Town Centre Improvements		29.0	19.7	9.3	0.0	0.0	0.0	0.0	0.0
A	1877	NWI	OE8	Sparrow Park Cpo		10.8	0.0	10.8	0.0	0.0	0.0	0.0	0.0
A	1877	NWI	OE9	Left Bank Leeds		9.4	0.0	9.4	0.0	0.0	0.0	0.0	0.0
B	1877	NWI	OF0	Hawkswood Wood Village Hall		10.0	0.0	10.0	0.0	0.0	0.0	0.0	0.0
A	1877	NWI	OF1	Kirkstall Abbey Produce		1.8	0.0	1.8	0.0	0.0	0.0	0.0	0.0
B	1877	NWI	OF2	Swarthmore Memorial Roof Garden		3.8	0.0	3.8	0.0	0.0	0.0	0.0	0.0
E	1877	NWI	OF3	Footbridge Study - River Aire		10.0	0.0	10.0	0.0	0.0	0.0	0.0	0.0
E	1877	NWI	OZ4	Woodsley Road District Centre Imp		42.4	40.0	2.4	0.0	0.0	0.0	0.0	0.0
E	1878	NEO	OS5	North East Outer Area Management		0.2	0.0	0.2	0.0	0.0	0.0	0.0	0.0
A	1878	NEO	OS6	Path At Scout Hut Alwoodley		5.0	0.0	5.0	0.0	0.0	0.0	0.0	0.0
A	1878	NEO	OS7	Parking Solutions - Sandringham Dr		9.8	0.0	9.8	0.0	0.0	0.0	0.0	0.0
B	1878	NEO	OS8	Alwoodley Welcome Sign		3.0	0.0	3.0	0.0	0.0	0.0	0.0	0.0
E	1879	NEI	OE2	Wetherby Roundabouts		20.0	0.0	20.0	0.0	0.0	0.0	0.0	0.0
E	1879	NEI	OE2	North East Inner Area Management		0.4	0.0	0.4	0.0	0.0	0.0	0.0	0.0
E	1879	NEI	OF3	Gledhow Rise Traffic Mgt Measures		5.0	0.8	4.2	0.0	0.0	0.0	0.0	0.0
A	1879	NEI	OF7	Woodland Trail Activity Project		3.5	0.0	3.5	0.0	0.0	0.0	0.0	0.0
A	1879	NEI	OF7	Heritage Lighting		45.0	34.3	10.7	0.0	0.0	0.0	0.0	0.0
B	1879	NEI	OF7	Alleys & Ginnels Safety Improvements		54.0	48.7	5.3	0.0	0.0	0.0	0.0	0.0
E	1880	EAO	OA1	East Outer Area Management		0.1	0.0	0.1	0.0	0.0	0.0	0.0	0.0
A	1880	EAO	OA3	Naburn Close Play Area		15.0	0.0	15.0	0.0	0.0	0.0	0.0	0.0
B	1880	EAO	OC9	Halton Moor Nature Zone		10.0	0.0	10.0	0.0	0.0	0.0	0.0	0.0
A	1880	EAO	OC9	Youth Offending Service Project		2.5	0.0	2.5	0.0	0.0	0.0	0.0	0.0
E	1880	EAO	OG6	Community Safety In Temple Newsam		25.0	23.9	1.1	0.0	0.0	0.0	0.0	0.0

Leeds City Council Capital Programme - Improving Our Assets

Cat Scheme		Local & Community Assets (IA)		Scheme Title		Total Scheme Cost	Actual To 31 Mar 11	All Figures are in £000's Estimated Costs				Page 25	
								2011/12	2012/13	2013/14	2014/15	After 2014/15	
E	1880	EAO	OT2	Grove Road Park		10.0	0.0	10.0	0.0	0.0	0.0	0.0	0.0
A	1880	EAO	OT8	Glebelands Playground		5.0	0.0	5.0	0.0	0.0	0.0	0.0	0.0
E	1880	EAO	OZ7	Closure Of Ginnel At Grafton Villas		15.0	0.0	15.0	0.0	0.0	0.0	0.0	0.0
B	1881	XEI	OF6	East Inner Area Management		0.1	0.0	0.1	0.0	0.0	0.0	0.0	0.0
B	1881	XEI	OG1	Torre'S Cctv Reinstallation		10.0	0.0	10.0	0.0	0.0	0.0	0.0	0.0
A	1881	XEI	OG1	Wyke Beck Valley		10.5	0.0	10.5	0.0	0.0	0.0	0.0	0.0
B	1881	XEI	OG4	East Leeds Arffc Changing Room		10.0	3.5	6.5	0.0	0.0	0.0	0.0	0.0
B	1881	XEI	OG7	Harehills Cemetery		20.7	0.0	20.7	0.0	0.0	0.0	0.0	0.0
B	1881	XEI	OG8	Seacroft Stone Waymarkers		6.0	0.1	5.9	0.0	0.0	0.0	0.0	0.0
B	1881	XEI	OG9	Killingbeck Community Park		10.0	0.0	10.0	0.0	0.0	0.0	0.0	0.0
B	1881	XEI	O14	Fencing To Hovingham Primary School		26.0	23.0	3.0	0.0	0.0	0.0	0.0	0.0
A	1881	XEI	OS3	Alleygating Scheme At Back Cross Green		14.4	14.2	0.2	0.0	0.0	0.0	0.0	0.0
A	1881	XEI	OT0	Casac Burglar Alarms		7.0	0.0	7.0	0.0	0.0	0.0	0.0	0.0
B	1881	XEI	OT1	East Dean Drive Parking Scheme Gf		18.4	0.0	18.4	0.0	0.0	0.0	0.0	0.0
B	1882	STO	OG1	South Outer Area Management		38.3	0.0	38.3	0.0	0.0	0.0	0.0	0.0
B	1882	STO	OG2	Gildersome Blue Grit Bins		0.4	0.0	0.4	0.0	0.0	0.0	0.0	0.0
A	1882	STO	OG3	'My Woodkirk' Mosaics		20.0	0.0	20.0	0.0	0.0	0.0	0.0	0.0
A	1882	STO	OG3	Guiding Centenary		2.0	0.0	2.0	0.0	0.0	0.0	0.0	0.0
A	1882	STO	OG4	Zebra Crossing - Robin Hood		20.0	0.0	20.0	0.0	0.0	0.0	0.0	0.0
B	1882	STO	OG5	East Ardsley Allotment Association		1.3	0.0	1.3	0.0	0.0	0.0	0.0	0.0
B	1882	STO	OG6	East Ardsley Footpath Imps		5.0	0.0	5.0	0.0	0.0	0.0	0.0	0.0
A	1882	STO	OG7	Northfield Place Fencing		0.6	0.0	0.6	0.0	0.0	0.0	0.0	0.0
B	1882	STO	OG8	Ramsgate Crescent Improvements		3.3	0.0	3.3	0.0	0.0	0.0	0.0	0.0
A	1882	STO	OG9	Pro Laser Rothwell Npt		3.5	0.0	3.5	0.0	0.0	0.0	0.0	0.0
A	1882	STO	OS0	Removal Of Walton Drive Steps		2.5	0.0	2.5	0.0	0.0	0.0	0.0	0.0
A	1882	STO	OS4	Additional Litterbins		9.6	0.0	9.6	0.0	0.0	0.0	0.0	0.0
B	1882	STO	OS8	St Peters Community Hall		6.3	0.0	6.3	0.0	0.0	0.0	0.0	0.0
A	1882	STO	OS9	Magpie Lane Play Space		7.6	0.0	7.6	0.0	0.0	0.0	0.0	0.0
B	1882	STO	OT0	Alexandria Hall Imps (Moas)		29.0	0.0	29.0	0.0	0.0	0.0	0.0	0.0
A	1882	STO	OT1	Dog Fouling Signposts		0.3	0.0	0.3	0.0	0.0	0.0	0.0	0.0
A	1882	STO	OT2	Manor Road Litterbin		0.4	0.0	0.4	0.0	0.0	0.0	0.0	0.0
A	1882	STO	OT3	Springbank Playing Field Conts		2.0	0.0	2.0	0.0	0.0	0.0	0.0	0.0
B	1882	STO	OT4	John O'Gaunts Gardening Group		1.1	0.0	1.1	0.0	0.0	0.0	0.0	0.0
E	1882	STO	OT6	Springhead Park Access Imps		7.0	0.0	7.0	0.0	0.0	0.0	0.0	0.0
E	1882	STO	OT7	Rothwell Cemetery Wall		0.8	0.0	0.8	0.0	0.0	0.0	0.0	0.0
E	1882	STO	OT8	Smithy Lane Rec Ground Goalposts		0.8	0.0	0.8	0.0	0.0	0.0	0.0	0.0
B	1883	SOI	OG2	South Inner Area Management		0.2	0.0	0.2	0.0	0.0	0.0	0.0	0.0
A	1883	SOI	OS5	Holbeck Binyards		45.0	0.0	45.0	0.0	0.0	0.0	0.0	0.0
B	1883	SOI	OS5	Hamara Centre - Rooftop Garden		10.1	5.0	5.1	0.0	0.0	0.0	0.0	0.0
A	1883	SOI	OS6	Middleton Elderly Aid		0.7	0.6	0.1	0.0	0.0	0.0	0.0	0.0

Leeds City Council Capital Programme - Improving Our Assets

Leeds City Council Capital Programme - Improving Our Assets		All Figures are in £000's						Page 26
Local & Community Assets (IA)		Estimated Costs						After
Cat Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 11	2011/12	2012/13	2013/14	2014/15	2014/15
B 1883 SOI OS7	Manorfield Hall Improvements	3.4	2.8	0.6	0.0	0.0	0.0	0.0
A 1883 SOI OS8	Helston Walk - Litterbins	0.8	0.0	0.8	0.0	0.0	0.0	0.0
A 14236 HDN OO3	Headingley Town Centre (Wbi)	18.4	18.3	0.1	0.0	0.0	0.0	0.0
A 14236 HYD OO1	Woodsley Road Shops Improvements	10.0	8.3	1.7	0.0	0.0	0.0	0.0
A 14236 MON OI1	Drighlington Flag Pole	0.7	0.0	0.7	0.0	0.0	0.0	0.0
Total Area Well Being		1,048.9	266.5	782.4	0.0	0.0	0.0	0.0

Leeds City Council Capital Programme - Improving Our Assets

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All Figures are in £000's

Council Housing

Cat Scheme
Scheme Title

Total
Scheme
Cost

Actual
To
31 Mar 11

2011/12

Estimated Costs

2012/13

2013/14

2014/15

After
2014/15

Hra

E	14788	BUL	Bullet Payments	3,750.0	3,750.0	0.0	0.0	0.0	0.0	0.0	0.0
E	14788	DEV	Swardcliffe Bullet Payment Dev Land	47.5	47.5	0.0	0.0	0.0	0.0	0.0	0.0
B	14895		Hra Misc Property Portfolio	915.0	0.0	15.0	300.0	300.0	300.0	0.0	0.0
B	14895	ALM	Hra Misc Prop - Almo Works	591.7	534.1	57.6	0.0	0.0	0.0	0.0	0.0
A	14897		Purchase Of Land Holdforth Place	65.0	1.2	63.8	0.0	0.0	0.0	0.0	0.0
A	14917		25% Purchase Of 16b Atha St	21.0	19.0	2.0	0.0	0.0	0.0	0.0	0.0
A	15726		Council Housing - 25 Props Over 55'S	1,516.4	613.8	835.5	67.1	0.0	0.0	0.0	0.0
B	16153		Swardcliffe Disposal Of Footpaths	30.0	26.2	3.8	0.0	0.0	0.0	0.0	0.0
A	16240		Care Ring Rep - Sheltered Housing	733.0	77.0	656.0	0.0	0.0	0.0	0.0	0.0
A	16464		Little London Retail Units	45.0	0.0	45.0	0.0	0.0	0.0	0.0	0.0
A	16517		Hra Future Years Programme Bal	20,794.0	0.0	0.0	2,725.5	5,843.0	12,225.5	0.0	0.0
A	16519		Mra Future Years From 2011-12	3,000.0	0.0	0.0	3,000.0	0.0	0.0	0.0	0.0
B	73786		Compulsory Purchase Orders	13.6	13.6	0.0	0.0	0.0	0.0	0.0	0.0

Total Hra

31,522.2	5,082.4	1,678.7	6,092.6	6,143.0	12,525.5	0.0
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Belle Isle

A	1077	FV7	Capital Work To Tenanted Properties	2,348.3	1,748.3	150.0	150.0	150.0	150.0	0.0	0.0
A	1763	SF1	Kitchen Replacement Phase 2	441.2	441.2	0.0	0.0	0.0	0.0	0.0	0.0
A	1763	SH1	Broom House Conversion	121.0	121.0	0.0	0.0	0.0	0.0	0.0	0.0
A	1763	SH3	Kitchen Replacement	264.3	264.3	0.0	0.0	0.0	0.0	0.0	0.0
B	1976		Bitmo - Void Refurbishment	5,320.8	3,465.8	440.0	415.0	500.0	500.0	0.0	0.0
A	12066	FW1	Adaptations For The Disabled	2,064.0	1,064.0	250.0	250.0	250.0	250.0	0.0	0.0
A	14236	MID	OO5 Belle Isle Estate Improvements	9.6	0.0	9.6	0.0	0.0	0.0	0.0	0.0
A	14686	HB6	Total Heat - Heat Lease	943.0	221.6	186.4	132.3	201.7	201.0	0.0	0.0
A	14686	HB9	Boiler Replacement	823.3	223.3	100.0	100.0	200.0	200.0	0.0	0.0
A	14686	SH2	Planned Boiler Replacement	63.0	0.0	63.0	0.0	0.0	0.0	0.0	0.0
A	16173		Winrose Conversion	40.0	36.6	3.4	0.0	0.0	0.0	0.0	0.0
A	16174		Insulation Work	95.0	1.0	94.0	0.0	0.0	0.0	0.0	0.0
A	16176		Fire Safety	116.0	0.0	116.0	0.0	0.0	0.0	0.0	0.0
A	16178		Door & Window Installation	904.4	134.4	350.0	300.0	55.0	65.0	0.0	0.0
A	16244		Roofing	394.0	88.0	6.0	100.0	100.0	100.0	0.0	0.0
A	16408		Windmill Road Conversion	145.0	0.0	36.0	109.0	0.0	0.0	0.0	0.0
A	16409		Other Conversions	393.6	0.0	0.0	193.6	100.0	100.0	0.0	0.0
A	16410		Decency Work	263.0	0.0	50.0	25.0	80.0	108.0	0.0	0.0

Leeds City Council Capital Programme - Improving Our Assets

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Council Housing

All Figures are in £000's

Cat Scheme Scheme Title

Total Scheme Cost

Actual To 31 Mar 11

Estimated Costs

After 2014/15

Total Belle Isle		14,749.5	7,809.5	1,854.4	1,774.9	1,636.7	1,674.0	0.0
East North East								
A	391 BC5	166.9	166.9	0.0	0.0	0.0	0.0	0.0
B	1881 XE1	1.3	1.3	0.0	0.0	0.0	0.0	0.0
B	12184	3,477.0	3,477.0	0.0	0.0	0.0	0.0	0.0
B	12199 AC5	98.4	79.8	18.6	0.0	0.0	0.0	0.0
B	12199 AE4	48.6	40.6	8.0	0.0	0.0	0.0	0.0
B	12199 AG3	40.0	0.0	40.0	0.0	0.0	0.0	0.0
B	12199 AG4	27.5	0.0	27.5	0.0	0.0	0.0	0.0
B	12363 AS1	930.5	930.5	0.0	0.0	0.0	0.0	0.0
B	12483 BD1	4,947.0	4,778.2	87.8	81.0	0.0	0.0	0.0
B	13581 VN	468.4	468.4	0.0	0.0	0.0	0.0	0.0
B	13583 BC7	212.8	206.4	6.4	0.0	0.0	0.0	0.0
A	14205	256.0	0.0	0.0	188.0	54.0	14.0	0.0
A	14205 AA9	127.6	127.6	0.0	0.0	0.0	0.0	0.0
A	14205 AC9	361.2	359.8	1.4	0.0	0.0	0.0	0.0
A	14205 AH6	177.8	0.0	177.8	0.0	0.0	0.0	0.0
A	14205 CQ1	378.0	0.0	378.0	0.0	0.0	0.0	0.0
A	14207	657.6	0.0	0.0	121.1	206.1	330.4	0.0
A	14207 AA7	85.4	83.3	2.1	0.0	0.0	0.0	0.0
A	14207 AB2	190.7	176.4	14.3	0.0	0.0	0.0	0.0
A	14207 AF1	224.0	0.0	224.0	0.0	0.0	0.0	0.0
A	14207 AF8	27.4	27.3	0.1	0.0	0.0	0.0	0.0
A	14207 AH1	117.9	0.0	117.9	0.0	0.0	0.0	0.0
A	14207 AH7	180.9	0.0	180.9	0.0	0.0	0.0	0.0
A	14207 CQ2	476.0	0.0	476.0	0.0	0.0	0.0	0.0
A	14209 AB3	3,703.8	1,403.8	800.0	500.0	500.0	500.0	0.0
A	14210	14.8	0.0	0.0	14.8	0.0	0.0	0.0
A	14210 AD8	227.0	197.0	30.0	0.0	0.0	0.0	0.0
A	14211	2,250.0	0.0	0.0	400.0	1,050.0	800.0	0.0
A	14211 CP1	776.6	326.6	450.0	0.0	0.0	0.0	0.0
A	14211 CP2	874.2	424.2	450.0	0.0	0.0	0.0	0.0
A	14212	2,500.0	0.0	0.0	500.0	1,000.0	1,000.0	0.0
A	14213	623.2	0.0	23.2	200.0	200.0	200.0	0.0
A	14213 AB5	194.8	188.7	6.1	0.0	0.0	0.0	0.0
A	14213 AG5	200.5	0.0	200.5	0.0	0.0	0.0	0.0
A	14213 CQ3	116.2	0.0	116.2	0.0	0.0	0.0	0.0

Leeds City Council Capital Programme - Improving Our Assets

Council Housing		Total Scheme Cost		Actual To 31 Mar 11	All Figures are in £000's				Page 29	
Cat Scheme	Scheme Title				2011/12	2012/13	2013/14	2014/15	After 2014/15	
A 14214	Alarms & Lighting Parent	561.7	0.0	0.0	61.7	100.0	200.0	200.0	0.0	0.0
A 14214 AE9	Alarms & Lighting	350.5	48.1	48.1	302.4	0.0	0.0	0.0	0.0	0.0
A 14214 CP5	Queensview Smoke Alarm	6.7	0.0	0.0	6.7	0.0	0.0	0.0	0.0	0.0
A 14215	Re-Roofing Parent	2,364.9	0.0	0.0	0.0	212.5	770.4	1,382.0	0.0	0.0
A 14215 AB7	Reroofing 2010/11	415.3	405.3	405.3	10.0	0.0	0.0	0.0	0.0	0.0
A 14215 AH2	Reroofing 2011/12	234.1	0.0	0.0	234.1	0.0	0.0	0.0	0.0	0.0
A 14215 CP8	Reroofing Wetherby 12/13	826.0	0.0	0.0	0.0	826.0	0.0	0.0	0.0	0.0
A 14216	Lift Replacement Parent	1,380.0	0.0	0.0	0.0	460.0	460.0	460.0	0.0	0.0
A 14216 AB8	Lift Replacement 2010/11	649.9	62.3	62.3	550.6	37.0	0.0	0.0	0.0	0.0
A 14217	Kbr Parent	3,445.7	0.0	0.0	0.0	2,072.3	739.7	633.7	0.0	0.0
A 14217 AC6	K&R Randoms Cs 2009/10	401.9	401.7	401.7	0.2	0.0	0.0	0.0	0.0	0.0
A 14217 AD4	Kitchen & Rewires	310.6	309.9	309.9	0.7	0.0	0.0	0.0	0.0	0.0
A 14217 AD7	Lovell Phase 2	2,305.8	2,305.4	2,305.4	0.4	0.0	0.0	0.0	0.0	0.0
A 14217 AE3	Cs Randoms	436.8	435.3	435.3	1.5	0.0	0.0	0.0	0.0	0.0
A 14217 AF3	Cs Randoms Phase 2	279.8	270.9	270.9	8.9	0.0	0.0	0.0	0.0	0.0
A 14217 AF4	Lovell Phase 3	475.3	475.2	475.2	0.1	0.0	0.0	0.0	0.0	0.0
A 14217 AF5	Seacroft Pilot Cs	111.8	76.3	76.3	35.5	0.0	0.0	0.0	0.0	0.0
A 14217 AG5	Bathrooms - Cs Moortown	52.9	49.9	49.9	3.0	0.0	0.0	0.0	0.0	0.0
A 14217 AG6	Kitchens & Rewires 2011/12	1,703.0	0.0	0.0	1,703.0	0.0	0.0	0.0	0.0	0.0
A 14217 AH3	Bathrooms -Construction Services 2011-12	377.2	0.0	0.0	377.2	0.0	0.0	0.0	0.0	0.0
A 14219	Environmentals Parent	260.0	0.0	0.0	50.0	70.0	70.0	70.0	0.0	0.0
A 14221 AB9	Asbestos Removal	2,037.2	0.0	0.0	495.6	564.2	494.0	483.4	0.0	0.0
A 14221 ASB	Asbestos Removal Ne	439.5	438.2	438.2	1.3	0.0	0.0	0.0	0.0	0.0
A 14223 CP4	Dda Works 2011/12	350.0	0.0	0.0	100.0	50.0	100.0	100.0	0.0	0.0
A 14224 AC3	Enehl Adaptations	6,942.1	1,841.9	1,841.9	1,500.2	1,200.0	1,200.0	1,200.0	0.0	0.0
A 14224 AC8	Adaptations Care & Repair	400.0	0.0	0.0	400.0	0.0	0.0	0.0	0.0	0.0
A 14224 OT9	Ot Fees 2009/10	121.6	121.6	121.6	0.0	0.0	0.0	0.0	0.0	0.0
A 14225 AC4	Void Refurbishment	16,238.2	2,380.3	2,380.3	2,457.9	3,800.0	3,800.0	3,800.0	0.0	0.0
A 14225 AC6	1 Thorn Grove Voids	18.2	18.2	18.2	0.0	0.0	0.0	0.0	0.0	0.0
A 14225 VR9	Voids Refurbishments 09/10	4,245.2	4,245.2	4,245.2	0.0	0.0	0.0	0.0	0.0	0.0
A 14226	Demolitions Parent	1,000.0	0.0	0.0	0.0	0.0	500.0	500.0	0.0	0.0
A 14226 AG6	Demolition Of 43-45 Duffon App	16.9	0.0	0.0	16.9	0.0	0.0	0.0	0.0	0.0
A 14226 AG9	Lincombe Drive Demolition	226.0	0.0	0.0	226.0	0.0	0.0	0.0	0.0	0.0
A 14227	Community Safety Parent	250.0	0.0	0.0	0.0	50.0	100.0	100.0	0.0	0.0
A 14227 CP7	Cctv - South Seacroft	118.7	0.0	0.0	118.7	0.0	0.0	0.0	0.0	0.0
A 14229	Batched Fencing & Guttering Parent	500.0	0.0	0.0	0.0	100.0	200.0	200.0	0.0	0.0
A 14229 AC7	Batched Fencing	689.0	289.0	289.0	400.0	0.0	0.0	0.0	0.0	0.0
A 14231	Random Works / Referrals Parent	190.7	0.0	0.0	40.7	50.0	50.0	50.0	0.0	0.0
A 14232 AC2	Capital Repairs	2,093.1	547.2	547.2	495.9	400.0	350.0	300.0	0.0	0.0
A 14232 AE2	Cross Green Grouped Repair	670.7	365.6	365.6	289.1	16.0	0.0	0.0	0.0	0.0

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Council Housing		All Figures are in £000's					Estimated Costs		Estimated Costs		Estimated Costs		Estimated Costs	
Cat Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 11	2011/12	2012/13	2013/14	2014/15	2014/15	2014/15	2014/15	2014/15	2014/15	2014/15	2014/15
A 14232 CR9	Capital Repairs 2009/10	1,206.6	1,206.6	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
A 14233 IE1	Inner East Area Panel	398.7	48.7	100.0	50.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	0.0
A 14233 IN1	Inner North East Area Panel	400.0	41.5	108.5	50.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	0.0
A 14233 OE1	Outer East Area Panel	339.3	51.4	37.9	50.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	0.0
A 14233 ON1	Outer North East Area Panel	399.7	49.7	100.0	50.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	0.0
A 14970	Electrical Upgrades	1,800.0	0.0	0.0	0.0	900.0	900.0	900.0	900.0	900.0	900.0	900.0	900.0	0.0
A 14970 AE8	Shakespeare Electric Mains Upgrade	878.2	260.9	617.3	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
A 14970 CP6	Tv Aerial Upgrade 92-162 Lincoln Green R	10.6	0.0	10.6	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
D 15614 AF2	Construction Services It Upgrade	23.7	16.0	7.7	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
D 15614 AH4	Orchard Direct Works	193.0	0.0	193.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
D 15614 AH5	Tp-Managed Stores Set Up	247.0	0.0	247.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
A 16205	Multi Storey Work Parent	1,500.0	0.0	0.0	500.0	500.0	500.0	500.0	500.0	500.0	500.0	500.0	500.0	0.0
A 16205 AE5	Fire Safety In Msf'S	650.7	150.7	481.0	19.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
A 16205 AF7	Roxby Close Controlled Entry	32.2	27.6	4.6	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
A 16205 AG2	Auto Dialers In Msf'S	131.3	79.8	51.5	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
A 16205 AG8	Fire Safety In Msfs - General	50.0	0.0	50.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
A 16205 AH3	Msf Bin Chutes	115.0	0.0	115.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
A 16205 CP9	Lobby Door Replacement - Kier	820.0	0.0	820.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
A 16272	Garages Parent Scheme	285.7	0.0	35.7	50.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	0.0
A 16272 AH8	Garage Revamps	64.3	0.0	64.3	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
A 16378 AG7	Brander Road Conversion	579.6	0.0	493.6	86.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
B 16393	Sheltered Refurbishment	500.6	0.0	0.0	500.6	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
A 16514	Enehl Future Years Programme Bal	8,334.6	0.0	0.0	2,160.2	3,033.1	3,141.3	3,141.3	3,141.3	3,141.3	3,141.3	3,141.3	3,141.3	0.0
A 73972	Ambertons Demolition & Home Loss	459.5	459.5	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Total East North East		98,077.3	30,943.7	17,262.8	15,528.7	16,977.3	17,364.8	17,364.8	17,364.8	17,364.8	17,364.8	17,364.8	17,364.8	0.0
South South East														
A 1077	Avhl Work To Tenanted Property Parent	2,274.2	0.0	0.0	274.2	1,000.0	1,000.0	1,000.0	1,000.0	1,000.0	1,000.0	1,000.0	1,000.0	0.0
A 1077 FU8	Capital Work To Tenanted Props	7,538.7	7,208.7	330.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
A 1971	Void Refurbishment Avhl	24,093.1	17,333.0	1,165.0	1,595.1	2,000.0	2,000.0	2,000.0	2,000.0	2,000.0	2,000.0	2,000.0	2,000.0	0.0
A 12065	Adaptations For The Disabled Parent	7,258.4	0.0	0.0	2,381.4	2,438.5	2,438.5	2,438.5	2,438.5	2,438.5	2,438.5	2,438.5	2,438.5	0.0
A 12065 FX2	Adaptations For The Disabled	17,208.0	15,158.0	2,050.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
A 13173 CLP	Communal Lighting Programme	157.8	57.8	100.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
A 13173 ELP	Emergency Lighting Programme	78.4	78.4	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
A 13173 RWP	Rewires Programme	222.1	222.1	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
A 13301	Recreations & Runswicks Demolition	34.7	34.7	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
A 14236 KIP	Recreations & Runswicks Demolition	10.0	9.8	0.2	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
A 14236 MOS	Churchville House Kitchen & Toilet	1.5	0.0	1.5	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
A 14236 MOS	Birch Court Access Ramp	1.5	0.0	1.5	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0

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Council Housing		Actual To		All Figures are in £000's				Page 31	
Cat Scheme	Scheme Title	Total Scheme Cost	31 Mar 11	2011/12	2012/13	2013/14	2014/15	After 2014/15	
A 14260	Reroofing Future Years	600.0	0.0	0.0	200.0	200.0	200.0	0.0	
A 14260	Re-Roofing Programme	466.6	396.6	70.0	0.0	0.0	0.0	0.0	
A 14260	Westwood Porches	100.0	0.0	100.0	0.0	0.0	0.0	0.0	
B 14895	Misc Props - Avhl (7 Garnets Props)	140.0	0.0	140.0	0.0	0.0	0.0	0.0	
A 15447	Avh- Asbestos Removals	22.5	17.5	5.0	0.0	0.0	0.0	0.0	
A 15447	Avh- Asbestos Surveys (Total Heat)	10.6	5.6	5.0	0.0	0.0	0.0	0.0	
A 15485	Middleton Decency	457.4	457.4	0.0	0.0	0.0	0.0	0.0	
A 15488	New Decency Programmes (Sc)	572.2	36.2	536.0	0.0	0.0	0.0	0.0	
A 15488	Arthington Court Improvements	358.7	358.7	0.0	0.0	0.0	0.0	0.0	
A 15489	Health & Safety & Almo Improvements	750.0	0.0	0.0	250.0	250.0	250.0	0.0	
A 15489	Fire Safety Works	350.0	0.0	350.0	0.0	0.0	0.0	0.0	
A 15489	Health & Safety	321.8	21.8	300.0	0.0	0.0	0.0	0.0	
A 15489	H&S Navigation House Improvements	41.4	31.4	10.0	0.0	0.0	0.0	0.0	
A 15490	Disability Discrimination Act	156.4	106.4	50.0	0.0	0.0	0.0	0.0	
A 16086	Window & Doors Future Investment	600.0	0.0	0.0	200.0	200.0	200.0	0.0	
A 16086	Isolated Windows & Doors	313.9	153.9	160.0	0.0	0.0	0.0	0.0	
A 16086	Sissons Road Windows & Doors	187.5	0.0	187.5	0.0	0.0	0.0	0.0	
A 16087	Heating & Energy Future Investment	1,187.8	0.0	0.0	1,187.8	0.0	0.0	0.0	
A 16087	Boiler Breakdown Replacements	1,105.2	540.2	565.0	0.0	0.0	0.0	0.0	
A 16087	Boiler Replacement Programme	189.7	189.7	0.0	0.0	0.0	0.0	0.0	
A 16087	Commercial Heating Programme	239.4	159.4	80.0	0.0	0.0	0.0	0.0	
A 16087	Heat Lease Programme	2,547.5	635.0	412.5	500.0	500.0	500.0	0.0	
A 16087	Legionella Prevention Programme	34.2	19.2	15.0	0.0	0.0	0.0	0.0	
A 16087	Morrison Overheads (Gas)	180.0	0.0	180.0	0.0	0.0	0.0	0.0	
A 16087	Heating Upgrades (Pms)	985.0	0.0	985.0	0.0	0.0	0.0	0.0	
A 16087	Underfloor Heating	50.5	40.5	10.0	0.0	0.0	0.0	0.0	
A 16087	Warm Air Units	746.4	746.4	0.0	0.0	0.0	0.0	0.0	
B 16089	Crescent Grange & Towers Conc Repairs	941.8	220.8	721.0	0.0	0.0	0.0	0.0	
A 16090	Sheltered Improvements	124.9	124.9	0.0	0.0	0.0	0.0	0.0	
A 16090	Sheltered Improvements 2011/12	1,230.0	0.0	50.0	1,180.0	0.0	0.0	0.0	
A 16091	Lifts Crescent Grange	600.4	290.4	310.0	0.0	0.0	0.0	0.0	
A 16092	Kitchens & Bathrooms Future Investment	6,000.0	0.0	0.0	2,000.0	2,000.0	2,000.0	0.0	
A 16092	Isolated Kitchen & Bathrooms	1,578.9	1,578.9	0.0	0.0	0.0	0.0	0.0	
A 16092	Morrison Kitchens & Bathroom	2,853.8	0.0	2,853.8	0.0	0.0	0.0	0.0	
A 16093	Footpaths & Carparks Investment	214.4	139.4	75.0	0.0	0.0	0.0	0.0	
A 16094	Garage Investment	22.9	2.9	20.0	0.0	0.0	0.0	0.0	
A 16095	Homeloss & Disturbance (Parent Scheme)	1,500.0	0.0	0.0	500.0	500.0	500.0	0.0	
A 16095	Holbeck & Beeston Re-Housing	935.6	480.6	455.0	0.0	0.0	0.0	0.0	
A 16095	Long Trem Voids (Crosby'S)	110.0	0.0	110.0	0.0	0.0	0.0	0.0	
A 16095	Rocheford Court Decommissioning	90.0	0.0	90.0	0.0	0.0	0.0	0.0	

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Council Housing		All Figures are in £000's							
Cat Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 11	2011/12	2012/13	2013/14	2014/15	After 2014/15	
A 16096 LIT	Loft Insulation Top Up Isolated	70.5	70.5	0.0	0.0	0.0	0.0	0.0	
A 16097	Asbestos & Enviromental Programmes	24.9	19.9	5.0	0.0	0.0	0.0	0.0	
A 16379	Fencing Programme	75.0	0.0	75.0	0.0	0.0	0.0	0.0	
A 16516	Avhl Future Years Programme Bal	9,684.1	0.0	0.0	2,478.8	3,459.9	3,745.4	0.0	
A 16522	Avhl Community Energy Saving Prog	640.0	0.0	0.0	640.0	0.0	0.0	0.0	
Total South South East		98,288.8	46,946.7	12,572.5	13,387.3	12,548.4	12,833.9	0.0	
West North West									
B 1345	Wnw Isolated Capital Works	1,000.0	0.0	0.0	250.0	250.0	250.0	250.0	
B 1345 ISO	Wnw Isolated Capital Works	1,734.0	1,454.6	279.4	0.0	0.0	0.0	0.0	
B 1986 OD6	59466 Guiseley Interwar Externals	1,415.4	1,408.3	7.1	0.0	0.0	0.0	0.0	
A 1991	Wnw Access Works	530.0	0.0	0.0	265.0	265.0	0.0	0.0	
A 1991 AV5	11/12 Dda Access Ramp & Drop. Kerb Msb	27.8	0.0	27.8	0.0	0.0	0.0	0.0	
A 1991 AX1	11/12 Marsden Ct Comm Dr Replace.	37.1	0.0	0.0	37.1	0.0	0.0	0.0	
A 1993	Wnw Service Delivery Improvements	4,592.2	0.0	518.0	1,803.6	1,169.0	1,101.6	0.0	
A 1993 AW8	11/12 Morrison Lost Overheads	905.7	0.0	905.7	0.0	0.0	0.0	0.0	
A 1994	Wnw Sheltered Housing Improvements	2,120.0	0.0	0.0	1,820.0	300.0	0.0	0.0	
A 1994 AV7	11/12 Sir Karl Cohen Sq Refurbish Ph2	430.0	0.0	110.0	320.0	0.0	0.0	0.0	
B 13463 VX1	Little London Pfi Home Loss & Disruption	564.1	559.4	4.7	0.0	0.0	0.0	0.0	
A 13933 AR1	Ps724 10/11planned Windows Phase 2	229.5	229.5	0.0	0.0	0.0	0.0	0.0	
B 13934 AQ9	Ps725 10/11 Planned Doors Phase 2	134.4	134.4	0.0	0.0	0.0	0.0	0.0	
B 13935	Wnw Defective/System Built Houses	1,865.6	0.0	0.0	1,865.6	0.0	0.0	0.0	
B 13935 AI2	Ps 288 5m'S External Work 09/10	1,561.6	1,561.3	0.3	0.0	0.0	0.0	0.0	
B 13935 AQ8	Ps1023 11/12 Stonecliffes External Work	987.5	1.9	26.1	959.5	0.0	0.0	0.0	
B 13935 AS4	Ps102411/12 5m'S Woodbrid Ext Work Ph 4	575.3	0.3	15.8	559.2	0.0	0.0	0.0	
B 13935 AS6	Wall Finish	212.0	0.0	0.0	53.0	53.0	53.0	53.0	
B 13935 AU5	Ps1025 11/12 Nontrads Whi Waterloos	3,258.5	0.0	655.5	1,671.6	931.4	0.0	0.0	
B 13935 AX8	11/12 Tinshill Drive Airey House	26.5	0.0	0.0	26.5	0.0	0.0	0.0	
B 13935 AX9	11/12 Wyther Park Road Underpinning	22.4	0.0	0.0	22.4	0.0	0.0	0.0	
B 13936	Wnw Community Safety	100.0	0.0	0.0	25.0	25.0	25.0	25.0	
B 13936 AY6	11/12 Inw - Radio Tactics Equipment	13.7	0.0	13.7	0.0	0.0	0.0	0.0	
B 13937	Wnw Rewiring	1,272.0	0.0	0.0	318.0	318.0	318.0	318.0	
B 13937 AT5	1112 Isolated Rewires	74.2	0.0	74.2	0.0	0.0	0.0	0.0	
B 13938	Wnw Roofing	2,120.0	0.0	0.0	530.0	530.0	530.0	530.0	
B 13938 AP2	Ps687 10/11 Reroofing Almo Wide Ph2	392.4	346.3	46.1	0.0	0.0	0.0	0.0	
B 13938 AR2	Ps726 10/11 Reroofing Phase 3	308.5	297.5	11.0	0.0	0.0	0.0	0.0	
B 13938 AU2	Ps871 11/12 Roofing Sur Ref/Dh/Scs	663.9	0.0	508.9	155.0	0.0	0.0	0.0	
B 13939	Wnw Msf Remedial Works	468.0	0.0	0.0	159.0	103.0	103.0	103.0	

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								2011/12	2012/13	2013/14	2014/15	After 2014/15	
B	13939 AD7	Ps229 Msf Rems Queenswd Crt & Hghts	615.4	610.7	4.7	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
B	13939 AR4	Remedial Wrks To Raynville Ct & Gr	5.7	2.4	3.3	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
B	13939 AU9	11/12 Raynville Gr. Slipped Panel Rep	17.5	0.0	17.5	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
B	13940	Wnw Msf Lift Replacement	3,975.0	0.0	0.0	795.0	1,060.0	1,060.0	1,060.0	1,060.0	1,060.0	1,060.0	1,060.0
B	13940 AU3	11/12 Lift Replacement/Upgrades	281.8	0.0	281.8	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
B	13941	Wnw Kitch/Bath/Rewires	11,024.0	0.0	0.0	2,544.0	2,968.0	2,968.0	2,862.0	2,862.0	2,862.0	2,650.0	2,650.0
B	13941 AF5	Ps296 Kit Or Bath. Fhm 09/10 Phase 1	2,581.8	2,581.6	0.2	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
B	13941 AO6	Ps537 Dh Kit. Bath & Rewire 10/11 Ph2 Ow	884.1	884.0	0.1	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
B	13941 AO9	Ps640 10/11 Kit,Bath & Rewires Referrals	398.1	395.1	3.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
B	13941 AP1	Ps641 10/11 Dh Scs Kit. & Bath. Failures	888.3	887.4	0.9	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
B	13941 AP3	Ps67710/11 Dh Kit., Bath & Rewire Ph3 lw	526.0	524.8	1.2	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
B	13941 AP4	Ps700 10/11 Dh Kit. Bath.& Rewire Ph4onw	422.1	421.8	0.3	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
B	13941 AQ1	Ps692 10/11 Planned Kitchens Phase 2 Ow	506.0	504.5	1.5	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
B	13941 AS3	Ps759 10/11dhscs Kltc.& Bathrm Fail Ph2	765.6	765.3	0.3	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
B	13941 AT6	Ps872 1112 K&B Dh & Scs Failures	926.8	0.0	926.8	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
B	13941 AT7	Ps1063 1112 K&B Surveyor Referrals	809.2	0.0	774.0	35.2	0.0	0.0	0.0	0.0	0.0	0.0	0.0
B	13941 AW2	11/12 Kitchen Replacements (Wfs)	1,564.3	0.0	566.8	997.5	0.0	0.0	0.0	0.0	0.0	0.0	0.0
B	13941 KIT	Wnw Kitchen Capital Tennanted	2,329.7	2,329.3	0.4	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
B	13945	Wnw Adaptations Works	10,673.5	8,173.5	2,500.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
B	14057	Wnw Dh Windows & Doors	2,173.0	0.0	0.0	455.8	445.2	636.0	636.0	636.0	636.0	636.0	636.0
B	14057 AP7	Ps670 10/11 Dh Windows & Doors Ow	125.0	124.9	0.1	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
B	14057 AQ5	Ps710 10/11 Dh Wind & Drs Scs Almo Wide	397.0	396.5	0.5	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
B	14057 AT8	Ps946 11/12 Wdws & Drs Dh & Scs Failures	132.7	0.0	132.7	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
B	14057 AT9	Ps874 11/12 Wdws & Drs Survey Referrals	178.2	0.0	178.2	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
B	14057 AV2	11/12 Win & Dr Referrals Via Orchard	30.0	0.0	30.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
B	14057 AV3	11/12 W&D Dh Listed Props/Conserv.Area	63.8	0.0	0.0	63.8	0.0	0.0	0.0	0.0	0.0	0.0	0.0
B	14057 AV8	11/12 Wind & Dr Rep.-Anti Crime Scheme	582.7	0.0	536.7	46.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
B	14146	Wnw Voids	13,864.0	0.0	0.0	3,249.6	3,466.0	3,466.0	3,466.0	3,466.0	3,466.0	3,682.4	3,682.4
B	14146 HCV	Wnw High Cost Voids	1,265.5	1,081.5	184.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
B	14146 VDS	Wnw Voids	14,497.8	11,720.9	2,776.9	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
B	14152	Wnw Insulation Works	212.0	0.0	0.0	53.0	53.0	53.0	53.0	53.0	53.0	53.0	53.0
B	14152 AV6	11/12 Insulation Works	9.4	0.0	9.4	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
A	14153	Wnw New Heating Installations	4,240.0	0.0	0.0	1,060.0	1,060.0	1,060.0	1,060.0	1,060.0	1,060.0	1,060.0	1,060.0
A	14153 AR3	Sir Karl Cohen Rem.Wrks To Water Supp	11.2	11.2	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
A	14153 AS8	Ps823 10/11 New Heating Installs Ph3	280.6	205.0	75.6	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
A	14153 AT2	Ps864 11/12 New Heating Installs Ph 1	509.8	0.0	509.8	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
A	14153 AT4	Ps865 11/12 Void Heating	239.7	0.0	239.7	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
B	14154	Wnw Garages	212.0	0.0	0.0	53.0	53.0	53.0	53.0	53.0	53.0	53.0	53.0
B	14155	Wnw Environmental Works	100.0	0.0	0.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0
B	14155 AC3	Alterations Greenlea Mount Car Pk	98.6	18.2	80.4	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0

Leeds City Council Capital Programme - Improving Our Assets

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Council Housing		All Figures are in £000's								
Cat Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 11	2011/12	2012/13	2013/14	2014/15	After 2014/15		
B 14155 AQ3	Farfield Avenue Resurfacing	14.2	0.0	14.2	0.0	0.0	0.0	0.0	0.0	
B 14161 AS1	Ps750 Air Source Heat Pumps 10/11	113.8	81.8	32.0	0.0	0.0	0.0	0.0	0.0	
B 14161 AU6	11/12 Air Source Heat Pumps	152.0	0.0	152.0	0.0	0.0	0.0	0.0	0.0	
B 14162	Wnw Gas Contract Capitalisation	4,832.4	3,742.4	1,090.0	0.0	0.0	0.0	0.0	0.0	
B 14267	Area Panel Schemes	596.9	0.0	0.0	296.9	100.0	100.0	100.0	100.0	
B 14267 AK9	Ps428 lw Ganners Garth Fencing Rev.	3.7	3.7	0.0	0.0	0.0	0.0	0.0	0.0	
B 14267 AM2	Ps488 lw Landseer Dr & Vw Fencing R	10.5	10.5	0.0	0.0	0.0	0.0	0.0	0.0	
B 14267 AM6	Ps495 Ow Newton Square Fencing Rev.	5.6	5.6	0.0	0.0	0.0	0.0	0.0	0.0	
B 14267 AV1	11/12ow The Gardens Car Parking Spaces	8.7	0.0	8.7	0.0	0.0	0.0	0.0	0.0	
B 14267 AW3	11/12 lw Broadlea Hill Fence	8.0	0.0	8.0	0.0	0.0	0.0	0.0	0.0	
B 14267 AW4	11/12 Inw Westfield Crescar Parking	5.4	0.0	5.4	0.0	0.0	0.0	0.0	0.0	
B 14267 AW5	11/12 Onw Shaw Close Car Parking	10.4	0.0	10.4	0.0	0.0	0.0	0.0	0.0	
B 14267 AW6	11/12 Ow Outhouse Demolition	10.0	0.0	10.0	0.0	0.0	0.0	0.0	0.0	
B 14267 AX3	11/12 lw Grassy Field Boundary Treatmnts	20.0	0.0	20.0	0.0	0.0	0.0	0.0	0.0	
B 14267 AX4	11/12 Inw Broomfield Cres Bin Area Con.	2.3	0.0	2.3	0.0	0.0	0.0	0.0	0.0	
B 14267 AY1	11/12 Ow Nutting Grove Ter. Fencingr	6.0	0.0	6.0	0.0	0.0	0.0	0.0	0.0	
B 14267 AY2	11/12 Inw Woodhouse Bin Yards	14.5	0.0	14.5	0.0	0.0	0.0	0.0	0.0	
B 14267 AY3	11/12 Inw Marborough Bound. Treatment	35.0	0.0	35.0	0.0	0.0	0.0	0.0	0.0	
B 14267 AY4	11/12 Ow Gamble Hill Croft. Walkways	35.0	0.0	35.0	0.0	0.0	0.0	0.0	0.0	
B 14849	Wnw Msf Communal Areas	212.0	0.0	0.0	53.0	53.0	53.0	53.0	53.0	
B 15604	Fire Safety Works	1,891.7	0.0	0.0	539.2	784.4	568.1	0.0	0.0	
B 15604 AJ4	Fire Alarm Upgrade/Replacements	118.0	114.3	3.7	0.0	0.0	0.0	0.0	0.0	
B 15604 AV4	11/12 Fire Safety Doors Phase 1	177.9	0.0	177.9	0.0	0.0	0.0	0.0	0.0	
B 15604 AW1	11/12 Fire Safety Doors Phase 2	309.0	0.0	309.0	0.0	0.0	0.0	0.0	0.0	
B 15604 AW9	11/12 Fire Safety Doors Phase 3	689.2	0.0	0.0	689.2	0.0	0.0	0.0	0.0	
B 15604 AX2	11/12 Fire Safety Doors Phase 4	287.2	0.0	287.2	0.0	0.0	0.0	0.0	0.0	
B 15604 AX5	11/12 Fire Safety Doors Phase 5	699.3	0.0	0.0	699.3	0.0	0.0	0.0	0.0	
B 15604 AX6	11/12 Fire Safety Doors Phase 6	583.0	0.0	583.0	0.0	0.0	0.0	0.0	0.0	
A 16376	Energy Efficiency Grants	340.0	0.0	0.0	0.0	340.0	0.0	0.0	0.0	
A 16376 AU7	11/12 Erdf Feasibility Study Htg System	17.2	0.0	17.2	0.0	0.0	0.0	0.0	0.0	
A 16376 AU8	11/12 Erdf/Cesp Solid Wall Ins Wimp Wort	1,601.6	0.0	501.6	1,100.0	0.0	0.0	0.0	0.0	
B 16481	Wnw Gas Contract Parent	4,000.0	0.0	0.0	1,000.0	1,000.0	1,000.0	1,000.0	1,000.0	
B 16482	Wnw Adaptations Parent	10,700.0	0.0	0.0	2,600.0	2,700.0	2,700.0	2,700.0	2,700.0	
B 16482 AY5	12/13 Extension - Foster Homes	30.0	0.0	0.0	30.0	0.0	0.0	0.0	0.0	
A 16515	WnwHl Future Years Programme Bal	8,853.1	0.0	0.0	0.0	3,666.0	5,187.1	0.0	0.0	
Total West North West		142,453.8	41,590.4	16,364.2	27,226.0	21,718.0	21,203.8	14,351.4		

Leeds City Council Capital Programme - Improving Our Assets

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School Building Improvements

All Figures are in £000's

Scheme Title

Total Scheme Cost

Actual To 31 Mar 11

2011/12

2012/13

2013/14

2014/15

After 2014/15

Primary Schools

B 13755	BRA	Bramhope Electrical Rewire	126.4	124.0	2.4	0.0	0.0	0.0	0.0
B 15349	FIR	BSP Bramley St Peter'S-Fire Stopping	104.3	0.0	99.1	5.2	0.0	0.0	0.0
B 15349	HWE	Horsforth West End Fire Sfty/Elect	307.4	302.5	4.9	0.0	0.0	0.0	0.0
B 16128	COM	CAR Carr Manor Fire Stopping Works	119.1	110.1	2.8	6.2	0.0	0.0	0.0
B 16270	BLR	ARM Armley Ps - Mechanical Works	83.7	0.0	6.0	77.7	0.0	0.0	0.0
B 16270	BLR	BAR Bardsey Ps - Mechanical Works	71.8	0.0	6.0	65.8	0.0	0.0	0.0
B 16270	BLR	BIR Birchfield Ps - Mechanical Works	107.5	0.0	8.3	99.2	0.0	0.0	0.0
B 16270	BLR	BSM Burley St Matthias-Mechanical Works	40.9	0.0	3.1	37.8	0.0	0.0	0.0
B 16270	BLR	FWR Farsley Westroyd -Mechanical Works	68.2	0.0	5.1	63.1	0.0	0.0	0.0
B 16270	BLR	OTW The Wharton Ps-Mechanical Works	90.0	0.0	7.2	82.8	0.0	0.0	0.0
B 16270	BLR	PPH Pudsey Primrose Hill-Mechanical Works	83.4	0.0	6.1	77.3	0.0	0.0	0.0
B 16270	BLR	RAY Raynville Ps - Mechanical Works	220.8	0.0	12.3	208.5	0.0	0.0	0.0
B 16270	BLR	RSP Rawdon St Peters-Mechanical Works	24.9	0.0	6.0	18.9	0.0	0.0	0.0
B 16270	BLR	SHO Shire Oak Ce Ps - Mechanical Works	83.1	0.0	5.8	77.3	0.0	0.0	0.0
B 16270	BLR	WES Westwood Ps - Mechanical Works	183.2	0.0	7.4	175.8	0.0	0.0	0.0
B 16270	BLR	WLA Whitelaithe Ps - Mechanical Works	113.6	0.0	5.8	107.8	0.0	0.0	0.0
B 16270	BLR	YWI Westfield Infant-Mechanical Works	25.4	0.0	0.5	24.9	0.0	0.0	0.0
B 16270	ELE	BRO Broadgate -S - Electrical Works	72.6	0.0	2.4	70.2	0.0	0.0	0.0
B 16270	ELE	BRW Barwick-In-Elmet Ce-Electrical Works	21.2	0.0	0.4	20.8	0.0	0.0	0.0
B 16270	ELE	BSP Bramley St Peters-Electrical Works	12.6	0.0	0.3	12.3	0.0	0.0	0.0
B 16270	ELE	HIG Highfield Ps - Electrical	24.9	0.0	1.0	23.9	0.0	0.0	0.0
B 16270	ELE	MVI Morley Victoria-Electrical Works	9.8	0.0	0.3	9.5	0.0	0.0	0.0
B 16270	ELE	PAR Park Spring Ps-Electrical Works	15.1	0.0	0.3	14.8	0.0	0.0	0.0
B 16270	ELE	POO Pool Ce Ps - Electrical Works	9.0	0.0	0.3	8.7	0.0	0.0	0.0
B 16270	ELE	ROT Rothwell Ce Ps - Electrical Works	43.8	0.0	1.0	42.8	0.0	0.0	0.0
B 16270	ELE	SWI Swinnow Ps - Electrical Works	52.3	0.0	0.4	51.9	0.0	0.0	0.0
B 16270	ELE	WIN Windmill Ps - Electrical Works	52.4	0.0	0.4	52.0	0.0	0.0	0.0
B 16270	RFG	FLD Fieldhead Carr-Roofing	156.8	0.0	10.0	146.8	0.0	0.0	0.0
B 16270	RFG	GRE Greenside Ps - Roofing	71.5	0.0	3.2	68.3	0.0	0.0	0.0
B 16270	RFG	NEW Morley Newlands Ps - Roofing	7.8	0.0	0.5	7.3	0.0	0.0	0.0
B 16270	RFG	WHI Whingate Ps - Roofing	135.9	0.0	8.3	127.6	0.0	0.0	0.0
B 16270	WIN	HUG Hugh Gaitskell-Windows/Doors	25.8	0.0	2.8	23.0	0.0	0.0	0.0
B 16270	WIN	MVI Morley Victoria-Windows/Doors	2.3	0.0	0.8	1.5	0.0	0.0	0.0
B 16270	WIN	STM St Mary'S Ce - Windows/Doors	4.2	0.0	0.9	3.3	0.0	0.0	0.0
B 16270	WIN	WIG Wigton Moor - Window Replacement	0.9	0.0	0.1	0.8	0.0	0.0	0.0
Total Primary Schools			2,572.6	536.6	222.2	1,813.8	0.0	0.0	0.0

Leeds City Council Capital Programme - Improving Our Assets

Cat Scheme		School Building Improvements		Scheme Title		Total Scheme Cost	Actual To 31 Mar 11	2011/12	2012/13	2013/14	2014/15	After 2014/15
						All Figures are in £000's						
						Estimated Costs						
High Schools												
B	16128	COM	BOS	Boston Spa Fire Stopping Works		131.9	126.2	5.7	0.0	0.0	0.0	0.0
B	16270	ELE	BRU	Bruntcliffe Hs - Electrical Works		7.3	0.0	0.3	7.0	0.0	0.0	0.0
B	16270	RFG	WET	Wetherby Hs - Roofing		106.3	0.0	6.5	99.8	0.0	0.0	0.0
Total High Schools						245.5	126.2	12.5	106.8	0.0	0.0	0.0
Special Schools												
B	16270	BLR	NES	Ne Silc(Oakwood)-Mechanical Works		107.3	0.0	6.5	100.8	0.0	0.0	0.0
B	16270	BLR	WSM	West Silc(Milestone)-Mechanical Works		116.8	0.0	6.7	110.1	0.0	0.0	0.0
B	16270	WIN	BRO	South Silc(Broomfield)-Windows/Doors		7.5	0.0	0.9	6.6	0.0	0.0	0.0
B	16270	WIN	EST	East Silc(John Jamieson)-Windows/Doors		60.8	0.0	5.4	55.4	0.0	0.0	0.0
B	16270	WIN	NES	Ne Silc(West Oaks)-Windows/Doors		11.6	0.0	1.3	10.3	0.0	0.0	0.0
B	16270	WIN	NWS	North West Silc-Windows/Doors		5.6	0.0	0.8	4.8	0.0	0.0	0.0
Total Special Schools						309.6	0.0	21.6	288.0	0.0	0.0	0.0
Refurbishment Works												
B	12135	REM		Electrical Testing Remedial Works		405.9	369.5	11.4	25.0	0.0	0.0	0.0
B	12146	SUR		Asbestos Register - Survey Works		426.2	420.0	2.0	4.2	0.0	0.0	0.0
A	13063	MIN		Minor Works Projects		8.4	1.2	7.2	0.0	0.0	0.0	0.0
A	13063	MIN	GEN	General Works-Non Lcc Assets		33.1	33.1	0.0	0.0	0.0	0.0	0.0
A	13063	TEM		Temporary Accommodation		257.7	204.8	30.5	22.4	0.0	0.0	0.0
B	13755	GEN	NON	Scip Non Lic Assets		175.7	175.7	0.0	0.0	0.0	0.0	0.0
B	13926	ELE	NON	Electrical - Non Lcc Assets		31.5	31.5	0.0	0.0	0.0	0.0	0.0
B	13926	ELE	TES	Electrical Testing Programme		713.0	455.4	119.9	137.7	0.0	0.0	0.0
B	14184	GEN		Devolved Capital		11,996.1	8,194.1	3,802.0	0.0	0.0	0.0	0.0
B	14185			Schools Devolved Capital		5,669.6	0.0	697.6	4,972.0	0.0	0.0	0.0
B	14692	GEN		Scip 08/09 Reimbursements		1,415.7	1,399.2	15.0	1.5	0.0	0.0	0.0
B	14766			Devolved Capital - Non Lcc Assets		3,522.8	3,522.8	0.0	0.0	0.0	0.0	0.0
B	14800			Major Refurbishment Works		159.2	0.0	0.0	159.2	0.0	0.0	0.0
B	14968	GEN		Scip 2009/10		1,656.9	1,626.6	26.1	4.2	0.0	0.0	0.0
B	15349	ASB		Gen Refurb - Asbestos Removal		250.5	0.0	0.0	250.5	0.0	0.0	0.0
B	15349	ELR		Gen Refurb - Electrical Rewire		56.8	0.0	0.0	56.8	0.0	0.0	0.0
B	15349	FIR	COM	Fire Compartmentation Works 2009/10		138.8	78.2	60.6	0.0	0.0	0.0	0.0
B	15349	FIR	NON	Fire Safety-Non Lcc Assets		23.2	23.2	0.0	0.0	0.0	0.0	0.0
B	15393			School Travel Plan		193.4	166.7	26.7	0.0	0.0	0.0	0.0
B	15399			Travel Plan - Non Lcc Assets		34.0	34.0	0.0	0.0	0.0	0.0	0.0

Leeds City Council Capital Programme - Improving Our Assets

Leeds City Council Capital Programme - Improving Our Assets												Page 37
School Building Improvements			All Figures are in £000's									
Cat Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 11	2011/12	2012/13	2013/14	2014/15	After 2014/15				
					Estimated Costs							
B 15723	School Travel Plan Grant 2009/10	175.6	0.0	100.0	75.6	0.0	0.0	0.0				
B 16102	Scip Programme	551.5	424.0	77.5	50.0	0.0	0.0	0.0				
B 16128	General Refurbishment 2010-11	330.9	0.0	0.0	330.9	0.0	0.0	0.0				
B 16128 ALA	Fire Alarm Systems Replacement	171.6	64.9	75.7	31.0	0.0	0.0	0.0				
B 16128 COM	2010-11 Fire Compartmentation Works	32.5	23.4	9.1	0.0	0.0	0.0	0.0				
B 16128 MIN	Fire Safety - Minor Works	19.0	1.7	17.3	0.0	0.0	0.0	0.0				
B 16128 MIN SPR	Fire Safety Minor Works-Sprinklers	80.0	0.0	0.0	80.0	0.0	0.0	0.0				
B 16252	General Refurbishment 2011/12	993.8	0.0	0.0	993.8	0.0	0.0	0.0				
B 16252 CON	Condition Surveys 2011/12	75.0	0.0	50.0	25.0	0.0	0.0	0.0				
B 16252 FIR	Fire Safety 2011/12	57.3	0.0	0.0	57.3	0.0	0.0	0.0				
B 16252 FIR ALA	Fire Safety - Alarms 2011/12	125.0	0.0	83.3	41.7	0.0	0.0	0.0				
B 16252 FIR COM	Fire Compartmentation Works 2011/12	410.0	0.0	214.6	195.4	0.0	0.0	0.0				
B 16252 FIR MIN	Fire Safety - Minor Works 2011/12	25.0	0.0	19.0	6.0	0.0	0.0	0.0				
B 16252 MIN	Minor Building Works 2011/12	50.0	0.0	0.0	50.0	0.0	0.0	0.0				
B 16252 REA	Reactive Refurbishment Works 2011/12	98.5	0.0	25.0	73.5	0.0	0.0	0.0				
B 16252 REA COM	Reactive Refurbishment 11/12 Commitments	1.5	0.0	1.5	0.0	0.0	0.0	0.0				
B 16253	General Refurbishment 2012/13	2,081.8	0.0	0.0	2,081.8	0.0	0.0	0.0				
B 16254	General Refurbishment 2013/14	1,620.0	0.0	0.0	0.0	1,620.0	0.0	0.0				
B 16270	Capital Maintenance 2011/12	1,453.2	0.0	0.0	1,453.2	0.0	0.0	0.0				
B 16270 DES	Design Fees Capital Maintenance 2011/12	7.4	0.0	7.4	0.0	0.0	0.0	0.0				
B 16271	Schools Devolved Capital Grant 2011/12	1,978.6	0.0	0.0	1,978.6	0.0	0.0	0.0				
B 16470	Capital Maintenance 2012-13	8,456.7	0.0	0.0	8,456.7	0.0	0.0	0.0				
B 16471	Capital Maintenance 2013-14	8,400.0	0.0	0.0	0.0	8,400.0	0.0	0.0				
B 16489	Schools Devolved Capital Grant 2012/13	1,805.9	0.0	0.0	1,805.9	0.0	0.0	0.0				
B 98000	Major Refurbish & General Building Works	1,500.0	0.0	0.0	0.0	0.0	1,500.0	0.0				
Total Refurbishment Works		57,669.3	17,250.0	5,479.4	23,419.9	10,020.0	1,500.0	0.0				
Development Initiatives												
A 15819	General Contingency	250.1	0.0	250.1	0.0	0.0	0.0	0.0				
Total Development Initiatives		250.1	0.0	250.1	0.0	0.0	0.0	0.0				

Leeds City Council Capital Programme - Improving Our Assets

Office Buildings & Support Services

Cat Scheme	Scheme Title	Scheme Cost	To 31 Mar 11	2011/12	2012/13	2013/14	2014/15	After 2014/15
Changing The Workplace								
A	16256 APX PTY Apex - Property Costs	182.5	0.0	182.5	0.0	0.0	0.0	0.0
A	16256 CAN ITC Canon House - Technology Costs	5.0	0.0	5.0	0.0	0.0	0.0	0.0
A	16256 CAN PTY Canon Property Costs	160.0	0.0	160.0	0.0	0.0	0.0	0.0
A	16256 EVO Evolution House	83.5	4.0	79.5	0.0	0.0	0.0	0.0
A	16256 EVO ICT Evolution House - Technology Costs	129.7	0.0	129.7	0.0	0.0	0.0	0.0
B	16256 GGS EMW Essential Minor Works	58.5	0.0	58.5	0.0	0.0	0.0	0.0
A	16256 GGS ICT Great George Street - Technology Costs	531.0	0.0	336.6	194.4	0.0	0.0	0.0
A	16256 GGS PTY Great George Street - Property Costs	496.0	0.0	264.8	231.2	0.0	0.0	0.0
A	16256 HWK Homeworker Furniture	33.0	0.0	0.0	33.0	0.0	0.0	0.0
A	16256 LEE ICT Leeming House - Technology Costs	56.6	0.0	56.6	0.0	0.0	0.0	0.0
A	16256 LEE PTY Leeming House Property Costs	148.4	0.0	148.4	0.0	0.0	0.0	0.0
D	16256 NPC Non Property Costs To G 1 & 2 Technology	1,737.2	348.7	605.0	783.5	0.0	0.0	0.0
A	16256 NPC REL Merrion House Property Relocation	500.0	0.0	100.0	400.0	0.0	0.0	0.0
A	16256 OPM Other And Programme Management G 1 & 2	696.1	261.1	435.0	0.0	0.0	0.0	0.0
A	16256 PC1 Property Costs 1	691.1	85.2	180.0	425.9	0.0	0.0	0.0
Total Changing The Workplace		5,508.6	699.0	2,741.6	2,068.0	0.0	0.0	0.0
Asset Management Services								
B	14046 Refurb Civic Hall Staff Facilities Ph3	312.0	299.0	13.0	0.0	0.0	0.0	0.0
Total Asset Management Services		312.0	299.0	13.0	0.0	0.0	0.0	0.0
Libraries, Arts & Heritage								
A	433 REF Town Hall Major Refurbishment	4,685.5	4,668.0	0.2	17.3	0.0	0.0	0.0
Total Libraries, Arts & Heritage		4,685.5	4,668.0	0.2	17.3	0.0	0.0	0.0
Corporate Governance								
B	16511 Accommodation Changes At St George House	56.7	0.0	56.7	0.0	0.0	0.0	0.0
Total Corporate Governance		56.7	0.0	56.7	0.0	0.0	0.0	0.0
Commercial Services Trading Services								
B	14701 Refurbishmnt Office Accom Seacroft Depo	86.8	81.9	4.9	0.0	0.0	0.0	0.0

Leeds City Council Capital Programme - Improving Our Assets

Office Buildings & Support Services

Cat Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 11	2011/12	2012/13	2013/14	2014/15	After 2014/15
All Figures are in £000's								
Total Commercial Services Trading Services		86.8	81.9	4.9	0.0	0.0	0.0	0.0
Reserved Schemes								
A 16256 RED	Changing The Workplace - Reserved	7,617.3	0.0	0.0	1,825.9	2,113.6	3,677.8	0.0
Total Reserved Schemes		7,617.3	0.0	0.0	1,825.9	2,113.6	3,677.8	0.0

Leeds City Council Capital Programme - Improving Our Assets

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Recreational Assets		All Figures are in £000's						
Cat Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 11	2011/12	2012/13	2013/14	2014/15	After 2014/15
Asset Management Services								
B 782 RHT	Redhall Treecare	25.3	21.4	3.9	0.0	0.0	0.0	0.0
B 1812 VAR	Cemeteries: Various Dda Works	41.9	17.6	24.3	0.0	0.0	0.0	0.0
B 14001	Rawdon Crematoria - Gas Supply	54.3	54.3	0.0	0.0	0.0	0.0	0.0
B 14268 COL	Lawnswood Cem Columbarium Roof	66.0	0.4	65.6	0.0	0.0	0.0	0.0
B 14268 GOT	Gotts Park Mansion Roof	15.0	9.4	5.6	0.0	0.0	0.0	0.0
B 14268 GPM	Gotts Park Mansion Backlog Mtce	41.5	0.0	21.2	20.3	0.0	0.0	0.0
B 14268 KRF	Kirkstall Leisure Ctr Roof	98.0	0.0	0.0	98.0	0.0	0.0	0.0
B 14268 LAW	Lawnswood Crem Structural Wks	224.7	221.5	3.2	0.0	0.0	0.0	0.0
B 14268 RRF	Rotwell Leisure Ctr Roof	90.2	16.0	10.0	64.2	0.0	0.0	0.0
B 14268 SCO	Scott Hall Refurbishment	85.0	2.8	82.2	0.0	0.0	0.0	0.0
B 14268 SPT AIR	Aireborough Sports Centre	38.2	17.0	0.0	21.2	0.0	0.0	0.0
B 14268 SPT ROT	Rothwell Sports Centre	22.5	2.3	0.0	20.2	0.0	0.0	0.0
B 14268 WFI	Wetherby Leisure Centre Filters	41.3	41.3	0.0	0.0	0.0	0.0	0.0
A 14988 DEM	International Pool Demolition	587.7	587.6	0.1	0.0	0.0	0.0	0.0
A 16396	Northways Playing Fields Clifford Grant	50.0	0.0	50.0	0.0	0.0	0.0	0.0
Total Asset Management Services		1,481.6	991.6	266.1	223.9	0.0	0.0	0.0
Planning & Sustainable Development								
A 419	Allerton Bywater Millennium Village	0.7	0.0	0.7	0.0	0.0	0.0	0.0
A 1019	Allerton Bywater - S106 Greenspace	0.6	0.0	0.6	0.0	0.0	0.0	0.0
A 1743	Hall Park Skatepark, Horsforth	15.5	7.2	8.3	0.0	0.0	0.0	0.0
A 1938	Rothwell Park	18.5	0.8	0.0	17.7	0.0	0.0	0.0
A 12031 PH3	Churwell Pk Access Improvements	23.9	23.8	0.1	0.0	0.0	0.0	0.0
A 12337 DAG	Dagmar Wood	71.3	54.2	17.1	0.0	0.0	0.0	0.0
A 13138	Spring Lane Sidings Community Woodland	45.0	41.9	3.1	0.0	0.0	0.0	0.0
A 13150	Regent Court Call Lane	705.0	700.0	5.0	0.0	0.0	0.0	0.0
A 13217	Farnley Greenspace Improvements	137.9	137.3	0.6	0.0	0.0	0.0	0.0
A 13218	Meanwood Valley Urban Farm	45.0	44.9	0.1	0.0	0.0	0.0	0.0
A 13250	Hunger Hills Nature Area	12.5	12.4	0.1	0.0	0.0	0.0	0.0
A 13950	Southroyd Park	65.0	51.7	0.0	0.0	13.3	0.0	0.0
A 13955 HOP	Hopefield Pos	32.5	12.2	20.3	0.0	0.0	0.0	0.0
A 14030	Alexandra Park Play Area Refurb	119.9	6.0	113.9	0.0	0.0	0.0	0.0
A 14073	Hembrigg Greenspace Improvements	207.2	195.0	12.2	0.0	0.0	0.0	0.0
A 14089	Chapel Allerton Park	145.8	135.9	9.9	0.0	0.0	0.0	0.0
A 14704	Hunslet Pk & Leasowe Rec	99.8	85.0	14.8	0.0	0.0	0.0	0.0
A 14839	Morley North / South Greenspace	209.1	191.1	18.0	0.0	0.0	0.0	0.0
A 14876	Horsforth Hall Park Play Area	120.0	103.3	16.7	0.0	0.0	0.0	0.0

Leeds City Council Capital Programme - Improving Our Assets

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Recreational Assets		All Figures are in £000's					After	
Cat Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 11	2011/12	2012/13	2013/14	2014/15	2014/15
A 14929	Glebelands Park Garforth	119.3	115.5	3.8	0.0	0.0	0.0	0.0
A 14969	New Farnley Recreation Ground	191.6	131.6	60.0	0.0	0.0	0.0	0.0
A 15394 MUG	Kippax Multi Use Games Area	69.4	44.4	25.0	0.0	0.0	0.0	0.0
A 15439	Beckett Park Refurbishment	130.0	105.7	24.3	0.0	0.0	0.0	0.0
B 15440	St John's Churchyard	211.8	28.3	168.8	14.7	0.0	0.0	0.0
A 15441	Thorpe Recreation Ground	100.0	61.7	38.3	0.0	0.0	0.0	0.0
A 15454	Queen Square Refurbishment S106	136.1	94.0	42.1	0.0	0.0	0.0	0.0
A 15762	Swinnow Moor-Childrens Play Area	208.4	19.5	188.9	0.0	0.0	0.0	0.0
A 16198	Reginald Terrace Play Area Ph 1	226.9	23.8	200.9	2.2	0.0	0.0	0.0
A 16247	Hunslet Greenspace Improvements	145.0	0.0	145.0	0.0	0.0	0.0	0.0
A 16260	Calverley & Farsley Greenspace Improvmts	164.0	0.0	164.0	0.0	0.0	0.0	0.0
A 16265	Alwoodley S106 Improvements 3 Sites	49.9	0.0	49.9	0.0	0.0	0.0	0.0
A 16281	Beggars Hill Play Area	120.2	5.0	115.2	0.0	0.0	0.0	0.0
A 16432	S106 Grsp Enhancements To Meanwood Park	94.5	0.0	89.8	4.7	0.0	0.0	0.0
A 16433	S106 Grsp Enhancements To Bramley Park	177.9	0.0	169.0	8.9	0.0	0.0	0.0
A 16453	Woodlesford Rec Ground Grsp Enhancements	7.0	0.0	7.0	0.0	0.0	0.0	0.0
A 16454	Armley Moor Grsp Enhancements	106.0	0.0	102.6	3.4	0.0	0.0	0.0
A 16459	Queen Square Boundary Wall	48.5	0.0	48.5	0.0	0.0	0.0	0.0
A 16461	Pepper Rd Recreation Ground	150.0	0.0	16.0	130.5	3.5	0.0	0.0
A 16480	Green Space Enhancements At Gildersome	29.9	0.0	29.9	0.0	0.0	0.0	0.0
A 83920	Imi Yorkshire Copperworks	59.2	13.0	46.2	0.0	0.0	0.0	0.0
Total Planning & Sustainable Development		4,620.8	2,445.2	1,976.7	182.1	16.8	0.0	0.0
Recreation		268.3	195.3	23.0	50.0	0.0	0.0	0.0
A 637 BMX	llyp - Bmx, Teen Shelters & Skateparks	78.7	66.3	0.0	12.4	0.0	0.0	0.0
A 1050 RES	Parks & C: Residential Property Works	375.0	0.0	0.0	275.0	100.0	0.0	0.0
A 1358	Cemetery Extensions - Citywide	313.1	276.4	16.7	20.0	0.0	0.0	0.0
A 1358 CAR	Lawnswood Cem Ext Car Park Facilities	45.5	45.5	0.0	0.0	0.0	0.0	0.0
A 1358 ELM	Site Invest Wks Fr Elmete Caravan Site	29.0	4.5	14.5	10.0	0.0	0.0	0.0
A 1358 FAR	Farnley Cemetery Extension	10.0	6.2	1.8	2.0	0.0	0.0	0.0
A 1358 HOR	Horforth Cemetery Extension	4.0	0.0	4.0	0.0	0.0	0.0	0.0
A 1358 LOF	Lofthouse Cemetery Feasibility	358.8	8.9	36.2	281.6	32.1	0.0	0.0
A 1358 WHV	Whinmoor Cemetery Extension	784.0	707.6	14.2	62.2	0.0	0.0	0.0
A 1873	Tinshill Recreation Ground	20.0	16.4	3.6	0.0	0.0	0.0	0.0
A 1875 WEI	Haleys Field Allotment Toilets	6.5	0.2	0.0	6.3	0.0	0.0	0.0
E 1880 EAO	OZ1 Floodlights To Fieldhead Carr Pitch	107.8	71.0	12.8	24.0	0.0	0.0	0.0
B 1880 EAO	OZ5 Methley Sports Project	21,407.7	21,056.0	229.5	122.2	0.0	0.0	0.0
A 2794	Swimming & Diving Facility							

Leeds City Council Capital Programme - Improving Our Assets

Cat Scheme		Recreational Assets		Total Scheme Cost		Actual To 31 Mar 11		All Figures are in £000's				Page 42	
		Scheme Title						Estimated Costs				After 2014/15	
								2011/12	2012/13	2013/14	2014/15		
A	12028	Parks Neck And Arm Vibration Machines		135.0	0.0	0.0	135.0	0.0	0.0	0.0	0.0	0.0	0.0
A	12028	Neck And Arm Vibration Equipment		419.0	0.0	269.0	150.0	0.0	0.0	0.0	0.0	0.0	0.0
A	12462	Mansion House Phase 2 (Internal Wks)		1,919.5	1,890.2	0.0	29.3	0.0	0.0	0.0	0.0	0.0	0.0
A	12523	Chelsea Gardens 2009 & 2010 Relocation		153.4	3.6	139.8	10.0	0.0	0.0	0.0	0.0	0.0	0.0
A	12523	Holt Park Improvements		165.5	134.1	21.4	10.0	0.0	0.0	0.0	0.0	0.0	0.0
A	12523	Kippax Cemetery		25.0	5.7	9.3	10.0	0.0	0.0	0.0	0.0	0.0	0.0
A	12523	T&Dr West Leeds Country Park Ctt'd		116.1	116.1	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
A	12523	T&Dr Wharfemeadows Park Otley (Pur)		450.2	450.1	0.1	0.0	0.0	0.0	0.0	0.0	0.0	0.0
A	12549	Farnley Hall Accommodation		300.0	293.5	0.1	6.4	0.0	0.0	0.0	0.0	0.0	0.0
A	12564	Red Hall - Stable Block & Portacabins		123.8	123.0	0.0	0.8	0.0	0.0	0.0	0.0	0.0	0.0
A	12564	Yeadon Tam Refurb Toilets To Dda Strd		81.8	76.9	4.9	0.0	0.0	0.0	0.0	0.0	0.0	0.0
A	13212	Garforth Cemetery Extension		287.0	206.8	25.2	55.0	0.0	0.0	0.0	0.0	0.0	0.0
B	13289	Wharfemeadows Park: Water Safety		165.0	95.3	0.0	69.7	0.0	0.0	0.0	0.0	0.0	0.0
A	13428	Fleet Lane Woodland Improvements		84.4	65.4	0.0	19.0	0.0	0.0	0.0	0.0	0.0	0.0
A	13600	Sharp Lane Landscape Dev Wks		906.3	0.0	0.0	363.0	543.3	0.0	0.0	0.0	0.0	0.0
A	13600	1b,2a & 2b Path & Soft Landscaping		125.9	118.1	7.8	0.0	0.0	0.0	0.0	0.0	0.0	0.0
A	13600	Middleton Lc Changing Room Refurb		922.0	0.0	73.8	744.3	103.9	0.0	0.0	0.0	0.0	0.0
A	13600	Middleton L.C. Drainage S106		297.8	289.1	8.7	0.0	0.0	0.0	0.0	0.0	0.0	0.0
A	13600	Middleton Sport Improvements		393.5	0.0	306.2	87.3	0.0	0.0	0.0	0.0	0.0	0.0
A	13600	Sharp Lane Phase 3a (1) & 3b		376.1	364.9	5.3	5.9	0.0	0.0	0.0	0.0	0.0	0.0
B	13740	Open Water Safety Wks - Temple Newsam		29.0	26.8	2.2	0.0	0.0	0.0	0.0	0.0	0.0	0.0
B	13958	Rose Lund Changing Rooms Amp		187.5	187.5	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
A	14050	Water Safety In Parks		0.7	0.0	0.0	0.7	0.0	0.0	0.0	0.0	0.0	0.0
A	14050	Phase 2 Springhead Park Water Safety		84.0	80.9	3.1	0.0	0.0	0.0	0.0	0.0	0.0	0.0
A	14050	ROU Water Safety Roundhay Park		38.8	22.9	15.9	0.0	0.0	0.0	0.0	0.0	0.0	0.0
A	14050	AIB Aireborough Fp Water Safety Phase 4		31.4	0.0	21.4	10.0	0.0	0.0	0.0	0.0	0.0	0.0
A	14050	BOS Boston Spa, Kearby Phase 4		7.5	0.0	7.5	0.0	0.0	0.0	0.0	0.0	0.0	0.0
A	14050	HAR Harewood Paths		14.7	0.0	14.7	0.0	0.0	0.0	0.0	0.0	0.0	0.0
A	14050	LED Ledston Luck Phase 4		4.1	0.0	4.1	0.0	0.0	0.0	0.0	0.0	0.0	0.0
A	14050	NUN Nunroyd Phase 4		4.1	0.0	4.1	0.0	0.0	0.0	0.0	0.0	0.0	0.0
A	14050	PUD Pudsey Fp59 Phase 4		8.3	0.0	3.3	5.0	0.0	0.0	0.0	0.0	0.0	0.0
A	14050	PUD Pudsey Fp 54 Phase 4		19.5	4.3	10.2	5.0	0.0	0.0	0.0	0.0	0.0	0.0
A	14050	PUD Pudsey Fp60 Phase 4		28.2	0.0	23.2	5.0	0.0	0.0	0.0	0.0	0.0	0.0
A	14050	SWA Swaine Woods Phase 4		3.2	0.0	3.2	0.0	0.0	0.0	0.0	0.0	0.0	0.0
A	14050	SYK Sykes Wood Phase 4		33.4	16.5	16.7	0.2	0.0	0.0	0.0	0.0	0.0	0.0
A	14050	WOC Woodhall Lake Phase 4		8.1	3.6	4.5	0.0	0.0	0.0	0.0	0.0	0.0	0.0
A	14050	YEA Yeadon Tam Phase 4		16.2	3.6	9.6	3.0	0.0	0.0	0.0	0.0	0.0	0.0
A	14050	PPD Paul'S Pond Improvements		11.7	0.0	11.7	0.0	0.0	0.0	0.0	0.0	0.0	0.0
A	14050	SDP Suffield Drive Pond -Safety Signs		8.4	0.0	8.4	0.0	0.0	0.0	0.0	0.0	0.0	0.0
A	14050	TNG Temp/Newsam Golf-Signs,Bridges,Clearance		17.6	0.0	17.6	0.0	0.0	0.0	0.0	0.0	0.0	0.0

Leeds City Council Capital Programme - Improving Our Assets

Leeds City Council Capital Programme - Improving Our Assets											Page 43
Recreational Assets			All Figures are in £000's								
Cat Scheme	Scheme Title		Total Scheme Cost	Actual To 31 Mar 11	2011/12	2012/13	2013/14	2014/15	After 2014/15		
A	14050	PH5	TNP	Temple Newsam Pond-Removal Of Mud	44.3	0.0	0.0	0.0	0.0	0.0	
A	14050	PH5	WSS	Water Safety Signage Throughout City	23.1	0.0	0.0	0.0	0.0	0.0	
A	14050	PH6	CWF	Collingham To Wetherby-Widen Path &Signs	31.3	0.0	31.3	0.0	0.0	0.0	
A	14050	PH6	ENG	Engine Fields -Signs & Fencing To Parts	11.7	0.0	11.7	0.0	0.0	0.0	
A	14050	PH6	HAW	Hawthorn Farm,Coal Rd -Pond Safety Signs	2.9	0.0	2.9	0.0	0.0	0.0	
A	14050	PH6	PPD	Paul'S Pond - Widen Path & Repairs	27.2	0.0	27.2	0.0	0.0	0.0	
A	14050	PH6	TPW	Trans Pennine Wy-Widen&Repair Path,Signs	94.5	0.0	94.5	0.0	0.0	0.0	
A	14050	PH6	WWS	Water Safety Signage At Sites City Wide	23.0	0.0	23.0	0.0	0.0	0.0	
A	14050	PH6	WYK	Wykebeck/Fernville -Rebuild Banking&Path	19.3	0.0	19.3	0.0	0.0	0.0	
B	14050	WLR		Waterloo Lake Roundhay Reservoirs Act	64.9	0.0	15.0	0.0	0.0	0.0	
A	14236	ARD	OO3	East Ardsley Changing Room Add Benches	1.3	0.0	0.0	0.0	0.0	0.0	
A	14236	ARM	OO1	Armley Muga Fence Line Alts	2.9	0.0	0.0	0.0	0.0	0.0	
A	14236	CAL	O10	Victoria Park Skatepark Equipment	0.5	0.0	0.0	0.0	0.0	0.0	
A	14236	FAR	OO3	Post Hill Wetland Project	6.4	1.7	4.7	0.0	0.0	0.0	
A	14236	FAR	OO4	New Farnley Cricket Club - Gates	0.8	0.0	0.0	0.0	0.0	0.0	
A	14236	HOR	OO2	Hunger Hills Park Footpaths	35.0	0.0	15.0	0.0	0.0	0.0	
A	14236	KIL	OO1	The Rein Recreation Ground	18.0	0.0	5.0	0.0	0.0	0.0	
A	14236	KIR	OO1	Abbey Playground Roundabout	13.1	9.6	3.5	0.0	0.0	0.0	
A	14236	MID	OO3	Benches For Middleton Park Bowling Club	2.3	0.0	0.0	0.0	0.0	0.0	
A	14236	MID	OO6	Manorfield Hall Corn Ctr Planters	2.0	0.0	0.0	0.0	0.0	0.0	
A	14236	MON	O12	Tree Planting In Gildersome	1.8	0.0	0.0	0.0	0.0	0.0	
A	14236	MON	OO2	Morley North Community Safety	3.6	0.0	0.0	0.0	0.0	0.0	
A	14236	MON	OO8	Installation Of 3 Valley Gates	2.3	0.0	0.0	0.0	0.0	0.0	
A	14236	MOC	OO6	Meanwood Park Car Park	9.0	0.0	0.0	0.0	0.0	0.0	
A	14236	MOC	OO8	Green Road Repairs To Road Surface	15.0	13.0	2.0	0.0	0.0	0.0	
A	14236	MOS	O10	Morley War Memorial Wreath Rail	1.1	0.0	1.1	0.0	0.0	0.0	
A	14236	MOS	O11	Cross Keys Land Env Improvements	6.2	0.0	0.0	0.0	0.0	0.0	
A	14236	RTH	OO5	Springhead Park Skateboard Park	49.0	10.0	39.0	0.0	0.0	0.0	
A	14236	RTH	OO6	Woodlesford Rec Environmental Imp	13.3	0.0	8.3	0.0	0.0	0.0	
A	14236	TEM	OO5	Disabled Car Park Provision Tem Newsama	10.0	0.0	10.0	0.0	0.0	0.0	
A	14236	WEE	OO6	Hollin Lane Allotment Fencing	2.0	0.0	2.0	0.0	0.0	0.0	
A	14236	WTH	OO6	Clifford Play Area - New Equipment	3.8	0.0	3.8	0.0	0.0	0.0	
B	14268	JSM	SAL	John Smeaton Leisure Sound And Light	30.0	29.0	1.0	0.0	0.0	0.0	
B	14268	PUD	SAL	Pudsey Leisure Centre Sound And Light	30.0	29.7	0.3	0.0	0.0	0.0	
B	14268	SCO	SAL	Scott Hall Sound And Light	30.0	29.3	0.7	0.0	0.0	0.0	
A	14769	CRG		Cragside Playarea Blf Funded	100.0	89.8	10.2	0.0	0.0	0.0	
A	14769	HHP		Harehills Park Play Area Blf Funded	165.0	163.2	1.8	0.0	0.0	0.0	
A	14769	MID		Refurb Of Middleton Pk Playground	120.0	110.6	9.4	0.0	0.0	0.0	
A	14769	OSM		Raincliffe Rec Grd Greenspace Imps	72.5	72.4	0.1	0.0	0.0	0.0	
A	14769	TYE		Tyersal Play Area Blf Funded	80.9	80.0	0.9	0.0	0.0	0.0	

Leeds City Council Capital Programme - Improving Our Assets

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Recreational Assets

All Figures are in £000's

Cat Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 11	2011/12	2012/13	2013/14	2014/15	After 2014/15
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A 14830	New Leaf Leisure Ctres Off Site Wks	521.0	474.8	5.0	41.2	0.0	0.0	0.0
A 14855	Mansion House Ph3 Landlord Imps	983.6	877.5	46.1	60.0	0.0	0.0	0.0
A 14898	COM Middleton Park Landscape Works	757.3	71.0	146.2	517.4	22.7	0.0	0.0
A 14898	VCB Middleton Pk Visitor C & Bandstand	1,107.8	0.0	448.8	630.0	29.0	0.0	0.0
A 14995	WES West Leeds Country Park	150.0	60.9	64.1	25.0	0.0	0.0	0.0
D 15608	DEV Sport For The Future	275.0	173.6	50.0	51.4	0.0	0.0	0.0
D 15608	EQP Sport For The Future	346.6	173.5	61.4	111.7	0.0	0.0	0.0
A 16184	Temple Newsam Golf Shop Insure Rebuild	34.5	31.9	2.6	0.0	0.0	0.0	0.0
A 16193	DEV PKS Equipment Parks 2010/11 (Ctt'd)	927.7	703.6	224.1	0.0	0.0	0.0	0.0
A 16193	DEV SPT Equipment Sport 2010/11 (Ctt'd)	705.9	555.9	150.0	0.0	0.0	0.0	0.0
A 16194	RAW Crematoria Mercury Abatement	1,254.9	0.0	0.0	554.9	700.0	0.0	0.0
A 16194	RAW Rawdon Mercury Abatement Fees	1,645.1	92.9	507.1	971.3	73.8	0.0	0.0
A 16279	Tennis Court Resurface Jccs - Lta	300.0	1.2	295.8	3.0	0.0	0.0	0.0
A 16358	Reginald Terrace Ph2 Greenspace Imps/Po	34.9	0.0	34.9	0.0	0.0	0.0	0.0
A 16377	Lotherton Estate Impvments Ph1	160.0	0.0	140.0	20.0	0.0	0.0	0.0
A 16392	Prince Phillip Multi Use Games Area	29.0	0.0	0.0	29.0	0.0	0.0	0.0
A 16394	Grove Hill Park Play Area Refurb	45.4	0.0	45.4	0.0	0.0	0.0	0.0
A 99963	JOH LIN John Smeaton Link Corridor	123.2	123.0	0.2	0.0	0.0	0.0	0.0
A 99963	JOH SP4 John Smeaton Sports Centre (Pool)	900.0	883.7	16.3	0.0	0.0	0.0	0.0
A 99963	JOH VAR John Smeaton Essential Variations	150.6	130.6	20.0	0.0	0.0	0.0	0.0

Total Recreation		43,434.6	32,025.6	3,942.9	5,861.3	1,604.8	0.0	0.0
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Reserved Schemes

A 637	BMX BAL Ifyp - Bmx, Skateparks Uncommitted	171.7	0.0	0.0	171.7	0.0	0.0	0.0
A 12523	RES Parks Urban Renaissance Reserved	200.0	0.0	0.0	200.0	0.0	0.0	0.0
A 12552	Golf Course Improvements	587.9	487.5	0.0	100.4	0.0	0.0	0.0
A 14995	Parks Developments	20.0	0.0	0.0	20.0	0.0	0.0	0.0
A 15984	Free Swim Pot 4 10/11 Injection	0.2	0.1	0.1	0.0	0.0	0.0	0.0

Total Reserved Schemes		979.8	487.6	0.1	492.1	0.0	0.0	0.0
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Leeds City Council Capital Programme - Investing In Major Infrastructure

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Cat Scheme	Highways	Scheme Title	Total Scheme Cost	Actual To 31 Mar 11	All Figures are in £000's					After 2014/15
					2011/12	Estimated Costs			2014/15	
Highways										
C 906		Victoria Rd Water Ln Bridgewater Pl S278	2,149.6	2,138.5	9.6		1.5			
A 1227		Leeds Inner Ring Rd Stage 7 Uncommitted	1,250.0	0.0	0.0		381.1	300.0	0.0	0.0
C 1354		Kent Road, Pudsey Residential Develop	185.0	156.3	28.7		0.0		0.0	0.0
A 1688		Leeds Inner Ring Road Stage 7	48,288.0	48,069.1	100.0		118.9	0.0	0.0	0.0
C 12345		A6120 Cracked Egg Stile Hill Way	1,949.5	1,945.6	3.9		0.0	0.0	0.0	0.0
C 12488		Henconner Ln/Green Ln Dev S278	398.2	371.2	7.0		20.0	0.0	0.0	0.0
C 12621		Whitehall Rd Dunlop&Rankin Wood Ln S278	695.4	635.6	2.3		57.5	0.0	0.0	0.0
A 13184		A65 Quality Bus Initiative	20,091.0	9,730.6	7,930.0		2,175.4	255.0	0.0	0.0
C 13220		High Royds S278 Junction G	475.0	55.1	17.9		275.0	127.0	0.0	0.0
C 13387		Pollard Lane Bramley S278	335.0	265.4	37.6		32.0	0.0	0.0	0.0
C 13602		Leeds Grammar School Merger S278	1,456.9	1,456.4	0.5		0.0	0.0	0.0	0.0
C 14013		High Royds Junction A C E F S278	2,348.9	2,346.9	2.0		0.0	0.0	0.0	0.0
C 14029		Pottery Lane Woodlesford Leeds S278	716.2	677.6	38.6		0.0	0.0	0.0	0.0
B 14709		Leeds Road Pontefract Road - Arla	2,018.1	722.4	121.6		1,115.7	58.4	0.0	0.0
C 14749		Kirkstall Forge Kirkstall Rd S278 West J	2,100.0	164.8	0.0		880.0	850.0	205.2	0.0
C 14879		Easel Phase 1 Sites 5 & 7 S278 Works	872.0	87.5	11.5		710.0	63.0	0.0	0.0
C 14971		Reginald Ter Reginald St Chapeltown S278	460.0	370.9	33.1		56.0	0.0	0.0	0.0
C 14998		Harrogate Rd Moortown M&S Store S278	423.0	25.6	376.4		21.0	0.0	0.0	0.0
C 15607		Harehills Morrisons S278 Works	626.0	611.1	14.9		0.0	0.0	0.0	0.0
C 15770		Woodside Quarry Devt - Sect 278	2,420.0	1.1	0.0		252.0	2,001.9	165.0	0.0
C 16101		Crown Point Retail Park - Access - S.278	476.4	37.5	394.9		44.0	0.0	0.0	0.0
C 16164		Trinity West Bus Stop Relocations	559.1	67.1	431.9		60.1	0.0	0.0	0.0
A 27016		Leeds Inner Ring Road Stages 6 And 7	48,196.8	48,140.7	56.1		0.0	0.0	0.0	0.0
C 28942		Skelton Footbridge	711.8	126.0	0.0		203.4	382.4	0.0	0.0
A 28950		East Leeds Link M1-A1 Motorway Link	31,636.5	30,780.5	256.0		600.0	0.0	0.0	0.0
A 99929		A65 Quality Bus Initiative	1,096.7	0.0	0.0		462.7	334.0	300.0	0.0
Total Highways			171,935.1	148,983.5	9,874.5		7,466.3	4,371.7	1,239.1	0.0
Reserved Schemes										
A 99853		East Leeds Link M1-A1 Motorway Link Jct	659.0	0.0	0.0		659.0	0.0	0.0	0.0
Total Reserved Schemes			659.0	0.0	0.0		659.0	0.0	0.0	0.0

Leeds City Council Capital Programme - Investing In Major Infrastructure

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Transport		Total Scheme Cost	Actual To 31 Mar 11	All Figures are in £000's Estimated Costs					After 2014/15
Cat Scheme	Scheme Title			2011/12	2012/13	2013/14	2014/15		
New Gen Transport & Flood Alleviation									
A 14201 BAL	New Generation Transport Balance	19,832.1	0.0	125.0	4,000.0	3,900.0	4,000.0	7,807.1	
A 14201 NGT	New Generation Transport (Ngt)	3,259.0	2,899.2	359.8	0.0	0.0	0.0	0.0	
Total New Gen Transport & Flood Alleviation		23,091.1	2,899.2	484.8	4,000.0	3,900.0	4,000.0	7,807.1	
Highways									
A 99926	Grants To Metro (Ngt)	750.0	0.0	157.0	593.0	0.0	0.0	0.0	
Total Highways		750.0	0.0	157.0	593.0	0.0	0.0	0.0	

Leeds City Council Capital Programme - Investing In Major Infrastructure

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Cat Scheme	Flood Alleviation Scheme Title	Total Scheme Cost	Actual To 31 Mar 11	All Figures are in £000's Estimated Costs					After 2014/15	
				2011/12	2012/13	2013/14	2014/15			
New Gen Transport & Flood Alleviation										
A 14201	FLD Flood Alleviation	10,000.0	0.0	0.0	500.0	750.0	500.0	8,250.0		
Total New Gen Transport & Flood Alleviation		10,000.0	0.0	0.0	500.0	750.0	500.0	8,250.0		
Highways										
A 6810	Farnley Wood Beck - Balancing Lake Fs	319.0	236.5	0.0	82.5	0.0	0.0	0.0	0.0	
A 16181	Leeds Rd Allerton By Water Flood Allev'N	81.3	16.3	65.0	0.0	0.0	0.0	0.0	0.0	
A 16186	Barley Hill Rec Ground Flood Alleviation	40.0	0.0	40.0	0.0	0.0	0.0	0.0	0.0	
A 16328	Ramsden Street Kippax Flood Alleviation	75.0	0.0	0.0	75.0	0.0	0.0	0.0	0.0	
Total Highways		515.3	252.8	105.0	157.5	0.0	0.0	0.0	0.0	

Leeds City Council Capital Programme - Investing In Major Infrastructure

Energy Efficiency & Carbon Reduction Initiatives

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Cat Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 11	2011/12	2012/13	2013/14	2014/15	After 2014/15
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Asset Management Services								
A	14236 OTL OO4 Yeadon Town Hall Energy Saving	10.7	8.4	2.3	0.0	0.0	0.0	0.0
A	16389 Solar Photovoltaic Panels Corporate	2,890.0	0.0	0.0	2,890.0	0.0	0.0	0.0
A	16389 COM Photovoltaic Panels - Committed	120.0	0.0	120.0	0.0	0.0	0.0	0.0
Total Asset Management Services		3,020.7	8.4	122.3	2,890.0	0.0	0.0	0.0
Regeneration Management								
C	16053 Combined Heat And Power Plant Yarn St	1,700.0	1,044.2	613.3	42.5	0.0	0.0	0.0
Total Regeneration Management		1,700.0	1,044.2	613.3	42.5	0.0	0.0	0.0
Environmental Health								
B	16196 Free Home Insulation Programme	462.3	0.0	0.0	462.3	0.0	0.0	0.0
B	16196 COM Free Home Insulation - Committed	837.7	0.0	300.0	537.7	0.0	0.0	0.0
Total Environmental Health		1,300.0	0.0	300.0	1,000.0	0.0	0.0	0.0

Leeds City Council Capital Programme - Supporting Service Provision

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All Figures are in £000's

Cat Scheme	Schools	Scheme Title	Total Scheme Cost	Actual To 31 Mar 11	2011/12	2012/13	2013/14	2014/15	After 2014/15
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Strategic									
A	15988	Pfi Development Costs	4,609.9	1,735.0	1,499.9	825.0	550.0	0.0	0.0
Total Strategic									
			4,609.9	1,735.0	1,499.9	825.0	550.0	0.0	0.0
Private Finance Initiative									
A	12137	COB	18,338.3	18,018.9	49.4	270.0	0.0	0.0	0.0
A	12137	DEV	7,740.8	6,380.7	1,360.1	0.0	0.0	0.0	0.0
A	12137	HIG	66.8	65.8	1.0	0.0	0.0	0.0	0.0
A	12137	HIG	77.4	76.4	1.0	0.0	0.0	0.0	0.0
A	12137	TEM	17,825.5	17,563.9	211.6	50.0	0.0	0.0	0.0
A	12137	WKS	264.2	0.0	0.0	264.2	0.0	0.0	0.0
A	12137	WKS	578.8	569.5	9.3	0.0	0.0	0.0	0.0
A	13372	GRA	7,268.0	6,976.1	291.9	0.0	0.0	0.0	0.0
A	13372	FAR	22,916.5	5,511.7	14,797.3	2,307.5	0.0	0.0	300.0
A	13372	FAR	855.8	830.3	25.5	0.0	0.0	0.0	0.0
A	13372	HIG	47.0	37.2	9.8	0.0	0.0	0.0	0.0
A	13372	HIG	27.0	2.4	24.6	0.0	0.0	0.0	0.0
A	13372	HIG	61.0	1.0	7.0	53.0	0.0	0.0	0.0
A	13372	PRI	15,383.3	13,677.7	1,505.6	0.0	0.0	0.0	200.0
A	13372	WKS	282.4	0.0	0.0	282.4	0.0	0.0	0.0
A	13372	WKS	24.3	-125.9	100.2	50.0	0.0	0.0	0.0
A	13373	ARC	346.4	346.4	0.0	0.0	0.0	0.0	0.0
A	13373	COR	14,677.9	1,815.5	9,502.4	3,360.0	0.0	0.0	0.0
A	13373	HIG	69.0	4.0	11.0	54.0	0.0	0.0	0.0
A	13373	HIG	5.0	4.6	0.4	0.0	0.0	0.0	0.0
A	13373	MSM	14,619.1	1,793.1	6,976.2	5,549.8	300.0	0.0	0.0
A	13373	WKS	556.9	0.0	0.0	556.9	0.0	0.0	0.0
A	13373	WKS	71.2	47.6	1.8	21.8	0.0	0.0	0.0
A	13373	WKS	11.3	0.0	11.3	0.0	0.0	0.0	0.0
A	15414	ARC	5.4	5.3	0.1	0.0	0.0	0.0	0.0
A	15414	HIG	101.5	5.1	96.4	0.0	0.0	0.0	0.0
A	15414	WKS	220.0	0.0	0.0	220.0	0.0	0.0	0.0
A	15414	WKS	28.5	3.0	25.5	0.0	0.0	0.0	0.0
A	15414	WLA	29,291.6	16,078.6	11,713.0	1,500.0	0.0	0.0	0.0
A	16155	ARC	16.5	0.0	16.5	0.0	0.0	0.0	0.0
A	16155	PAR	14,520.8	97.4	2,808.2	9,817.6	1,559.1	238.5	0.0
A	16155	WKS	204.9	0.0	0.0	204.9	0.0	0.0	0.0
A	16155	WKS	177.8	1.3	176.5	0.0	0.0	0.0	0.0

Leeds City Council Capital Programme - Supporting Service Provision

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All Figures are in £000's

Cat Scheme	Schools	Scheme Title	Total Scheme Cost	Actual To 31 Mar 11	2011/12	2012/13	2013/14	2014/15	After 2014/15
A	16155	WKS HUB Auth Wks- East Leeds Acad Hub Bsf Ph5	12.0	0.0	12.0	0.0	0.0	0.0	0.0
Total Private Finance Initiative			166,692.9	89,787.6	49,745.6	24,562.1	1,859.1	238.5	500.0
Primary Schools									
A	639	BRA	3,196.2	3,181.5	14.7	0.0	0.0	0.0	0.0
A	639	BRA SPR	82.5	34.2	48.3	0.0	0.0	0.0	0.0
A	639	MEA	5,634.6	5,632.8	0.0	1.8	0.0	0.0	0.0
B	639	MEA HIG	80.5	51.4	29.1	0.0	0.0	0.0	0.0
A	639	NBR	5,023.9	5,012.7	0.0	11.2	0.0	0.0	0.0
A	639	PUD	5,509.0	5,502.5	0.0	6.5	0.0	0.0	0.0
A	639	ROS	166.6	164.6	0.0	2.0	0.0	0.0	0.0
A	12035	NEW	5,377.4	5,336.4	0.0	41.0	0.0	0.0	0.0
A	12040	CTA EQP	25.0	19.8	5.2	0.0	0.0	0.0	0.0
A	12040	CTA GRI	43.9	33.2	10.7	0.0	0.0	0.0	0.0
A	12040	CTA WHI	12.4	12.3	0.1	0.0	0.0	0.0	0.0
A	12040	CTB EQP	30.0	5.7	9.3	15.0	0.0	0.0	0.0
A	12041	CTA ABE	50.4	47.6	2.8	0.0	0.0	0.0	0.0
A	12041	CTA BLA	21.6	19.2	2.4	0.0	0.0	0.0	0.0
A	12041	CTA CRO	28.6	25.2	3.4	0.0	0.0	0.0	0.0
A	12041	CTA FAR	45.0	40.6	4.4	0.0	0.0	0.0	0.0
A	12041	CTA GRA	45.0	33.2	11.8	0.0	0.0	0.0	0.0
A	12041	CTA GRI	47.2	47.2	0.0	0.0	0.0	0.0	0.0
A	12041	CTA IRE	76.5	48.5	28.0	0.0	0.0	0.0	0.0
A	12041	CTA PAR	102.7	91.2	11.5	0.0	0.0	0.0	0.0
B	12041	CTB EQP	25.0	25.0	0.0	0.0	0.0	0.0	0.0
B	12041	CTB PAR	20.0	12.4	7.6	0.0	0.0	0.0	0.0
A	12050	PH1	1,083.6	1,083.6	0.0	0.0	0.0	0.0	0.0
A	12397		491.5	472.8	18.7	0.0	0.0	0.0	0.0
A	13053		900.0	864.2	35.8	0.0	0.0	0.0	0.0
A	13597		370.0	238.9	28.1	103.0	0.0	0.0	0.0
A	13624		203.0	0.0	100.0	103.0	0.0	0.0	0.0
A	13624	CLA	889.7	421.1	468.6	0.0	0.0	0.0	0.0
A	13624	SHA	779.0	727.5	51.5	0.0	0.0	0.0	0.0
A	13624	WIN	709.2	293.2	416.0	0.0	0.0	0.0	0.0
A	13624	WIN ELE	27.0	20.8	6.2	0.0	0.0	0.0	0.0
B	13926	FCO PPS	51.1	2.2	47.9	1.0	0.0	0.0	0.0
A	14095	EXT	1,348.8	1,317.9	0.0	30.9	0.0	0.0	0.0
A	14174	CTA BRO	36.2	35.6	0.6	0.0	0.0	0.0	0.0

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Cat Scheme		Schools		Scheme Title		Total Scheme Cost	Actual To 31 Mar 11	All Figures are in £000's Estimated Costs				After 2014/15	
								2011/12	2012/13	2013/14	2014/15		
A	14174	CTA	CAR	Carlton Ps Access Works		5.0	0.9	4.1	0.0	0.0	0.0	0.0	0.0
A	14174	CTA	CLA	Clapgate Ps Access Works		5.0	0.0	5.0	0.0	0.0	0.0	0.0	0.0
A	14174	CTA	FIE	Fieldhead Carr Ps Access Works		9.0	7.0	2.0	0.0	0.0	0.0	0.0	0.0
A	14174	CTA	IRE	Ireland Wood Ps Car Park Alterations		21.8	17.4	4.4	0.0	0.0	0.0	0.0	0.0
A	14174	CTA	IVE	Iveson Ps Access Imps To Classrooms		13.0	12.4	0.6	0.0	0.0	0.0	0.0	0.0
A	14174	CTA	KIR	Kirkstall Valley Ps Access Works		5.0	2.9	2.1	0.0	0.0	0.0	0.0	0.0
A	14174	CTA	MPS	Middleton Ps Access Works		3.0	2.8	0.2	0.0	0.0	0.0	0.0	0.0
A	14174	CTA	PRI	Primrose Lane Ps Access Works		10.9	0.0	10.9	0.0	0.0	0.0	0.0	0.0
A	14174	CTA	ROS	Rosebank Primary Access Works		36.0	0.0	36.0	0.0	0.0	0.0	0.0	0.0
A	14174	CTA	WDL	Woodlands Ps Care Suite		45.0	24.0	21.0	0.0	0.0	0.0	0.0	0.0
A	14174	CTA	WTN	Westerton Ps - Access Works		10.0	0.0	10.0	0.0	0.0	0.0	0.0	0.0
A	14175	CTA	CAR	Carr Manor Ps Access Works		6.4	0.0	6.4	0.0	0.0	0.0	0.0	0.0
A	14175	CTA	FIE	Fieldhead Carr Ps Access Works		20.5	0.0	20.5	0.0	0.0	0.0	0.0	0.0
A	14175	CTA	IR1	Ireland Wood Ps Access Works		11.8	0.0	11.8	0.0	0.0	0.0	0.0	0.0
A	14175	CTA	PAR	Parklands Ps Access Works		10.2	0.0	10.2	0.0	0.0	0.0	0.0	0.0
A	14175	CTA	OO1	Bankside Primary School		24.0	0.0	24.0	0.0	0.0	0.0	0.0	0.0
A	14236	GIP	OO7	Whitkirk Primary Nursery - Cctv Cameras		0.9	0.0	0.9	0.0	0.0	0.0	0.0	0.0
A	14684	TEM		Shire Oak Replacement Accommodation		307.2	284.9	22.3	0.0	0.0	0.0	0.0	0.0
A	14753			Bankside Primary - New Build School		175.2	30.7	144.5	0.0	0.0	0.0	0.0	0.0
A	14753	DEC		Bankside New Build - Decant Costs		300.0	76.5	223.5	0.0	0.0	0.0	0.0	0.0
A	14753	DES		Bankside New Build Sda Fees		1,075.5	1,075.5	0.0	0.0	0.0	0.0	0.0	0.0
A	14753	NEW		Bankside New Build - Construction		9,301.2	7,146.5	2,154.7	0.0	0.0	0.0	0.0	0.0
B	14765			Rawdon St Peter'S Roofing Works		36.0	32.3	0.0	3.7	0.0	0.0	0.0	0.0
A	14987			Meadowfields Prim School Muga		117.4	112.4	5.0	0.0	0.0	0.0	0.0	0.0
A	15178			Primary Capital Programme (Pcp)		1,436.7	0.0	0.0	1,436.7	0.0	0.0	0.0	0.0
A	15178	GIL		Gildersome Primary Pcp		3,914.7	252.8	3,034.7	538.2	89.0	0.0	0.0	0.0
A	15178	GRE		Greenhill Primary Pcp		4,254.8	394.0	3,757.8	103.0	0.0	0.0	0.0	0.0
A	15178	HUG		Hugh Gaitskell Primary Pcp		165.8	112.1	53.7	0.0	0.0	0.0	0.0	0.0
A	15178	HUG	ASB	Hugh Gaitskell-Asbestos Removal Pcp		9.0	7.3	1.7	0.0	0.0	0.0	0.0	0.0
A	15178	OUL		Oulton Primary Pcp		5,025.4	422.5	3,119.9	1,368.2	114.8	0.0	0.0	0.0
A	15178	PET		Ss Peter & Paul Rc Primary Pcp		3,475.0	286.5	2,867.2	244.7	76.6	0.0	0.0	0.0
A	15178	RIC		Richmond Hill Primary Pcp		10,010.5	676.7	4,159.5	4,935.5	238.8	0.0	0.0	0.0
A	15178	RIC	PAS	Richmond Hill Ps - Passivhaus Insulation		92.6	0.0	92.6	0.0	0.0	0.0	0.0	0.0
A	15178	RIC	RUG	Richmond Hill - Rugby Pitch Decant		37.5	0.0	37.5	0.0	0.0	0.0	0.0	0.0
A	15178	SWI		Swillington Primary Pcp		4,266.4	382.1	2,879.1	907.6	97.6	0.0	0.0	0.0
A	15347			Great Preston Phase 3		210.1	175.2	34.9	0.0	0.0	0.0	0.0	0.0
A	15461			Calverley Cc - Calverley Parkside		381.9	375.9	6.0	0.0	0.0	0.0	0.0	0.0
A	15820			Basic Need - Primary Expansions 2010		2,271.9	0.0	0.0	1,271.9	1,000.0	0.0	0.0	0.0
A	15820	AUG		Basic Need 2010 - St Augustines		15.0	11.2	3.8	0.0	0.0	0.0	0.0	0.0
A	15820	BEE		Basic Need 2010 - Beeston		1,361.6	1,276.8	84.8	0.0	0.0	0.0	0.0	0.0

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All Figures are in £000's

Cat Scheme	Schools	Scheme Title	Total Scheme Cost	Actual To 31 Mar 11	Estimated Costs				After 2014/15
					2011/12	2012/13	2013/14	2014/15	
A 15820 BEW		Basic Need 2010 - New Beverley	330.8	322.0	8.8	0.0	0.0	0.0	0.0
B 15820 BEW	REC	Basic Need 10 - New Beverley Reception	21.0	21.0	0.0	0.0	0.0	0.0	0.0
B 15820 BEW	RES	Bn 10 - New Beverley Resource Base	65.0	33.0	32.0	0.0	0.0	0.0	0.0
A 15820 BLE		Basic Need 2010 - Blenheim	808.6	779.6	29.0	0.0	0.0	0.0	0.0
A 15820 COB		Cobden Primary Additional Accommodation	117.5	117.5	0.0	0.0	0.0	0.0	0.0
A 15820 EBG		Basic Need 2010 - Ebor Gardens	1,679.8	680.1	999.7	0.0	0.0	0.0	0.0
A 15820 GRE		Basic Need 2010 - Greenmount	947.9	941.8	6.1	0.0	0.0	0.0	0.0
A 15820 HIG		Basic Need 2010 - Highfield	931.9	873.3	58.6	0.0	0.0	0.0	0.0
A 15820 ING		Basic Need 2010 - Ingram Road	124.3	122.5	1.8	0.0	0.0	0.0	0.0
A 15820 IRE		Basic Need 2010 - Ireland Wood	137.7	137.7	0.0	0.0	0.0	0.0	0.0
A 15820 MIL		Basic Need 2010 - Millfield	775.3	741.1	34.2	0.0	0.0	0.0	0.0
A 15820 MIL	REF	Millfield - Refurbishment Works	28.8	0.0	28.8	0.0	0.0	0.0	0.0
A 15820 PRO		Basic Need - 2010 Programme Costs	0.5	0.0	0.0	0.5	0.0	0.0	0.0
B 15820 ROS		Basic Need 2010/11 - Rosebank Ps	168.4	135.3	33.1	0.0	0.0	0.0	0.0
A 15820 SDA		Basic Need 2010 - Sda Fees	12.0	0.0	0.0	12.0	0.0	0.0	0.0
A 15820 SWA		Basic Need 2010 - Swarcliffe	324.3	305.0	19.3	0.0	0.0	0.0	0.0
A 15820 VIC		Basic Need 2010 - Victoria	934.4	904.5	29.9	0.0	0.0	0.0	0.0
A 15820 VIC	HIG	Victoria Ps Highways Works	79.0	0.0	79.0	0.0	0.0	0.0	0.0
A 15820 WHI	PH1	Bn 10 - Whitkirk Resource Base Ph1	189.7	171.4	18.3	0.0	0.0	0.0	0.0
A 15821		Basic Need - Primary Expansions 2011	140.8	0.0	0.0	140.8	0.0	0.0	0.0
A 15821 BLA	MOD	Blackgates Ps - Modular	496.2	4.1	480.1	12.0	0.0	0.0	0.0
A 15821 BLA	REM	Blackgates Ps - Remodelling	137.8	0.0	134.8	3.0	0.0	0.0	0.0
A 15821 BRU		Basic Need 2011 - Brudenell - Remodelling	157.0	0.4	114.6	42.0	0.0	0.0	0.0
A 15821 COB		Cobden Ps - Remodeling	18.9	0.0	18.9	0.0	0.0	0.0	0.0
A 15821 EBG		Ebor Gardens Ps - Remodelling	301.3	0.0	292.3	9.0	0.0	0.0	0.0
A 15821 FEA		Basic Need 2011 - Featherbank Primary	48.1	0.0	48.1	0.0	0.0	0.0	0.0
A 15821 FEA	HIG	Featherbank Primary Highways Works	17.5	0.0	17.5	0.0	0.0	0.0	0.0
A 15821 FEA	MOD	Featherbank -S - Modular	451.6	3.7	436.9	11.0	0.0	0.0	0.0
A 15821 FEA	REM	Featherbank -S - Remodelling	27.6	0.0	27.6	0.0	0.0	0.0	0.0
A 15821 FFA		Basic Need 2011 - Farsley Farfield Ph1	235.0	6.8	222.7	5.5	0.0	0.0	0.0
A 15821 FFF		Basic Need 2011 - Farsley Farfield Ph1	2.4	2.4	0.0	0.0	0.0	0.0	0.0
A 15821 GUI		Guiseley Infants - Additional Accom	8.4	0.0	8.4	0.0	0.0	0.0	0.0
A 15821 HNL		Basic Need 2011 - Newlaithes - Modular	34.8	0.0	0.0	34.8	0.0	0.0	0.0
A 15821 HNL	MOD	Newlaithes Ps Modular Extension	1,204.8	9.2	1,159.6	36.0	0.0	0.0	0.0
A 15821 HNL	REM	Newlaithes Ps Remodelling Works	125.6	0.0	121.6	4.0	0.0	0.0	0.0
A 15821 ING		Basic Need Ph2 - Ingram Road-Modular	562.4	4.9	543.9	13.6	0.0	0.0	0.0
A 15821 IRE		Basic Need Ph2 - Ireland Wood-Modular	1,340.2	9.9	1,295.3	35.0	0.0	0.0	0.0
A 15821 REM		Basic Need Ph.2 - Remodelling Works	5.3	5.3	0.0	0.0	0.0	0.0	0.0
A 15821 RYC		Basic Need 2011 - Ryecroft - Remodelling	30.5	0.0	30.5	0.0	0.0	0.0	0.0
A 15821 STB		Basic Need 2011 - St Bartholomews	45.2	0.0	45.2	0.0	0.0	0.0	0.0

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Cat Scheme		Schools		Scheme Title		Total Scheme Cost	Actual To 31 Mar 11	All Figures are in £000's Estimated Costs				After 2014/15	
								2011/12	2012/13	2013/14	2014/15		
A	15821	VVP		Basic Need 2011-Valley View P-Remod.		225.5	0.0	219.0	6.5	0.0	0.0	0.0	0.0
A	15821	WHI		Whitkirk Primary Basic Need & Access		449.6	40.7	395.6	13.3	0.0	0.0	0.0	0.0
A	15821	WHI	ASB	Whitkirk -Asbestos		9.8	9.3	0.5	0.0	0.0	0.0	0.0	0.0
A	15821	WHI	LFT	Whitkirk Ps New Fire Evac Lift		82.5	0.0	82.5	0.0	0.0	0.0	0.0	0.0
A	15822	ALG		Basic Need 2012-Allerton Grange		6.6	6.6	0.0	0.0	0.0	0.0	0.0	0.0
A	15822	BEE		Basic Need 2012 - Beeston Ps		4.4	4.4	0.0	0.0	0.0	0.0	0.0	0.0
A	15822	BLE		Basic Need 2012 - Blenheim Ps		7.2	7.2	0.0	0.0	0.0	0.0	0.0	0.0
A	15822	BRA		Basic Need 2012 -Bracken Edge		936.0	0.0	51.1	861.9	23.0	0.0	0.0	0.0
A	15822	CAM		Basic Need 2012-Carr Manor		2,574.1	0.0	219.1	2,243.0	112.0	0.0	0.0	0.0
A	15822	HUG		Basic Need 2012 - Hugh Gaitskell		3.8	3.8	0.0	0.0	0.0	0.0	0.0	0.0
A	15822	NBE		Basic Need 2012 - New Bewerley		3.2	3.2	0.0	0.0	0.0	0.0	0.0	0.0
A	15822	ROU		Basic Need 2012 - Roundhay Ps		4,430.2	0.0	417.6	3,807.2	205.4	0.0	0.0	0.0
A	15822	SWA		Basic Need 2012 - Swardcliffe Ps		3.5	3.5	0.0	0.0	0.0	0.0	0.0	0.0
A	15822	WYK		Basic Need 2012-Wykebeck Ps		1,584.3	0.0	132.1	1,412.2	40.0	0.0	0.0	0.0
B	16168			Replacement Of Hot Water Heating Systems		91.0	74.5	6.2	10.3	0.0	0.0	0.0	0.0
B	16270	BLR	ING	Ingram Road Ps - Boiler Replacement		84.7	0.0	80.5	4.2	0.0	0.0	0.0	0.0
B	16270	BLR	NEW	Newlands Ps Boiler Replacement		49.9	0.0	46.7	3.2	0.0	0.0	0.0	0.0
B	16270	RFG	BAR	Bardsey Primary - Roofing Works		153.6	0.0	149.6	4.0	0.0	0.0	0.0	0.0
A	16502	APP	ABE	Aberford Ps-Changing Bench		5.0	0.0	0.0	5.0	0.0	0.0	0.0	0.0
A	16502	APP	AST	Ashtree Ps - Hoist		7.2	0.0	0.0	7.2	0.0	0.0	0.0	0.0
A	16502	APP	BAN	Bankside Ps-Access Facilities		15.0	0.0	0.0	15.0	0.0	0.0	0.0	0.0
A	16502	APP	BEE	Beechwood Ps - Access Works		5.0	0.0	0.0	5.0	0.0	0.0	0.0	0.0
A	16502	APP	BST	Bramely St Peters-Access Works		5.0	0.0	0.0	5.0	0.0	0.0	0.0	0.0
A	16502	APP	CAR	Carr Manor Ps-Changing Facilities		5.0	0.0	0.0	5.0	0.0	0.0	0.0	0.0
A	16502	APP	COR	Crossley St - Provision Of Wc		5.0	0.0	0.0	5.0	0.0	0.0	0.0	0.0
A	16502	APP	EBO	Ebor Gardens-Access Wc		5.0	0.0	0.0	5.0	0.0	0.0	0.0	0.0
A	16502	APP	ELM	Elmete School - Care Facilities		30.0	0.0	0.0	30.0	0.0	0.0	0.0	0.0
A	16502	APP	EST	East Ardsley-Changing Facilities		2.0	0.0	0.0	2.0	0.0	0.0	0.0	0.0
A	16502	APP	GRE	Greenhill Ps -Changing Bench		5.0	0.0	0.0	5.0	0.0	0.0	0.0	0.0
A	16502	APP	MIC	Micklefield Ps - Access Works		15.0	0.0	0.0	15.0	0.0	0.0	0.0	0.0
A	16502	APP	MID	Middleton Ps-Care Suite		4.0	0.0	0.0	4.0	0.0	0.0	0.0	0.0
A	16502	APP	NEW	Newlaithes Ps-Accessible Wc		20.0	0.0	0.0	20.0	0.0	0.0	0.0	0.0
A	16502	APP	PAR	Parklands Ps-Care Facilities		20.0	0.0	0.0	20.0	0.0	0.0	0.0	0.0
A	16502	APP	POO	Poole Ce - Access Works		5.5	0.0	0.0	5.5	0.0	0.0	0.0	0.0
A	16502	APP	POT	Potternewton Ps-Changing Area		5.0	0.0	0.0	5.0	0.0	0.0	0.0	0.0
A	16502	APP	QUA	Quarry Mount Ps-Platform Lift		9.0	0.0	0.0	9.0	0.0	0.0	0.0	0.0
A	16502	APP	RIC	Richmond Hill - Access Works		28.8	0.0	0.0	28.8	0.0	0.0	0.0	0.0
A	16502	APP	SBK	Spring Bank Ps-Changing Facilities		5.0	0.0	0.0	5.0	0.0	0.0	0.0	0.0
A	16502	APP	SEA	Seacroft Grange-Care Suite		4.0	0.0	0.0	4.0	0.0	0.0	0.0	0.0
A	16502	APP	SHA	Shadwell Ps-Chaning Bed		2.0	0.0	0.0	2.0	0.0	0.0	0.0	0.0

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All Figures are in £000's

Cat Scheme	Schools	Scheme Title	Total Scheme Cost	Actual To 31 Mar 11	2011/12	Estimated Costs			2014/15	After 2014/15
						2012/13	2013/14	2014/15		
A	16502 APP	TAL Talbot Ps - Access Works	5.0	0.0	0.0	5.0	0.0	0.0	0.0	0.0
A	16502 APP	WES Westwood Ps-Changing Bench	2.0	0.0	0.0	2.0	0.0	0.0	0.0	0.0
A	16502 APP	WOC Woodlesford Ps - Changing Bench	5.0	0.0	0.0	5.0	0.0	0.0	0.0	0.0
A	16502 APP	WTR Westerton Ps - Hoist System	1.5	0.0	0.0	1.5	0.0	0.0	0.0	0.0
Total Primary Schools			105,001.2	50,540.0	32,393.1	20,070.9	1,997.2	0.0	0.0	0.0
High Schools										
A	1041	Bruntcliffe High - New Entrance	321.2	307.1	14.1	0.0	0.0	0.0	0.0	0.0
A	1376	Brigshaw Sports - Fire Reinstatement	2,473.1	2,473.1	0.0	0.0	0.0	0.0	0.0	0.0
A	12169	Crawshaw High School All Weather Pitch	461.0	424.5	0.0	36.5	0.0	0.0	0.0	0.0
A	14174 CTA	MOR Morley High School Access Works	25.0	20.0	5.0	0.0	0.0	0.0	0.0	0.0
A	14174 CTA	RAL Ralph Thoresby Hs Access Works	15.0	0.0	15.0	0.0	0.0	0.0	0.0	0.0
A	14174 CTA	ROU Roundhay School Care Suite	40.0	39.7	0.3	0.0	0.0	0.0	0.0	0.0
A	14236 MOC	OO4 Carr Manor High Sheltered Space	12.0	0.0	12.0	0.0	0.0	0.0	0.0	0.0
A	14762	Wortley Hs Arts College	150.7	100.0	50.7	0.0	0.0	0.0	0.0	0.0
B	14861	Secondary Capital Programme	16.1	0.0	16.1	0.0	0.0	0.0	0.0	0.0
B	14861 PH1	BRU Secondary Capital Ph1 Bruntcliffe	1,600.0	1,444.9	155.1	0.0	0.0	0.0	0.0	0.0
B	14861 PH1	GUI Secondary Capital Ph1 Guiseley	530.0	524.7	5.3	0.0	0.0	0.0	0.0	0.0
B	14861 PH1	MOR Secondary Capital Ph1 Morley High	1,000.0	949.5	50.5	0.0	0.0	0.0	0.0	0.0
A	15455	Intake Hs / Leeds West Academy Ei Works	250.0	238.7	11.3	0.0	0.0	0.0	0.0	0.0
A	15706	Boston Spa Hs Indoor Tennis Centre	619.9	526.2	64.7	29.0	0.0	0.0	0.0	0.0
A	16045	West Leeds Clc - Extension	32.4	32.4	0.0	0.0	0.0	0.0	0.0	0.0
A	16502 APP	RAL Ralph Thoresby-Automated Doors	25.0	0.0	0.0	25.0	0.0	0.0	0.0	0.0
A	16502 APP	ROU Roundhay Hs-Stair Climber	30.0	0.0	0.0	30.0	0.0	0.0	0.0	0.0
A	16502 APP	ROY Royds Hs-Access Works	10.0	0.0	0.0	10.0	0.0	0.0	0.0	0.0
A	64322	Morley High Library Extension	76.4	71.8	4.6	0.0	0.0	0.0	0.0	0.0
Total High Schools			7,687.8	7,152.6	404.7	130.5	0.0	0.0	0.0	0.0
Special Schools										
B	16270 BLR	NWS Nw Silc Boiler Replacement	41.6	0.0	39.6	2.0	0.0	0.0	0.0	0.0
Total Special Schools			41.6	0.0	39.6	2.0	0.0	0.0	0.0	0.0
Aided Schools										
A	14236 ADL	OO2 Adel St John The Baptist - Grant	15.0	0.0	15.0	0.0	0.0	0.0	0.0	0.0

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All Figures are in £000's

Cat Scheme		Schools		Scheme Title		Total Scheme Cost	Actual To 31 Mar 11	2011/12	2012/13	2013/14	2014/15	After 2014/15
						Estimated Costs						
A	16126	AWP		St Mary'S Menston New Awp		677.7	604.0	40.7	33.0	0.0	0.0	0.0
A	16126	GBL		St Mary'S Awp Gb Liabilities		71.5	71.5	0.0	0.0	0.0	0.0	0.0
B	64168			Aided Sector - Minor Works Programme		98.9	49.9	0.0	24.0	25.0	0.0	0.0
B	64305			Aided Schools Minor Works Prog		99.0	44.1	0.0	29.9	25.0	0.0	0.0
Total Aided Schools						962.1	769.5	55.7	86.9	50.0	0.0	0.0
Development Initiatives												
A	12040	CTA	DES	Schools Access Design Works		10.0	3.7	6.3	0.0	0.0	0.0	0.0
A	12041	CTA	MIN	Schools Access - Minor Works		10.0	0.8	9.2	0.0	0.0	0.0	0.0
A	16403			Capital Maintenance Grant 2011-12		5,859.6	0.0	0.0	5,859.6	0.0	0.0	0.0
A	16404			Basic Need Grant 2011-12		16,018.1	0.0	0.0	5,114.3	10,903.8	0.0	0.0
A	16468			Basic Need Grant 2012-13		14,199.9	0.0	0.0	0.0	14,199.9	0.0	0.0
A	16469			Basic Need Grant 2013-14		14,200.0	0.0	0.0	0.0	5,288.5	8,911.5	0.0
A	16502			Schools Access Funds: Basic Need Schemes		247.8	0.0	0.0	247.8	0.0	0.0	0.0
A	16502	APP		Ipjn Schools Access - Approved Schemes		268.3	0.0	100.0	168.3	0.0	0.0	0.0
A	16502	YR1		Ipjn Schools Access Works 11/12		117.6	0.0	27.6	90.0	0.0	0.0	0.0
A	16502	YR2		Ipjn Schools Access Works 12/13		250.0	0.0	0.0	175.0	75.0	0.0	0.0
A	16502	YR3		Ipjn Schools Access Works 13/14		250.0	0.0	0.0	0.0	175.0	75.0	0.0
Total Development Initiatives						51,431.3	4.5	143.1	11,655.0	30,642.2	8,986.5	0.0
Learning Environments												
E	16518			Eductn Capital Programme Mngmnt	12/13	545.0	0.0	0.0	545.0	0.0	0.0	0.0
Total Learning Environments						545.0	0.0	0.0	545.0	0.0	0.0	0.0
Priority Major Maintenance												
B	920			Lower Wortley Community Centre		40.0	25.9	0.0	14.1	0.0	0.0	0.0
Total Priority Major Maintenance						40.0	25.9	0.0	14.1	0.0	0.0	0.0
Asset Management Services												
B	15620	KAS		Kippax Ashtree Primary School Demo		137.6	121.3	16.3	0.0	0.0	0.0	0.0
B	16463	WOF	ASB	Wortley High Asbestos Removal		181.7	0.0	181.7	0.0	0.0	0.0	0.0
B	16463	WOF	DEM	Wortley High Demolition		358.3	0.0	358.3	0.0	0.0	0.0	0.0

Leeds City Council Capital Programme - Supporting Service Provision

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Cat Scheme	Schools Scheme Title	Total Scheme Cost	Actual To 31 Mar 11	2011/12	All Figures are in £000's Estimated Costs				2014/15	After 2014/15	
					2012/13	2013/14	2014/15				
Total Asset Management Services											
		677.6	121.3	556.3	0.0	0.0	0.0	0.0	0.0	0.0	
Reserved Schemes											
A 1804 RES	Garforth Cc - Reserved	530.0	0.0	0.0	530.0	0.0	0.0	0.0	0.0	0.0	
A 12089	Combined Secondaries Pfi Scheme	437.1	0.0	0.0	437.1	0.0	0.0	0.0	0.0	0.0	
A 12137	Bsf Wave 1 Phase 1 - Reserved	3,161.0	0.0	0.0	0.0	3,161.0	0.0	0.0	0.0	0.0	
A 13373 RES	Bsf Wave 1 Phase 3 - Reserved	1,894.0	0.0	0.0	0.0	1,894.0	0.0	0.0	0.0	0.0	
Total Reserved Schemes		6,022.1	0.0	0.0	967.1	5,055.0	0.0	0.0	0.0	0.0	

Leeds City Council Capital Programme - Supporting Service Provision

Supporting Children & Young People

All Figures are in £000's

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Cat Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 11	2011/12	2012/13	2013/14	2014/15	After 2014/15
Asset Management Services								
A	13221 Horsforth Area Offices Youth Centre	870.0	827.8	42.2	0.0	0.0	0.0	0.0
Total Asset Management Services								
		870.0	827.8	42.2	0.0	0.0	0.0	0.0
Children - Commissioning And Social Work								
D	16201 Childrens Equipment	150.0	0.0	150.0	0.0	0.0	0.0	0.0
Total Children - Commissioning And Social Work								
		150.0	0.0	150.0	0.0	0.0	0.0	0.0
Children Looked After								
B	13339 Children Services Settlement	240.0	0.0	240.0	0.0	0.0	0.0	0.0
A	13455 FEQ Holmfield Reprov - Furniture & Eqpt	20.6	20.1	0.5	0.0	0.0	0.0	0.0
A	13455 ICT Holmfield Reprov - Ict	35.8	35.8	0.0	0.0	0.0	0.0	0.0
A	13455 MNT Holmfield Reprov - General Refurb	86.4	66.6	19.8	0.0	0.0	0.0	0.0
A	15466 BLD Aiming High Building Schemes	450.7	362.8	87.9	0.0	0.0	0.0	0.0
A	15466 EQT Aiming High - Equipment	225.0	225.0	0.0	0.0	0.0	0.0	0.0
A	15466 EQT FPM Family Placements	83.9	83.9	0.0	0.0	0.0	0.0	0.0
A	15466 PIN Pinfolds Accommodation Adaptns	3.1	3.1	0.0	0.0	0.0	0.0	0.0
A	16450 CHA Changing Places	33.4	0.0	33.4	0.0	0.0	0.0	0.0
A	16450 EQP Short Breaks Specialist Equipment	75.0	0.0	50.0	25.0	0.0	0.0	0.0
A	16450 HRM Herd Farm Projects	35.0	0.0	15.0	20.0	0.0	0.0	0.0
Total Children Looked After								
		1,288.9	797.3	446.6	45.0	0.0	0.0	0.0
Youth Justice								
A	15629 COM Eastmoor Secure Unit Main Contract	397.5	397.1	0.4	0.0	0.0	0.0	0.0
A	15629 DEM Eastmoor Secure Unit Demolition	140.0	75.0	65.0	0.0	0.0	0.0	0.0
Total Youth Justice								
		537.5	472.1	65.4	0.0	0.0	0.0	0.0
Integrated Youth Support Service								
A	1881 XEI OG2 Denis Healey Youth Hub	10.0	9.6	0.4	0.0	0.0	0.0	0.0
A	15000 CON Big Hub Contract Works	3,124.5	3,124.5	0.0	0.0	0.0	0.0	0.0
A	15000 EQU South Leeds Hub Equipment	889.5	889.5	0.0	0.0	0.0	0.0	0.0
D	15381 EQP Integrated Youth Support Services	45.9	5.9	40.0	0.0	0.0	0.0	0.0

Leeds City Council Capital Programme - Supporting Service Provision

Supporting Children & Young People

Cat Scheme Scheme Title

All Figures are in £000's

Total Scheme Cost

Actual To 31 Mar 11

2011/12

Estimated Costs

2012/13

2013/14

2014/15

After

2014/15

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A 15386 BSM	Boston Spa Mobile	39.9	39.9	0.0	0.0	0.0	0.0	0.0	0.0
A 16044 FNP	Breeze Inflatables-Out Of Sch Activities	72.3	72.3	0.0	0.0	0.0	0.0	0.0	0.0
B 16044 PFD	Professional Football Development	44.3	44.3	0.0	0.0	0.0	0.0	0.0	0.0
A 16044 VAR	Various Youth Schemes	23.2	0.0	23.2	0.0	0.0	0.0	0.0	0.0
Total Integrated Youth Support Service		4,249.6	4,186.0	63.6	0.0	0.0	0.0	0.0	0.0
Early Years Service									
A 13379	Gildersome Childrens Centre	206.1	206.1	0.0	0.0	0.0	0.0	0.0	0.0
A 13383	Broadgate Children'S Centre	754.6	754.6	0.0	0.0	0.0	0.0	0.0	0.0
A 13385	Shepherds Lane Children'S Centre	51.0	51.0	0.0	0.0	0.0	0.0	0.0	0.0
E 14777	Gssg Extended Services Capital	15.4	0.0	15.4	0.0	0.0	0.0	0.0	0.0
E 14777 COM	Committed Gssg Extended Services Capital	1,889.6	1,820.5	69.1	0.0	0.0	0.0	0.0	0.0
A 14901	Deepdale Boston Spa Children'S Centre	614.1	614.1	0.0	0.0	0.0	0.0	0.0	0.0
A 14906	Garforth Children'S Centre	409.3	409.3	0.0	0.0	0.0	0.0	0.0	0.0
A 14907 GTP	Great Preston Villages East Main Scheme	198.0	198.0	0.0	0.0	0.0	0.0	0.0	0.0
A 14908	Cross Gates Children'S Centre	204.5	204.5	0.0	0.0	0.0	0.0	0.0	0.0
A 14909 GCC	Guiseley Childrens Centre Main Scheme	279.9	279.9	0.0	0.0	0.0	0.0	0.0	0.0
A 14911 CFC	Farsley Farfield Primary Conversion	277.2	277.2	0.0	0.0	0.0	0.0	0.0	0.0
A 14912	Moor Allerton Hall Children'S Centre	253.5	253.5	0.0	0.0	0.0	0.0	0.0	0.0
A 14913	Gledhow Children'S Centre	326.1	326.1	0.0	0.0	0.0	0.0	0.0	0.0
A 14914	Wetherby Children'S Centre	406.7	406.7	0.0	0.0	0.0	0.0	0.0	0.0
A 15390 GRO	Grove Road Playbuilder	77.1	3.6	73.5	0.0	0.0	0.0	0.0	0.0
A 15390 NAB	Naburn Close Playspace Scheme	61.6	5.4	56.2	0.0	0.0	0.0	0.0	0.0
A 15390 ROU	Roundhay Park Playspace	140.0	81.4	58.6	0.0	0.0	0.0	0.0	0.0
A 15390 SEA	Seacroft Gardens Playspace Scheme	81.8	2.8	79.0	0.0	0.0	0.0	0.0	0.0
A 15390 TEM	Temple Newsam Playspace	213.1	107.5	105.6	0.0	0.0	0.0	0.0	0.0
A 15390 WIN	Windmill Playspace Scheme	64.0	5.7	58.3	0.0	0.0	0.0	0.0	0.0
A 15600	Eilfc Seacroft S Parkway Cc Accom	1,000.0	771.0	207.0	22.0	0.0	0.0	0.0	0.0
Total Early Years Service		7,523.6	6,778.9	722.7	22.0	0.0	0.0	0.0	0.0
Learning Skills & Universal									
A 14236 CHA 004	Prince Philip Sign	1.7	0.0	1.7	0.0	0.0	0.0	0.0	0.0
A 16487	Armley Lazer Centre Extension/Remodel	128.6	0.0	128.6	0.0	0.0	0.0	0.0	0.0

Leeds City Council Capital Programme - Supporting Service Provision

Supporting Children & Young People

Cat Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 11	2011/12	2012/13	2013/14	2014/15	After 2014/15
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Total Learning Skills & Universal		130.3	0.0	130.3	0.0	0.0	0.0	0.0
Reserved Schemes								
A 532	NCS	38.6	0.6	0.0	38.0	0.0	0.0	0.0
A 13455	New Care Standards C/H Holmfield Reprovisioning	83.4	0.0	0.0	83.4	0.0	0.0	0.0
Total Reserved Schemes		122.0	0.6	0.0	121.4	0.0	0.0	0.0

Leeds City Council Capital Programme - Supporting Service Provision

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Supporting Older People

All Figures are in £000's

Cat Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 11	2011/12	2012/13	2013/14	2014/15	After 2014/15
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Adult Social Care								
B 13338	Adult Services Settlement	577.8	0.0	0.0	288.7	289.1	0.0	0.0
B 13338	342 Burley Road Adaptations To Home	40.0	15.0	25.0	0.0	0.0	0.0	0.0
B 13338	Enterprise House	158.0	151.1	6.9	0.0	0.0	0.0	0.0
B 13338	Adult Settlement Day Care	47.6	35.8	11.8	0.0	0.0	0.0	0.0
B 13338	Adult Settlement Minor Works	24.0	16.9	7.1	0.0	0.0	0.0	0.0
B 13338	Learn Dis And Mental Hlth Mjr Refurb	161.3	0.0	0.0	161.3	0.0	0.0	0.0
B 13338	Adult Settlement Spring Gardens	55.0	31.6	23.4	0.0	0.0	0.0	0.0
B 13338	Terry Yorath House Fire Prevention	102.0	23.7	78.3	0.0	0.0	0.0	0.0
A 13747	Day Centres Enhanced Facilities	172.0	157.4	0.0	14.6	0.0	0.0	0.0
A 13747	MAR Mariners Day Centre	158.3	122.8	0.0	35.5	0.0	0.0	0.0
A 13747	OSM Osmondthorpe Day Centre	158.5	157.6	0.0	0.9	0.0	0.0	0.0
A 13747	Citywide Day Centres Minor Works	203.0	164.1	28.0	10.9	0.0	0.0	0.0
A 13763	Improvements To Care Homes	41.8	0.0	0.0	41.8	0.0	0.0	0.0
A 13763	Purchase Of Evac Chairs	12.7	0.0	12.7	0.0	0.0	0.0	0.0
B 14263	Adaptations To Private Homes	441.9	441.9	0.0	0.0	0.0	0.0	0.0
B 14291	Woodsley Green (Burley Park)	65.9	110.7	-44.8	0.0	0.0	0.0	0.0
A 14291	Family Placement Store Moored	0.5	0.0	0.0	0.5	0.0	0.0	0.0
A 14291	Killingbeck Fit Out	216.6	216.3	0.0	0.3	0.0	0.0	0.0
A 14291	Lovell Park Refurbishment	496.6	443.8	9.3	43.5	0.0	0.0	0.0
A 14291	Roundhay Road Closedown Buildings	44.3	7.3	0.0	37.0	0.0	0.0	0.0
A 14291	Childrens Serv Relocation From Rhr	56.5	0.0	0.0	56.5	0.0	0.0	0.0
A 14291	Westland Road	5.0	0.0	0.0	5.0	0.0	0.0	0.0
A 14997	Learning Disabilities	2,398.6	0.0	0.0	2,398.6	0.0	0.0	0.0
A 14997	Aireborough Leisure Centre	40.0	0.0	40.0	0.0	0.0	0.0	0.0
B 14997	Beeston Community Centre	0.8	0.0	0.8	0.0	0.0	0.0	0.0
A 14997	Bramley Fls	250.0	0.0	0.0	250.0	0.0	0.0	0.0
A 14997	Bramley Annex	10.0	0.0	0.0	10.0	0.0	0.0	0.0
A 14997	Calverlands	20.0	0.0	20.0	0.0	0.0	0.0	0.0
A 14997	East Ardsley Community Centre	5.0	0.0	5.0	0.0	0.0	0.0	0.0
B 14997	Changing Place At Headingley Heart	18.6	18.6	0.0	0.0	0.0	0.0	0.0
A 14997	Hillside (Ld)	59.9	33.4	26.5	0.0	0.0	0.0	0.0
A 14997	John Charles Centre (Ld)	70.6	70.6	0.0	0.0	0.0	0.0	0.0
A 14997	Morley Library	30.0	0.0	30.0	0.0	0.0	0.0	0.0
A 14997	Pudsey Leisure Centre	100.0	0.0	56.0	44.0	0.0	0.0	0.0
A 14997	Rothwell Leisure Centre	100.0	0.0	56.0	44.0	0.0	0.0	0.0
A 14997	Strawberry Lane Community Centre	50.0	0.0	50.0	0.0	0.0	0.0	0.0
E 14997	Terrace Bar Headrow	22.0	0.0	22.0	0.0	0.0	0.0	0.0
A 14997	Tingley Community Centre	60.0	0.0	60.0	0.0	0.0	0.0	0.0
A 14997	Temple Newsam	80.0	0.0	80.0	0.0	0.0	0.0	0.0

Leeds City Council Capital Programme - Supporting Service Provision

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Supporting Older People

All Figures are in £000's

Cat Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 11	2011/12	2012/13	2013/14	2014/15	After 2014/15
A 14997 TNH	Technorth (Ld)	72.8	72.4	0.4	0.0	0.0	0.0	0.0
A 14997 WES	West Ardsley Fls	20.0	0.0	20.0	0.0	0.0	0.0	0.0
A 14997 WHC	Upgrade Of The Whitehouse Cafe	4.3	0.0	4.3	0.0	0.0	0.0	0.0
B 15350 ADT	Adaptation 2009/10	72.4	72.4	0.0	0.0	0.0	0.0	0.0
B 15350 MKS	Property Services Minor Works	321.9	321.9	0.0	0.0	0.0	0.0	0.0
A 15989	Telecare Adult Social Care Parent	2,100.0	0.0	0.0	1,000.0	1,100.0	0.0	0.0
A 15989 TEL O10	Telecare Committed 2010-11	463.6	457.0	0.0	6.6	0.0	0.0	0.0
A 15989 TEL O11	Telecare Committed 2011-12	536.4	0.0	536.4	0.0	0.0	0.0	0.0
B 16040 ADT	Adaptations 2010/11	81.2	69.2	12.0	0.0	0.0	0.0	0.0
B 16266 ADT	Adaptations 2011/12 - Adaptations	150.0	0.0	150.0	0.0	0.0	0.0	0.0
B 16266 MKS	Adaptations 2011/12 - Minor Works	250.0	0.0	250.0	0.0	0.0	0.0	0.0
D 16314 DEV	Asc Management System - Ict Staff	95.8	0.0	95.8	0.0	0.0	0.0	0.0
D 16314 INT	Asc Mgt System -Costs Other Than Ict	128.4	0.0	64.2	64.2	0.0	0.0	0.0
A 16460	Assistive Technology Hub Clarence Rd	276.0	0.0	0.0	276.0	0.0	0.0	0.0
B 16486	Adaptations 2012/13	400.0	0.0	0.0	400.0	0.0	0.0	0.0
A 16493	Harry Booth House	585.0	0.0	50.0	535.0	0.0	0.0	0.0
B 99811	Adaptations To Private Homes	800.0	0.0	0.0	0.0	400.0	400.0	0.0
Total Adult Social Care		12,912.6	3,211.5	1,787.1	5,724.9	1,789.1	400.0	0.0
Environmental Health								
E 1486	Disabled Facilities Grants	40,911.6	34,411.6	6,500.0	0.0	0.0	0.0	0.0
E 1701	Home Maintenance Scheme	1,686.5	1,682.3	4.2	0.0	0.0	0.0	0.0
B 98040	Disabled Facilities Grants	19,500.0	0.0	0.0	6,500.0	6,500.0	6,500.0	0.0
Total Environmental Health		62,098.1	36,093.9	6,504.2	6,500.0	6,500.0	6,500.0	0.0
Strategy & Commissioning								
A 99913	Warden Call Equipment (Ctted)	208.9	208.9	0.0	0.0	0.0	0.0	0.0
Total Strategy & Commissioning		208.9	208.9	0.0	0.0	0.0	0.0	0.0

Leeds City Council Capital Programme - Supporting Service Provision

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Environment & Waste

All Figures are in £000's

Cat Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 11	2011/12	2012/13	2013/14	2014/15	After 2014/15
Asset Management Services								
B 14268 ARW	Asbestos Remedial Works	62.3	0.0	62.3	0.0	0.0	0.0	0.0
B 14268 CHS	Civic Hall Service Shafts Asbestos	62.0	0.0	62.0	0.0	0.0	0.0	0.0
Total Asset Management Services								
		124.3	0.0	124.3	0.0	0.0	0.0	0.0
Planning & Sustainable Development								
A 15714	Contaminated Land Inspection Strategy	1,289.6	1,288.2	1.4	0.0	0.0	0.0	0.0
A 16179	Contaminated Land Meanwood & Yeadon	119.1	109.0	10.1	0.0	0.0	0.0	0.0
A 16324	Land Upgrade: Former Wyther Park School	460.0	0.0	460.0	0.0	0.0	0.0	0.0
A 16400	Remediation Of Pls9x Woodhouse(Meanwood)	100.3	0.0	100.3	0.0	0.0	0.0	0.0
A 16401	Remediation Of Pls484 Yeadon Contaminate	48.0	0.0	48.0	0.0	0.0	0.0	0.0
Total Planning & Sustainable Development								
		2,017.0	1,397.2	619.8	0.0	0.0	0.0	0.0
Environmental Health								
B 1482	Asbestos Removal And Compensation Ph6	82.7	82.7	0.0	0.0	0.0	0.0	0.0
Total Environmental Health								
		82.7	82.7	0.0	0.0	0.0	0.0	0.0
Strategy & Commissioning								
A 13190	2005-06 Dclg Grant Cottingley	46.9	33.5	13.4	0.0	0.0	0.0	0.0
A 14118 COT	Cot Springs Site A All Works	475.4	473.3	2.1	0.0	0.0	0.0	0.0
A 99961 COT	Cottingley Springs Adaptations	11.8	0.0	11.8	0.0	0.0	0.0	0.0
Total Strategy & Commissioning								
		534.1	506.8	27.3	0.0	0.0	0.0	0.0
Streetscene Environmental Services								
A 645	Dynamic "Sort" Bin Weighing Equipment	340.0	282.8	57.2	0.0	0.0	0.0	0.0
A 1334	Gamblethorpe Household Waste Site Area	230.0	13.7	194.3	22.0	0.0	0.0	0.0
A 12079	East Leeds Household Waste Site	1,723.8	658.8	1,032.0	33.0	0.0	0.0	0.0
A 12160	Middleton Broom Landfill Site	130.3	115.5	14.8	0.0	0.0	0.0	0.0
B 12594	Bin Replacement Programme	1,635.8	0.0	0.0	435.9	435.9	764.0	0.0
B 12594 COM	Bin Replacement Programme	3,735.8	3,299.9	435.9	0.0	0.0	0.0	0.0
B 12594 LIT	Street Litter Bins	300.0	122.7	98.0	79.3	0.0	0.0	0.0
B 12594 RIP	Recycling Imp Plan - Sort	459.0	138.6	50.4	270.0	0.0	0.0	0.0

Leeds City Council Capital Programme - Supporting Service Provision

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Environment & Waste

Cat Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 11	2011/12	All Figures are in £000's Estimated Costs				After 2014/15
					2012/13	2013/14	2014/15	2014/15	
A 13177	Local Environment Cleanliness (Lpsa2)	76.1	76.1	0.0	0.0	0.0	0.0	0.0	0.0
A 14042	Automated Number Plate Recognition Syste	24.0	20.8	3.2	0.0	0.0	0.0	0.0	0.0
B 14074	Waste Sorting Site Signage	98.0	60.0	38.0	0.0	0.0	0.0	0.0	0.0
A 14236 KIP	OO1 Litter Bins - Kippax & Methley (Wbi)	3.1	2.5	0.6	0.0	0.0	0.0	0.0	0.0
A 14236 MOS	OO8 13 Litter Bins Morley South (Wbi)	5.2	0.0	5.2	0.0	0.0	0.0	0.0	0.0
B 14261	Roll Out Of Garden Expansion	3,527.0	2,999.2	0.0	527.8	0.0	0.0	0.0	0.0
B 15602	Food Waste Bin Pilot	205.4	162.6	0.0	42.8	0.0	0.0	0.0	0.0
A 16202 ENV	REF Vehicles 2010/11 Refuse Vehicles	102.0	0.0	102.0	0.0	0.0	0.0	0.0	0.0
A 99943 CAP	Gamblethorpe Capping Main Scheme	3,083.7	2,994.8	0.0	38.9	50.0	0.0	0.0	0.0
A 99943 CON	Gamblethorpe Capping Consultants	239.4	239.4	0.0	0.0	0.0	0.0	0.0	0.0
A 99949 MNR	NRM Noise Reduction Measures	48.9	10.5	38.4	0.0	0.0	0.0	0.0	0.0
Total Streetscene Environmental Services		15,967.5	11,197.9	2,070.0	1,449.7	485.9	764.0	0.0	0.0

Leeds City Council Capital Programme - Supporting Service Provision

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All Figures are in £000's

Cat Scheme	Affordable Housing Scheme Title	Total Scheme Cost	Actual To 31 Mar 11	2011/12	2012/13	2013/14	2014/15	After 2014/15
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Planning & Sustainable Development

A	14840	Brewery Wharf Affd Hse	179.5	177.0	2.5	0.0	0.0	0.0
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Total Planning & Sustainable Development

			179.5	177.0	2.5	0.0	0.0	0.0
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Environmental Health

A	15556	Beeston Group Repair Ph6	1,474.6	1,386.6	88.0	0.0	0.0	0.0
A	15727	Energy Efficiency - Rhb 2008/11	29.7	0.0	29.7	0.0	0.0	0.0
A	15727	BSS Boiler Scrappage Scheme	34.8	12.4	22.4	0.0	0.0	0.0
A	15727	SPI Solar Photovoltaic Installation	65.5	0.0	65.5	0.0	0.0	0.0
A	16043	CP1 Cpo 5 Sholebroke Ave	220.5	0.0	220.5	0.0	0.0	0.0
A	16043	CP2 Cpo 19 Fewston Avenue	60.5	0.1	60.4	0.0	0.0	0.0
A	16043	CP3 Cpo 11 Lowther Street	59.1	0.0	59.1	0.0	0.0	0.0
A	16043	ES1 Enforced Sale - 36 Richardson Rd	30.0	28.2	1.8	0.0	0.0	0.0
A	16104	Cross Green Group Repair Ph1	1,932.8	956.0	976.8	0.0	0.0	0.0

Total Environmental Health

			3,907.5	2,383.3	1,524.2	0.0	0.0	0.0
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Strategy & Commissioning

A	12136	COM Golden Triangle Committed	4,815.0	4,439.4	375.6	0.0	0.0	0.0
A	12529	PUR Little Comptons House Purchase	936.8	936.8	0.0	0.0	0.0	0.0
A	13199	DEM Holbeck Ph2 Site Clearance	109.7	5.9	103.8	0.0	0.0	0.0
A	13199	PUR Holbeck Ph2 Acquisition	1,110.9	1,110.9	0.0	0.0	0.0	0.0
E	14054	VAL Gipton Homebuy (Valuations)	10.6	10.6	0.0	0.0	0.0	0.0
A	14850	Rhb Programme 2008-11 Parent	296.9	0.0	296.9	0.0	0.0	0.0
A	15443	DEM Garnets Regen Demolition 97 Props	369.2	108.5	260.7	0.0	0.0	0.0
A	15443	PUR Garnets Regen Acquisition 43 Props	2,630.8	2,528.6	102.2	0.0	0.0	0.0
A	15616	DEM Cross Green Ph3 Demolition	110.0	106.6	3.4	0.0	0.0	0.0
A	15616	PUR Cross Green Ph3 Purchase	564.4	564.4	0.0	0.0	0.0	0.0
A	16441	Sanctuary Redg Homeless 2011/12	85.2	0.0	85.2	0.0	0.0	0.0

Total Strategy & Commissioning

			11,039.5	9,811.7	1,227.8	0.0	0.0	0.0
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Hra

A	14989	Affordable Housing (Ahsp) Hra	2,423.4	0.0	0.0	2,423.4	0.0	0.0
A	14989	BEC Beckhills Ph1-8 H/Loss & Dem	1,347.7	547.7	680.3	119.7	0.0	0.0
A	14989	HOM Homesley House Ahsp Home Loss	120.0	85.0	35.0	0.0	0.0	0.0

Leeds City Council Capital Programme - Supporting Service Provision

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Affordable Housing		All Figures are in £000's					
Cat Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 11	2011/12	Estimated Costs		
					2012/13	2013/14	2014/15
A 15716	Shg Round 1 Easel New Build	188.8	0.0	0.0	188.8	0.0	0.0
A 15716	COM Easel New Social Housing Cttd	6,900.2	6,471.7	428.5	0.0	0.0	0.0
Total Hra		10,980.1	7,104.4	1,143.8	2,731.9	0.0	0.0

Leeds City Council Capital Programme

Investing In New Technology

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Client Management Systems		All Figures are in £000's						
Cat Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 11	2011/12	2012/13	2013/14	2014/15	After 2014/15
Other Childrens And Families Services								
D 15965	Scs Social Care System	1,350.0	790.1	559.9	0.0	0.0	0.0	0.0
D 16267	Childrens Social Care Management System	199.2	0.0	0.0	0.0	199.2	0.0	0.0
D 16267 DEV	Ict Staff Charges - Cscs	1,755.7	0.0	232.1	1,144.4	379.2	0.0	0.0
D 16267 EXT	Ext Costs And Supplier Services - Cscs	692.1	0.0	243.1	449.0	0.0	0.0	0.0
D 16267 HWC	Hardware Costs - Cscs	602.8	0.0	2.8	600.0	0.0	0.0	0.0
D 16267 INT	Internal Costs (Not Internal It) - Cscs	1,306.8	0.0	273.6	766.6	266.6	0.0	0.0
D 16267 SWC	Software Costs - Cscs	688.2	0.0	0.2	688.0	0.0	0.0	0.0
Total Other Childrens And Families Services		6,594.8	790.1	1,311.7	3,648.0	845.0	0.0	0.0
Director Of Childrens Services								
D 16412 EXT	External Escr Access - Ofsted	97.8	0.0	97.8	0.0	0.0	0.0	0.0
D 16412 GCS	Secure Gcsx Email - Ofsted	88.5	0.0	88.5	0.0	0.0	0.0	0.0
D 16412 HSW	Hardware And Software - Ofsted	218.0	0.0	218.0	0.0	0.0	0.0	0.0
D 16412 INT	Internal Escr Secure Access - Ofsted	91.8	0.0	91.8	0.0	0.0	0.0	0.0
D 16412 SMS	Messaging Servs 2 Factor Auth - Ofsted	89.4	0.0	89.4	0.0	0.0	0.0	0.0
Total Director Of Childrens Services		585.5	0.0	585.5	0.0	0.0	0.0	0.0

Leeds City Council Capital Programme - Investing In New Technology

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Core ICT Infrastructure

All Figures are in £000's

Cat Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 11	2011/12	2012/13	2013/14	2014/15	After 2014/15
Adult Social Care								
B 1356 SOC	Equipment Programme Social Services	1,392.5	1,392.5	0.0	0.0	0.0	0.0	0.0
A 13747 ICT	Computers & Ancillary Equipment	100.0	86.9	0.0	13.1	0.0	0.0	0.0
A 16277	Asc Business Systems Requirements	4,800.0	0.0	0.0	0.0	3,800.0	0.0	1,000.0
Total Adult Social Care		6,292.5	1,479.4	0.0	13.1	3,800.0	0.0	1,000.0
Changing The Workplace								
D 14201 CEP	DRM Edrm Document And Record Management	3,252.2	571.2	580.0	2,101.0	0.0	0.0	0.0
D 14201 CEP	IPM Integration And Process Management Bizta	249.6	197.2	52.4	0.0	0.0	0.0	0.0
D 14201 CEP	WEB Web And Intranet Replacement	1,807.6	214.6	1,062.3	530.7	0.0	0.0	0.0
D 14201 ESS	Esmss Employee Managers Self Service	1,583.0	766.0	449.5	250.0	117.5	0.0	0.0
Total Changing The Workplace		6,892.4	1,749.0	2,144.2	2,881.7	117.5	0.0	0.0
Equipment Programme								
A 16507	Equipment Programme 2012/13	2,993.9	0.0	0.0	2,993.9	0.0	0.0	0.0
Total Equipment Programme		2,993.9	0.0	0.0	2,993.9	0.0	0.0	0.0
Strategy & Commissioning								
D 13427	Housing Advice Centre	150.1	145.3	4.8	0.0	0.0	0.0	0.0
Total Strategy & Commissioning		150.1	145.3	4.8	0.0	0.0	0.0	0.0
Environmental Action (City Wide)								
D 16446	E-Forms For Waste Requests In Heas	46.6	0.0	46.6	0.0	0.0	0.0	0.0
Total Environmental Action (City Wide)		46.6	0.0	46.6	0.0	0.0	0.0	0.0
Revenues								
D 14062 DEV	PH2 Sundry Debtors Upgrade Phase 2 Dev	187.0	0.0	187.0	0.0	0.0	0.0	0.0
D 14062 EQP	PH2 Sundry Debtor Upgrade Eqp Phase 2	62.0	0.0	62.0	0.0	0.0	0.0	0.0
D 15699 DEV	Payment Card Industry Standards	175.5	163.4	12.1	0.0	0.0	0.0	0.0
D 15699 EQP	Pci Standards	230.4	168.8	61.6	0.0	0.0	0.0	0.0

Leeds City Council Capital Programme - Investing In New Technology

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Core ICT Infrastructure

All Figures are in £000's

Cat Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 11	2011/12	2012/13	2013/14	2014/15	After 2014/15
D 16447 DEV	Moving Forward - Self Service	66.9	0.0	66.9	0.0	0.0	0.0	0.0
D 16447 EQP	Moving Forward- Self Service Equip	105.3	0.0	105.3	0.0	0.0	0.0	0.0
Total Revenues		827.1	332.2	494.9	0.0	0.0	0.0	0.0
Information Technology								
A 12090	It Developments Equipment Fund	970.1	0.0	375.6	594.5	0.0	0.0	0.0
D 13443 AMB	Amber Element Of Esp Infrastructure Dev	3,600.0	0.0	0.0	1,200.0	1,200.0	0.0	0.0
D 13443 EQP	Infrastructure Development Esp	447.4	405.0	42.4	0.0	0.0	0.0	0.0
D 13443 ESP	Essential Upgrades To Existing Software	310.0	0.0	310.0	0.0	0.0	0.0	0.0
D 13443 EXT	Esp - External Exp For Nmm	400.0	0.0	400.0	0.0	0.0	0.0	0.0
D 13443 MDM	Esp - Mobile Device Management	25.0	0.0	25.0	0.0	0.0	0.0	0.0
D 13443 NMM	Esp Novell Migration To Microsoft	580.0	0.0	580.0	0.0	0.0	0.0	0.0
D 13443 STC	Esp Storage Consolidation	200.0	0.0	200.0	0.0	0.0	0.0	0.0
D 13443 UNI	Unified Comms Corporate Telephony	75.0	0.0	75.0	0.0	0.0	0.0	0.0
D 14869	Managed Print Service	495.4	495.4	0.0	0.0	0.0	0.0	0.0
D 14869 DEV PH2	Managed Print Ict Development Phase 2	104.2	0.0	104.2	0.0	0.0	0.0	0.0
D 14869 EQP	Managed Print Service - Equipment	1,604.8	1,433.4	171.4	0.0	0.0	0.0	0.0
D 14869 EQP PH2	Managed Print Service Equipment Phase 2	106.0	0.0	106.0	0.0	0.0	0.0	0.0
D 15719 EQP	E-Skills	38.3	38.3	0.0	0.0	0.0	0.0	0.0
D 16200	Education Leads Integration - Capitalisa	109.5	47.5	50.0	12.0	0.0	0.0	0.0
B 16268	Ict Essential Data Centre Works	7.5	0.0	7.5	0.0	0.0	0.0	0.0
B 16268 CON	Ict Data Centre - Construction	682.5	0.0	182.5	500.0	0.0	0.0	0.0
B 16268 DEV	Ict Essential Data Centre Works	141.9	0.0	141.9	0.0	0.0	0.0	0.0
D 16273 ICT	CCU Wan/Vpn - Concentrators Capacity Uplift	40.0	0.0	0.0	40.0	0.0	0.0	0.0
D 16273 ICT	DAT Essential Data Centre Improvement	100.0	0.0	100.0	0.0	0.0	0.0	0.0
D 16273 ICT	DHR User Device Hardware Refresh	200.0	0.0	0.0	200.0	0.0	0.0	0.0
D 16273 ICT	ENC Upgrade Edge Network Components	250.0	0.0	0.0	250.0	0.0	0.0	0.0
D 16273 ICT	MDM Microsoft Mobile Device Manager	92.0	0.0	92.0	0.0	0.0	0.0	0.0
D 16273 ICT	NMM Novell Migration To Microsoft	1,500.0	0.0	1,150.0	350.0	0.0	0.0	0.0
D 16273 ICT	SIE Security Incidents And Event Management	200.0	0.0	0.0	200.0	0.0	0.0	0.0
D 16273 ICT	STC Storage Consolidation	790.0	0.0	790.0	0.0	0.0	0.0	0.0
D 16273 ICT	UNI Unified Comms Corp Telephony	1,852.0	0.0	650.0	1,200.0	0.0	0.0	2.0
D 16273 ICT	USR Unix Server Replacement	1,400.0	0.0	0.0	1,400.0	0.0	0.0	0.0
D 16273 ICT	VBU Virtualisation For Online Applications	80.0	0.0	0.0	80.0	0.0	0.0	0.0
D 16398 DEV	Sap Solutions Manager - Staff	6.5	0.0	6.5	0.0	0.0	0.0	0.0
D 16398 EQP	Sap Solution Manager Replacement - Equip	3.5	0.0	3.5	0.0	0.0	0.0	0.0
D 16455 DEV	Lotus Notes Migration To Sharepoint Dev	20.4	0.0	20.4	0.0	0.0	0.0	0.0
D 16455 EQP	Lotus Notes Migration To Sharepoint Equip	180.6	0.0	180.6	0.0	0.0	0.0	0.0

Leeds City Council Capital Programme - Investing In New Technology

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Core ICT Infrastructure

All Figures are in £000's

Cat Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 11	2011/12	2012/13	2013/14	2014/15	After 2014/15
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D 16475 DEV	Service Management Tool Replacement Dev	45.0	0.0	45.0	0.0	0.0	0.0	0.0
D 16475 EQP	Service Management Tool Replacement Eqp	63.0	0.0	63.0	0.0	0.0	0.0	0.0
B 99827	Project Development	1,269.6	0.0	301.9	967.7	0.0	0.0	0.0

Total Information Technology		17,990.2	2,419.6	6,174.4	6,994.2	1,200.0	1,200.0	2.0
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Commercial Services General Fund

A 1737	Route Rationalisation Software	195.8	170.8	25.0	0.0	0.0	0.0	0.0
B 16191	Traded Services Equipment	75.2	14.1	61.1	0.0	0.0	0.0	0.0

Total Commercial Services General Fund		271.0	184.9	86.1	0.0	0.0	0.0	0.0
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Corporate Governance

D 16334 DEV	Elections Infrastructure Upgrade	37.7	5.1	32.6	0.0	0.0	0.0	0.0
D 16334 EQP	Elections Infrastructure Upgrade	68.0	0.0	68.0	0.0	0.0	0.0	0.0

Total Corporate Governance		105.7	5.1	100.6	0.0	0.0	0.0	0.0
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Customer Services

D 13742 EQP	Customer Services Delivery Programme	128.7	128.7	0.0	0.0	0.0	0.0	0.0
A 15697 CHA ICT	Chapelton Jsc - Ict Equipment	198.0	195.1	2.9	0.0	0.0	0.0	0.0
A 15697 HAR ICT	Harehills Jsc - Ict Equipment	152.0	137.4	14.6	0.0	0.0	0.0	0.0
D 16407 DEV	Speech Analytics - Internal Staff	11.3	0.0	11.3	0.0	0.0	0.0	0.0
D 16407 EQP	Speech Analytics Eqp	55.8	0.0	55.8	0.0	0.0	0.0	0.0

Total Customer Services		545.8	461.2	84.6	0.0	0.0	0.0	0.0
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Commercial Services Trading Services

A 14848	Co Monitoring In Schools	60.0	52.4	7.6	0.0	0.0	0.0	0.0
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Total Commercial Services Trading Services		60.0	52.4	7.6	0.0	0.0	0.0	0.0
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Leeds City Council Capital Programme - Investing In New Technology

Business Efficiency / Spend to Save Schemes

All Figures are in £000's

Cat Scheme	Scheme Title		Scheme Cost	To 31 Mar 11	2011/12	Estimated Costs			After 2014/15
						2012/13	2013/14	2014/15	
Changing The Workplace									
A	14201	BTE CCD City Card Leisure And Arts	216.2	210.2	6.0	0.0	0.0	0.0	0.0
D	14201	BTE GCA Government Connect	892.7	892.7	0.0	0.0	0.0	0.0	0.0
A	16256	APX ITC Apex House - Technology Costs	95.3	0.0	95.3	0.0	0.0	0.0	0.0
Total Changing The Workplace			1,204.2	1,102.9	101.3	0.0	0.0	0.0	0.0
Audit And Risk									
D	13035	DEV Knowledge Management - Development	1,785.1	1,743.8	41.3	0.0	0.0	0.0	0.0
Total Audit And Risk			1,785.1	1,743.8	41.3	0.0	0.0	0.0	0.0
Human Resources									
D	16399	BSC Hr Learning And Development Bsc	55.0	0.0	55.0	0.0	0.0	0.0	0.0
D	16399	DEV Hr Learning And Development Dev	50.0	0.0	50.0	0.0	0.0	0.0	0.0
D	16399	EQP Hr Learning An Development - Eqp	120.0	0.0	120.0	0.0	0.0	0.0	0.0
Total Human Resources			225.0	0.0	225.0	0.0	0.0	0.0	0.0
Reserved Schemes									
D	14201	CEP MDM Ucmi Master Data Management Ph2	544.0	108.9	0.0	435.1	0.0	0.0	0.0
D	14201	CRT PH2 Customer Relations Prog Phase 2	466.2	312.0	0.0	154.2	0.0	0.0	0.0
Total Reserved Schemes			1,010.2	420.9	0.0	589.3	0.0	0.0	0.0

Leeds City Council Capital Programme - Investing In New Technology

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New Technology in Schools

All Figures are in £000's

Cat Scheme Scheme Title

Total Scheme Cost

Actual To 31 Mar 11

2011/12

2012/13

2013/14

2014/15

After 2014/15

Private Finance Initiative

A 14133	CAR	Ict Funding-8 Pfi Secondary Schools	6,047.5	6,047.5	0.0	0.0	0.0	0.0	0.0	0.0
A 14133	JOH	Ict Funding - 8 Pfi Sch - Cardinal Heenan	76.6	0.0	26.6	50.0	0.0	0.0	0.0	0.0
A 14133	PRI	Ict Funding - 8 Pfi Sch - John Smeaton	58.2	0.0	58.2	0.0	0.0	0.0	0.0	0.0
A 14133	RAL	Ict Funding - 8 Pfi Sec Sch - Primrose	754.6	0.0	698.4	56.2	0.0	0.0	0.0	0.0
A 14133	SLA	Ict Funding - 8 Pfi Sch - Ralph Thoresby	187.0	0.0	187.0	0.0	0.0	0.0	0.0	0.0
A 14320	COC	Ict Funding-8 Pfi Sch- South Leeds Acade	72.9	0.0	42.9	30.0	0.0	0.0	0.0	0.0
A 14320	COL	Bsf Wave 1 Ict - D&B Schools	5,296.9	5,231.6	0.0	65.3	0.0	0.0	0.0	0.0
A 14320	CRA	Bsf Wave 1 Ict - D&B Sch - Cockburn	386.7	0.0	16.9	184.9	184.9	0.0	0.0	0.0
A 14320	FAR	Bsf Wave 1 Ict - D&B Sch - City Of Leeds	662.7	0.0	567.7	47.5	47.5	0.0	0.0	0.0
A 14320	PRI	Bsf Wave 1 Ict - D&B Sch - Crawshaw	529.7	0.0	100.5	214.6	214.6	0.0	0.0	0.0
A 14320	TEM	Bsf Wave 1 Ict - D&B Sch - Farnley Park	1,784.0	0.0	223.6	1,060.4	250.0	250.0	0.0	0.0
A 15346	ICT	Bsf Wave 1 Ict - D&B Sch - Priestthorpe	808.4	0.0	358.4	150.0	150.0	150.0	0.0	0.0
A 15398	ALG	Bsf Wave 1 Ict - D&B Sch - Temple Moor	149.3	0.0	49.3	50.0	50.0	0.0	0.0	0.0
A 15398	ALH	Swallow Hill Annexe Ict	447.4	447.4	0.0	0.0	0.0	0.0	0.0	0.0
A 15398	COR	Bsf Wave 1 Ict - Pfi Schools	7,772.0	7,772.0	0.0	0.0	0.0	0.0	0.0	0.0
A 15398	GRA	Bsf Wave 1 Ict-Pfi Sch - Allerton Grange	597.6	0.0	97.6	150.0	150.0	200.0	0.0	0.0
A 15398	LWA	Bsf Wave 1 Ict - Pfi Sch - Allerton High	100.8	0.0	62.1	38.7	0.0	0.0	0.0	0.0
A 15398	MSM	Bsf Wave 1 Ict - Pfi Sch - Corpus Christi	1,011.4	0.0	71.7	794.7	75.0	70.0	0.0	0.0
A 15398	PAR	Bsf Wave 1 Ict - Pfi Sch - Grangefield	111.7	0.0	58.8	52.9	0.0	0.0	0.0	0.0
A 15398	ROD	Bsf Wave 1 Ict - Leeds West Academy	2,510.4	0.0	1,610.4	225.0	225.0	225.0	225.0	225.0
A 15398	SWA	Bsf Wave1 Ict - Mount St Mary'S	978.7	0.0	119.4	659.3	100.0	100.0	0.0	0.0
A 15398	TEM	Bsf Wave 1 Ict-Leeds East Academy	1,435.5	0.0	50.4	965.1	261.5	100.0	58.5	0.0
A 15398	COL	Bsf Wave 1 Ict - Pfi Sch - Rodillian	179.5	0.0	69.4	60.1	50.0	0.0	0.0	0.0
A 15398	SWA	Bsf Wave 1 Ict - Pfi Sch - Swallow Hill	541.2	0.0	29.8	125.0	200.0	186.4	0.0	0.0

Total Private Finance Initiative

32,500.7	19,498.5	4,499.1	4,979.7	1,958.5	1,281.4	283.5
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Schools Vehicles & Equipment

A 16273	SCH	Equipment Education 2011/12 (Uncttd)	65.8	0.0	65.8	0.0	0.0	0.0	0.0	0.0
A 16273	SCH	COM Equipment Education 2011/12 (Cttd)	34.2	0.0	34.2	0.0	0.0	0.0	0.0	0.0
Total Schools Vehicles & Equipment			100.0	0.0	100.0	0.0	0.0	0.0	0.0	0.0

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Cultural Infrastructure

All Figures are in £000's

Cat Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 11	2011/12	2012/13	2013/14	2014/15	After 2014/15
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Asset Management Services

A 13307	Leeds Arena	7,352.9	0.0	0.0	0.0	0.0	7,352.9	0.0
A 13307	COM	64,649.8	6,463.2	26,764.8	30,475.5	946.3	0.0	0.0
A 13307	ENB	244.7	197.7	0.0	47.0	0.0	0.0	0.0
A 13307	OFF	1,267.0	29.9	100.0	900.0	237.1	0.0	0.0
B 13958	TNIH	119.4	98.3	9.9	11.2	0.0	0.0	0.0
B 14268	AGS	64.0	45.4	18.6	0.0	0.0	0.0	0.0
B 14268	LOH	16.0	0.0	16.0	0.0	0.0	0.0	0.0

Total Asset Management Services

		73,713.8	6,834.5	26,909.3	31,433.7	1,183.4	7,352.9	0.0
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Libraries, Arts & Heritage

E 641	Northern Ballet & Phoenix Dance Theatre	12,092.8	12,092.8	0.0	0.0	0.0	0.0	0.0
A 1264	Museums & Galls Security Review Ph 2 & 3	212.0	201.3	0.0	10.7	0.0	0.0	0.0
A 1368	COM	8,865.9	5,916.5	2,113.7	835.7	0.0	0.0	0.0
A 3611	CDW	95.0	0.0	0.0	95.0	0.0	0.0	0.0
A 3611	PH1	16,210.3	16,208.3	2.0	0.0	0.0	0.0	0.0
A 3611	PH2	10,578.9	10,402.3	76.6	100.0	0.0	0.0	0.0
A 3611	PH2	13.2	9.4	3.8	0.0	0.0	0.0	0.0
A 3611	PH2	150.0	144.9	5.1	0.0	0.0	0.0	0.0
A 12161	COM	1,910.0	1,762.7	147.3	0.0	0.0	0.0	0.0
A 16456	Big Screen - Millennium Square	290.0	0.0	56.5	233.5	0.0	0.0	0.0
A 18052	Temple Newsam Restoration	2,197.3	2,189.6	0.0	7.7	0.0	0.0	0.0
A 18052	SEC	75.0	72.3	0.0	2.7	0.0	0.0	0.0
A 18059	EXB	4,523.8	4,507.0	16.8	0.0	0.0	0.0	0.0

Total Libraries, Arts & Heritage

		57,214.2	53,507.1	2,421.8	1,285.3	0.0	0.0	0.0
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Recreation

A 16479	Temple Newsam Estate Fire Reinstatement	365.0	0.0	14.0	336.0	15.0	0.0	0.0
A 16504	Tropical World Cafe Expansion	600.0	0.0	0.0	600.0	0.0	0.0	0.0

Total Recreation

		965.0	0.0	14.0	936.0	15.0	0.0	0.0
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Leeds City Council Capital Programme - Supporting The Leeds Economy

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All Figures are in £000's

Cat Scheme	City Centre Infrastructure	Scheme Title	Total Scheme Cost	Actual To 31 Mar 11	2011/12	2012/13	2013/14	2014/15	After 2014/15
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Strategic									
A 14201 LOW	Lowfields Road Acquisition		700.0	10.3	689.7	0.0	0.0	0.0	0.0
Total Strategic			700.0	10.3	689.7	0.0	0.0	0.0	0.0

Asset Management Services									
A 14121	Hangzhou Gate Of Friendship		200.0	0.0	0.0	0.0	200.0	0.0	0.0
B 14268 KMT	Kirkgate Market Refurbishment		200.0	0.0	200.0	0.0	0.0	0.0	0.0
A 16386	Elland Road Grant To Luftc		500.0	0.0	0.0	0.0	0.0	500.0	0.0
A 16395	Sovereign Street Development Land		100.0	0.0	30.0	70.0	0.0	0.0	0.0
Total Asset Management Services			1,000.0	0.0	230.0	70.0	200.0	500.0	0.0

Economic Development									
B 12027	Pudsey Market Stall & Site Refurbishment		246.2	245.4	0.8	0.0	0.0	0.0	0.0
A 13951	Neville Street Environmental Improvemnts		4,704.4	4,567.1	57.3	80.0	0.0	0.0	0.0
A 14147	Albion Place Phase 2 Refurbishment		1,268.0	1,227.0	41.0	0.0	0.0	0.0	0.0
A 14689	Lands Lane Central Square Refurbishment		1,430.0	1,217.0	40.0	173.0	0.0	0.0	0.0
A 14838	Kirkgate & Bond Street		2,220.0	2,088.4	106.6	25.0	0.0	0.0	0.0
A 15588	City Centre Legibility (Committed)		571.6	395.4	171.2	5.0	0.0	0.0	0.0
A 15758 COM	Kirkgate Market (Committed)		250.0	56.3	153.7	40.0	0.0	0.0	0.0
A 16276	Kirkgate Market		400.0	0.0	20.0	380.0	0.0	0.0	0.0
A 16494	Logic Leeds Spine Road (Ent Zone)		2,500.0	0.0	0.0	2,500.0	0.0	0.0	0.0
A 16500 TRI	Lwr Albion St / Trinity Qtr Pedstrn		1,200.0	0.0	0.0	1,200.0	0.0	0.0	0.0
A 16508	Kirkgate Market Feasibility		150.0	0.0	0.0	150.0	0.0	0.0	0.0
A 20737	Kirkgate Market Fascia		167.0	165.4	1.6	0.0	0.0	0.0	0.0
Total Economic Development			15,107.2	9,962.0	592.2	4,553.0	0.0	0.0	0.0

Reserved Schemes									
A 13328	City Centre Upgrade Programme		275.0	0.0	0.0	275.0	0.0	0.0	0.0
A 13328 RES	City Centre Upgrade - Reserved		1,294.3	0.0	0.0	1,294.3	0.0	0.0	0.0
A 16242	City Centre Legibility (Uncttd)		650.0	0.0	0.0	650.0	0.0	0.0	0.0
Total Reserved Schemes			2,219.3	0.0	0.0	2,219.3	0.0	0.0	0.0

Leeds City Council Capital Programme - Supporting The Leeds Economy

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Community Regeneration Schemes

All Figures are in £000's

Cat Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 11	2011/12	2012/13	2013/14	2014/15	After 2014/15
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Strategic								
A 12523	T&Dr Parks Urban Renaissance	4.5	0.0	4.5	0.0	0.0	0.0	0.0
Total Strategic		4.5	0.0	4.5	0.0	0.0	0.0	0.0
Regeneration Management								
A 395 GRE	Great North Road Micklefield Regn	55.2	39.0	16.2	0.0	0.0	0.0	0.0
A 395 MIL	Milestone Banking Micklefield Regn	23.1	22.6	0.5	0.0	0.0	0.0	0.0
A 395 PEC	Peckfield Business Park Entrance	71.1	71.1	0.0	0.0	0.0	0.0	0.0
E 910 GRI	General Residential Improvements	228.6	228.6	0.0	0.0	0.0	0.0	0.0
A 12154 AND	Andrews Street Farsley T&Dc	227.2	70.6	142.0	14.6	0.0	0.0	0.0
A 12154 AND	FEA Andrews St Farsley Feasibility	4.4	4.4	0.0	0.0	0.0	0.0	0.0
A 12154 ARM	T&Dr Armley Town Ctre Imps	270.7	262.5	8.2	0.0	0.0	0.0	0.0
A 12154 ARM	GNT Armley Thi Uncommitted Grants	1,255.7	0.0	352.4	560.2	343.1	0.0	0.0
A 12154 ARM	PH2 Armley Town Street Phase 2	550.8	550.8	0.0	0.0	0.0	0.0	0.0
A 12154 ARM	THI Armley Thi Committed Grants	79.8	79.8	0.0	0.0	0.0	0.0	0.0
A 12154 CHA	Chapeltown	160.7	96.3	64.4	0.0	0.0	0.0	0.0
A 12154 CHA	GNT Chapeltnwn Thi Uncommitted Grants	810.2	0.0	0.0	457.1	353.1	0.0	0.0
A 12154 CHA	THI Chapeltnwn Thi Committed Grants	438.3	82.8	355.5	0.0	0.0	0.0	0.0
A 12154 CRO	PH2 Crossgates Phase 2 Austhorpe Rd	51.0	50.9	0.1	0.0	0.0	0.0	0.0
A 12154 FAR	T&Dr Farsley Town Centre Regeneration	216.4	216.1	0.3	0.0	0.0	0.0	0.0
A 12154 FAR	MIN Minster Flats Fencing	63.9	63.7	0.2	0.0	0.0	0.0	0.0
A 12154 GAR	T&Dr Garforth Main Street	117.1	115.3	1.8	0.0	0.0	0.0	0.0
A 12154 GUI	Guiseley Clocktower	140.8	130.6	10.2	0.0	0.0	0.0	0.0
A 12154 HAL	T&Dr Halton Village	178.7	167.4	11.3	0.0	0.0	0.0	0.0
A 12154 HAL	PH1 Halton Phase 1	68.8	66.3	2.5	0.0	0.0	0.0	0.0
A 12154 JSC	Purchase Of Shops Chapeltnwn Rd	227.4	192.2	35.2	0.0	0.0	0.0	0.0
A 12154 JSC	LAN Chapeltnwn Piazza & Landscpg (Jsc)	260.0	256.9	3.1	0.0	0.0	0.0	0.0
A 12154 KIP	T&Dr Kippax High Street Phase 2	224.1	223.0	1.1	0.0	0.0	0.0	0.0
A 12154 MAR	T&Dr Marsh Street Car Park Rothwell	530.7	522.3	8.4	0.0	0.0	0.0	0.0
A 12154 MOR	T&Dr Morley Bottoms Regeneration	1,206.0	1,198.6	7.4	0.0	0.0	0.0	0.0
A 12154 MOR	PED Morley Bottoms Pedestrian Path	11.6	11.6	0.0	0.0	0.0	0.0	0.0
A 12154 OAK	T&Dr Oakwood Shopping Village	414.0	414.0	0.0	0.0	0.0	0.0	0.0
A 12154 OAK	PH2 Oakwood Phase 2	32.4	18.3	14.1	0.0	0.0	0.0	0.0
A 12154 OTL	T&Dr Otley Market Square	279.0	275.6	3.4	0.0	0.0	0.0	0.0
A 12154 WET	T&Dr Wetherby Horsefair	731.2	730.1	1.1	0.0	0.0	0.0	0.0
A 12154 WET	NAG Nags Lane Highways Improvements	15.0	0.7	14.3	0.0	0.0	0.0	0.0
A 12154 YEA	T&Dr Yeadon High Street	1,150.5	1,142.8	7.7	0.0	0.0	0.0	0.0
A 12154 YEA	CCT Yeadon Town Street Cctv	57.6	53.0	4.6	0.0	0.0	0.0	0.0

Leeds City Council Capital Programme - Supporting The Leeds Economy

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Community Regeneration Schemes

Cat Scheme	Scheme Title	Scheme Cost	To 31 Mar 11	2011/12	Estimated Costs			2014/15	After 2014/15
					2012/13	2013/14	2014/15		
A 14196	Lower Wortley Road Imps (Cttd)	185.0	176.7	8.3	0.0	0.0	0.0	0.0	0.0
A 15451	Easel - Priv Prop Acq & Demolition Enehl	4,096.7	3,414.3	100.0	200.0	382.4	0.0	0.0	0.0
A 16245	Groundwork Support Fund 2011/12	68.6	0.0	68.6	0.0	0.0	0.0	0.0	0.0
A 16275	Lower Kirkgate Regeneration Thi	645.0	0.0	0.0	0.0	62.3	582.7	0.0	0.0
A 16275 BID	SUR Lower Kirkgate Bid - Surveys	27.0	0.0	27.0	0.0	0.0	0.0	0.0	0.0
A 16275 BID	VAL Lower Kirkgate Thi Bid - Valuations	6.0	0.0	6.0	0.0	0.0	0.0	0.0	0.0
A 16282	Public Land Initiative (Pli)	124.0	85.1	38.9	0.0	0.0	0.0	0.0	0.0
A 16425	Behavioural Change Study (Ues)	30.0	0.0	30.0	0.0	0.0	0.0	0.0	0.0
A 16431	Carbon Trust Study (Ues & Other)	14.2	0.0	14.2	0.0	0.0	0.0	0.0	0.0
B 83831	Groundwork Leeds	1,039.3	1,039.3	0.0	0.0	0.0	0.0	0.0	0.0
Total Regeneration Management		16,387.8	12,073.3	1,359.0	1,231.9	1,140.9	582.7	0.0	0.0

Leeds City Council Capital Programme - Supporting The Leeds Economy

Local & Community Assets (SLE)

All Figures are in £000's

Cat Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 11	2011/12	2012/13	2013/14	2014/15	After 2014/15
Ward Based Initiatives								
A 14236	Ward Based Initiatives 2008 Onwards	0.2	0.0	0.0	0.2	0.0	0.0	0.0
A 14236 ADL	OO3 Cookridge Methodist Church Heating	10.1	0.0	0.0	10.1	0.0	0.0	0.0
A 14236 ALW	Alwoodley Wbi2	23.6	0.0	0.0	23.6	0.0	0.0	0.0
A 14236 ARD	Ardsley & Robin Hood Wbi2	26.8	0.0	0.0	26.8	0.0	0.0	0.0
A 14236 ARM	Armley Wbi2	37.1	0.0	0.0	37.1	0.0	0.0	0.0
A 14236 BEE	Beeston & Holbeck Wbi2	40.0	0.0	0.0	40.0	0.0	0.0	0.0
A 14236 BRA	Bramley & Stanningley Wbi2	40.0	0.0	10.0	30.0	0.0	0.0	0.0
A 14236 CAL	Calverley & Farsley Wbi2	27.0	0.0	0.0	27.0	0.0	0.0	0.0
A 14236 CHA	Chapel Allerton Wbi2	3.6	0.0	3.6	0.0	0.0	0.0	0.0
A 14236 CIT	City & Hunslet Wbi2	37.0	0.0	0.0	37.0	0.0	0.0	0.0
A 14236 CON	Wbi Contingency	0.7	0.0	0.7	0.0	0.0	0.0	0.0
A 14236 CRO	Crossgates & Whinmoor Wbi2	40.0	0.0	0.0	40.0	0.0	0.0	0.0
A 14236 FAR	Farmley & Wortley Wbi2	1.9	0.0	0.0	1.9	0.0	0.0	0.0
A 14236 FAR	OO5 St James Church Window Replacement	1.0	0.0	1.0	0.0	0.0	0.0	0.0
A 14236 FAR	OO6 New Wortley Skate Park Work	4.0	0.0	4.0	0.0	0.0	0.0	0.0
A 14236 FAR	OO7 Surfacing Works To Western Flatts Park	5.3	0.0	5.3	0.0	0.0	0.0	0.0
A 14236 GIP	Gipton & Harehills Wbi2	16.0	0.0	0.0	16.0	0.0	0.0	0.0
A 14236 GUI	OO5 Guiseley Guide Hq (Grant) 2nd Submission	8.2	0.0	8.2	0.0	0.0	0.0	0.0
A 14236 HAR	Harewood Wbi2	18.7	0.0	0.0	18.7	0.0	0.0	0.0
A 14236 HYD	Hyde Park & Woodhouse Wbi2	23.2	0.0	10.0	13.2	0.0	0.0	0.0
A 14236 KIL	Killingbeck & Seacroft Wbi2	11.7	0.0	0.0	11.7	0.0	0.0	0.0
A 14236 KIP	Kippax & Methley Wbi2	1.1	0.0	1.1	0.0	0.0	0.0	0.0
A 14236 KIR	Kirkstall Wbi2	14.4	0.0	4.4	10.0	0.0	0.0	0.0
A 14236 MID	Middleton Park Wbi2	4.2	0.0	2.8	1.4	0.0	0.0	0.0
A 14236 MID	Hunslet Library	7.2	0.0	7.2	0.0	0.0	0.0	0.0
A 14236 MON	Morley North Wbi2 Schemes	8.2	0.0	0.0	8.2	0.0	0.0	0.0
A 14236 OTL	Otley & Yeadon Wbi2	0.1	0.0	0.0	0.1	0.0	0.0	0.0
A 14236 OTL	OO6 Old Peoples Welfare Club - Double Glazin	7.1	0.0	7.1	0.0	0.0	0.0	0.0
A 14236 ROU	Roundhay Wbi2	11.1	0.0	1.1	10.0	0.0	0.0	0.0
A 14236 TEM	Temple Newsam Wbi2	19.5	0.0	9.5	10.0	0.0	0.0	0.0
A 14236 WTH	Wetherby Wbi2	0.3	0.0	0.3	0.0	0.0	0.0	0.0
A 14236 WTH	OO1 Bramham Sports Pavilion (Grant)	5.0	0.0	5.0	0.0	0.0	0.0	0.0
Total Ward Based Initiatives		454.3	0.0	81.3	373.0	0.0	0.0	0.0

Leeds City Council Capital Programme - Supporting The Leeds Economy

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Small Business Support

All Figures are in £000's

Cat Scheme Scheme Title

Total
Scheme
Cost

Actual
To
31 Mar 11

2011/12

Estimated Costs

2012/13

2013/14

2014/15

After
2014/15

Asset Management Services

A 1847 Abbey Mills & St Anns Mills Refurb

111.4

85.1

0.0

26.3

0.0

0.0

Total Asset Management Services

111.4

85.1

0.0

26.3

0.0

0.0

Economic Development

A 13303 Local Enterprise Growth Initiative

29.0

0.0

0.0

29.0

0.0

0.0

A 15704 Middleton Enterprise Centre- Legi Sch

1,554.8

376.0

1,037.0

141.8

0.0

0.0

A 16110 Bazaar Qtr - Ph 2 Legi Kirkgate Market

35.5

34.0

0.0

1.5

0.0

0.0

A 16231 Chapelton Enterprise Investment - Legi

307.5

0.0

7.5

300.0

0.0

0.0

A 16234 Business Growth Fund - Legi

178.0

0.0

0.0

178.0

0.0

0.0

A 16234 COM Legi Business Growth Fund (Cttd)

122.0

0.0

75.0

47.0

0.0

0.0

A 16235 COM Social Enterprise Fund Committed Grants

200.0

0.0

200.0

0.0

0.0

0.0

A 16236 Barkstone House - Legi

30.0

0.0

10.0

20.0

0.0

0.0

A 16466 Tiger 11 Grant Support

13.0

0.0

13.0

0.0

0.0

0.0

Total Economic Development

2,469.8

410.0

1,342.5

717.3

0.0

0.0

Reserved Schemes

A 16165 Ashfield Works Comp Uncommitted

118.3

0.0

0.0

118.3

0.0

0.0

Total Reserved Schemes

118.3

0.0

0.0

118.3

0.0

0.0

Leeds City Council Capital Programme - Supporting The Leeds Economy

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Strategic Priorities		All Figures are in £000's					After	
Cat Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 11	2011/12	2012/13	2013/14	2014/15	2014/15
Strategic Priorities								
A 16500	Econ Initves Innovatn Carbon Redns	14,374.0	0.0	0.0	4,374.0	5,000.0	5,000.0	0.0
Total Strategic Priorities		14,374.0	0.0	0.0	4,374.0	5,000.0	5,000.0	0.0

Leeds City Council Capital Programme - Central & Operational Expenditure

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Cat Scheme	Vehicles Scheme Title	Total Scheme Cost	Actual To 31 Mar 11	All Figures are in £000's Estimated Costs					After 2014/15	
				2011/12	2012/13	2013/14	2014/15			
Vehicle Replacement Programme										
A 16323	Vehicle Programme 2011/12	212.2	0.0	0.0	212.2	0.0	0.0	0.0	0.0	
A 16506	Vehicle Programme 2012/13	4,604.9	0.0	0.0	4,604.9	0.0	0.0	0.0	0.0	
Total Vehicle Replacement Programme		4,817.1	0.0	0.0	4,817.1	0.0	0.0	0.0	0.0	
Schools Vehicles & Equipment										
B 1357	Vehicle Programme	8,000.0	0.0	0.0	0.0	4,000.0	4,000.0	0.0	0.0	
A 16323 SCH BRU	Bruntcliffe High School 2 Minibuses	42.4	0.0	42.4	0.0	0.0	0.0	0.0	0.0	
A 16323 SCH SWH	Vehicles 11/12 Swallow Hill Minibus	22.8	0.0	22.8	0.0	0.0	0.0	0.0	0.0	
Total Schools Vehicles & Equipment		8,065.2	0.0	65.2	0.0	4,000.0	4,000.0	0.0	0.0	
Highways										
A 16323 DEV HWY	Highways Vehicles 2011/12	36.0	0.0	36.0	0.0	0.0	0.0	0.0	0.0	
Total Highways		36.0	0.0	36.0	0.0	0.0	0.0	0.0	0.0	
Commercial Services General Fund										
A 16323 CPM PAS	Vehicles 2011/12 Passenger Trnspt	187.0	0.0	187.0	0.0	0.0	0.0	0.0	0.0	
Total Commercial Services General Fund		187.0	0.0	187.0	0.0	0.0	0.0	0.0	0.0	

Leeds City Council Capital Programme - Central & Operational Expenditure

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General Capitalisation

All Figures are in £000's

Cat Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 11	2011/12	2012/13	2013/14	2014/15	After 2014/15
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Capital Expenditure From Revenue

B 13040	Dclg Capitalisation	68,428.9	68,428.8	0.1	0.0	0.0	0.0	0.0
E 16263	Capitalisation Of Redundancy Costs 1011	5,698.8	5,698.8	0.0	0.0	0.0	0.0	0.0
B 16495	General Capitalisation 2011/2012	3,867.9	0.0	3,867.9	0.0	0.0	0.0	0.0
B 16496	General Capitalisation 2012/2013	3,500.0	0.0	0.0	3,500.0	0.0	0.0	0.0
B 16497	General Capitalisation 2013/2014	1,500.0	0.0	0.0	0.0	1,500.0	0.0	0.0
B 16498	General Capitalisation 2014/2015	1,500.0	0.0	0.0	0.0	0.0	1,500.0	0.0

Total Capital Expenditure From Revenue

		84,495.6	74,127.6	3,868.0	3,500.0	1,500.0	1,500.0	0.0
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East North East

A 14222 CS1	Capitalisation Of Salaries	2,028.9	0.0	584.5	472.0	481.4	491.0	0.0
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Total East North East

		2,028.9	0.0	584.5	472.0	481.4	491.0	0.0
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Support Services

D 12992	Escr Phase Two - Capitalisations	2,211.6	2,211.6	0.0	0.0	0.0	0.0	0.0
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Total Support Services

		2,211.6	2,211.6	0.0	0.0	0.0	0.0	0.0
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Financial Development

B 12121	Capital Programme Management	2,929.0	1,891.8	287.2	250.0	250.0	250.0	0.0
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Total Financial Development

		2,929.0	1,891.8	287.2	250.0	250.0	250.0	0.0
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Central Accounts

A 16138 ARE	Arena	405.4	405.4	0.0	0.0	0.0	0.0	0.0
A 16138 BAN	Bankside Primary	80.6	80.6	0.0	0.0	0.0	0.0	0.0
A 16138 BRU	Bruntcliffe High School	27.7	27.7	0.0	0.0	0.0	0.0	0.0
A 16138 BSP	Boston Spa Deepdale Cc	2.2	2.2	0.0	0.0	0.0	0.0	0.0
A 16138 CAL	Calverley Parkside Childrens Centre	1.1	1.1	0.0	0.0	0.0	0.0	0.0
A 16138 COB	Coburn Bsf	234.4	234.4	0.0	0.0	0.0	0.0	0.0
A 16138 CRA	Crawshaw Bsf Ph2	7.1	7.1	0.0	0.0	0.0	0.0	0.0
A 16138 EBG	Ebor Gardens Primary School	14.1	14.1	0.0	0.0	0.0	0.0	0.0
A 16138 ELF	East Leeds Flc	70.0	70.0	0.0	0.0	0.0	0.0	0.0
A 16138 ELH	East Leeds Hhws	25.4	25.4	0.0	0.0	0.0	0.0	0.0

Leeds City Council Capital Programme - Central & Operational Expenditure

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General Capitalisation		All Figures are in £000's						
Cat Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 11	Estimated Costs				After 2014/15
				2011/12	2012/13	2013/14	2014/15	
A 16138 FAR	Farmley Park Bsf Ph2	14.8	14.8	0.0	0.0	0.0	0.0	0.0
A 16138 HOL	Holt Park Pfi	15.6	15.6	0.0	0.0	0.0	0.0	0.0
A 16138 HOR	Horsforth Area Offices	37.5	37.5	0.0	0.0	0.0	0.0	0.0
A 16138 ILP	Independent Living Project	16.0	16.0	0.0	0.0	0.0	0.0	0.0
A 16138 LWA	Leeds West Academy	10.1	10.1	0.0	0.0	0.0	0.0	0.0
A 16138 MAN	Mansion House	126.0	126.0	0.0	0.0	0.0	0.0	0.0
A 16138 MOR	Morley High School	19.7	19.7	0.0	0.0	0.0	0.0	0.0
A 16138 NEW	New Leaf Pfi	5.2	5.2	0.0	0.0	0.0	0.0	0.0
A 16138 NOB	Northern Ballet	280.0	280.0	0.0	0.0	0.0	0.0	0.0
A 16138 PAR	Parklands High School	0.8	0.8	0.0	0.0	0.0	0.0	0.0
A 16138 PRI	Priesthorpe - New Classes/Drama	10.5	10.4	0.1	0.0	0.0	0.0	0.0
A 16138 SHA	Sharp Lane Ps	21.0	21.0	0.0	0.0	0.0	0.0	0.0
A 16138 TMR	Temple Moor Bsf	501.1	501.1	0.0	0.0	0.0	0.0	0.0
A 16138 WAS	Residual Waste Pfi	40.3	40.3	0.0	0.0	0.0	0.0	0.0
Total Central Accounts		1,966.6	1,966.5	0.1	0.0	0.0	0.0	0.0

Leeds City Council Capital Programme - Central & Operational Expenditure

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Contingency
Scheme Title

Cat Scheme

		All Figures are in £000's					Estimated Costs		After		
		Actual To 31 Mar 11		2011/12		2012/13		2013/14		2014/15	
		Total Scheme Cost									
Strategic											
A 1371	Contingency Scheme	5,469.5	0.0	410.0		3,850.0		759.5		450.0	0.0
Total Strategic		5,469.5	0.0	410.0		3,850.0		759.5		450.0	0.0
Regeneration Management											
A 12154 CON	Town & Dist Regentn - Contingency	225.4	0.0	0.0		125.4		100.0		0.0	0.0
Total Regeneration Management		225.4	0.0	0.0		125.4		100.0		0.0	0.0

Report of Director of Resources

Report to Executive Board

Date: 10th February 2012

Subject: TREASURY MANAGEMENT STRATEGY 2012/13

Are specific electoral Wards affected? If relevant, name(s) of Ward(s):	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No
Are there implications for equality and diversity and cohesion and integration?	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No
Is the decision eligible for Call-In? Except recommendation 6.3 to 6.6	<input checked="" type="checkbox"/> Yes	<input type="checkbox"/> No
Does the report contain confidential or exempt information? If relevant, Access to Information Procedure Rule number: Appendix number:	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No

Summary of main issues

1. This report sets out for Members' approval the Treasury Management Strategy for 2012/13, and also provides an update on the implementation of the 2011/12 strategy.
2. The Council's level of net external debt is anticipated to be £1,593m by 31/03/12, £16m below expectations in November 2011. Full year revenue savings of £7.1m from treasury management activity are anticipated for 2011/12, including £3.9m assumed in the budget.
3. The debt budget is forecast to rise by £4.6m in 2012/13 when compared to 2011/12. This includes a MRP and treasury savings target of £1.5m.
4. The Authorised limit has been increased to £2.55bn in 2013/14 and £2.6bn in 2014/15. The operational boundary has also been increased to £2.37bn in 2013/14 and £2.425bn in 2014/15. Both these increases relate to other long term liabilities as a result of PFI schemes (Little London, Beeston and Holbeck and Holtpark) that are expected to be included in the balance sheet.
5. Confirmation that the Council has adopted the changes to the 2011 CIPFA edition of the Treasury Management Code of Practice and cross sectoral guide and the Prudential Code.
6. The report also includes an updated Treasury Management Policy Statement for approval. The main changes relate to the use of financial instruments (derivatives) and counter party investment criteria and duration.

Recommendations

That the Executive Board:

7. Approve the initial treasury strategy for 2012/13 as set out in Section 3.3 and note the review of the 2011/12 strategy and operations set out in Sections 3.1 and 3.2.
8. Note that the changes to the CIPFA's Treasury Management Code of Practice and cross sectoral guide and Prudential Code of practice have been adopted and implemented by the Council

That Executive Board recommend to full Council that:

9. The borrowing limits for 2011/12, 2012/13, 2013/14 and 2014/15 be set as detailed in Section 3.4.
10. The treasury management indicators for 2011/12, 2012/13, 2013/14 and 2014/15 be set as detailed in Section 3.5.
11. The investment limits for 2011/12, 2012/13, 2013/14 and 2014/15 be set as detailed in Section 3.6.
12. The revised Treasury Management Policy Statement be adopted.

1 Purpose of this report

- 1.1 This report sets out for approval by Members the Treasury Management Strategy for 2012/13 and the revised affordable borrowing limits under the prudential framework. It also provides Members with a review of strategy and operations in 2011/12.

2 Background information

- 2.1 The operation of the Treasury Management function is governed by provisions set out under part 1 of the Local Government Act 2003 whereby the Council is required to have regard to the Chartered Institute of Public Finance and Accountancy (CIPFA) Prudential Code for Capital Finance in Local Authorities (amended 2009 and 2011) in particular:

- The Prudential Code requires that full Council set certain limits on the level and type of borrowing before the start of the financial year together with a number of Prudential indicators.
- Any in year revision of these limits must be set by Council.
- Policy statements are prepared for approval by the Council at least two times a year.

3 Main Issues

3.1 Review of Strategy and Borrowing Limits 2011/12

- 3.1.1 The current debt forecasts are given in Table 1 below, which shows that net external borrowing is now expected to be £1,593m by the end of 2011/12. This is £16m less than expected in November 2011 and is due to slippage in the capital programme. A capital programme update is included as a separate agenda item.

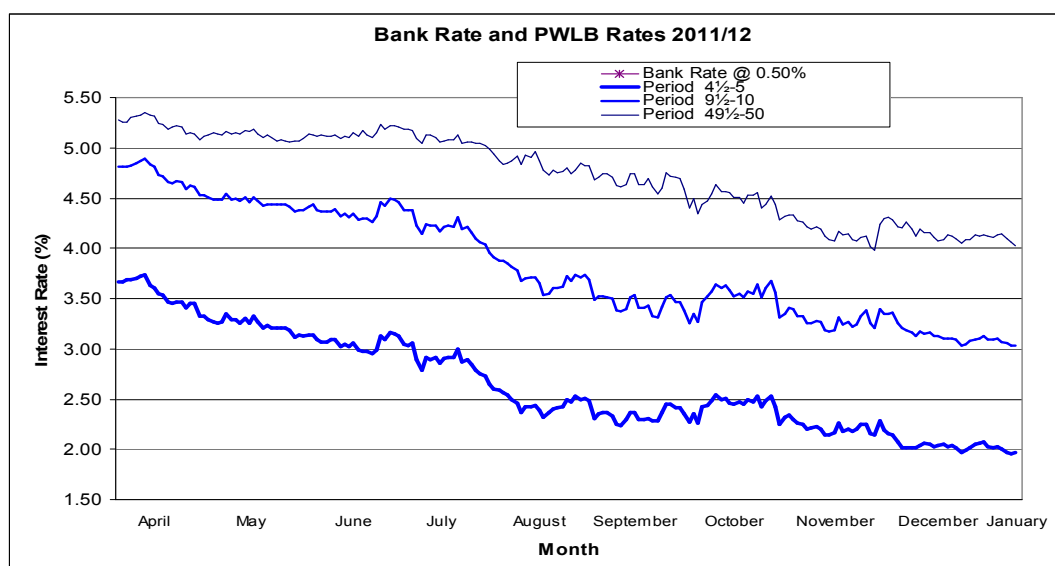
Table 1

	2011/12 Feb 11 Report	2011/12 Nov 11 Report	2011/12 This Report
	£m	£m	£m
ANALYSIS OF BORROWING 2011/12			
Net Borrowing at 1 April	1,515	1,457	1,457
New Borrowing for the Capital Programme – Non HRA	104	129	114
New Borrowing for the Capital Programme – HRA	3	3	2
Debt redemption costs charged to Revenue (Incl HRA)	(32)	(32)	(32)
Reduced/(Increased) level of Revenue Balances	33	52	52
Net Borrowing at 31 March*	1,623	1,609	1,593
Capital Financing Requirement	1,786		
* Comprised as follows			
Long term Fixed borrowing	1,386	1,319	1,389
Variable (less than 1 Year)	55	40	20
New Borrowing	108	216	135
Short term Borrowing	95	65	81
Total External Borrowing	1,644	1,640	1,625
Less Investments	21	31	32
Net External Borrowing	1,623	1,609	1,593
% borrowing funded by short term and variable rate loans	16%	20%	15%

Note: The Capital Financing Requirement (CFR) is the maximum level of debt (i.e. borrowing and finance leasing) that the Council can hold for its current year capital purposes. The Council is also allowed to borrow in advance for up to two future years capital programmes.

- 3.1.2 Since the November update on strategy to Executive Board, the overall balance of risks to the economy remain weighted to the downside. At the centre of much of the uncertainty is the ongoing Eurozone sovereign debt crisis which has intensified, rather than dissipated throughout 2011. These problems have led to the rating agency Standard and Poor's downgrading of 9 European counties and the European Financial Stability fund.
- 3.1.3 The US economy has encouraged with some positive news around the start of 2012 but any improvement in the weak rate of growth is only likely to generate slow progress in reducing the high level of unemployment which is acting as a dampener on the economy. Hopes for broad based recovery have, therefore, focussed on the emerging markets but these areas have been struggling with inflationary pressures.
- 3.1.4 The UK Government's austerity measures, aimed at getting the public sector deficit into order over the next four years, have yet to fully impact on the economy. However, coming at a time when economic growth has been weak and concerns at the risk of a technical recession (two quarters of negative growth) in 2012, it looks likely that the private sector will not make up for the negative impact of these austerity measures given the lack of an export led recovery due to the downturn in our major trading partner – the EU. The housing market, a gauge of consumer confidence, remains weak and the outlook is for house prices to be little changed for a prolonged period.
- 3.1.5 CPI inflation has remained consistently above target in 2011 reaching a high of 5.2% in September. Although inflation has averaged 4.5% in 2011 and remained above the Bank of England's target of 2.0% for the past 25 months, they are confident that inflation will fall back under the target over the next two years. December CPI fell to 4.2% with further falls expected as the effect of the VAT increase last January falls away.
- 3.1.6 The ratings agencies have recently reaffirmed the UK's AAA sovereign rating and have expressed satisfaction with Government policy for deficit reduction. They have, however, warned that this could be reviewed if the policy were to change, or was seen to be failing to achieve its desired outcome. This position has ensured that the UK government is able to fund itself at historically low levels and, with the safe haven status from Eurozone debt also drawing in external investment, the pressure on gilt rates has been down, and looks set to remain so for some time.

Chart 1



- 3.1.7 Since the November half year report short term rates have fallen further to new historic low levels, as shown in Chart 1. The Council's treasury advisors' latest forecast for Quarter 1 2012 are that PWLB rates for 50 year borrowing will be around 4.3%, 25 year borrowing around 4.2% and 10 year borrowing around 3.30%. These rates are predicted to remain volatile as the economy starts its recovery process, but are generally anticipated to rise.
- 3.1.8 The current borrowing strategy continues to fund capital programme borrowing requirement from short dated loans and internal cash balances, whilst allowing longer term funding opportunities to be taken when market conditions are favourable. Table 2 shows £110m of new loans were acquired and also highlights that no rescheduling of long term debt has taken place in 2011/12.

Table 2

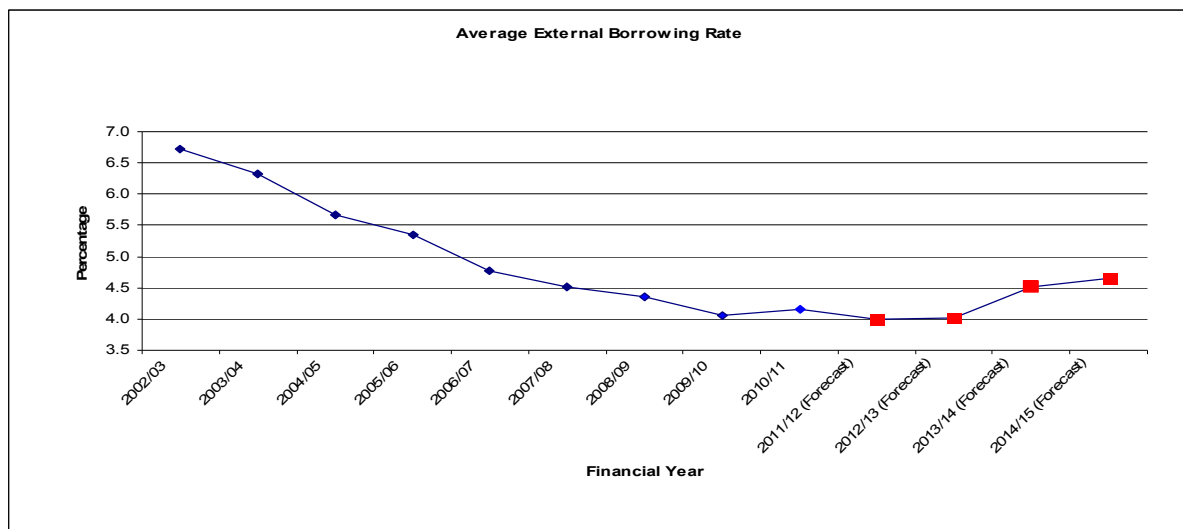
Long term borrowing and Rescheduling 2011/12								
Premature repayments					New Replacement Borrowing			
Date	Amount (£m)	Original Rate (%)	Discount Rate	Premium / (Discount) (£m)	Date	Amount (£m)	Term (Years)	Interest Rate (%)
PWLB								
None					07/09/2011	10	4.5	2.18
					07/09/2011	10	9.0	3.30
					07/09/2011	10	11.5	3.74
					17/11/2011	10	4.5	2.02
					17/11/2011	10	10.5	3.26
					17/11/2011	10	15.0	3.70
					02/12/2011	20	50.0	3.98
Sub Total						80		
LOBO's (Call Date)								
None								
Sub Total						0		
Market Loans								
None					01/04/2011	10	1.5	1.57
					15/07/2011	10	2.0	1.45
					01/09/2011	2.5	35.0	3.99
					01/09/2011	7.5	35.0	3.99
Sub Total						30		
Total						110		

- 3.1.9 The remaining forecast long term borrowing requirement for 2011/12 is now £216m. This includes £81m of short dated loans. The levels of capital programme slippage, cash reserves, economic conditions and short term interest rates will continue to be monitored before additional monies are borrowed. Given that short term rates continue at historical lows the Council will continue to fund the remaining borrowing requirement, if required at short term rates, whilst taking advantage of long term funding opportunities as they arise.

3.2 Interest Rate Performance

- 3.2.1 The average rate of interest paid on the Council's external debt for 2010/11 was 4.15% as reported in the Annual Treasury Management Report 2010/11 to Executive Board on 27th July 2011. This rate is now forecast to reduce further to 4.00% for 2011/12. Chart 2 shows how the average, external borrowing rate has fallen from 6.72% in 2002/03. The expectation is that the Councils average cost of borrowing will begin to rise as the cost of borrowing increases and short term funding is switched to more expensive longer term funding rates.

Chart 2



3.3 Strategy for 2012/13

- 3.3.1 Table 3 shows that net borrowing is expected to rise by £59m to £1,652m during the course of 2012/13. The Capital Programme report is presented elsewhere on this agenda.

Table 3

	2011/12	2012/13	2013/14	2014/15
ANALYSIS OF BORROWING 2011/12 – 2014/15	£m	£m	£m	£m
Net Borrowing at 1 April	1,457	1,593	1,652	1,621
New Borrowing for the Capital Programme – Non HRA	114	106	20	28
New Borrowing for the Capital Programme - HRA	2	0	0	0
Debt redemption costs charged to Revenue(Non HRA)	(32)	(37)	(39)	(38)
Reduced/(Increased) level of Revenue Balances	52	(10)	(12)	(12)
Net Borrowing at 31 March	1,593	1,652	1,621	1,599
* Comprised as follows				
Long term borrowing Existing Fixed	1,389	1,535	1,509	1,518
Existing Variable (Less than 1yr)	20	50	130	110
New Borrowing	135	60	(31)	(22)
Short term Borrowing	81	19	20	0
Total External Borrowing	1,625	1,664	1,628	1,606
Less Investments	32	12	7	7
Net External Borrowing	1,593	1,652	1,621	1,599
% gross borrowing exposed to interest rate risk	15%	8%	7%	5%

Note: Borrowing exposed to interest rate risk in any one year is made up of short term borrowing, new long term borrowing and existing variable loans (i.e. LOBOs with an option falling within the year).

3.3.2 Economic forecasting remains troublesome with so many external influences weighing on the UK. There does, however, appear to be consensus among analysts that the economy remains weak and whilst there is still a broad range of views as to potential performance, they have all been downgraded throughout 2011. Key areas of uncertainty include:

- a worsening of the Eurozone debt crisis and heightened risk of the breakdown of the bloc or even of the currency itself;
- the impact of the Eurozone crisis on financial markets and the banking sector;
- the impact of the Government's austerity plan on confidence and growth and the need to rebalance the economy from services to exporting manufactured goods;
- the under-performance of the UK economy which could undermine the Government's policies that have been based upon projected levels of growth that increasingly seem likely to be undershot;
- a continuation of high levels of inflation;
- the economic performance of the UK's trading partners, in particular the EU and US, with some analysts suggesting that recession could return to both;
- stimulus packages failing to stimulate growth;
- elections due in the US, Germany and France in 2012 or 2013;
- potential for protectionism i.e. an escalation of the currency war / trade dispute between the US and China.

3.3.3 The overall balance of risks remains weighted to the downside. Lack of economic growth, both domestically and overseas, will impact on confidence putting upward pressure on unemployment. It will also further knock levels of demand which will bring the threat of recession back into focus.

3.3.4 The longer term trend is for gilt yields and PWLB rates to rise due to the high volume of gilt issuance in the UK, and the high volume of debt issuance in other major western countries. Given the weak outlook for economic growth, the prospects for any interest rate changes before mid-2013 are limited. There is potential for the start of Bank Rate increases to be delayed even further if growth disappoints.

3.3.5 Low short term interest rates will focus any new borrowing in the very short periods. This strategy will generate lower borrowing costs but it is set against the need to lock in low longer term rates. PWLB rates on loans of less than ten years duration are expected to be substantially lower than longer term PWLB rates offering a range of options for new borrowing which will spread debt maturities away from a concentration in long dated debt. Table 4 shows the forecast of rates by the Council's treasury advisors.

Table 4

	Mar-12	Jun-12	Sep-12	Dec-12	Mar-13	Mar-14	Mar-15
Sectors Bank Rate View	0.50%	0.50%	0.50%	0.50%	0.50%	1.25%	2.50%
5yr PWLB Rate	2.30%	2.30%	2.30%	2.40%	2.50%	2.90%	3.70%
10yr PWLB Rate	3.30%	3.30%	3.40%	3.40%	3.50%	4.00%	4.80%
25yr PWLB Rate	4.20%	4.20%	4.30%	4.30%	4.40%	4.80%	5.20%
50yr PWLB Rate	4.30%	4.30%	4.40%	4.40%	4.50%	4.90%	5.30%

3.3.6 The Council is currently maintaining an under-borrowed position. This means that the capital borrowing need (the Capital Financing Requirement), has not been fully funded with loan debt as cash supporting the Council's reserves, balances and cash flow has been used as a temporary measure. This strategy is prudent as investment returns are low and counterparty risk is high and will be maintained for the borrowing excluding the HRA reform settlement.

3.3.7 Against this background and the risks within the economic forecast, caution will be adopted with the 2012/13 treasury operations. The Director of Resources will continue to monitor market dynamics with a view to securing longer term debt at the appropriate time and as such the strategy will adopt a pragmatic approach to changing circumstances:

- *if it was felt that there was a significant risk of a sharp FALL in long and short term rates, e.g. due to a marked increase of risks around relapse into recession or of risks of deflation, then long term borrowings will be postponed, and potential rescheduling from fixed rate funding into short term borrowing will be considered.*
- *if it was felt that there was a significant risk of a much sharper RISE in long and short term rates than that currently forecast, perhaps arising from a greater than expected increase in world economic activity or a sudden increase in inflation risks, then the portfolio position will be re-appraised with the likely action that fixed rate funding will be drawn whilst interest rates were still relatively cheap.*

3.3.8 The changes to the Housing Subsidy system will mean that the Council will have £107.390m and associated premiums of HRA loans repaid, but will equally no longer receive housing subsidy support for these loans that are redeemed. Work is underway to establish a system that allocates loans and interest costs between the general fund and HRA, as the current statutory method of apportioning debt charges between the general fund and HRA will cease. The overriding principles of the new system must ensure that:

- any apportionment of debt will not be to the detriment of the General Fund.
- the split of loans is broadly equitable between the Housing Revenue Account (HRA) and General Fund.
- Future charges to the HRA in relation to borrowing are not influenced by General Fund decisions, giving a greater degree of independence, certainty and control.
- Un-invested balance sheet resources which allow borrowing to be below the CFR are apportioned between General Fund and HRA.

3.3.9 The requirement to borrow new money is determined by the size of the Council's capital programme. The debt cost of servicing this requirement is shown in the following table.

Table 5	Debt Budget	Increase from the previous year
	£m	£m
2011/12	60,701	-
2012/13	68,583	4,643*
2013/14	74,110	5,527
2014/15	73,573	(537)

* includes £1.504m of MRP and Treasury savings

3.3.10 The debt budget is based upon the interest rate assumptions detailed below in Table 6.

Table 6	Short term rate	Long term rates
2011/12	0.5%	0.5%
2012/13	0.5%	0.5% for 9 months 4.5% for 3 Months
2013/14	2.0%	6.0%
2014/15	6.0%	6.0%

3.3.11 These assumptions on borrowing rates have associated risks. For example in 2012/13 if interest rates are 0.25% higher than assumed on both short and long debt, full year debt costs would increase by £364k

3.4 Borrowing Limits for 2011/12, 2012/13, 2013/14 and 2014/15

- 3.4.1 The authorised limit represents the legislative limit on the Council's external debt under the Local Government Act 2003. It should be set with sufficient headroom above the operational boundary to allow flexibility for planned borrowing to be undertaken, in order for prudent treasury management decisions to be taken and temporary cash flow fluctuations to be managed. It is recommended that Council approve the following authorised limits for its gross external debt for the next three years.
- 3.4.2 The operational boundary should reflect the maximum anticipated level of external debt consistent with budgets and cash flow forecasts. It should be seen as a management tool for ongoing monitoring of external debt, and may be breached temporarily due to unusual cash flow movements
- 3.4.3 The Director of Resources has delegated responsibility to make adjustments between the two separate limits for borrowing and other long term liabilities, provided that the overall limit remains unchanged. Any such adjustments will be reported to the next available Council meeting following the change.
- 3.4.4 The Authorised limit for borrowing has been rolled forward into 2014/15. The Authorised limit for other long term liabilities has been increased by £50m in 2013/14 and a further £50m in 2014/15 to £700m. This is to reflect the little London and Beeston PFI and Holt Park centre PFI coming on line. As part of the move towards International Financial Reporting Standards, PFI schemes under IFRIC 12 and finance leases are included in the balance sheet under other long-term liabilities.

Recommended: Authorised Limits as follows:

Authorised Limit	2011/12 £m	2012/13 £m	2013/14 £m	2014/15 £m
Borrowing	1,900	1,900	1900	1,900
Other Long Term Liabilities	600	600	650	700
Total	2,500	2,500	2,550	2,600

- 3.4.5 The Operational boundary for borrowing has been rolled forward into 2014/15 as outlined below. The operational boundary for other long term liabilities has increased by £45m 2013/14 and a further £55m in 2014/15 to £665m.

Recommended: Operational Boundaries as follows:

Operational Boundary	2011/12 £m	2012/13 £m	2013/14 £m	2014/15 £m
Borrowing	1,760	1,760	1,760	1,760
Other Long Term Liabilities	565	565	610	665
Total	2,325	2,325	2,370	2,425

3.5 Treasury Management Indicators

- 3.5.1 Appendix A highlights the borrowing limits and other prudential indicators
- 3.5.2 The first prudential indicator in respect of treasury management is that the Council has adopted the CIPFA Code of Practice for Treasury Management in the Public Services. This was adopted by the Council at the Executive Board meeting on the 13th March 2003.
- 3.5.3 The Council is required to set an upper limit on its fixed interest rate exposures that represents the maximum proportion of its net borrowing (i.e. measured as a percentage of its total borrowing less investments) which the Council will have at any given time during the period at fixed interest rates. The purpose of the limit is to ensure that the Council has the flexibility to take advantage of falling interest rates by ensuring a minimum level of variable rate debt. However setting a limit less than 100% can restrict the Council's ability to borrow in advance of need when long term fixed interest rates are at their low point. (This is the case since in general amounts borrowed in advance are invested, meaning that the net borrowing figure on which the limit is based will be lower than the total fixed borrowing outstanding.) Therefore to provide the Council with maximum flexibility it is recommended that the limit of 115% remains unchanged and is rolled forward into 2014/15.

Recommended: Upper limit on fixed interest rate exposures for 2011/12, 2012/13, 2013/14 and 2014/15 of 115% (no change)

- 3.5.4 The Council is required to set an upper limit on its variable interest rate exposures that represents the maximum proportion of debt the Council will have at any given time during the period at variable interest rates and exposed to interest rate rises. In evaluating this figure, LOBOs are treated as being variable in the year in which an option occurs and fixed in other years. The limit should be set in order to maintain a balance between managing the risk of rate rises and allowing sufficient flexibility to take advantage of any fall in rates. It is therefore recommended that the limit of 40% of debt remains unchanged and is rolled forward into 2014/15.

Recommended: Upper limit on variable interest rate exposures for 2011/12, 2012/13, 2013/14 and 2014/15 of 40% (no change)

- 3.5.5 The Council is required to set upper and lower limits for the maturity structure of its borrowings. This is designed to limit the risk of exposure to high interest rates by restricting the level of maturing debt in any given year. The limits represent the amount of projected borrowing that is fixed rate maturing in each period as a percentage of total projected borrowing that is fixed rate. These rate remain unchanged.

Maturity structure of fixed rate borrowing	Lower Limit	Upper Limit
under 12 months	0%	15%
12 months and within 24 months	0%	20%
24 months and within 5 years	0%	35%
5 years and within 10 years	0%	40%
10 years and above	25%	90%

Recommended: Upper and Lower limits on fixed rate maturity structure remains unchanged as above.

3.6 Investment Strategy and Limits

- 3.6.1 The Council's actual external borrowing need is reduced by the availability of revenue balances. The Treasury policy allows for the external investment of these balances at advantageous rates but with due regard for security of capital invested. Investment of surplus balances in general will be limited to cash flow and liquidity management although the interest rate outlook will be kept under review to identify any opportunities for longer term investment.
- 3.6.2 The approved lending list is based upon the assessment of the financial standing of counterparties as determined by international credit rating agencies and further refined and updated by the Council's advisors on a continual basis. The lending list is often further restricted based upon the Council's own view of the credit worthiness of counter-parties.
- 3.6.3 The investment strategy allows for the Council to invest in only the most highly rated financial institutions around the world. The Council will only lend up to a maximum of £15m to financial institutions that are rated as excellent. There is also a limit of £5m for financial institutions that are rated as very good.
- 3.6.4 The Prudential code requires that Councils set limits on investments for periods longer than 364 days. It is proposed to maintain the limits as outlined below and roll the amount forward into 2014/15.

Recommended: Upper limit on sums invested for periods longer than 364 days (no change):

Total principal sum invested for a period longer than 364 days	2011/12 £m	2012/13 £m	2013/14 £m	2014/15 £m
Upper limit	150	150	150	150

3.7 Changes to CIPFA Code of Practice and cross sectoral guide and Prudential Code

- 3.7.1 CIPFA have issued a revised Treasury Management Code of Practice and cross sectoral guide and Prudential Code. Appendix C shows the changes that have been made and the confirmation that the Council has adopted all of the changes.

3.8 Treasury Management Policy Statement

- 3.9 The Policy has been updated to reflect that local authorities now have the power to use derivatives for interest rate risk management. These instruments will only be used after a review of their appropriateness for interest rate risk management is undertaken. These changes are reflected in section 6.3 of the treasury management policy (appendix D)
- 3.9.1 The criteria for counter party investment has been updated to reflect amended investment durations in section 7.5 of Appendix D.

4 Corporate Considerations

4.1 Consultation and Engagement

- 4.1.1 This report is an update on strategy as presented to Executive Board in February, as such no consultation has taken place. However, consultation with the Council's treasury advisors takes place regularly throughout the year.
- 4.1.2 The borrowing requirement is an outcome of the capital programme which has been the subjected of consultation and engagement as outlined in the capital programme Update elsewhere on this agenda.

4.2 Equality and Diversity / Cohesion and Integration

- 4.2.1 Equality, diversity, cohesion and integration requirements are addressed as part of individual capital scheme and programme approvals. The borrowing to deliver these capital schemes is executed through treasury strategy and as such there are no further equality diversity cohesion and integration issues.

4.3 Council Policies and City Priorities

- 4.3.1 Treasury Management strategy secures funding to support the Council's Policies and City Priorities as set out in the Council capital programme and is consistent with the Council's business plan.

4.4 Resources and Value for Money

- 4.4.1 This update on the treasury strategy recognises the borrowing necessary to fund the capital programme requirements of both General Fund and HRA. The revenue costs of borrowing are included within the revenue budgets of the general fund and HRA.
- 4.4.2 The updated strategy 2011/12 is forecast to deliver savings of £3.2m against the budgeted position, or £7.1m if you include the budgeted treasury saving of £3.9m.

4.5 Legal Implications, Access to Information and Call In

- 4.5.1 In accordance with the Council's Budget and Policy Framework, decisions on borrowing limits, treasury management indicators, investment limits and the Treasury management Policy Statement are approved by Council. As such, recommendations 6.3 to 6.6 are not subject to call in.

4.6 Risk Management

- 4.6.1 This report sets out the framework for the treasury strategy for the year ahead. The execution of strategy and associated risks are kept under regular review through:

- Monthly reports to the Finance Performance Group
- Monthly dashboard reporting to CLT
- Quarterly strategy meeting with the Director of Resources and the Council's treasury advisors
- Regular market, economic and financial instrument updates and access to real time market information
- Regular treasury management meetings with the Core Cities and West Yorkshire Districts.

5 Conclusions

- 5.1 The Council's level of external debt at 31st March 2011 is anticipated to be £1,593m, £16m below expectations in November 2011.
- 5.2 The continued low interest rate environment coupled with treasury management activity has enabled revenue savings of £7.1m to be made against £3.9m assumed in the budget. This is largely due to funding the Council's borrowing requirement from short-term loans at historic low rates and internal cash balances, in lieu of more expensive longer term funding at much higher rates.
- 5.3 The uncertainty and risks around economic forecasts will result in further caution being adopted in the 2012/13 treasury management of debt and investments. The Director of Resources will continue to monitor market dynamics with a view to securing longer term debt at the appropriate time.
- 5.4 The revisions to CIPFA's Treasury Management Code of Practice and cross sectoral guide and Prudential Code of Practice have been adopted and implemented by the Council.
- 5.5 The Treasury Management Policy Statement has been updated to reflect the use of financial instruments including derivatives and the criteria for counter party investment has been updated to reflect amended investment durations.

6 Recommendations

That the Executive Board:

- 6.1 Approve the initial treasury strategy for 2012/13 as set out in Section 3.3 and note the review of the 2011/12 strategy and operations set out in Sections 3.1 and 3.2
- 6.2 Note that the changes to the CIPFA's Treasury Management Code of Practice and cross sectoral guide and Prudential Code of practice have been adopted and implemented by the Council

That Executive Board recommend to full Council that:

- 6.3 The borrowing limits for 2011/12, 2012/13, 2013/14 and 2014/15 be set as detailed in Section 3.4.
- 6.4 The treasury management indicators for 2011/12, 2012/13, 2013/14 and 2014/15 be set as detailed in Section 3.5.
- 6.5 The investment limits for 2011/12, 2012/13, 2013/14 and 2014/15 be set as detailed in Section 3.6.
- 6.6 The revised Treasury Management Policy Statement be adopted.

7 Background documents

- 7.1 Treasury Management Strategy 2011/12 - Executive Board 11th February 2011.
- 7.2 Treasury Management annual report 2010/12 – Executive Board 27th July 2011
- 7.3 Treasury Management strategy update 2011/12 – Executive Board 2nd November 2011

Leeds City Council - Prudential Indicators 2011/12- 2014/15

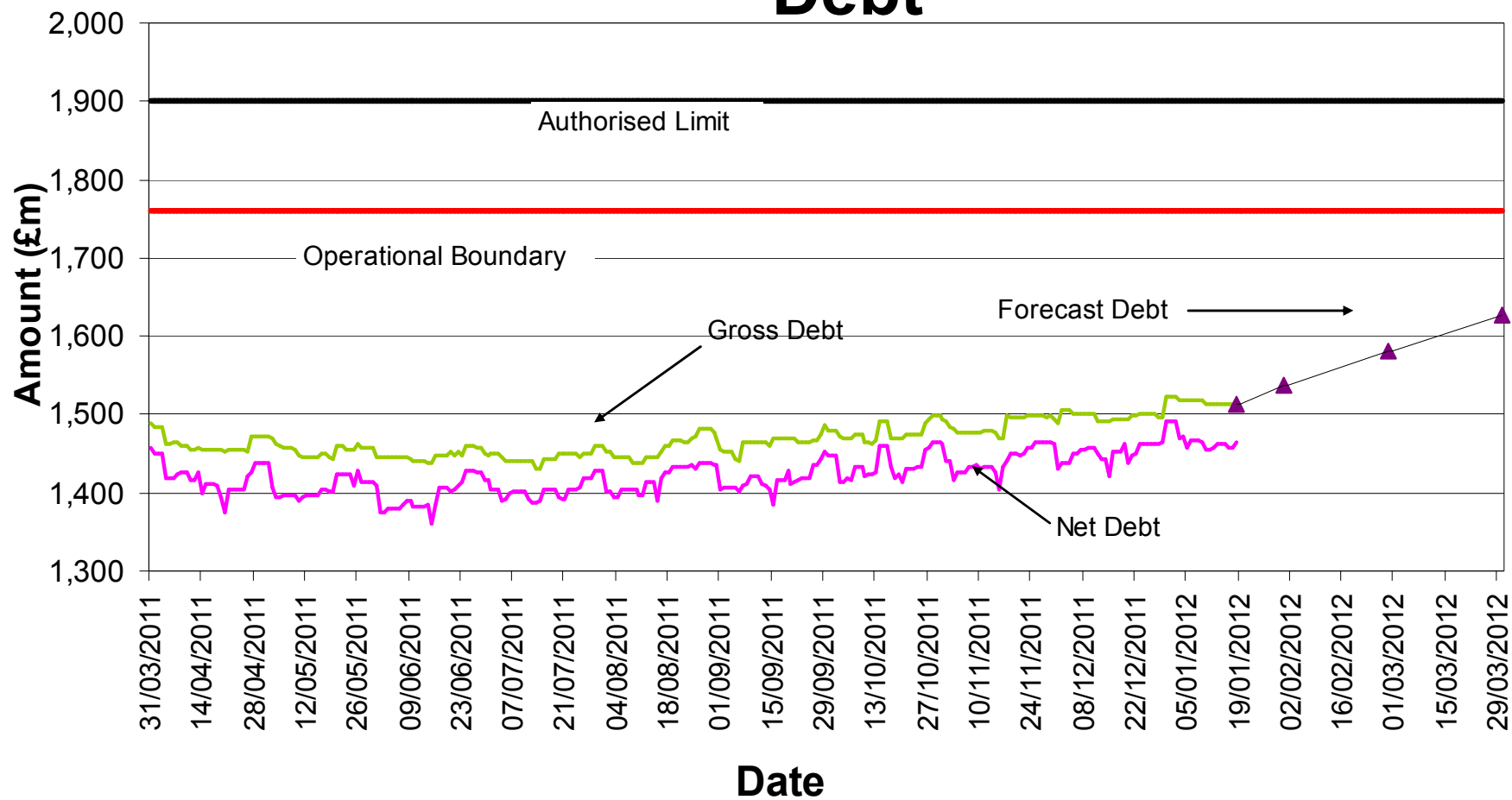
No.	PRUDENTIAL INDICATOR	2011/12	2012/13	2013/14	2014/15
(1). EXTRACT FROM BUDGET AND RENT SETTING REPORTS					
1	Ratio of Financing Costs to Net Revenue Stream General Fund - Excluding DSG (Note1)	10.49%	12.25%	13.19%	13.06%
2	HRA	13.32%	12.57%	13.59%	13.24%
3	Estimates of the Incremental Impact of new capital investment decisions increase in council tax B7(band D, per annum) (Note 2)	£ . P 11.86	£ . P 48.94	£ . P 75.81	£ . P 82.86
4	increase in housing rent per week	0.00	0.00	0.00	0.00
5	Net external borrowing requirement The Net Borrowing Requirement should not exceed the capital financing requirement (Note 3)	£'000 1,593,000 OK	£'000 1,653,000 OK	£'000 1,622,000 OK	£'000 1,600,000 OK
6	Estimate of total capital expenditure Non HRA	£'000 213,922	£'000 194,909	£'000 113,333	£'000 59,273
7	HRA	53,976	66,140	92,908	92,778
	TOTAL	267,898	261,049	206,241	152,051
8	Capital Financing Requirement (as at 31 March) Non HRA	£'000 1,480,277	£'000 1,538,558	£'000 1,530,835	£'000 1,506,862
9	HRA	808,336	719,654	773,344	842,014
	TOTAL	2,288,613	2,258,212	2,304,179	2,348,876
9a	Limit of HRA Indebtedness as implemented under self financing	n/a	726,155	726,155	726,155
(2). TREASURY MANAGEMENT PRUDENTIAL INDICATORS					
10	Authorised limit for external debt - (Note 5) borrowing other long term liabilities TOTAL	£'000 1,900,000 600,000 2,500,000	£'000 1,900,000 600,000 2,500,000	£'000 1,900,000 650,000 2,550,000	£'000 1,900,000 700,000 2,600,000
11	Operational boundary - (Note 5) borrowing other long term liabilities TOTAL	1,760,000 565,000 2,325,000	1,760,000 565,000 2,325,000	1,760,000 610,000 2,370,000	1,760,000 665,000 2,425,000
14	Upper limit for fixed interest rate exposure expressed as either:- Net principal re fixed rate borrowing / investments OR:- Net interest re fixed rate borrowing / investments	115%	115%	115%	115%
15	Upper limit for variable rate exposure expressed as either:- Net principal re variable rate borrowing / investments OR:- Net interest re variable rate borrowing / investments	40%	40%	40%	40%
17	Upper limit for total principal sums invested for over 364 days (Note 5) (per maturity date)	£'000 150,000	£'000 150,000	£'000 150,000	£'000 150,000
16	Maturity structure of fixed rate borrowing 2012/13	Lower Limit	Upper Limit	Projected 31/03/2012	
	under 12 months	0%	15%	3%	
	12 months and within 24 months	0%	20%	11%	
	24 months and within 5 years	0%	35%	20%	
	5 years and within 10 years	0%	40%	9%	
	10 years and above	25%	90%	57%	

Notes.

- The indicator for the ratio of financing costs to net revenue stream for General Fund is now calculated based on the Net Revenue Charge less the Dedicated Schools Grant (DSG). The Government changed the funding of education to DSG from 2006/07.
- The code requires that the Council identifies the capital financing costs arising from unsupported borrowing expressed as the amount per band D property.
- In order to ensure that over the medium term net borrowing will only be for a capital purpose, the Council should ensure that net external borrowing does not exceed the total capital financing requirement in the preceding year plus estimates of any additional capital financing requirement for the current and next two financial years. This is a key indicator of prudence.
- Prudential indicator 12 relates to actual external debt at 31st March, which will be reported in the Treasury Management Annual Report.
- Prudential indicator 13 relates to the adoption of the CIPFA Code of Practice on Treasury Management amended 2011 and has been formally adopted
- Indicator 9 has been updated from 12/13 to reflect the implementation of the HRA self financing regime from 01/04/2012. and the repayment of £107.390m of PWLB loans.
- Indicator 9a is new under the 2011 Code. This indicator is yet to be finalised by the DCLG and is subject to discussions with the DCLG due to transitional issues surrounding the inclusion of PFI schemes currently in progress. The impact of these PFI schemes is included within the forecast HRA CFR in indicator 9

Prudential Code Monitoring 2011/12

Debt



Appendix B

The Treasury Management Code of Practice and Cross -Sectoral Guidance notes in the Public Services

Purposes

Ref	Sub Heading	Notes	Action
3	Transparency	"To provide transparency for TM decisions including the use of counterparties and financial instruments that individual public Service organisations intend to use for the prudent management of their financial affairs"	Implemented

Key Principles

Ref	Sub Heading	Notes	Action
2.	Risk	Addition to statement "...Including the use of financial instruments for the management of those risks"	Implemented

The Treasury management policy statement (TMPS)

Ref	Sub Heading	Notes	Action
2.	None	Addition of words "...and any financial instruments entered not to manage these risks"	Implemented
End	New section	Addition of sentence. "The policy statement should include the organisation's high level policies for borrowing and investment"	Implemented

Treasury management practices (TMP's)

Ref	Sub Heading	Notes	Action
Gen	None	TMP's should be the subject of scrutiny after recommendation by CFO.	Implemented
Tmp1	[3] Interest rate risk	New statement added "It will ensure that any hedging tools such as derivatives are only used for the management of risk and the prudent management of financial affairs and that the policy for the use of derivatives is clearly detailed in the annual strategy".	Implemented
Tmp4	None	New paragraph added "Where this organisation intends to use derivative instruments for the management of risks, these will be limited to those set out in its annual treasury strategy. The org will seek proper advice and will consider that advice when entering into arrangements to use such products to ensure that it fully understands those products."	Implemented

Cross-Sectoral Guidance Notes

Ref	Sub Heading	Notes	Action
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1.1	Risk Management	Additional Sentence 2 nd Para "Some public service organisations may use derivatives for the management of risk; where this is the case PSO's should satisfy themselves that they understand fully how underlying risks are affected and any additional risks that may result."	Implemented
	5.	Replacement of words "Credit Limit" with "acceptable credit quality" "the main rating agencies" with "the published credit ratings (where available)"	Implemented
	6.	Replacement of Words "on the basis of the lowest rating" with "based on all ratings"	Implemented
	7	Replacement of words "..and the credit ratings of that Gov support" with "..., including the ability and willingness of the relevant government to provide adequate support"	Implemented
	17.	New Para "Where an org seeks to manage its exposures to interest rate or exchange rate fluctuations by use of specific financial instruments such as derivatives, it should be clear about its policies in its annual strategy. It should only use such instruments for the prudent management of its financial affairs and should fully understand the instruments and risks it is managing."	Implemented
	26.	Addition of words "..., derivatives"	Implemented
1.3	Decision Making and Analysis		
	1.	Regular review by board members/Councillors and executive/scrutiny functions	Implemented
	4.	Last sentence "...and, if relevant, the opportunities for foreign currency funding" This is specifically excluded under the 2003 Act in that no foreign currency borrowing can be undertaken unless at the direction of the secretary of state.	Implemented
1.4	Approved method instruments and techniques		
	6.	CIPFA requirement to review approved lists and to ensure skills/resources are present to use all entries on the list	Implemented
1.11	Use of External Service Providers		
	3.	Deletion of the Sentence "And it is not uncommon for their services to be subject of a competitive tendering process every few years"	Implemented
	7.	Deletion of Sentence "Organisations should be clear that the services provided meet their needs and these, too, should be the subject of regular competitive tendering in accordance with Standing Orders."	Implemented
	9.	New Sentence "Other external providers may include software providers, Investments Banks and Credit rating agencies"	Implemented
	10.	Deletion of Sentence. (See 12) "The overall responsibility for Treasury Management must always remain with the Organisation." Addition of new sentence	Implemented

		" Services should be subject to regular competition which would usually be via a competitive tendering process."	
	11.	New Section "Organisations should be mindful of the requirements of the Bribery Act 2010 in their Dealings with external providers"	Implemented
	12.	New section (See 10) "The overall responsibility for Treasury Management must always remain with the Organisation."	Implemented

Suggested Schedules to Accompany and organisations statement of its Treasury Management Practices (TMP's)

Ref	Sub Heading	Notes	Action
6	RM-Interest Rate	Addition of Statement " Policies concerning the use of Financial Derivatives for interest rate risk management"	Implemented

The Prudential Code for Capital Finance in Local Authorities

Matters required to be taken into account when setting up or revising Prudential Indicators

Ref	Sub Heading	Notes	Action
13	Affordability and prudence	Inserted "and the Local Government Finance Act (Northern Ireland) 2011" in 1st sentence Inserted " (...and Northern Ireland)" in 1st sentence Inserted new 2nd sentence "For England, Wales and northern Ireland, the legislation requires authorities to consider credit arrangements in this calculation and for Scotland, the affordability calculation encompasses both the borrowing of money and other long term liabilities arising from capital investment."	Implemented

Prudential indicators for capital expenditure, external debt and treasury management

Ref	Sub Heading	Notes	Action
51	Need to borrow	Change of words from "...to borrow" to "...to finance capital expenditure by borrowing or other long term liability arrangements."	Implemented

Definitions

Ref	Sub Heading	Notes	Action
68	Debt	Change from "It should be noted that the term borrowing used within the LGA 2003 includes both borrowing as defined for the balance sheet and other long term liabilities defined as credit arrangements through legislation. This means that the definition of 'debt' for the purposes of the pru Code is the same as the definition of 'borrowing' under the LGA 2003"	Implemented

		<p>And replaced by</p> <p>"It should be noted for authorities in England, Wales and Northern Ireland that the LGA 2003 and the LGF (NI) Act 2011 require credit arrangements to be treated as borrowing of money for the purposes of determining the affordable borrowing limit and the imposition of borrowing limits. In Scotland...."</p> <p>Newly added statement</p> <p>"net debt is debt which is net of investments (Para70)"</p>	
69	Financing Costs	<p>New aggregate added</p> <p>"Amount payable or receivable in respect of financial derivatives"</p> <p>Last point on MRP and depreciation /impairment split in 2 as follows</p> <p>MRP</p> <p>"Any amounts required for the statutory provision for the repayment of debt, currently MRP (eng and Wales), loans fund repayments and repayments of other long term liabilities - PFI and finance leases (Scotland) and general fund charges for loan principal(NI), plus and additional voluntary contributions."</p> <p>Depreciation/Impairment</p> <p>"any amounts for depreciation/impairment that are charged to the amount to be met from government grants and local tax payers."</p>	Implemented
73	Other Long Term Liabilities	<p>New 1st Paragraph added</p> <p>" 'Other long term liabilities' in this code relate to the liabilities which are outstanding under credit arrangements (as defined by statute for authorities in England, Wales and NI). the objective is to identify liabilities outstanding (Other than borrowing) in relation to the financing of capital expenditure."</p>	Implemented

Local authorities with housing functions

Ref	Sub Heading	Notes	Action
76	Scope of HRA	<p>New sentence added</p> <p>"Such authorities should also have regard to the ' Treasury Management Implications of the Housing Self-Financing Reform' section of CIPFA's TM Code of Practice (2011 edition)</p>	Implemented
86	HRA Limit on indebtedness	<p>New Section. ****New Indicator****</p> <p>Where relevant, the local authority will report the level of the limit imposed(or subsequently amended) at the time of implementation of self financing by the department for communities and Local government. It is the HRACFR which will be compared to this limit.</p>	Implemented

Appendix 1 CFR

Ref	Sub Heading	Notes	Action
Introduction			
90	Revbals & OLTL	Addition of final sentence "It includes other long-term liabilities associated with credit arrangements, such as PFI and finance leases."	Implemented
91	Borrowing CFR	Replace "In contrast, The CFR will reflect the local Authority's underlying need to borrow for a capital purpose" With "The CFR will reflect the local authority's underlying need to finance Cap exp by borrowing or OLTL arrangements"	Implemented
92	Drivers of CFR	Addition of new clause "The CFR will increase when a new other long term liability is entered into" Note this will not be the borrowing CFR however	Implemented
Calculation of CFR			
93	Requirement of Prudential Code	Change to definition of long term debtors and any amounts carried as investments that were treated as capital expenditure. Addition of clauses "Where applicable" & "as applicable"	Implemented

Treasury Management Policy Statement

1 Introduction

- 1.1 The following document sets out the Treasury Management Policy Statement (TMPS) for the Authority, which fully complies with the requirements of the Prudential Code.

2 Background

- 2.1 CIPFA first published its Code of Practice on Treasury Management in May 1992. There have been subsequent revisions over the years culminating in the latest version of the code, the fully revised Third edition 2011, which recommends that all public service organisations adopt, as part of their standing orders and financial procedures, the following four clauses.

- a) This Authority adopts the key recommendations of CIPFA's *Treasury Management in the Public Services: Code of Practice* (the Code), as described in Section 4 of that Code.
 - b) Accordingly, this Authority will create and maintain, as the cornerstones of effective treasury management:
 - A TMPS, stating the policies and objectives of its treasury management activities
 - Suitable Treasury Management Practices (TMP's), setting out the manner in which the organisation will seek to achieve those policies and objectives, and prescribing how it will manage and control those activities.
 - c) The Executive Board will receive reports on its treasury management policies, practices and activities, including, as a minimum, an annual strategy and plan in advance of the year, a half year update and an annual report after its close, in the form prescribed in its TMP's.
 - d) This organisation delegates responsibility for the implementation and monitoring of its treasury management policies and practices to the Executive Board, and for the execution and administration of treasury management decisions to the Director of Resources, who will act in accordance with the organisation's TMPS and Treasury Management Practices and, if he/she is a CIPFA member, CIPFA's *Standard of Professional Practice on Treasury Management*.
- 2.2 CIPFA recommends that an organisation's TMPS adopts the following forms of words to define the policies and objectives of its treasury management activities:
- This organisation defines its treasury management activities as: "The management of the organisation's cash flows, its banking, money market and capital market transactions; the effective control of the risks associated with those activities; and the pursuit of optimum performance consistent with those risks."
 - This organisation regards the successful identification, monitoring and control of risk to be the prime criteria by which the effectiveness of its treasury management activities will be measured. Accordingly, the

analysis and reporting of treasury management activities will focus on their risk implications for the organisation.

- This organisation acknowledges that effective treasury management will provide support towards the achievement of its business and service objectives. It is therefore committed to the principles of achieving best value in treasury management, and to employing suitable performance measurement techniques, within the context of effective risk management."

- 2.3 These key recommendations and form of words as specified above were adopted by the Executive Board on the 12th March 2003.
- 2.4 The operation of the Treasury Management function is governed by provisions set out under part 1 of the Local Government Act 2003 whereby the Council is required to have regard to the Chartered Institute of Public Finance and Accountancy (CIPFA) Prudential Code for Capital Finance in Local Authorities.
- 2.5 The Prudential Code requires that full Council set certain limits on the level and type of borrowing before the start of the financial year together with a number of Prudential indicators. Any in year revision of these limits must similarly be set by Council.
- 2.6 The requirements of the Prudential Code are set out within the Council's Financial Procedures.

3 Objectives of Treasury Management

- 3.1 The primary objective is to reduce the cost of debt management with which the other objectives are deemed to be consistent. Varying degrees of emphasis will be placed upon the "secondary objectives" at different times contingent upon prevailing market conditions.
- 3.2 The objectives are identified as follows:
- a) To reduce the cost of debt management;
 - b) To ensure that the management of the HRA and general fund is treated equally and new accounting principles are examined to provide benefits where possible;
 - c) To effect funding at the lowest point of the interest rate cycle;
 - d) To maintain a flexible approach regarding any financial matters that may effect the Authority;
 - e) To keep under constant review advice on investment/repayment of debt policy;
 - f) To maintain a prudent level of volatility dependant upon interest rates;
 - g) To set upper and lower limits for the maturity structure of its borrowings and to maintain a reasonable debt maturity profile;
 - h) To specifically ensure that Leeds City Council does not breach Prudential Limits passed by the Council;
 - i) To ensure that the TMPS is fully adhered to in every aspect.

4 Approved Activities of the Treasury Management Operation

- 4.1 The approved activities of the Treasury Management operation cover:
- a. borrowing;
 - b. lending;

- c. debt repayment and rescheduling;
 - d. financial instruments new to the authority (including financial derivatives);
 - e. risk exposure; and
 - f. cash flow.
- 4.2 It is the Council's responsibility to approve the TMPS. The Executive Board will receive and consider as a minimum:
- a) an annual treasury management strategy before the commencement of the new financial year (which sets out the likely operations for the forthcoming year);
 - b) a mid year update on treasury strategy;
 - c) an annual report on the treasury management activity after the end of the year to which it relates.
- 4.3 The Director of Resources will:
- a) implement and monitor the TMPS, revising and resubmitting it for consideration to the Board and the Council, periodically if changes are required;
 - b) draft and submit a Treasury Management Strategy to the Board, in advance of each financial year;
 - c) draft and submit an update report on treasury management activity to the Board
 - d) draft and submit an annual report on treasury management activity to the Board; and
 - e) implement and monitor the Strategy, reporting to the Board any material divergence or necessary revisions as and when required;

5 Formulation of Treasury Management Strategy

- 5.1 Whilst this TMPS outlines the procedures and considerations for the treasury function as a whole, requiring revision occasionally, the Treasury Management Strategy sets out the specific expected treasury activities for the forthcoming financial year. This Strategy will be submitted to the Executive Board for approval before the commencement of each financial year.
- 5.2 The formulation of the annual Treasury Management Strategy involves determining the appropriate borrowing and investment decisions in the light of the anticipated movement in both fixed and shorter term variable interest rates (for instance, the Council may postpone borrowing if fixed interest rates are falling).
- 5.3 The Treasury Management Strategy is also concerned with the following elements:
- a) the prospects for interest rates;
 - b) the limits placed by Council on treasury activities (per this TMPS);
 - c) the expected borrowing strategy;

d) the temporary investment strategy;

e) the expectations for debt rescheduling.

- 5.4 The Treasury Management Strategy will establish the expected move in interest rates against alternatives (using published forecasts where applicable), and highlight sensitivities to different scenarios.

6 Approved Methods and Sources of Raising Capital Finance

- 6.1 Under the Local Government Act 2003 a local authority may borrow money for:

- a) for any purpose relevant to its functions under any enactment, or
- b) for the purposes of the prudent management of its financial affairs.

A local authority may not, without the consent of the Treasury, borrow otherwise than in sterling.

- 6.2 Local authorities have in the past only been able to raise finance in accordance with the Local Government and Housing Act 1989, and within this limit the Council has a number of approved methods and sources of raising capital finance. These are:

		Fixed	Variable
	Public Works Loans Board (PWLB)	•	•
	European Investment Bank (EIB)	•	•
*	Stock Issues	•	•
	Market Long-Term	•	•
	Market Temporary	•	•
	Local Temporary	•	•
*	Local Bonds	•	
	Overdraft		•
*	Negotiable Bonds	•	•
	Internal (capital receipts & revenue balances)	•	•
*	Commercial Paper	•	
*	Medium Term Notes	•	
	Finance Leases	•	•

* (Not used at present by this Council)

- 6.3 The revised treasury management code of practice (2011), through the Localism Act 2011, gave local authorities the power to use derivatives for interest rate risk Management. These instruments will only be used after a review of their appropriateness for interest rate risk management is undertaken.

7 Approved Instruments and Organisations for Investments

- 7.1 With effect from the 1st April 2004, to coincide with the introduction of the prudential code, new legislation has been issued to deal with the issue of Local Government Investments. This legislation lifts the restrictions on Councils with external debt to not hold investments for more than 364 days. Further freedoms are also provided which will give Councils greater flexibility and hence access to

higher returns, provided that any investment strategy is consistent with the new prudential framework.

- 7.2 The Council will have regard to the CLG Guidance on Local Government Investments (second Edition) issued in March 2010 and CIPFAs Treasury Management in Public Services Code of Practice and Cross Sectorial Guide. The Council's investment priorities are:
- a) The security of capital
 - b) The liquidity of investments
 - c) and finally, the yield of the investment
- 7.3 The Council will also aim to achieve the optimum return on its investments commensurate with proper levels of security and liquidity. The Council does not have the authority to undertake borrowing purely to invest or lend and make a return as this is unlawful and as such will not engage in such activity.
- 7.4 The Director of Resources will formulate suitable criteria for assessing and monitoring the credit risk of investment counterparties and shall construct a lending list comprising time, type and specific counterparty limits. This criteria is outlined below. Should any revisions occur to the criteria, they will be submitted to the Executive Board for approval. Where individual counterparties newly obtain the required criteria, they will be added to the list. Similarly, those ceasing to meet the criteria will be immediately deleted. The criteria uses ratings from the three rating agencies and those relating to Fitch are explained in Annexe A.
- 7.5 The Council's approved Treasury Policy is to use the recommended lending list provided by Sector, the Council's treasury advisers. The Sector list is compiled on a matrix approach using data from recognised international credit rating agencies as well as information on individual counterparties drawn from Credit Default Swap (CDS) levels, which provide ratings of institutions across four categories. The Sector list had in the past ranked institutions as 'excellent' (or 'purple', 'red' and 'Orange'), 'good' (or 'green'), or no ranking (i.e. not advised to lend to). Sector has now further split the rankings of institutions regarded as excellent into five colours (red, orange, blue, purple and yellow) to reflect the length of time over six months that amounts can be placed with them and to reflect the explicit support level given to UK part nationalised banks (Blue), and the special category for investment in UK gilts, supranationals and collateralised deposits (Yellow). Sector continues to provide regular updates to this list, as institutions' credit ratings change. The use of the Sector list was introduced and reported to Executive Board in the Treasury Strategy and Policy report of February 2002.

The following investment limits are applied by the Council's Treasury policy:

Sector Ranking	Meaning	Limit on Amount Lent	Current Limits on Duration
General Bank			
Green	Good	£5m	3 Months
Red	Excellent	£15m	6 Months
Orange	Excellent	£15m	1 Year
Purple	Excellent	£15m	2 Years
Other			
Blue	Excellent	£15m	1 Year
Yellow	Excellent	£15m	5 Years

The CDS subjective overlay is then applied to the General banks and further reduces the suggested limits of duration as shown in the following table:

Initial Duration (Months)		Suggested Duration (watch/ outlook)		CDS Status		Suggested Adjusted Colour		Adjusted Duration (Months)
0	→	N/C	+	In Range	=	N/C	→	0
0	→	N/C	+	Monitoring	=	N/C	→	0
0	→	N/C	+	Out of Range	=	N/C	→	0
3	→	G	+	In Range	=	G	→	3
3	→	G	+	Monitoring	=	N/C	→	0
3	→	G	+	Out of Range	=	N/C	→	0
6	→	R	+	In Range	=	R	→	6
6	→	R	+	Monitoring	=	G	→	3
6	→	R	+	Out of Range	=	N/C	→	0
12	→	O	+	In Range	=	O	→	12
12	→	O	+	Monitoring	=	R	→	6
12	→	O	+	Out of Range	=	N/C	→	0
24	→	P	+	In Range	=	P	→	24
24	→	P	+	Monitoring	=	O	→	12
24	→	P	+	Out of Range	=	N/C	→	0

- 7.6 The Council will lend up to £15 million to an institution ranked as ‘excellent’ and up to £5 million for up to 3 months to an institution ranked as ‘good’. A number of these institutions exist within the same group of companies as parents or subsidiaries. A limit to the risk exposure of the council for groups of banks borrowing limit has also been set of £30m. These limits do not apply to the Councils’ Banker where we have an unlimited deposit facility as part of our banking arrangements. The Council's banking arrangements are the subject of a separate contract, and as such volumes and levels of transactions are not subject to the counterparty ratings and limits that are in place on external investments.

Other local authorities are classified with an excellent rating and as such attract a £15m investment limit.

- 7.7 Within the investment limits outlined above the Council has access to a number of investment instruments. These are listed below as specified and non specified investment categories. Specified investments are defined as “minimal procedural formalities” under the March 2004 ODPM guidance revised 2010 under DCLG.

a) **Specified Investments**

(All such investments will be sterling denominated, with **maturities of any period meeting** the minimum ‘high’ rating criteria where applicable)

Fixed Term Deposits with fixed rates	Use
Debt Management Agency Deposit Facility	In-house
Term deposits – local authorities	In-house
Term deposits – banks and building societies	In-house and fund managers

In the following table the determination as to whether the following are specified or non specified is at the discretion of the Authority depending on the element of the return that is fixed, **provided that the maturity of the investment falls within 1 year.**

Fixed term deposits with variable rate and variable maturities: -	
1. Callable deposits	In-house and fund managers
2. Range trade	In-house and fund managers
3. Snowballs	In-house and fund managers
Certificates of deposits issued by banks and building societies	In-house buy and hold and fund managers
UK Government Gilts	In-house buy and hold and Fund Managers
Bonds issued by multilateral development banks	In-house on a ‘buy-and-hold’ basis. Also for use by fund managers
Bonds issued by a financial institution which is guaranteed by the UK government	In-house on a ‘buy-and-hold’ basis. Also for use by fund managers
Sovereign bond issues (i.e. other than the UK govt)	In house on a ‘buy and hold basis’ and Fund Managers
Treasury Bills	Fund Managers
Collective Investment Schemes structured as Open Ended Investment Companies (OEICs):	
1. Money Market Funds	In-house and fund managers
2. Enhanced cash funds	In-house and fund managers
3. Short term funds	In-house and fund managers
4. Bond Funds	In-house and Fund Managers
5. Gilt Funds	In-house and Fund Managers

Note: If forward deposits are to be made, the forward period plus the deal period should not exceed one year in aggregate.

b) **Non-Specified Investments:**

Non-specified investments are those where the return is uncertain.

Maturities of ANY period.

	Use
Corporate Bonds : <i>the use of these investments would constitute capital expenditure</i>	In house on a 'buy and hold basis' and Fund Managers
Floating Rate Notes : <i>the use of these investments would constitute capital expenditure unless they are issued by a multi lateral development bank</i>	Fund managers

All the investments in the following table are non-specified as returns could be uncertain and **the maturity of the investment is greater than 1 year.**

Fixed term deposits with variable rate and variable maturities	
1. Callable deposits	In-house and fund managers
2. Range trade	In-house and fund managers
3. Snowballs	In-house and fund managers
Certificates of deposits issued by banks and building societies	In house on a 'buy and hold basis' and Fund managers
UK Government Gilts	In house on a 'buy and hold basis' and Fund Managers
Bonds issued by multilateral development banks	In-house on a 'buy-and-hold' basis. Also for use by fund managers
Bonds issued by a financial institution which is guaranteed by the UK government	In-house on a 'buy-and-hold' basis. Also for use by fund managers
Sovereign bond issues (i.e. other than the UK govt)	In house on a 'buy and hold basis' and Fund Managers
Collateralised deposits	In house and fund managers
Property fund: <i>the use of these investments would constitute capital expenditure</i>	Fund manager
1. Bond Funds	In-house and Fund Managers
2. Gilt Funds	In-house and Fund Managers
Collective Investment Schemes structured as Open Ended Investment Schemes	
Bond Funds	In-house and Fund Managers
Gilt Funds	In-house and Fund Managers

7.8 The Director of Resources will continue to monitor the range of investment instruments available and make changes to the list as appropriate.

8 Policy on Interest Rate Exposure

- 8.1 As required by the Prudential Code, the Council must approve before the beginning of each financial year the following treasury limits:
- a) the overall borrowing limit;
 - b) the amount of the overall borrowing limit which may be outstanding by way of short term borrowing;
 - c) the maximum proportion of interest on borrowing which is subject to variable rate interest.
- 8.2 The Director of Resources is responsible for incorporating these limits into the Annual Treasury Management Strategy, and for ensuring compliance with the limits. Should it prove necessary to amend these limits, the Director of Resources shall submit the changes for approval to the Executive Board before submission to the full Council for approval.

9 Policy on External Managers

- 9.1 The Council has taken the view that the appointment of external fund managers would not provide an enhanced return over what could be achieved by managing investment in house.
- 9.2 However, the fact that a fund manager's expertise allows for a wider investment portfolio than would be operated by Council officers may give opportunities for capital gains to supplement interest earned on investment of revenue balances.
- 9.3 It is felt appropriate therefore that the Policy allows for the use of external fund managers and although none are being used at present, this situation will be kept under review. Appointment of a fund manager would take place following a tender exercise and submissions on target performance.

10 Policy on Delegation and Review Requirements and Reporting Arrangements

- 10.1 The Council is responsible for determining the borrowing limits detailed in section 8 above. Other responsibilities and duties are delegated as follows.
- 10.2 The Executive Board has responsibility for determining and reviewing treasury strategy and performance. (See section 5 above).
- 10.3 The Director of Resources and through him/her to his/her staff has delegated powers for all borrowing and lending decisions. This delegation is required in order that the authority can react immediately to market interest rate movements and therefore achieve the best possible terms. The Director of Resources and staff will operate in accordance with the Code of Practice for Treasury Management in Local Authorities.
- 10.4 Delegation within the Department of Resources operates on the following basis and is summarised in Annexe B:
- a) The practical organisation within the Resources Department is that all aspects of borrowing/lending strategy over the year are determined or reported to regular monthly meetings of the Finance Performance Group attended by the Director of Resources and Chief Officer (Financial Development). Quarterly,

treasury strategy review meetings take place with the Principal Finance Manager and Treasury Manager.

- b) Implementation of decisions at such meetings and the day to day management of the Treasury Operations are delegated without limit to the Chief Officer (Financial Development) and through him/her, or in his/her absence, to either the Principal Finance Manager or the Treasury Manager and on occasions the Assistant Finance Manager.
- c) Consultations will be made by the Director of Resources on Treasury Management matters with:
 - The Chief Executive: so that he/she can ensure proper Treasury systems are in place and are properly resourced.
 - External Treasury Advisers : so that they can advise and monitor the process of fixing strategy and policy on Treasury Matters and advise on the economic outlook, prospects for interest rates and credit worthiness

FITCH CREDIT RATING DEFINITIONS

Source: Fitch Ratings

International Short-Term Credit Ratings

A short-term rating has a time horizon of less than 12 months for most obligations, or up to three years for US public finance securities, and thus places greater emphasis on the liquidity necessary to meet financial commitments in a timely manner.

FI Highest credit quality. Indicates the strongest capacity for timely payment of financial commitments; may have an added "+" to denote any exceptionally strong credit feature.

F2 Good credit quality. A satisfactory capacity for timely payment of financial commitments, but the margin of safety is not as great as in the case of the higher ratings.

F3 Fair credit quality. The capacity for timely payment of financial commitments is adequate; however, near-term adverse changes could result in a reduction to non-investment grade.

B Speculative. Minimal capacity for timely payment of financial commitments, plus vulnerability to near-term adverse changes in financial and economic conditions.

C High default risk. Default is a real possibility. Capacity for meeting financial commitments is solely reliant upon a sustained, favourable business and economic environment.

D Default. Denotes actual or imminent payment default. "+" or "-" may be appended to a rating to denote relative status within major rating categories. Such suffixes are not added to the 'AAA' long-term rating category, to categories below 'CCC', or to short-term ratings other than 'FI'.

International Long-Term Credit Ratings Investment Grade

AAA Highest credit quality. 'AAA' ratings denote the lowest expectation of credit risk. They are assigned only in case of exceptionally strong capacity for timely payment of financial commitments. This capacity is highly unlikely to be adversely affected by foreseeable events.

AA Very high credit quality. 'AA' ratings denote a very low expectation of credit risk. They indicate very strong capacity for timely payment of financial commitments. This capacity is not significantly vulnerable to foreseeable events.

A High credit quality. 'A' ratings denote a low expectation of credit risk. The capacity for timely payment of financial commitments is considered strong. This capacity may, nevertheless, be more vulnerable to changes in circumstances or in economic conditions than is the case for higher ratings.

BBB Good credit quality. 'BBB' ratings indicate that there is currently a low expectation of credit risk. The capacity for timely payment of financial commitments is considered adequate, but adverse changes in circumstances and in economic conditions are more likely to impair this capacity. This is the lowest investment-grade category.

Speculative Grade

BB Speculative. 'BB' ratings indicate that there is a possibility of credit risk developing, particularly as the result of adverse economic change over time; however, business or

financial alternatives may be available to allow financial commitments to be met. Securities rated in this category are not investment grade.

B Highly speculative. 'B' ratings indicate that significant credit risk is present, but a limited margin of safety remains. Financial commitments are currently being met; however, capacity for continued payment is contingent upon a sustained, favourable business and economic environment.

CCC, CC High default risk. Default is a real possibility. Capacity for meeting and C financial commitments is solely reliant upon sustained, favourable business or economic developments. A 'CC' rating indicates that default of some kind appears probable. 'C' ratings signal imminent default.

DDD, DD Default. The ratings of obligations in this category are based on and D their prospects for achieving partial or full recovery in a reorganisation or liquidation of the obligor. 'DDD' designates the highest potential for recovery of amounts outstanding on any securities involved. 'DD' indicates expected recovery of 50% - 90% of such out standings, and 'D' the lowest recovery potential, i.e. below 50%.

Individual Ratings

Fitch's Individual Ratings attempt to assess how a bank would be viewed if it were entirely independent and could not rely on external support. These ratings are designed to assess a bank's exposure to, appetite for, and management of risk and thus represents Fitch's view on the likelihood that it would run into significant difficulties such that it would require support.

A A very strong bank. Characteristics may include outstanding profitability and balance sheet integrity, franchise, management, operating environment, or prospects.

B A strong bank. There are no major concerns regarding the bank. Characteristics may include strong profitability and balance sheet integrity, franchise, management, operating environment or prospects.

C An adequate bank which, however, possesses one or more troublesome aspects. There may be some concerns regarding its profitability and balance sheet integrity, franchise, management, operating environment or prospects.

D A bank which has weaknesses of internal and/or external origin. There are concerns regarding its profitability and balance sheet integrity, franchise, management, operating environment or prospects .

E A bank with very serious problems which either requires or is likely to require external support.

Note: In addition, FITCH uses gradations among these five ratings, i.e AIB, BIC, CID, and DIE.

Support Ratings

Support/Legal Ratings do not assess the quality of a bank. Rather, they are Fitch's assessment of whether it would receive support in the event of difficulties. Fitch emphasises that these ratings constitute their opinions alone - although they may discuss the principles underlying them with the supervisory authorities, the ratings given to banks are Fitch's own and are not submitted to the authorities for their comment or endorsement.

1 A bank for which there is an extremely high probability of external support. The potential provider of support is very highly rated in its own right and has a very high propensity to

support the bank in question. This probability of support indicates a minimum Long-term rating floor of 'A-'.

2 A bank for which there is a high probability of external support. The potential provider of support is highly rated in its own right and has a high propensity to provide support to the bank in question. This probability of support indicates a minimum Long-term rating floor of 'BBB-'.

3 A bank for which there is a moderate probability of support because of uncertainties about the ability or propensity of the potential provider of support to do so. This probability of support indicates a minimum Long-term rating floor of 'BB-'.

4 A bank for which there is a limited probability of support because of significant uncertainties about the ability or propensity of any possible provider of support to do so. This probability of support indicates a minimum Long-term rating floor of 'B'.

5 A bank for which external support, although possible, cannot be relied upon. This may be due to a lack of propensity to provide support or to very weak financial ability to do so. This probability of support indicates a Long-term rating floor no higher than 'B-' and in many cases no floor at all.

It must be emphasised that in the Support rating Fitch is not analysing how "good" or "bad" a bank is, but merely whether in Fitch's opinion it would receive support if it ran into difficulties.

DELEGATIONS IN RELATION TO TREASURY MANAGEMENT

FULL COUNCIL	EXECUTIVE BOARD	CORPORATE GOVERNANCE & AUDIT COMMITTEE	CENTRAL & CORPORATE FUNCTIONS SCRUTINY BOARD
Borrowing limits	Treasury Management Strategy	Adequacy of treasury Management policies and practices	Review / scrutinise any aspects of the Treasury management function
Changes to borrowing limits	Monitoring reports in year	Compliance with statutory guidance	
Treasury Management Policy	Performance of the treasury function		
DELEGATIONS TO OFFICERS			
DELEGATION SCHEME	TO WHOM	FUNCTION DELEGATED	
Officer delegation scheme (Executive Functions) (p186)	Director of Resources	Making arrangements for the proper administration of the authority's financial affairs	
Sub delegation scheme (p21 App1 Corporate & S151 responsibilities)	Discharged through Chief Officers	Making arrangements for the proper administration of the authority's financial affairs	
Sub delegation scheme (p24 executive Functions)	To Chief Officers in relation to areas within their remit	Making arrangements for the proper administration of the authority's financial affairs	
Sub delegation scheme (p53 Financial Procedure Rules – Treasury Management)	Function discharged by Chief Officer Financial Development	Treasury Management function	
OPERATIONAL AUTHORITY OF OFFICERS			
POLICY DOCUMENT	TO WHOM	OPERATIONAL AUTHORITY	
Treasury Management Policy (section 10)	- Chief Officer Financial Development - Principal Financial Manager - Treasury Manager - Assistant Finance Manager	Implementation of decisions taken at Treasury strategy review meetings and day to day management of treasury operations	

Report of City Solicitor

Report to Full Council

Date: 22nd February 2012

Subject: Appointments

Are specific electoral Wards affected? If relevant, name(s) of Ward(s):	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No
Are there implications for equality and diversity and cohesion and integration?	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No
Is the decision eligible for Call-In?	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No
Does the report contain confidential or exempt information? If relevant, Access to Information Procedure Rule number: Appendix number:	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No

Summary of main issues

- 1 Appointments to Boards and Panels and to Joint Authorities are reserved to Council.
- 2 The relevant group whip has requested membership changes as detailed in paragraph 3 of the report on various Boards/Panels.

Recommendations

1. That Council approve the appointments referred to in paragraph 3 of the report.

1 Purpose of this report

- 1.1 To make appointments to various Committees, Boards and Panels.

2 Background information

- 2.1 Appointments to Boards and Panels and to Joint Authorities are reserved to Council.

3 Main issues

That Councillor C Fox replace Councillor Lobley on Scrutiny Board (Sustainable Economy and Culture).

That Councillor Wadsworth replace Councillor Robinson on Scrutiny Board (Sustainable Economy and Culture).

4 Corporate Considerations

4.1 Consultation and Engagement

- 4.1.1 The relevant Group whip has been consulted in respect of the appointment.

4.2 Equality and Diversity / Cohesion and Integration

- 4.2.1 No implications.

4.3 Council Policies and City Priorities

- 4.3.1 No implications.

4.4 Resources and Value for Money

- 4.4.1 No implications.

4.5 Legal Implications, Access to Information and Call In

- 4.5.1 No implications.

4.6 Risk Management

- 4.6.1 No implications.

5 Recommendations

- 5.1 That Council approve the appointments referred to in paragraph 3 of the report.

6 Background documents – None Used

Report of City Solicitor

Report to Full Council

Date: 22nd February 2012

Subject: Annual Meeting 2012

Are specific electoral Wards affected? If relevant, name(s) of Ward(s):	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No
Are there implications for equality and diversity and cohesion and integration?	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No
Is the decision eligible for Call-In?	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No
Does the report contain confidential or exempt information? If relevant, Access to Information Procedure Rule number: Appendix number:	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No

Summary of main issues

- 1 The dates of Council Meetings for 2011/12 were agreed at the Annual Council Meeting on 26th May 2011.
- 2 This report seeks Council approval to change the date of this years Annual Meeting to Monday 21st May 2011.

Recommendations

- 1 That Council approves the change of the date of this years Annual Meeting to Monday 21st May 2011.

1. Purpose of this report

- 1 This report seeks Council approval to change the date of this years Annual Meeting to Monday 21st May 2011.

2 Main issues

- 2.1 Traditionally the day of the Annual Council Meeting has been a Monday , in more recent years the meeting has been held on a Thursday as a result of this Council's involvement in the Chelsea Flower Show.
- 2.2 As Leeds are now not participating in the Chelsea Flower Show , there is a desire to move the Annual Meeting back to its original Monday slot with immediate effect ie the forthcoming meeting.
- 2.3 The date of the Annual Meeting would be Monday 21st May 2011 not Thursday 24th May 2011 as previously agreed.

3 Corporate Considerations

3.1 Consultation and Engagement

- 3.1.1 The Lord Mayor has been consulted on the proposal to revert back to the traditional Monday date.

3.2 Equality and Diversity / Cohesion and Integration

- 3.2.1 No implications.

3.3 Council Policies and City Priorities

- 3.3.1 No implications.

3.4 Resources and Value for Money

- 3.4.1 No implications.

3.5 Legal Implications, Access to Information and Call In

- 3.5.1 No implications.

3.6 Risk Management

- 3.6.1 No implications.

4 Recommendations

- 4.1 That Council approves the change of the date of this years Annual Meeting to Monday 21st May 2011.

5 Background documents – None Used

EXECUTIVE BOARD

FRIDAY, 10TH FEBRUARY, 2012

PRESENT: Councillor K Wakefield in the Chair

Councillors J Blake, A Carter, M Dobson,
R Finnigan, S Golton, P Gruen, R Lewis,
A Ogilvie and L Yeadon

183 Late Items

There were no late items as such, however, it was noted that 2 pages which due to a printing error had been omitted from paper copies of the agenda, had been circulated prior to the meeting for consideration (Minute No. 197 referred).

In addition, with the agreement of the Chair, a response to agenda item 13 entitled, 'Deputation to Council: 16th November 2011: National Federation of the Blind', from the Leeds Branch of the National Federation of the Blind had been circulated to Board Members at the meeting for their consideration (Minute No. 187 referred).

184 Declarations of Interest

Although no declarations of interest were made at this point in the meeting, declarations were made at later points in the meeting (Minute Nos. 190 and 201 referred respectively).

185 Access to Background Papers

In responding to enquiries which had been recently raised, the Chief Executive confirmed that all statutory requirements had been fulfilled with respect to Background Papers on the current Executive Board agenda, but emphasised that further work would be undertaken into how the referencing of such background documents could be improved in the future.

186 Minutes

RESOLVED – That the minutes of the meeting held on 4th January 2012 be approved as a correct record.

ADULT HEALTH AND SOCIAL CARE

187 Deputation to Council 16th November 2011 - National Federation of the Blind

The Director of Adult Social Services submitted a report responding to the deputation made to Council on 16th November 2011 by the Leeds Branch of the National Federation of the Blind. In determining this matter, the Board took into consideration all matters contained within the accompanying report.

With the agreement of the Chair, a response received from the Leeds Branch of the National Federation of the Blind had been circulated to Board Members at the meeting for their consideration.

Clarification was provided by the Director of Adult Social Services that the reference within Appendix 2 to the submitted report should read as 'Action for Blind People' and not 'Action for the Blind'.

Having responded to Members' enquiries regarding the transfer of information which had occurred between contractors, the Executive Member for Adult Health and Social Care together with the Director of Adult Social Services assured the Board that dialogue would continue with all relevant parties in order to address the concerns which remained in respect of this issue.

In concluding the discussion, it was requested that Scrutiny Board (Health and Wellbeing and Adult Social Care) continued to be involved in the resolution of this matter, and that Executive Board Members, together with Group Leaders were kept informed of any further developments.

RESOLVED –

- (a) That the contents of the submitted report be noted;
- (b) That the actions currently being undertaken by Adult Social Care and Leeds Vision Consortium to address the points raised by the Deputation be noted.

RESOURCES AND CORPORATE FUNCTIONS

188 Financial Health Monitoring 2011/12 - Month 9

The Director of Resources submitted a report setting out the Council's projected financial health position after nine months of the financial year. The report reviewed the position of the budget after eight months and commented on the key issues impacting on the overall achievement of the budget for the current year. In determining this matter, the Board took into consideration all matters contained within the accompanying report.

Members highlighted the positive impact of the one-off sources income received by the Council during the financial year upon the current budgetary position.

In responding to a Member's specific enquiry, the Director of Environment and Neighbourhoods undertook to provide the Member in question with a briefing on an ongoing litigation matter within Housing.

In conclusion, the Board paid tribute to the robust management of the budget which had taken place throughout the current financial year.

RESOLVED – That the projected financial position of the authority after the three quarters of the financial year be noted.

189 Revenue Budget 2012/13 and Capital Programme

(A) Revenue Budget and Council Tax 2011/2012

Further to Minute No. 154, 14th December 2011, the Director of Resources submitted a report on the proposals for the City Council's Revenue Budget for 2012/2013, on the Leeds element of the Council Tax to be levied in 2012/2013 and on Council House rents for 2012/13, which had been prepared in the context of the Council's initial budget proposals agreed by Executive Board in December 2011, the Local Government Finance settlement and the results of the budget consultation. In determining this matter, the Board took into consideration all matters contained within the accompanying report.

Whilst introducing the report, the Chair paid tribute to all of those who had been involved in preparing the Council's budgetary proposals.

In responding to Members' enquiries, the Board received an update in respect of the current position regarding shared services with other local authorities, and an undertaking was given that a briefing note would be provided to Group Leaders on this matter. In addition, the Board also received clarification with regard to the Capital Receipts Incentive Scheme, which was to confirm that the scheme did not apply to the sale of assets already assumed within the Capital Programme. It was also confirmed that the budget proposed did not reduce current Area Management funding.

Members welcomed the proposed Council Tax freeze for 2012-13 and requested that representations were made to the Government regarding the need for such funding from the Government to continue into future years.

The Board highlighted the significant achievement that despite the Council's reduced workforce in recent years, there had been no enforced redundancies. The Chief Executive then paid tribute, both to those employees who had left the authority in recent years and also to those who remained.

Members discussed the proposed increase in the proportion of the Council's budget which was dedicated to Children's Services and Adult Social Care and also considered the impact of the increasing number of schools becoming academies upon the budget.

RESOLVED -

- (a) That Council be recommended to approve the Revenue Budget for 2012/2013 totalling £563,114,000, as detailed and explained within the submitted report and accompanying papers, with no increase in the Leeds' element of the Council Tax for 2012/13.
- (b) That in respect of the Housing Revenue Account, Council be recommended to: -

(i) approve the budget at the average rent increase figure of 6.82%;

(ii) increase the charges for garage rents to £6.93 per week;

(iii) increase service charges in line with rents (6.82%).

(B) Capital Programme Update 2011-2014

The Director of Resources submitted a report setting out the updated draft capital programme for 2011-2014, which included forecast resources for that period. In determining this matter, the Board took into consideration all matters contained within the accompanying report.

RESOLVED –

(a) That the following be recommended to Council:

(i) That the capital programme, as attached to the submitted report, be approved;

(ii) That the Executive Board be authorised to approve in year amendments to the capital programme, including transfers from and to the reserved programme in accordance with Financial Procedure Rules; and

(iii) That the proposed Minimum Revenue Provision (MRP) policies for 2012/13, as set out within 3.7 of the submitted report and as explained at Appendix E, be approved.

(iv) That the updated capital approval delegations in Financial procedure Rules, as shown in Appendix F to the submitted report, be approved.

(b) That approval be given to the list of land and property sites, as shown within Appendix D to the submitted report, being disposed of in order to generate capital receipts for use in accordance with the MRP policy.

(c) That the Director of Resources be authorised to manage, monitor and control scheme progress and commitments to ensure that the programme is affordable.

(C) Treasury Management Strategy 2012-2013

The Director of Resources submitted a report setting out the Treasury Management Strategy for 2012/2013 and outlining the revised affordable borrowing limits under the prudential framework. In addition, the report also provided a review of strategy and operations in 2011/2012. In determining this matter, the Board took into consideration all matters contained within the accompanying report.

RESOLVED –

- (a) That approval be given to the initial treasury strategy for 2012/13, as set out within Section 3.3 of the submitted report, and that the review of the 2011/2012 strategy and operations, as set out within Sections 3.1 and 3.2 of the submitted report, be noted.
- (b) That it be noted that the changes to CIPFA's Treasury Management Code of Practice and cross sectoral guide and Prudential Code of practice have been adopted and implemented by the Council.
- (c) That Council be recommended to set the borrowing limits for 2011/12, 2012/13, 2013/14 and 2014/15, as set out within Section 3.4 of the submitted report.
- (d) That Council be recommended to set the treasury management indicators for 2011/12, 2012/13, 2013/14 and 2014/15 as set out within Section 3.5 of the submitted report.
- (e) That Council be recommended to set the investment limits for 2011/12, 2012/13, 2013/14 and 2014/15 as set out within Section 3.6 of the submitted report.
- (f) That Council be recommended to adopt the revised Treasury Management Policy Statement.

(The matters referred to in parts A(a), A(b)(i) to (iii), B(a)(i) to (iv) and C(c) to (f) being matters reserved to Council were not eligible for Call In)

(Under the provisions of Council Procedure Rule 16.5, Councillor A Carter required it to be recorded that he abstained from voting on the decisions referred to within minute Nos. 189(A) and 189(B))

190 Welfare Reform Strategy

The Director of Resources submitted a report setting out the overall strategy for ensuring that customers, service providers and stakeholders were prepared for, and able to respond to, the issues and requirements arising from the welfare reform programme. In determining this matter, the Board took into consideration all matters contained within the accompanying report.

The Board welcomed the proactive approach which was being taken to ensure that all parties were prepared for the implications arising from the introduction of the welfare reform programme.

Following several detailed enquiries, officers undertook to provide a briefing on related matters to any Board Member who wanted one.

Members highlighted the increased demand which had already been experienced on some Council services as a result of the programme, emphasised the important role which could be played by Area Committees in

Draft minutes to be approved at the meeting
to be held on Wednesday, 7th March, 2012

this area and received details on the likely impact of the welfare reforms upon young people.

RESOLVED –

- (a) That the welfare reform strategy be approved.
- (b) That updates on progress with the strategy be received in due course.
- (c) That a welfare reforms' communications strategy to deliver timely, targeted information to customers and stakeholders, from March 2012, be supported.
- (d) That the proposal to work with Area Committees in order to ensure that the strategy reflects and meets needs at a local level, be supported.
- (e) That activity to ensure face to face services fully support customers and service users in meeting the requirements of Universal Credit, be supported.
- (f) That the exploration of opportunities to get involved with pilots around Universal Credit delivery where the Council would be able to add value and localise delivery arrangements, be approved.

(Councillor A Carter declared a personal interest in this matter, as his step-daughter was in receipt of benefits and would potentially be affected by the change in legislation)

191 State of the City Report and Full Council Meeting

The Assistant Chief Executive (Customer Access and Performance) submitted a report providing the background to the State of the City report and detailed the key cross cutting issues arising from the it, with recommendations to refer relevant issues to Leeds Initiative Board and/or the Strategic Partnership Boards. The report also reviewed the first State of the City Full Council meeting which took place on 7th December 2011 and which made recommendations for this to become an annual event. In determining this matter, the Board took into consideration all matters contained within the accompanying report.

Members generally supported the principle of the State of the City Council meeting, but a view was put forward that further thought was needed in respect of the format used in future.

RESOLVED –

- (a) That, based on the issues highlighted in the State of the City report, particularly those relating to deprivation:-
 - i) a quality and completeness check be undertaken to ensure that each of the Strategic Partnership Boards have actions in place to address the relevant issues;

Draft minutes to be approved at the meeting
to be held on Wednesday, 7th March, 2012

- ii) the outcome of this work be reported back to the Leeds Initiative Board.
- (b) That an overview of progress on deprivation and poverty related issues across the city be reported to the Leeds Initiative Board after the 2011/12 year end, and through the publication of the next State of the City Report in the Autumn of 2012.
- (c) That a special additional Full Council meeting be held annually (a provisional date of 28 November has been set for 2012) to consider the State of the City report, with the active involvement of partners and with a number of changes being incorporated into the 2012 meeting based on feedback from participants:
 - the question session is dropped to allow further time for the seminar sessions;
 - the seminar themes are better integrated to reflect the issues highlighted in the State of the City report;
 - there is greater Member engagement in the preparation and design of the event; and
 - consideration is given to further ways to support members getting more involved in key strategic issues affecting the city.
- (d) That the key messages from the break-out sessions be shared with Members, partners and colleagues across the Council.

CHILDREN'S SERVICES

192 Annual Standards Report (Primary)

The Director of Children's Services submitted a report providing an overview of the performance of primary schools at the end of the academic year 2010-2011, as demonstrated through statutory national testing and teacher assessment. In addition, the report also outlined the action taken by the Council to fulfil its responsibilities to support, monitor, challenge and intervene as necessary. In determining this matter, the Board took into consideration all matters contained within the accompanying report.

In responding to Members' enquiries, emphasis was placed upon the pivotal role of the Leeds Education Challenge and assurances were given in respect of the initiative's communications strategy.

RESOLVED – That the following be endorsed and supported:-

- (a) The progress which has been made at all key stages and in those areas that need further improvement;
- (b) The future provision of support, challenge and intervention in Leeds to ensure that progress continues to be made;

- (c) The centrality of the Leeds Education Challenge in securing improvement.

193 Annual Standards Report (Secondary)

The Director of Children's Services submitted a report summarising the progress achieved in secondary school improvement in Leeds, with a particular focus upon the outcomes achieved by pupils in 2011. In determining this matter, the Board took into consideration all matters contained within the accompanying report.

Responding to Members' enquiries, assurances were provided on the momentum of change and focus being placed upon the educational element of Children's Services.

Following Members' questions, the Board received an update on the actions being taken to improve attainment levels within mathematics and also on the causal factors of the varying attendance levels amongst different ethnic groups.

RESOLVED – That the following be endorsed and supported:-

- (a) The progress which has been made, specifically in areas that need further improvement;
- (b) The future provision of support, challenge and intervention in Leeds to ensure that progress continues to be made;
- (c) The centrality of the Leeds Education Challenge in securing improvement.

194 Half Yearly Adoption Agency Report

The Director of Children's Services submitted a report detailing the work of Leeds City Council Adoption Service from April 2011 to September 2011 inclusive. The report considered the activity of the service in relation to the implementation and progression of children's care plans, the service offered to those seeking to adopt, in addition to those affected by adoption through the provision of adoption support. In determining this matter, the Board took into consideration all matters contained within the accompanying report.

RESOLVED –

- (a) That the contents of the submitted report be noted.
- (b) That the work of the Adoption Team continue to be supported in order to ensure that adopted children receive the best possible support.

ADULT HEALTH AND SOCIAL CARE

195 Leeds Local Account

The Director of Adult Social Services submitted a report introducing the Local Account of Adult Social Care Services for its citizens. The report provided an explanation of the new responsibilities placed upon Councils, whilst detailing

the Local Account's contribution towards enhancing local accountability to the public, and as a tool to supporting sector led service improvement. In addition, the report provided a summary of the main areas of achievement of Adult Social Care and indicated areas of service identified within the Leeds Local Account as requiring further development in order to sustain or improve performance. In determining this matter, the Board took into consideration all matters contained within the accompanying report.

RESOLVED –

- (a) That the content of the submitted report, together with the attached Local Account for Leeds, entitled 'Living Life Your Own Way', be noted.
- (b) That the statement by the LINK, as appended to the submitted report, on their perspective of the Council's progress and the extent to which local people have been actively engaged in prioritisation and planning, be noted.
- (c) That the areas for improvement, as set out within the attached Local Account be referred to the Scrutiny Board (Health and Wellbeing and Adult Social Care) for their oversight of performance.

DEVELOPMENT AND THE ECONOMY

196 Leeds (River Aire) Flood Alleviation Scheme

The Director of City Development submitted a report providing an update on the progress of proposals to provide flood defences for the city. In addition, the report sought approval to a phased approach to providing flood defences, the aim being to complete Phase 1 to achieve a 1 in 75 year Standard of Protection for the city centre area (between Leeds Station and Knostrop Weir), by the end of 2015. In determining this matter, the Board took into consideration all matters contained within the accompanying report.

The Board welcomed the phased approach which had been proposed and emphasised the vital importance of an effective flood alleviation scheme for both the city and the regional economy. In addition, Members highlighted the inflexible nature of the criteria applied by DEFRA to flood alleviation and requested that representations were made to DEFRA on this matter.

RESOLVED –

- (a) That it be acknowledged that the original comprehensive flood defence scheme, costing £188,000,000 (whole life costs at 2011 figures), which would provide a 1 in 200 year standard of flood protection, will not be funded in the near future.
- (b) That in light of resolution (a) above, approval be given to a phased approach to providing flood defences as the most pragmatic way forward at this time, with the aim being to complete Phase 1 to achieve a 1 in 75 year Standard of Protection for the City Centre area, from Leeds Station to Knostrop Weir by the end of 2015.

- (c) That, should it be affordable and practicable, elements of Phase 1, as outlined within paragraph 3.9 of the submitted report, be progressed at the earliest opportunity.
- (d) That it be agreed that Leeds City Council, as lead Local Flood Authority, working with partners, should lead and procure further work to develop proposals and to secure funding in order to progress Phase 1, currently estimated by the Environment Agency at £75,800,000.
- (e) That Leeds MPs continue to liaise proactively with Defra and the Environment Agency in order to support Leeds City Council in its ambition to progress a flood defence project for the city by providing minimum match funding, seconding technical staff and sharing all relevant technical information.
- (f) That expenditure of £500,000, made available from the Council's Capital allocation of £10,000,000 to progress the recommendations of the submitted report, including further feasibility and associated work, be authorised.
- (g) That the phased approach, as highlighted within paragraph 3.9 of the submitted report be agreed, subject to detailed technical assessment.

197 LDF Core Strategy - Publication Document

The Director of City Development submitted a report presenting the Core Strategy, together with the sustainability appraisal report and other relevant supporting documents, for the purposes of public consultation and the formal invitation of representations. In determining this matter, the Board took into consideration all matters contained within the accompanying report.

Two pages from this report, which due to a printing error had been omitted from paper copies of the agenda, had been circulated to Board Members prior to the meeting for their consideration.

Responding to Members' enquiries, the Board received clarification in respect of Protected Areas of Search (PAS) sites. In addition, having emphasised the importance of local community and local Ward Member input within the consultation process, the Board received reassurances in respect of such matters.

Members' concerns regarding the projected population growth forecasts, and the basing of the proposed strategy on such forecasts were acknowledged, however, emphasis was placed upon the need for a Core Strategy to be established, which would be done using the most up to date statistics available.

The Chief Executive emphasised the extent to which pre-consultation had already taken place during the compilation of the strategy. It was noted that during such consultation, the issue of windfalls, the importance of local distinctiveness and the need for further co-operation and communication

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between developers and the locality, were all matters which had been highlighted.

RESOLVED – That the publication of the Core Strategy, together with the sustainability appraisal report and other relevant supporting documents, for the purposes of public consultation and the formal invitation of representations, be approved.

(The Development Plan Document is prepared within the context of the LDF Regulations and statutory requirements, and as the DPD is a Budgetary and Policy Framework document, the matters referred to within this minute were not eligible for Call In)

(Under the provisions of Council Procedure Rule 16.5, Councillor Finnigan required it to be recorded that he voted against the decisions referred to within this minute)

198 Refurbishment of Street Lighting on the A659 High Street, Boston Spa

The Director of City Development submitted a report advising of the background to the proposed scheme for the refurbishment of street lighting on High Street, Boston Spa, and which sought approval to continue with the installation of the latest scheme proposals, which were in accordance with British Standards for the design of road lighting, but contrary to local community representatives wishes. In determining this matter, the Board took into consideration all matters contained within the accompanying report.

RESOLVED – That the installation of the latest scheme proposals for High Street, Boston Spa, which is in accordance with British Standards for the design of road lighting, but contrary to local community representatives wishes, be approved.

199 Leeds Bradford International Airport Taxi Access

Further to Minute No. 95, 12th October 2011, the Director of City Development submitted a report responding to the recommendations made by the Scrutiny Board (Regeneration) following its inquiry into the full design option for the provision of a taxi facility on Whitehouse Lane at Leeds Bradford International Airport. In determining this matter, the Board took into consideration all matters contained within the accompanying report.

In considering this matter, Members highlighted the need to secure a more flexible and inclusive approach towards taxi access at the airport and urged for an holistic and satisfactory resolution, befitting the airport's status. In this regard, Members made reference to the Forecourt Management Plan. The recommendations made by Scrutiny Board (Regeneration) were noted and it was highlighted that such recommendations could be revisited, should the need arise.

RESOLVED –

- (a) That the contents of the submitted report, together with the response made to the Scrutiny Board (Regeneration) report and comments, be noted.
- (b) That the Scrutiny Board (Regeneration) recommendations arising from their review of the design option previously prepared for providing a taxi facility on Whitehouse Lane at Leeds Bradford International Airport be noted.

200 Consultant's Report on the Future of Kirkgate Market

The Head of Scrutiny and Member Development submitted a report requesting that consideration was given to the major concerns of the Scrutiny Board (Regeneration) regarding the consultant's report on the future operation and management of Kirkgate Market. In determining this matter, the Board took into consideration all matters contained within the accompanying report.

On behalf of the Board, the Chair thanked Scrutiny Board (Regeneration) for the work which it had undertaken on this matter. This was followed by Councillor J Procter, Chair of the Scrutiny Board, attending the meeting to present the Board's findings and key concerns.

RESOLVED – That the comments and observations of Scrutiny Board (Regeneration) on the consultant's proposals for the future operation and management of Kirkgate Market, be noted.

201 Kirkgate Market Strategy and Capital Works

The Director of City Development submitted a report providing an update on the strategy for Kirkgate Market, the recommendations of Quarterbridge Project Management Ltd. on the future management and ownership model for the market, its optimum size and various other matters which would secure it's future. In addition, the report also detailed the capital maintenance works programmed for the market, whilst also outlining proposals for progressing some of the recommendations from the consultant's report regarding the replacement of some areas of the market and the refurbishment of other halls, together with proposed further consideration of the market's future management and ownership. In determining this matter, the Board took into consideration all matters contained within the accompanying report.

In considering the consultant's recommendations, the Board noted that such recommendations did not commit the Council to a single course of action and that all such recommendations would not be accepted as a matter of course. Responding to Members' comments and concerns, assurances were provided that the market would remain within Council ownership, that it was viewed as a great asset to the city and that it needed to adapt in order to meet the new challenges from within retail sector. Clarification was also given to the Board following enquiries in respect of a perceived conflict of interest regarding the consultants.

RESOLVED –

- (a) That the recommendations from market specialists, Quarterbridge Project Management Ltd. be noted.
- (b) That the Council's commitment to ensure a sustainable future for Kirkgate Market be reaffirmed.
- (c) That agreement in principle be given to the market being reduced by 25% and to proceed with a full feasibility study for a modern extension to replace the 1976, 1981 and George Street shops halls and for the refurbishment of 1904 and 1875 halls.
- (d) That agreement be given to retaining the open market and relocating it, following the redevelopment of the indoor market, so that it remains adjacent to the indoor market.
- (e) That agreement be given to hypothecate a proportion of the markets surplus in 2012/13 as a contribution towards the potential revenue and capital costs of redevelopment and refurbishment and to the injection of a scheme into the capital programme, in order to enable a full feasibility study to be undertaken.
- (f) That officers be requested to report back on the outcome of the feasibility study in order to advise the Board on the scope, scale and financial implications of the redevelopment and refurbishment proposals.
- (g) That officers be instructed to explore the advantages and disadvantages of a commercial partnership against the option of the market remaining in the Council's sole ownership and management.
- (h) That officers be instructed to consider further the feasibility of implementing other matters recommended by Quarterbridge.

(Under the provisions of Council Procedure Rule 16.5, Councillor A Carter required it to be recorded that he abstained from voting on the decisions referred to within this minute)

(Councillor Golton declared a personal interest in this item, due to his involvement in the Markets Forum, and also as due to his family being frequent shoppers at the market)

NEIGHBOURHOODS, HOUSING AND REGENERATION

202 Towards More Integrated Locality Working 2: An Early Review of the Environmental Services Delegation

Further to Minute No. 199, 30th March 2011, the Assistant Chief Executive (Customer Access and Performance) submitted a report providing an early stage review of the delegation of environmental services and which articulated the views of Elected Members across the ten Area Committees, as reported

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by the three Area Support Teams. The report lent heavily on a range of discussions at environmental sub groups, tasking meetings, Area Committee meetings, ward meetings, the views of the Environmental Champions and from the Area Committee Chairs' Forum meeting. In determining this matter, the Board took into consideration all matters contained within the accompanying report.

Members welcomed the progress which had been made in this area, but emphasised the need to ensure that there was sufficient resource available to undertake the delegated provision and the importance of a cohesive approach to be taken between directorates. In addition, Members highlighted the benefits that a performance management tool may have in respect of the effectiveness of the service.

RESOLVED –

- (a) That the gradually improving confidence of Elected Members in the delegated service be welcomed.
- (b) That activities which will do more to embed the service locally, be endorsed.
- (c) That the constitutional amendment, as shown within Appendix 1 to the submitted report be approved.
- (d) That officers be authorised to set out and agree with Area Committees other appropriate delegations for a further service level agreement in respect of Ginnel/Gully Cleansing and Graffiti.

203 Housing Revenue Account Self Financing and Business Plan

The Director of Environment and Neighbourhoods submitted a report presenting for approval the Housing Revenue Account (HRA) Business Plan. In addition, the report provided details of the key findings, priorities and principles contained within the Plan. In determining this matter, the Board took into consideration all matters contained within the accompanying report.

The Board welcomed the proposals regarding the more structured, longer term strategy for rent increases. In addition, Members requested that a programme of housing stock improvements was considered which would ultimately lead to 'component decency' being achieved, whilst Members were assured that work continued in order to ensure that any budgetary shortfall experienced by an ALMO would be addressed equitably.

In conclusion, it was suggested that as this matter progressed, a Member seminar on this issue was scheduled.

RESOLVED –

- (a) That the HRA Business Plan, as appended to the submitted report, be approved.

- (b) That the key priorities and actions, as set out within the Plan, be approved.
- (c) That the rent strategy outlined for the next 5 years be approved in order to deliver essential investment.
- (d) That approval be given to ALMO cash reserves being utilised as required, in order to sustain the essential investment standard.

204 Investment in Affordable Housing in Leeds

The Director of Environment and Neighbourhoods submitted a report which provided an overview of affordable housing delivery in Leeds since 2008, detailed the context for ongoing discussions about investment, and moving forward, outlined the proposed approach to the delivery of priorities for affordable housing investment in Leeds. In determining this matter, the Board took into consideration all matters contained within the accompanying report.

Members welcomed the number of affordable housing units which had been delivered as part of the Affordable Homes Programmes and considered the levels of new residential schemes established via Section 106 agreements.

RESOLVED –

- (a) That the affordable housing investment which Leeds has been successful in attracting over the period since 2008 be noted.
- (b) That investment in affordable housing delivery in Leeds be directed towards identified gaps and meeting the priorities, as identified within the Leeds Housing Investment Plan (LHIP).

DATE OF PUBLICATION: 14TH FEBRUARY 2012

**LAST DATE FOR CALL IN
OF ELIGIBLE DECISIONS:** 21ST FEBRUARY 2012

(Scrutiny Support will notify Directors of any items called in by 12.00 p.m. on 22ND February 2012)

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SCRUTINY BOARD (RESOURCES AND COUNCIL SERVICES)

MONDAY, 9TH JANUARY, 2012

PRESENT: Councillor P Grahame in the Chair

Councillors S Bentley, A Blackburn,
J L Carter, B Chastney, N Dawson,
R Grahame, J Hardy, A Lowe, C Macniven
and R Wood

58 Declarations of Interest

Councillor Ron Grahame declared a personal interest in relation to agenda item 7, Initial Budget proposals, as a Members of the GMB Union and item 8, Customer Access Strategy 2011- 2015, as a Member North West Homes (Minute Nos. 61 and 62 refers)

59 Apologies for Absence and Notification of Substitutes

There were no apologies for absence

60 Minutes of the Previous Meeting

Councillor N Dawson requested an amendment to minute no. 55 to include the wording; "short term changes to be completed by March 2012"

Board Members were supportive of the proposed amendment

RESOLVED – That with the inclusion of the suggested amendment the minutes of the meeting held on 5th December 2011 be confirmed as a true and correct record

61 Initial Budget Proposals

The Head of Scrutiny and Member Development submitted a report which set out the Executive's initial budget proposals for 2012/13 which had been submitted for review and consideration in line with the Council's Budget and Policy Framework procedure rules.

The Leader of Council, Councillor K Wakefield attended the meeting together with the following officers and responded to Members questions and comments:

- Doug Meeson – Chief Officer (Financial Management)
- Helen Mylan – Head of Finance (Corporate Services)

The Chair expressed her thanks to the Executive in providing to this Board the opportunity to comment on the Executive's initial budget proposals for

2012/13 which the Chair considered were the most detailed ever received by a Scrutiny Board.

In addressing the report Councillor Wakefield said that over the next four years the budget of the City Council would be reduced by 28%. It was therefore very important to obtain an early view from colleagues about the pressures and challenges. Some major decisions were required and it was important to receive all party agreement.

In brief summary, the main areas of discussion were:

- Future of Local Government Finance
- The generation of income through Council Services
- The transfer of funding to Academies
- Asset management and the disposal of surplus premises
- Duplication of services within departments, rationalisation of service and pooled budgets
- Costs associated with foster caring/ children in care
- Funding for additional welfare / benefits advice in anticipation of increased activity as a result of welfare changes

The Chair thanked the Leader of Council for his attendance and his response to the Board's questioning

RESOLVED – To note the budget proposals contained within the submitted report and to provide a written response to the Executive detailing the views of this Scrutiny Board and those of other Scrutiny Boards

62 Customer Access Strategy 2011 - 2015

The Head of Scrutiny and Member Development submitted a report which set out the draft Customer Access Strategy 2011 – 12 for the Board's consideration.

The following Officers attended the meeting and responded to Members questions and comments:

- James Rogers – Assistant Chief (Planning, Policy and Improvement)
- Lee Hemsworth - Chief Officer, Intelligence and Improvement
- Paul Broughton – Chief Customer Services Officer

In brief summary, the main areas of discussion were:

- Performance data relating to the Contact Centre
- The causes of increased activity within the Contact Centre
- Customer access issues
- The relationship between the Contact Centre and Directorates
- Introduction of new technologies

- The revenue requirements of the Contact Centre in the future
- The Capital requirements for the development of the Customer Access Strategy
- The funding of “spikes” in activity within the Contact Centre

RESOLVED –

- (i) To receive and welcome the Customer Access Strategy 2011 – 2015
- (ii) To note that the strategy had been developed around improving customer across the council and had involved collaboration with directorates and service areas through the Customer Strategy Board
- (iii) To consider specifically the Contact Centre at a future meeting

63 Calls for Publication of Employee Register of Interests

With reference to the meeting of 3rd October 2011 when this Board published its final report following an inquiry into employees’ declarations of interests.

The Board put forward a number of recommendations which were submitted and considered by the Executive Board at its meeting on 14th December 2011.

The Head of Scrutiny and Member Development submitted a report which provides the Executive Boards response to this Boards recommendations

RESOLVED –

- (i) To note the officer response to this Board’s recommendations
- (ii) To note the response of the Executive Board
- (iii) To monitor the implementation of the recommendations in line with the Scrutiny Unit’s recommendation tracking arrangements

64 Work Schedule

A report was submitted by the Head of Scrutiny and Member Development which detailed the Scrutiny Board’s work programme for the current municipal year.

Appended to the report for Member’s information was the current version of the Board’s work programme, the minutes from the Executive Board meeting held on 14th December 2011, together with an extract from the Forward Plan of Key Decisions for the period 1st January to 30th April 2012.

RESOLVED – That the work programme, as amended, be approved

65 Date and Time of Next Meeting

RESOLVED – To note that the next meeting will take place on Monday 6th February 2012 at 10.00am in the Civic Hall, Leeds (Pre - Meeting for Board Members at 9.30am)

SCRUTINY BOARD (CHILDREN AND FAMILIES)

THURSDAY, 12TH JANUARY, 2012

PRESENT: Councillor J Chapman in the Chair

Councillors G Driver, P Ewens, B Gettings,
A Lamb, P Latty, K Maqsood, A McKenna,
M Rafique and K Renshaw

CO-OPTED MEMBERS (VOTING):

Mr E A Britten – Church Representative (Catholic)
Ms A Craven – Parent Governor Representative (Primary)
Ms J Ward – Parent Governor Representative (Secondary)
Ms N Cox – Parent Governor Representative (Special)

CO-OPTED MEMBERS (NON-VOTING):

Ms C Foote – Teacher Representative
Ms T Kayani – Leeds Youth Work Partnership Representative
Ms A Choudhry – Young Lives Leeds

53 Chair's Opening Remarks

The Chair welcomed all in attendance to the January meeting of the Scrutiny Board (Children and Families).

54 Late Items

In accordance with her powers under Section 100B(4)(b) of the Local Government Act 1972, the Chair agreed to accept a late report, agenda item 9, Outcomes for Looked After Children, which was not available at the time of agenda despatch. (Minute No. 60 refers)

55 Declarations of Interest

Councillor Ewens declared a personal interest in agenda item 7, Children Services Improvement Update Report (January 2012), as LEA Governor at City of Leeds High School. (Minute No. 58 refers)

A further declaration of interest was made at a later point in the meeting. (Minute No. 58 refers)

56 Apologies for Absence and Notification of Substitutes

An apology for absence was submitted by Councillor Khan.

57 Minutes - 10th November 2011

RESOLVED – That the minutes of the meeting held on 10th November 2011 be approved as a correct record.

Minutes approved as a correct record
at the meeting held on Thursday, 9th February, 2012

58 Children Services Improvement Update Report (January 2012)

The Director of Children's Services submitted a report which provided an update on key improvement activity that was continuing across Children's Services in Leeds.

The following information was appended to the report:

- Children's Services Improvement Notice – November 2011 update
- Letter from the Chair of the Improvement Board, Bill McCarthy, to the Minister for Children and Families, Tim Loughton, sent on 8th December 2011
- Response from the Minister for Children and Families, Tim Loughton, to the Leader of the Council, Councillor Wakefield, on 21st December 2011.

The following Executive Member and officers attended the meeting and responded to Members' questions and comments:

- Councillor Blake, Executive Member (Children and Families)
- Nigel Richardson, Director of Children's Services
- Saleem Tariq, Assistant Chief Officer, Children and Young People's Social Care.

The key areas of discussion were:

- Acknowledgement of the positive work undertaken as part of the improvement process.
- Update on the procurement and planning for a new Electronic Social Care system for Children's Services. (It was advised that confirmation of the supplier was anticipated to take place in April 2012, with an implementation date of early 2013.)
- Development of case management systems and links with the voluntary sector.

RESOLVED – That the contents of the report and appendices be noted.

(Councillor Renshaw declared a personal interest in this item in her capacity as LEA Governor at Rodillian High School.)

(Councillor Driver left the meeting at 10.50am during the consideration of this item.)

59 2011/12 Quarter 2 Performance Report

The Assistant Chief Executive (Customer Access and Performance) / Director of Children's Services submitted a joint report which presented a summary of the quarter 2 performance data relevant to the Scrutiny Board (Children and Families).

Minutes approved as a correct record
at the meeting held on Thursday, 9th February, 2012

The following information was appended to the report:

- Performance Reports for the CYPP Priorities including the 3 “Obsessions”
- Children’s Services Directorate Priorities and Indicators.

The following Executive Member and officers attended the meeting and responded to Members’ questions and comments:

- Councillor Blake, Executive Member (Children and Families)
- Nigel Richardson, Director of Children’s Services
- Saleem Tariq, Assistant Chief Officer, Children and Young People’s Social Care.

The main areas of discussion were:

- Improving school attendance through development of intervention work and support for families.
- Governance arrangements of academies.
- Disseminating good practice across schools.
- Tackling the number of referrals and development of a multi-agency approach.
- Concern about the percentage of children’s homes that were rated good or better by Ofsted. (It was agreed to provide the Scrutiny Board with an update about this following the review of children’s homes provision.)

RESOLVED – That the contents of the report and appendices be noted.

60 Outcomes for Looked After Children

The Head of Scrutiny and Member Development submitted a report which presented an analysis of the outcomes for looked after children.

The following Executive Member and officers attended the meeting and responded to Members’ questions and comments:

- Councillor Blake, Executive Member (Children and Families)
- Nigel Richardson, Director of Children’s Services
- Saleem Tariq, Assistant Chief Officer, Children and Young People’s Social Care
- Stephen Walker, Deputy Director – Safeguarding, Specialist and Targeted Services.
- Alun Rees, Head of the Leeds Virtual College for Vulnerable Children.

The key points of discussion were:

- Challenges associated with the recruitment of foster carers and the development of key marketing initiatives.

Minutes approved as a correct record
at the meeting held on Thursday, 9th February, 2012

- Update on detailed work undertaken with Professor Thorpe in relation to tackling the number of referrals.
- Development of the Common Assessment Framework (CAF).

RESOLVED – That the contents of the report and appendices be noted.

(Ms Craven left the meeting at 11.40am, during the consideration of this item.)

61 Recommendation Tracking

The Head of Scrutiny and Member Development submitted a report which requested Members to confirm the status of recommendations from previous inquiries.

Appended to the report was the recommendation tracking flowchart and draft recommendation status.

The status of recommendations were agreed as follows:

- Youth Service Surveys (recommendation 2) – achieved.
- Outdoor Education Centres (recommendation 2) – not achieved. Progress made acceptable. Continue monitoring.
- School Balances (recommendation 1) – not achieved. Progress made acceptable. Continue monitoring.

RESOLVED –

- (a) That the contents of the report and appendices be noted
- (b) That the Scrutiny Board approves the status of recommendations as set out above.

(Councillor Renshaw left the meeting at 12.05pm, during the consideration of this item.)

62 Work Programme

A report was submitted by the Head of Scrutiny and Member Development which detailed the Scrutiny Board's work programme for the current municipal year.

Appended to the report for Members' information was the current version of the Board's work programme, minutes of the Executive Board meetings held on 2nd November and 14th December 2011, an extract from the Forward Plan of Key Decisions for the period 1st January to 30th April 2012, together with the notes of the Youth Services Working Group Meeting held on 16th December 2011.

The following requests for information / updates were noted at the meeting:

- Consistency of statistics in relation to children's services 3 "obsessions".
- A copy of the review of children's homes.
- The provision of religious education in schools.
- Update on foster carers / looked after children data.
- Fragmentation of school provision / update on academies.

RESOLVED – That the work programme be approved.

(Ms Cox left the meeting at 12.08pm during the consideration of this item.)

63 Date and Time of Next Meeting

Thursday, 9th February 2012 at 9.45am with a Pre Meeting for Board Members at 9.15am

(The meeting concluded at 12.15pm.)

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SCRUTINY BOARD (SUSTAINABLE ECONOMY AND CULTURE)

THURSDAY, 26TH JANUARY, 2012

PRESENT: Councillor M Rafique in the Chair

Councillors J Akhtar, S Bentley, D Cohen,
G Hyde, M Lyons, J Matthews, V Morgan
and P Harrand

44 Late Items

No formal late items of business were added to the agenda. The Board were however in receipt of a supplementary document "Transport Planning and Forecasting Data" in support of agenda item 8 – Session 1 Transport Planning Inquiry (minute 49 refers)

45 Declarations of Interest

The following Members declared personal interests for the purpose of Section 81 (3) of the Local Government Act 2000 and paragraphs 8 to 12 of the Members Code of Conduct:

Councillors Lyons and Morgan declared personal interests as Local Authority appointed Members of West Yorkshire Integrated Transport Authority in relation to agenda item 8 Session 1 Transport Inquiry (minute 49 refers).

46 Apologies for Absence and Notification of Substitutes

Apologies were received from Councillors Atkinson and Robinson. The Board welcomed Councillor Harrand as substitute member for Councillor Robinson

47 Minutes

RESOLVED – That the minutes of the meeting held 1st December 2011 be agreed as a correct record

48 2011/12 Quarter 2 Performance Report

The Assistant Chief Executive (Customer Access and Performance) submitted a summary of the Quarter 2 performance data relevant to this Board which highlighted budget, transport and planning performance as key issues having regard to the Council's Business Plan and City Priorities. The report outlined seven priorities for consideration.

Martin Farrington, Director of Development and Paul Maney, Head of Strategic Policy, Planning & Performance, City Development attended the meeting. Apologies had been received from Neil Evans, Director of Neighbourhoods and Housing. The Board also noted apologies from Councillors R Lewis, Gruen and Ogilvie.

Mr Farrington set out the challenges the Department had dealt with in terms of reduced budget and staff numbers and those ahead in relation to the impact of the outcome of the New Generation Transport and the High Speed Rail Network for Leeds. The Board discussed the following:

Major developments – Some applications completed within the 13 week target period due to the good working relationships established between officers and developers which resulted in robust applications being submitted. The Chief Planning Officer had been tasked with looking at how developers can be encouraged to engage early with the department and consistently produce applications ready for determination

Centre for Cities report – Results provided analysis of 64 UK cities and revealed where Leeds stood in comparison to the cohort in terms of growth, employment & skills and entrepreneurial endeavour

BUS 2 Improve Skills priority: requested detail on how the outcomes were measured, the number of apprentices, employed as well as unemployed persons.

BUS 3 Sustainable growth priority: requested detail on the 2007-09 VAT registrations and de-registrations and whether Leeds' experience was specific to the city or reflected the national picture.

Directorate Scorecard Marketing /Promotion: noted that Leeds dropped from 23 to 28 in "best city" status, its actual score was unchanged. Marketing Leeds had been tasked with responding and refocusing its' service. Members requested Marketing Leeds attend future Board meeting, along with Welcome to Yorkshire

Section 106 commitments and measures to:

- encourage developers to pay S106 commitments upfront to ensure the necessary infrastructure was developed in a timely fashion
- generate developers' confidence which will encourage S106 commitments being met. This could involve the public/private sectors working together. LCC could be regarded as being better placed to take risks associated with infrastructure works which would then encourage private development

High Speed Rail – focus should be on high capacity of the new network not the high speed capability and on the route of the second phase beyond Birmingham.

(Councillor Cohen withdrew from the meeting)

Utility works – Noted the Authority was seeking to implement a permit scheme for works undertaken by utility companies in order reduce the impact on development through better co-ordination

RESOLVED –

- a) To note the three issues highlighted : Budget, Transport and Planning Performance, and the discussions on the work underway to address the issues
- b) To note the overall progress in relation to the delivery of the Sustainable Economy & Culture City priorities. The Board did not indicate that any further scrutiny work was required at this time in any of those areas but did identify further detail required (as outlined in c below)
- c) The Board identified the following issues requiring further reports/information in order to fulfil their scrutiny role in relation to the delivery of the outcomes for Sustainable Economy & Culture

- i) BUS 2 Improve Skills priority: requested detail on how outcomes were measured, apprenticeship numbers and number of employed as well as unemployed
- ii) BUS 3 Sustainable growth priority: requested detail on the 2007-09 VAT registrations and de-registrations and whether Leeds experience was specific to the city or reflected national picture.
- iii) Directorate Scorecard Marketing/Promotion: requested Marketing Leeds attend a future Board meeting, along with Welcome to Yorkshire

49 Session 1 - Inquiry into the impact of existing sources of travel movements within the City and plans to address the impact of known future developments on the City's transport infrastructure

The Board considered the report of the Director of City Development providing an update on major schemes announced since December 2011 and setting out the general approach to transport planning in the city in order to provide the basis for discussion for future Inquiry sessions. The report set out current transport challenges in Leeds; forecasting, planning and delivery of transport projects. An overview of the links between transport and deprivation and the economy was also included.

Members were also in receipt of supplementary document "transport planning and forecasting data" sent out after the despatch of the agenda for the meeting.

The following officers attended the Inquiry Session:
 Gary Bartlett, Chief Officer, Highways & Transportation
 Andrew Hall, Acting Head of Transport Policy
 Tim Harvey, Transport Initiatives Manager

Key issues were highlighted as being:

- Transport infrastructure and the balance between commuter traffic movements and the local transport network to service needs of residents.
- Forecasting & planning and the importance of recognising transport as a catalyst for investment into the city. Discussions were ongoing regarding proposals to create a West Yorkshire Transport Fund which would facilitate Leeds taking responsibility for the implementation of local transport policy from the Department for Transport.

(Councillor Akhtar withdrew from the meeting for a short while at this point)

Members requested both bus and train capacity figures for comparison and discussed the following matters:

Bus Routes – commented that routes should be integrated. The response regarding commercial viability and that operators followed growth rather than provided routes for emerging developments was noted. All operators sought city centre routes, thus there was a reduced offer between the suburbs, however it was important to retain routes that linked communities with services

Quality Bus Contracts – the Authority may be in a position to influence fare structure through the bidding process

City centre hub - whether the city centre remained the development/business hub and whether transport planning should refocus on emerging out-of-town developments which tended not to be easily accessible by public transport

Deprivation & accessibility – referred to figure 11 (bus accessibility to the city centre) and commented that the residential areas best served by the bus network were paradoxically areas of highest deprivation in the city. The Board discussed the impact of fare structures on people's ability to travel to services/employment. The Authority had limited influence but could assist/influence fares by negotiating travel packages with providers

(Councillor Harrand withdrew from the meeting for a short while at this point)

Population growth and the need for transport and network planning to accommodate increased volume of travellers

Utility works – Noted the Authority was seeking to implement a permit scheme for works undertaken by utility companies in order reduce the impact on development through better co-ordination. Officers noted the comment that it could be beneficial to notify local ward Councillors in advance of any utility works in their ward along similar lines as planning application notifications

RESOLVED – To note the contents of the report and the comments made by Members

(Councillor Cohen withdrew from the meeting)

50 Development Directorate : 2011/12 Budget - Financial Position and 2012/13 Initial Budget Proposals

The Head of Scrutiny & Member Development submitted a report introducing the Development Department 2011/12 financial position including copies of reports to Executive Board setting out the Financial Health Monitoring (Month 7 and Month 8) and Initial Budget Proposals for 2012/13

Mr E Mylan, Chief Officer (Resources & Finance) and Mr S Criddle (Head of Finance) attended the meeting and highlighted that although the required savings were being delivered, problems remained with income streams due to the economic climate and from spending on planning appeals costs

The Board discussed whether planning enforcement costs could be recouped from the person committing offence. It was noted that the Chief Planning Officer would be requested to provide a written response on this matter. Members also commented on burial fee increases and requested that Executive Board be made aware of their concern over the level and timing of the increase.

The Board commended the Department on the measures taken to achieve the savings made so far

RESOLVED –

- a) To note the content of the reports on period 7 and period 8 and the comments made by the Board

- b) To note the initial budget proposals for 2012/13 and request that the comments regarding burial fee increases be submitted to the Scrutiny Board (Resources and Council Services) for consideration and inclusion in recommendations to Executive Board

51 Session 2 - Inquiry into maximising existing powers to promote, influence and create local employment, training and opportunities around major development projects and the purchasing of services

The Directors of City Development and Environment & Neighbourhoods submitted reports to Session 2 of the Inquiry providing updated information on a number of developments where the use of the S106 obligations had secured employment/training opportunities for local people and supply chain opportunities for businesses. The reports also identified how this approach could be maintained and strengthened through closer working between the relevant services and early engagement of developers.

Sue Wynne – Chief Officer, Employment & Skills; Philippa Toner – Senior Executive Manager, Public Private Partnership Unit and Martin Sellens - Chief Planning Services Officer attended the meeting

Ms Wynne introduced the report which clarified the methodology of the current practice. The report had been presented to the Planning and Developers Forum on 25 January 2012

Mr Sellens reported that Forum attendees had generally welcomed the authority's approach. The paper had also been discussed at the Planning Joint Member/Officer Working Group which had supported the approach but commented on the following:

- the trigger for schemes with the potential to provide employment training opportunities during construction/end uses without placing unnecessary burden on the developer as being
 - o retail developments over 2,000sqm
 - o residential developments over 250 units. JMOWG suggested this threshold should be 100 units
 - o construction sites over 10,000 sqm
- the definition of "local people". JMOWG supported the ward based approach to this term

The Board considered that large developments having a direct impact on a locality should benefit the residents of the affected wards. Members did acknowledge that some developments would seek regional/national employees or realistically bring some staff to a newly established base, but LCC would work with those residents furthest away from the employment market, providing links to jobs/skills to make them job ready, to enable them to access jobs.

(Councillor Cohen rejoined the meeting at this point)

It was also acknowledged that there were a number of skilled workers seeking employment who were not eligible for LCC assistance; however a specialist firm providing advice/skills marketing had been appointed by Job Centre Plus.

The Board also discussed the impact of the introduction of the Community Infrastructure Levy and how this would operate in conjunction with S106 planning obligations to secure affordable housing and provide jobs & skills and employment.

(Councillor Lyons left the meeting at this point)

Philippa Toner addressed procurement issues and explained that higher profile contracts awarded by LCC sought to reference local services. The report set out those regulations that informed the Councils contract process and requirements and highlighted the legal challenges LCC could face.

The Board noted that a “toolkit” was being prepared in conjunction with LCC Jobs & Skills, to target skill sets; and the Procurement Unit was reviewing all LCC major contracts to assess whether the general approach of local purchasing/employment/training could be incorporated without subjecting LCC to risk of challenge. Consultation with current contractors had been undertaken and the Board requested that the outcome of that review be presented at the 3rd inquiry session in February.

The Board discussed:

- the guidance available and sharing of best practice between local authorities, whilst noting that Leeds’ policy had to be tailored to Leeds own economic/business situation. The Social Responsibility Bill was expected to provide authority’s with clarity.
- Members requested the draft toolkit and policy be brought to the 3rd session of the inquiry in February if suitably ready for consideration prior to it being presented to Executive Board for approval
- the £100k threshold set for local procurement trigger in line with contract procedure rules/processes with the same trigger and requiring senior staff to manage. 110 contracts had been awarded in 2010/11 which fell within that threshold, but it was not possible to calculate how many jobs those contracts had brought.

(Councillor Matthews left the meeting at this point)

- the strategy being developed for suppliers with multiple contracts which could “bundle” contracts with suppliers to achieve savings and could link to jobs & skills
- the proposal to undertake a 6 monthly review of contracts in conjunction with Jobs & Skills

The Board commented that research on major applications and numbers of jobs directly arising; and an indication of the benefits brought to the city from the council awarding contracts of £400m last year would be beneficial. It was noted that that type of assessment was not currently in place but examples

could be presented of larger developments such as the PFI schemes or the Arena where that approach had been adopted.

RESOLVED – To note the contents of the reports and

- a) To note the request for examples of good working practice with employers and contractors be presented to Session 3 of the Inquiry
- b) To note the planned work to support the dissemination of information and closer working between services and the early engagement of developers
- c) To note that the guide “Buying into Communities - jobs, skills and business opportunities from council contracts” recently launched by the Local Government Association will be made available to members and Senior officers via the Councils intranet in an effort to equip them with the knowledge to provide leadership to the delivery of community benefit through procurement
- d) To note the intention to develop a toolkit, including guidance and training, to ensure all necessary factors are appropriately addressed, and relevant legislation complied with when assessing the employment and skills opportunities suitable for particular contracts
- e) To request that the draft toolkit/policy be presented to the Board for comment at the appropriate time if possible prior to its submission to Executive Board for approval
- f) To support the recommendation that employment and skills opportunities should be assessed for every contract valued in excess of £100,000 and included in the tender documents where appropriate, with further work being undertaken to identify additional opportunities with suppliers who hold a number of contracts which cumulatively exceed £100,000
- g) To request that the outcome of the consultation undertaken with contractors be presented at Session 3 of the Inquiry
- h) To request a progress report be presented to the Board in 12 months time

52 Work Schedule

The Head of Scrutiny & Member Development submitted a copy of the Work Schedule for the 2011/12 Municipal Year which had been populated with the priority areas for scrutiny as identified at previous meetings. Copies of the minutes of the Executive Board meetings held 14 December 2011 and 4th January 2012 were attached for consideration along with a copy of the Forward Plan covering the period of 1 January to 30 April 2012.

With reference to minute 51 above the Board discussed Session 3 and the attendance of external organisations who could provide their perspective on securing opportunities via S106 obligations or procurement.

RESOLVED –

- a) To note the contents of the Work Programme and the requirement for external witnesses to attend Session 3 of the Inquiry into maximising existing powers to promote, influence and create local employment, training and opportunities around major development projects and the purchasing of services

- b) To note any matters raised at this meeting above will be included appropriately
- c) To note the contents of the Forward Plan and the Executive Board minutes

53 Date and time of next meeting

RESOLVED – To note the date and time of the next meeting as Thursday 23rd February 2012 at 10.00 am

SCRUTINY BOARD (SAFER AND STRONGER COMMUNITIES)

MONDAY, 16TH JANUARY, 2012

PRESENT: Councillor B Anderson in the Chair

Councillors R Grahame, K Groves,
M Hamilton, J Hardy, P Harrand, G Hyde,
J Jarosz, J Marjoram and N Walshaw

68 Late Items

Members received a Supplementary Agenda which detailed confidential appendices to Agenda Item 10, Car Parking Update.

69 Declarations of Interest

Councillor G Hyde declared a personal interest in Agenda Item 8, Recommendation Tracking due to his position as a Director with the East North East Home ALMO.

Councillor J Hardy declared a personal interest in Agenda Item 8, Recommendation Tracking due to his position as a Director with the West North West Homes ALMO.

Councillor R Graham declared a personal interest in Agenda Item 8, Recommendation Tracking due to his position as a Director with the East North East Home ALMO and also Agenda Item 9, Recycling Strategy Update due to his Membership of GMB.

70 Apologies for Absence and Notification of Substitutes

Apologies for absence were submitted on behalf of Councillor Townsley.

71 Minutes - 22 November and 12 December 2011

RESOLVED – That the minutes of the meetings held on 22 November and 12 December 2011 be confirmed as correct records.

72 Recommendation Tracking

The report of the Head of Scrutiny and Member Development provided an update on the progress made in responding to the recommendations arising from the previous Scrutiny review of the Council's Housing Letting Policies.

Draft minutes to be approved at the meeting
to be held on Monday, 13th February, 2012

The following were in attendance for this item:

- Councillor P Gruen, Executive Member for Neighbourhoods, Housing and Regeneration
- Neil Evans, Director of Environment and Neighbourhoods
- John Statham, Head of Housing Partnerships
- Rob McCartney, Head of Housing Support

Prior to the meeting, the Chair had met with officers to discuss the progress on the recommendations outlined in the report. Members had been issued with a revised Appendix which detailed the progress status. Each of the recommendations was given one of the following categories:

1. Stop Monitoring
2. Achieved
3. Not achieved (Obstacle)
4. Not achieved (Progress made acceptable. Continue monitoring)
5. Not achieved (Progress made not acceptable. Continue monitoring)
6. Not for review this session

Additional information in the revised appendix was highlighted and Members were asked to consider changes made to the status of progress on the recommendations.

In, summary, the following was discussed:

- Recommendation 1 – The Board was informed of IT assessments/testing, the production of a user manual and work within the ALMOs to support new tenancies. It was suggested that this Recommendation be moved from Category 5 to Category 4.
- Recommendation 2 – It was suggested that this be moved from Category 5 to Category 4. The Board was informed of joint working with West Yorkshire Police for the development of an information sharing protocol. Pilot schemes were underway and new powers would be available under the Localism Act.
- Recommendation 3 – It was suggested that this be moved from Category 5 to Category 4. Further information reported including the adaptation of policies by the ALMOs to reflect legal guidance and changes from the Pinnock Case and closer working between the ALMOs and Leeds Anti-Social Behaviour Team (LASBT).
- Recommendation 4 – Further reference was made to joint working between the ALMOs and the LASBT and also the ALMOs adherence to LASBT service standards. It was suggested that the recommendation be changed from Category 4 to Category 2.
- Recommendation 5 – Issues discussed included assessment of eligibility for foreign nationals, repatriation services, support for homeless and potential homeless. Further discussion focussed on welfare reform and the capping of benefits – the Board was informed of support being provided to tenants and private landlords for direct

payments. There was also a working group with private landlords and additional funds had been received from government. Leeds would be taking a lead role across West Yorkshire authorities on the reduction of homelessness.

- Recommendation 6 – It was suggested that this be moved from Category 4 to Category 2. Additional information submitted informed the Board of the case conferencing approach being a good practice model and how this was used.

RESOLVED – That the report and discussion be noted and that the recommendation monitoring progress be amended as suggested.

73 Financial Health Monitoring 2011/12 - Environment and Neighbourhoods Directorate

The report of the Head of Scrutiny and Member Development informed Members of the financial health of the Environment and Neighbourhoods Directorate after eight months of the financial year 2011/12.

The following were in attendance for this item:

Councillor P Gruen, Executive Board Member for Neighbourhoods, Housing and Regeneration

Councillor M Dobson, Executive Board Member for Environmental Services

Neil Evans, Director of Environment and Neighbourhoods

Richard Ellis, Head of Finance, Environment and Neighbourhoods

It was reported that there had been a recent working group meeting where suggested changes to the budget had been made. Issues raised included work between departments and welfare reform. A number of funding streams had been arranged since the working group meeting and there was a need to look at grant funding and how this was used within the budget. Further issues highlighted included payments to third sector organisations and work in connection to the Council's fleet of refuse vehicles.

In response to Members comments and questions, the following issues were discussed:

- Increase in overspending – this was principally affected by Waste Services – higher than expected landfill and increased refuse service costs. Revised routes were due to be implemented for refuse collection. Members requested further budgetary information for the Refuse Service.
- Increased fuel costs – allowances had been made for increased fuel costs but these had risen more than expected over the past year.
- Comprehensive work was being carried out regarding the Council's fleet of vehicles and cost of repair against replacement would be considered.
- There was a commitment to look at the viability of using anaerobic digestion, this would be done with assistance from the PFI team.

RESOLVED – That the report and discussion be noted.

74 Recycling Strategy Update

The report of the Head of Scrutiny and Member Development referred to a report that Executive Board had received on 14 December 2011 which gave an update on progress against the Recycling Strategy. The Executive Board report was appended to the Agenda and included a number of proposals that related to future service development opportunities and had been approved at the meeting on 14 December 2011.

The following were in attendance for this item:

- Councillor M Dobson, Executive Member for Environmental Services
- Neil Evans, Director of Environment and Neighbourhoods
- Andrew Lingham, Waste Strategy and Policy Manager
- Liz Behrens, Strategy and Development Manager, Waste Management

In response to Members comments and questions, the following issues were discussed:

- Collection of glass for recycling – there were several issues to consider including the move to fortnightly green waste collection, should it be collected with other dry recyclables and current market value. There were also issues regarding the cost of processing and whether it could be recycled or just used as aggregate.
- Recycling of energy efficient light bulbs – there was currently facility to do this at Household Waste Centres.
- Landfill costs were currently £56 per tonne with a gate fee of £24 per tonne. On a national comparison, landfill was charged at a low rate in Leeds.
- Recycling of food waste – the pilot carried out in Rothwell had been successful. It was reported that over ten percent of waste sent to landfill was food waste. The recycling pilot took cooked as well as uncooked waste.

RESOLVED – That the report and discussion be noted.

75 Car Parking Update

The report of the Head of Scrutiny and Member Development provided Members with an update in relation to the Council's car parking charges and provision as requested by the Board.

The following were in attendance for this item:

- Councillor M Dobson, Executive Member for Environmental Services
- Neil Evans, Director of Environment and Neighbourhoods

- Graham Wilson, Environmental Health Manager
- Mark Jefford, Parking Manager
- Robin Coghlan, Team Leader (Policy), City Development

Members were informed that the Scrutiny Board (Sustainable Economy and Culture) was undertaking an Inquiry into travel movements within the City and whilst this did not make reference to car parking there would be opportunity to dovetail the findings of any separate review around car parking into this Inquiry.

In response to Members comments and questions, the following issues were discussed:

- Approximately one third of Woodhouse Lane Car Park was closed for repair and improvements.
- Price was not the main determining factor in influencing people where to park. National research showed location and security were considered to be more important.
- It was felt to be cost prohibitive to install ticket machines that accepted card payment.
- The Council owned twenty six percent of car parks in Leeds and aimed to set prices slightly lower than privately owned car parks.
- The long term policy of the Council was to develop distinct short stay and long stay car parks in the City.
- Regulation of private car parks on undeveloped land to ensure physical and qualitative improvements.
- Impact of the New Generation Transport and other major transport schemes.
- Park and Ride schemes.
- It was anticipated that the Car Parking Strategy would be taken to Executive Board around the middle of the year.

RESOLVED –

- (1) That the report and discussion be noted.
- (2) That a Working Group meeting be established to discuss Car Parking.

76 Work Schedule

The report of the Head of Scrutiny and Member Development detailed the Board's work schedule. Also attached were copies of recent Executive Board Minutes and a copy of the Forward Plan relating to the Board's portfolio.

Members were informed that there would be a meeting of the Fuel Poverty Working Group on Wednesday, 1 February at 10.00 a.m.

RESOLVED – That the report be noted

77 Date and Time of Next Meeting

Monday, 13 February 2012 at 10.00 a.m. (pre-meeting for all Members at 9.30 a.m.)

SCRUTINY BOARD (REGENERATION)

TUESDAY, 17TH JANUARY, 2012

PRESENT: Councillor J Procter in the Chair

Councillors B Atha, D Collins, P Grahame,
R Grahame, J Harper, T Murray and
R Pryke

Mr G Hall – Co-opted Members

62 Chair's Opening Remarks

The Chair welcomed everyone to the January meeting of the Scrutiny Board (Regeneration).

63 Late Items

The Chair agreed to accept a late item of business in relation to a report on the process for the registration of land as town and village greens (Agenda Item 9) (Minute 69 refers).

The report was not available at the time of the agenda despatch due to a delay in the report clearance process.

In addition to the above document, a copy of the Consultant's report entitled 'Investment and Modernisation Strategy for Leeds Kirkgate Market – December 2011' prepared by Quarterbridge Project Management Ltd was circulated for the information/comment of the meeting (Agenda Item 7 (a)) (Minute 68 refers). The Consultant's report was not circulated with the agenda as it had not been released as a public document at the time the agenda for today's meeting had been despatched.

It was noted that copies of the above documents had been made available on the Council's website immediately on receipt and prior to today's meeting.

64 Declarations of Interest

The following personal declarations of interest were made:-

- Councillor R Grahame in his capacity as a member of GMBATU trade union and as a Director of East North East Homes ALMO (Agenda Item 8) (Minute 70 refers)
- Councillor B Atha in his capacity as ward member for Kirkstall in supporting residents who wish to register land as a new town or village green under the provisions of Section 15 of the Commons Registration Act 2006. (Agenda Item 9) (Minute 69 refers)

65 Apologies for Absence and Notification of Substitutes

Apologies for absence were received on behalf of Councillors P Ewen, G Hussain, M Iqbal, K Mitchell and G Wilkinson.

Notification had been received for Councillor P Grahame to substitute for Councillor K Mitchell and for Councillor R Grahame to substitute for Councillor G Hussain.

66 Minutes of the Previous Meeting

RESOLVED – That the minutes of the meeting held on 19th December 2011 be confirmed as a correct record.

67 Matters Arising from the Minutes

a) Review of Strategic Housing Land Availability Assessment (SHLAA)
(Minute 58 refers)

Mr G Hall informed the meeting that a copy of the 2011 Leeds Strategic Housing Land Availability Assessment update was now available on the Council's website with parts 1, 2 and 3 of the 2011 report.

At the request of the Chair, the Board's Principal Scrutiny Adviser agreed to e mail the Board with a link to the website on this issue.

68 Kirkgate Market Issues

a) Consultation Report on the Future of Kirkgate Market

Referring to Minute 47 of the Scrutiny Board (Regeneration) meeting held on 29th November 2011, the Head of Scrutiny and Member Development submitted a report on the availability of the Consultant's report on the future of Kirkgate Market.

The Chair reported that as a consequence of his discussions with the Executive Board Member for Development and the Economy, the Consultant's final report entitled 'Investment and Modernisation Strategy for Leeds Kirkgate Market – December 2011' which had been prepared by Quarterbridge Project Management Ltd had been released as a public document and circulated as supplementary information for discussion at today's meeting. This was in advance of the Executive Board meeting which was to consider this matter on 10th February 2012.

The following representatives were in attendance and responded to Members' queries and comments:-

- David Outram, Chief Officer, Public Private Partnership Unit, Resources
- Craig Taylor, Public Private Partnership Unit, Resources
- Cath Follin, Head of City Centre and Markets, City Development
- Sue Burgess, Manager, Leeds Markets, City Development
- Councillor G Harper, Lead Member, Development and the Economy

- Liz Laughton, Chair of National Markets Traders' Federation (NMTF) Leeds (Kirkgate Branch)
- Michele Hocken, National Market Traders' Federation (NMTF) (Kirkgate Branch)
- Simon Jones, Consultant, Leeds Markets (Kirkgate Branch)

The Chair outlined that the purpose of the meeting was now for the Board Members to comment on the Consultant's final report and to make any recommendations or observations prior to it being considered at the Executive Board meeting on 10th February 2012. The Chair made it clear to the market traders that the Council had not formulated any position at this stage on any of the Consultant's proposals.

The Chair invited David Outram, Chief Officer, Public Private Partnership Unit, Resources Directorate as Chair of the Project Board to provide the meeting with background information on the Consultant's report with specific reference to the sections relating to the Client brief; Executive summary and action list; size of the future market and the options available.

In summary, the Board made reference to the following issues:-

- clarification as to the terms of reference and brief provided to the Consultant's by the Directorate
- concern that Members thought that the Executive Board had wanted the Consultant to come forward with a range of options for the future management and operation of the market not as a single option based on a Limited Liability Partnership
- support for the Council retaining ownership of Kirkgate market and for it being run as an arms length company along the same lines as the Grand Theatre Board of Management, ALMOs or the Leeds Arena
- concern at the proposal to grant a 99 year lease to the Limited Liability Partnership with the possibility of extending this for a further period
- clarification of the Limited Liability Partnership and the role of Elected Members within this process
- clarification of the scheme and funding criteria

At the request of the Chair, the Board adjourned discussions of this item at 10.40am in order to discuss the item regarding the process for the registration of land as town and village greens.

The Board reconvened discussions of this item at 11.05am and the Chair invited further comments from Board Members.

In summary, the Board made reference to a number of further issues including:-

- clarification of paragraphs e.12 (contingent liabilities) and g.23 (modernisation works) and whether the traders were in agreement with the views of the Consultant
- clarification of the availability of a contingency plan i.e. removal of asbestos etc
- the need to consider all management options
- the potential loss of income to the Council if a Limited Liability Partnership was progressed
- whether or not market traders would have a say on where they were relocated
- the importance of traders having a say in all management issues in view of their continuing investment in the market

The Chair then invited Liz Laughton, Michelle Hocken and Simon Jones to present their initial views on the contents of the Consultant's report.

In their submission, the Board specifically noted the following major concerns and omissions:-

- no impact assessment had taken place
- no social impact study had taken place
- no advice had been sought from NABMA

In addition to the above comments, Simon Jones reported on the outcome of his initial findings in relation to the Consultant's report. He made specific reference to the following issues:-

- tenants reselection process and traders being offered new contracts
- disruption to trade and subsequent relocation of tenants
- concerns expressed about the Consultant's report being released to the press which refers to eviction notices and the upset this had caused in the market
(The Chair responded and confirmed that it was in the best interests of the Council and all parties concerned for the report to be released in full and without further delay or censorship to ensure transparency of process)
- outcome of discussions following a recent meeting between the Consultant and market traders

In concluding, the market traders expressed their grave concerns about the Consultant's report in developing the future vision of Kirkgate Market and requested the Board to recommend to the Executive Board at their meeting on 10th February 2012 that this issue be deferred to enable further discussions to be undertaken between interested parties.

The Chair summarised and proposed a number of observations being made to the Executive Board on 10th February 2012 and on being put to the Board it was

RESOLVED –

- a) That the contents of the report, together with the receipt of the Consultant's report on the future of Kirkgate Market be received and noted.
- b) That arising from detailed discussions undertaken at the meeting, this Board conveys the following observations to Executive Board prior to consideration of the Director of City Development's report on the Consultant's report at their meeting on 10th February 2012:-

(i) The Board considered whether the report of the Consultant's Quarterbridge Project Management Ltd complies with the Executive Board brief and intentions. Members concluded that the Consultant's report does not meet the brief as it does not consider a range of management models, but concentrates only on that of a Limited Liability Partnership which according to the Consultant's report will be supported by potential investors, preserve the Council's tax position and ensure speed of establishment. Members thought that in accordance with the resolution of the Executive Board meeting on 27th July 2011 it was looking to consider a range of options for the management of Kirkgate Market.

(ii) Members of the Scrutiny Board (Regeneration) had a number of concerns and issues regarding ownership and operation of Kirkgate Market:-

- The Scrutiny Board does not believe that a lease to a Limited Liability Partnership of 99 years with an option to extend for a further 25 years was in the best interests of the Council. The Members were concerned that the Council could be replicating the mistakes made with that of the Corn Exchange
- The proposals in the Consultant's report had serious implications for traders. The report states that their proposals will require a tenant reselection process. Re-selected tenants would be offered an agreement for lease in return for surrendering their existing agreements and at the same time may be allocated new positions in the market to improve use-zoning and sightlines. A note of a meeting traders had with the Consultants on 21st November 2011 to be submitted to the Executive Board
- Referring to paragraphs e.11 and e.12 of the Consultant's report, Scrutiny Board was concerned that the Council should not simply hand over assets to a body which wants to be autonomous from democratic control
- The Consultant's report states that modernisation works referred to in paragraph g.23 were still too early to define, but Members had concerns about the costs of including tensile canopy roofs for the

open market which it was proposed to be relocated on to the 1976 site once it was demolished

- (iii) Members referring to paragraph h.3 consider that there were options (for example an arms length company) available to the Council to increase capital injection without supporting a Limited Liability Partnership and Executive Board should consider further the options available to it in this regard.
- (iv) Paragraph h.4 states that investors will be looking to reduce service charge costs and increase rents. The Scrutiny Board believes this could be achieved without entering a Limited Liability Partnership.
- (v) The consultant's report states that it has taken legal advice from the same law firm which was acting on behalf of adjacent developers. Members want assurances that there was not a serious conflict of interest as a consequence.

(Councillor P Grahame joined the meeting at 10.25am during discussions of the above item)

- b) Provision of additional information regarding Leeds Kirkgate Market
Referring to Minute 47 of the Scrutiny Board (Regeneration) meeting held on 29th November 2011, the Head of Scrutiny and Member Development submitted a report on additional information regarding Kirkgate Market.

The following representatives were in attendance and responded to Members' queries and comments:-

- Cath Follin, Head of City Centre and Markets, City Development
- Sue Burgess, Manager, Leeds Markets, City Development

RESOLVED –That the contents of the report be noted.

- 69 The Process for the Registration of Land as Town and Village Greens**
Referring to Minute 60 of the meeting held on 19th December 2011, the City Solicitor submitted a report on the process for the registration of land as town and village greens.

The following representatives were in attendance and responded to Board Members' queries and comments:-

- Caroline Allen, Head of Development and Regulatory, Legal Services
- Joel Levine, Legal Officer, Legal Services

Prior to discussing this item, the Board noted that at the next meeting in February there was an intention to bring a further report on the issue looking at specific case studies.

Draft minutes to be approved at the meeting
to be held on Tuesday, 28th February, 2012

In summary, specific reference was made to the following issues:-

- clarification of the legal fees incurred in relation to three specific applications within the Kirkstall ward and the importance of retaining a clear divide between the Council's role as Commons Registration Authority for town and village greens and the City Development Directorate's role as land owner
(The City Solicitor responded and outlined the costs incurred to date)
- reference was made to the fact that the City Development Directorate was opposing these three applications and clarification was sought as to whether there was any downside in the Directorate withdrawing their objections and allowing the three applications to proceed and for the applicants to present their case to the appropriate plans panel
(The City Solicitor responded and stated that this would be addressed in the joint report coming before the Board in February 2012)
- clarification of the process in relation to objections received from landowners and whether there were any previous examples available

Following discussions, Councillor B Atha requested that the Board invite the Chief Officer and appropriate Executive Board Member for City Development to attend a future meeting to explain why they had rejected this Board's proposal to submit a late response to Defra based on a submission made by the Open Space Society.

Councillor Atha then proposed that the Board consider approving the following recommendations:-

- that the City Development Directorate withdraw its opposition to the three specific applications within the Kirkstall ward to allow the residents to make the case or not to the appropriate Plans Panel
- that it would be unnecessary to engage legal advisers to assist the Plans Panel in considering these three applications when they came before Panel for determination

RESOLVED –

- a) That the contents of the report be noted.
- b) That consideration of the above recommendations be deferred pending submission of a joint report on this issue to its February meeting to include the City Development Directorate's specific reasons for its opposition to the three specific applications within the Kirkstall ward to enable the Board to take an informed view.
- c) That the joint report include details of other sites where applications are outstanding for Town and Village Green status.
- d) That the joint report outline alternative methods for protecting and preserving green space.

(Councillor J Harper left the meeting at 10.40am during discussions of the above item)

(Councillor B Atha left the meeting at 10.50am during discussions of the above item)

70 Financial Health Monitoring for City Development Directorate

The Head of Scrutiny and Member Development submitted a report on the financial health monitoring for the City Development Directorate.

Appended to the report were copies of the following documents for the information/comment of the meeting:-

- Report of the Director of Resources – Initial Budget Proposals – Executive Board – 14th December 2011
- City Development Directorate: 2011/12 Budget – Period 7 Report
- Report of the Director of Resources – Financial Health Monitoring 2011/12 – Month 8

The following representatives were in attendance and responded to Members' queries and comments:-

- Ed Mylan, Chief Officer, Resources and Strategy, City Development
- Simon Criddle, Head of Finance, City Development

In summary, specific reference was made to the following issues:-

- clarification if additional advertising on litter bins, street furniture etc had been exhausted by the department
(The Chief Officer, Resources and Strategy responded and informed the meeting that this issue had not been ruled out during 2012/13)
- clarification as to whether the implications of the Localism Bill had been taken into consideration
- the need to focus on the continuation of ongoing areas of work around Neighbourhood planning, the Community Infrastructure Levy, the decline in income from planning applications and car parks
- the number of major schemes being implemented by the Directorate and whether they would be completed on time
- clarification of the other budget pressures in relation to the Olympics, Joint Service Centre costs, reduction in Arts Grants and fees and income in Highways with particular reference to bus lane cameras

RESOLVED –

- a) That the contents of the report and appendices be noted.
- b) That this Board notes the projected financial position of the City Development's Directorate after eight months of the financial year 2011/12 and the initial budget proposals for 2012/13, together with the budget details of Environment and Neighbourhoods which were relevant to this Board's responsibilities.
- c) That the Board's Principal Scrutiny Adviser be requested to follow up the two separate issues raised by Councillor R Grahame in relation to the number of externally provided residential and fostering placements

in Children's Services and on the required savings in council tax benefits of £5.6m arising from Welfare Reform.

(Councillor P Grahame left the meeting at 12.45pm during discussions of the above item)

71 Work Schedule

The Head of Scrutiny and Member Development submitted a report providing Members with a copy of the Board's current draft work schedule. The Executive Board minutes of 4th January 2012, together with the Forward Plan of Key Decisions for the period 1st January 2012 to 30th April 2012 were also attached to the report.

RESOLVED-

- a) That the contents of the report and appendices be noted.
- b) That the Executive Board minutes of 4th January 2012, together with the Forward Plan of Key Decisions for the period 1st January 2012 to 30th April 2012 be noted.
- c) That the Board's Principal Scrutiny Adviser be requested to revise the work schedule to incorporate the recommendations made at today's Board meeting.

72 Date and Time of Next Meeting

Tuesday 28th February 2012 at 10.00am in the Civic Hall, Leeds (Pre-meeting for Board Members at 9.30am)

(The meeting concluded at 12.50pm)

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Plans Panel (East)

Thursday, 5th January, 2012

PRESENT: Councillor D Congreve in the Chair

Councillors R Grahame, P Gruen, G Latty,
T Leadley, M Lyons, C Macniven, K Parker,
J Procter, R Pryke and D Wilson

133 Chair's opening remarks

The Chair welcomed everyone to the meeting and asked Members and Officers to introduce themselves

134 Late Items

There were no formal late items but Members were in receipt of the following additional information which had been circulated prior to the meeting:

Aire Valley Leeds Enterprise Zone – Draft Local Development Order – plans of the site, with larger, A3 plans being tabled at the meeting (minute 149 refers)

135 Declarations of Interest

The following Members declared personal/prejudicial interests for the purposes of Section 81(3) of the Local Government Act 2000 and paragraphs 8-12 of the Members Code of Conduct:

Application 11/03752/FU – Foxwood Guest House Carr Lane WF3 – Councillor Wilson declared personal and prejudicial interests through knowing the applicant and stated that he would leave the room when this matter was considered (minute 140 refers)

Application 11/01550/OT – Land adjacent to Castle Mona Lodge Wetherby Road LS14 – Councillor Lyons declared a personal interest through being a member of West Yorkshire Integrated Transport Authority as Metro had commented on the proposals (minute 142 refers)

Application 11/02402/FU – Unit 12 Temple Point Austhorpe LS15 – Councillor Lyons declared a personal interest through being a member of West Yorkshire Integrated Transport Authority as Metro had commented on the proposals (minute 144 refers)

Application 11/02402/FU – Unit 12 Temple Point Austhorpe LS15 – Councillor Grahame declared a personal interest through his wife's involvement in this matter through being a Ward Member (minute 144 refers)

Application 11/04226/FU – The former Methley Infants School Little Church Lane Methley LS26 – Councillor Parker declared a personal interest as he had sat in on a briefing about the proposals and stated that he had not formed any view on the application (minute 143 refers)

Application 11/03952/LA – Former Braim Wood High School Wetherby Road Roundhay LS8 – Councillor Macniven declared a personal interest through being a

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Governor at Roundhay School as the application was for a 4-18 through school for Roundhay School Technology and Language College (minute 147 refers)

Aire Valley Leeds Enterprise Zone Draft Local Development Order –
Councillor Procter and Councillor Pryke declared personal interests through being members of the Aire Valley Leeds Board as the report related to this area (minute 149 refers)

A further declaration of interest was made later in the meeting (minute 149 refers)

136 Apologies for Absence

Apologies for absence were received from Councillor Finnigan who was substituted for by Councillor Leadley

137 Minutes

RESOLVED - That the minutes of the Plans Panel East meeting held on 1st December 2011 be approved

138 Application 11/01241/FU - 482 Roundhay Road LS8 - Appeal decision

Further to minute 14 of the Plans Panel East meeting held on 16th June 2011, where Panel resolved to refuse an application for change of use of part basement of existing ground floor shop to form one 1 bedroom studio flat at 482 Roundhay Road LS8, the Panel considered a report of the Chief Planning Officer setting out the Inspector's decision on the appeal lodged against this refusal. It was noted that the appeal was upheld by the Inspector but that the application for costs against the Council was refused

RESOLVED - To note the report

139 Application 11/01749/FU - 384 Dewsbury Road LS11 - Appeal decision

Further to minute 58 of the Plans Panel East meeting held on 11th August 2011 where Panel resolved to refuse an application for change of use of shop (A1 use) to hot food take away (A5 use), the Panel considered a report of the Chief Planning Officer setting out the Inspector's decision on the appeal lodged against this refusal. It was noted that the appeal was allowed

RESOLVED - To note the report

140 Application 11/03752/FU -Single storey extension to guest house - Foxwood Guest House Carr Lane Carlton WF3

(Prior to consideration of this matter, Councillor Wilson withdrew from the meeting)

Further to minute 123 of the Plans Panel East meeting held on 1st December 2011, where Panel deferred consideration of the application for a site visit, Members considered a further report

Plans, drawings and photographs were displayed at the meeting. A site visit had taken place earlier in the day which some Members had attended

Officers presented the report which sought permission for a single storey extension to Foxwood Guest House which was sited in the Green Belt. Plans showing previously permitted extensions were shown with Members being informed that the original 2 bedroom bungalow had been extended by 390%, with the proposed extension taking this to 418%, if approved

Whilst the applicant had sought to demonstrate very special circumstances to outweigh the harm to the Green Belt, it was the view of Officers that these were not sufficient to set aside consideration of harm to inappropriateness, openness and loss of trees and because of this, refusal of the application was being recommended

The Panel heard representations from the applicant and an objector who attended the meeting

RESOLVED - That the application be refused for the following reasons:

1 The Local Planning Authority considers that the proposed development constitutes inappropriate development within the Green Belt and is therefore harmful. As no very special circumstances have been demonstrated, the proposal would be contrary to Policy N33 of the adopted UDP (Review 2006) and national policy guidance in Planning Policy Guidance 2: Green Belts

2 The Local Planning Authority considers that the proposed extension would be detrimental to the openness of the Green Belt. In the absence of very special circumstances, the application is contrary to Policy N33 of the UDP (Review 2006) and Planning Policy Guidance 2: Green Belts

3 It is considered that the proposed extension will be visually intrusive, due to its size, proximity to the boundary and loss of existing trees to the rear of the existing dwellings and would be harmful to the appearance and character of the Green Belt. In the absence of any very special circumstances, the application is contrary to UDP Policies N33, LT5, HO7 and GP5 of the UDP (Review 2006) and Planning Policy Guidance 2: Green Belts

(Following consideration of this matter, Councillor Wilson rejoined the meeting)

141 Application 11/02432/FU - Use of land for grass boarding with associated access and parking on land at Carr Lane Thorner LS14

Plans, photographs and drawings were displayed at the meeting. The applicant also provided a grass board for Member's information

Officers presented the report which related to an application to use land off Carr Lane Thorner - which was situated in the Green Belt - during the summer months for grass boarding. Members were informed that the proposals would require breaking through a hedge to form vehicular access to a parking area for up to 20 cars and some slight indentations to be made in the grass

Details of the highways issues relating to the proposals were outlined, with Members being informed of concerns relating to additional traffic along Carr Lane and that it was the view of Officers that the application should be refused, with a

slight amendment being requested to include reference to pedestrians in the reason for refusal set out in the submitted report

The Panel heard from the applicant and an objector who attended the meeting. Members commented on the following matters:

- the width of Carr Lane; inadequate passing distances at certain points and the impact of increased traffic in the area
- the possibility of the provision of toilet facilities as set out in the submitted report with concern at the impact of this on the Green Belt
- that grass boarding appeared to be an interesting and exciting activity but that this site was not suitable

RESOLVED - That the application be refused for the following reason:

The Local Planning Authority considers that the proposed development would generate additional vehicular and pedestrian movements along the substandard Carr Lane that would, in turn, increase the risk of accidents and conflicts between other motorists, pedestrians and road users. It is further considered that the additional traffic would have an unacceptable impact on highway safety at the junction of Carr Lane with the A58. The proposal is therefore contrary to policies GP5 and T2 of the UDP (Review 2006) and guidance in PPG13: Transport

142 Application 11/01550/OT - Outline application for layout and means of access for the erection of 11 houses - Land adjacent to Castle Mona Lodge Wetherby Road Scarcroft LS14

Further to minute 121 of the Plans Panel East meeting held on 1st December 2011 where Panel deferred consideration of an outline application for the erection of 11 houses for additional information, Members considered a further report

Plans and photographs were displayed at the meeting

Officers presented the report and outlined the additional information which had been requested which related to the ownership of the ransom strip; the location of the Green Belt boundary and amendments which had been made to the scheme to address issues of residential amenity

Members were informed of the receipt of three additional letters of representation

The Panel commented on the following matters:

- the Green Belt boundary with concerns about whether this should be encroached upon in any way
- highways safety; that proposals existed to increase the speed limit in this and other neighbouring areas, with a limit of 40 mph being proposed for this area and that Panel should have regard to this when determining the application, with suitable conditions to address highways issues being attached to an approval. The Panel's Highway's Officer stated that although the speed limit at this point was 30 mph, the average speed of drivers was 36 mph and therefore the visibility required for the scheme was based upon a speed of 40 mph

Members considered how to proceed

RESOLVED - To defer and delegate approval to the Chief Planning Officer subject to the conditions which were set out in the report presented to Panel on 1st December 2011 and the undertaking of a reassessment of the scheme in view

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of the possible change to the speed limit and if agreement could not be reached, that a further report be brought to Panel for determination of the application

143 Application 11/04226/FU - Demolition of existing school and erection of 12 dwelling houses at the Former Methley Infants School Little Church Lane Methley LS26

Plans, photographs and drawings were displayed at the meeting

Officers presented the report which sought permission for the demolition of a former primary school and its replacement with a residential development comprising 12 dwelling houses at Little Church Lane Methley LS26 on a site which contained various designations including Green Belt, Conservation Area, Special Landscape Area and protected playing pitch. Members were also informed that a blanket TPO covered the site

Members were informed that the proposals would remove a vacant and unsightly building; would provide a residential development with an overall reduction in footprint and reduced hardstanding area which would complement the surrounding properties

Whilst some trees would need to be removed, the best species on the site would be retained with further planting being provided together with a long-term maintenance plan for the open space

In terms of the protected playing pitch, this was historic and linked to the previous use of the site, with Sport England being satisfied with the proposals as replacement pitches had been provided on Church Lane and if approved, a commuted sum from this development would provide changing facilities for these pitches

In relation to proximity from existing dwellings and window to window distances, Members were informed that the proposed scheme exceeded the distances set out in 'Neighbourhoods for Living'

Bats had been detected on the site, through summer roosts, with conditions being proposed to address this issue

Officers reported receipt of an additional letter of objection which raised issues about plot 10. Members were informed that the applicant had moved this plot 1m further away from the nearest existing property and that any additional re-siting would have greater impact on the scheme

Members were informed that since the report had been written, a Unilateral Agreement for the Greenspace contribution had been completed and that if minded to approve the scheme it would be necessary to refer the application to the Secretary of State Department of Communities and Local Government as a departure from policy

The Panel heard from the applicant's agent and an objector who attended the meeting

Members considered the application and commented specifically on plot 10

RESOLVED - To approve the application in principle and to defer and refer the application to the Department of Communities and Local Government as a departure from policy in relation to a Council owned site and delegate approval to the Chief Planning Officer subject to the conditions set out in the submitted report should the Secretary of State decide not to call in the application for determination

144 Application 11/02402/FU - Erection of 86 houses at Unit 12 Temple Point Austhorpe LS15

(Prior to consideration of this matter, Councillor Grahame withdrew from the meeting)

Plans, photographs, drawings and sample materials were displayed at the meeting

Officers presented the report which sought permission for a residential development comprising 86 dwellings on land allocated within the Leeds UPD (Review 2006) for employment use

Members were informed that through a policy change to PPS4 requiring a sequential test to be carried out, given the supply of employment land within the city, this out of centre site could no longer be supported for employment use as evidenced by a refused planning application in 2008 which was subsequently dismissed on appeal. Therefore alternative uses for the site could be considered

A residential development was proposed with Officers being satisfied on the relationship between the proposed scheme and the existing adjacent office development, with further tree planting being included to address overlooking issues from the office building

To mitigate against noise nuisance, acoustic fencing would be provided and for those properties closest to the motorway, enhanced double glazing and acoustically treated background ventilation would be provided. Further information regarding noise nuisance was provided with it being stated that although plots 58, 59 and 60 at the south eastern corner of the site would still be affected by noise, this was not a reason for refusal of the application which could be sustained on appeal

In respect of S106 contributions, it was stated that these were as set out in paragraph 9.34 of the report before Members, although the level of contributions exceeded what could be afforded by the applicant by £40,000 so requiring these to be reconsidered. On affordable housing, a financial viability assessment had been undertaken within City Development which supported the developer's case that the scheme would be unviable if any affordable housing provision was made

Members commented on the following matters:

- the difficulties for Members who sat on Plans Panels in responding to briefings/consultation on applications in their wards
- the appearance of the buildings; that these were not in keeping with the Colton area and that the materials shown had been used in another part of the city with disappointing results
- that the absence of affordable housing and issues around the level of S106 contributions were unacceptable
- that a Scrutiny Inquiry had concluded that S106 Agreements should be created in consultation with Ward Members and this should now be happening
- concern at Officer comments that a reason for refusal on noise nuisance grounds could not be substantiated as only 3 out of 86 properties were affected
- that the standard wording relating to local employment and training initiatives must be included
- the need for Members to receive consistent advice as the case to use the site for residential use, despite its allocated use for employment, seemed to differ from that given on a site in Wetherby. The Panel's

Lead Officer agreed to look into this and report back to Councillor Procter

Members discussed further the lack of affordable housing and viability issues with the following points being raised:

- the level of expertise within the Council to properly assess financial viability of developments and whether employing external consultants should be considered, with this being a possible future item to Joint Plans Panel
- the need for Members to be provided with evidence of the viability assessments which if considered commercially sensitive, could be considered as exempt information
- that the Asset Management Board would be aware of the Interim Affordable Housing Policy and Member discussions on this yet Panel was being asked to agree an application which contained no affordable housing
- that having agreed an Interim Affordable Housing Policy it should be adhered to in all cases
- that only 38 affordable housing units had been built since the Interim Policy had been brought in which would have little effect in addressing the housing needs of the city
- that in cases where applicants did not own the land prior to development, the cost of any financial contributions were invariably deducted from the land purchase price

Members considered how to proceed

RESOLVED -

i) That whilst the principle of housing was accepted on the site, that determination of the application be deferred to enable further discussions to take place with the applicant on:

- the Section 106 contributions and affordable housing provision, in consultation with Ward Members
 - improvements to the design, especially the three storey elements; elevational treatments; spatial setting and narrowness
 - noise issues and for this to be addressed in the lay out
- ii) That the standard wording relating to local training and employment initiatives be included in the S106 Agreement
- iii) That information on the financial viability issues in this case be provided to the Panel when a further report is presented for determination of the application, with an appropriate officer from Asset Management being asked to attend to respond to any questions
- iv) That the issues raised about viability assessments be taken up initially by the Member Officer Working Group

(Following consideration of this matter, Councillor Grahame rejoined the meeting)

145 Application 11/00460/LA - Retrospective application for floodlighting and CCTV camera to car park - Community Youth Centre Middleton Road Belle Isle LS10

Plans and photographs were displayed at the meeting

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Officers presented the report which sought retrospective approval for thirteen 8m high lighting columns with floodlights to the Youth Hub car park on Middleton Road Belle Isle LS10 together with a CCTV camera mounted to a 8m column close to residential properties on Windmill Road

Members were informed that the application had been brought to Panel at the insistence of the Local Government Ombudsman who had taken up a complaint about the erection of these illegal structures and who had found maladministration

Officers stated the Council's Street Lighting Engineer had considered the original lighting scheme which had been erected and considered it to be unacceptable. Revisions to that had been made which involved disconnecting three of the lights – although the structures remained – and making changes to the lamps to prevent glare to adjacent properties. Following these amendments, Officers considered the scheme to be acceptable and were recommending approval of the application to Panel

The Panel heard from an objector who attended the meeting. Members raised concerns that the no representative from Children's Services was in attendance

Members discussed the application and commented on the following matters:

- the visual impact of the lights
- the three lights which had been disconnected and that these should be removed
- the reassurance given to residents by well lit areas

The Panel considered how to proceed and site visit was proposed and accepted

RESOLVED - That determination of the application be deferred for one cycle to enable a site visit to take place; that the Council's Lighting Engineer should attend the visit along with Members and that until the application has been determined that only the lights on the existing building should be in use

146 Application 11/03168/FU - Substitution of house types and numbers of plots 134-141 and 159-214 at site C to provide 50 houses with revised access road and landscaping to application 06/05070/RM - Land off Swarcliffe Avenue Leeds LS14

Plans including a comparative plan showing current and previous layouts, photographs and drawings were displayed at the meeting

Officers presented a report which sought revisions to house types and numbers of plots in respect of a previous Reserved Matters application for a residential development at Swarcliffe Avenue, approved by Panel at its meeting on 5th July 2007 (minute 36 refers)

The proposals would see the deletion of 6 flats and 40 two bedroom houses in favour of more three bedroom houses and the introduction of 11 four bedroom houses

Members were informed there were no proposals to revisit the S106 contributions. In terms of affordable housing, Officers advised that if this was requested, it would be necessary to revert to the previously approved scheme

The increased family accommodation in the scheme was welcomed, however the importance of ensuring the works commenced on site as soon as possible was stressed

In terms of highways matters, assurances were sought that the new roads needed to serve the properties would be developed in tandem with the house building. The Panel's Highways representative agreed to take this issue up with colleagues and report back to Ward Members

RESOLVED - That the application be granted

147 Application 11/03952/LA - Proposed two storey primary school with external soft and hard play areas, staff and parent car parking, new access and service roads - Former Braim Wood High School Wetherby Road Roundhay LS8

Further to minute 130 of the Plans Panel East meeting held on 1st December 2011 where Members deferred consideration of an application for a new primary school on the site of the former Braim Wood High School at Wetherby Road, for further information, the Panel considered a further report

Plans, photographs, drawings, graphics and sample materials were displayed at the meeting

Officers presented the report and outlined the issues raised at the previous meeting relating to site selection and the external appearance of the school with details of the amendments which had been made to the scheme being provided. With reference to this, Members were informed that the scheme had been re-advertised and that the consultation period for comments was still ongoing

In terms of car parking, Members' comments about the need for a dedicated parent drop-off facility had been taken on board and the scheme amended to provide a facility accommodating 36 car parking spaces, including 3 disabled bays, with this being accessed from a new point off Wetherby Road

If minded to approve the application, it would be necessary to refer this to the Secretary of State as a Departure from the Development Plan

Members commented on the following matters:

- the need for conditions to ensure the school did not change the arrangements, e.g. lock the gates
- that in the event of the traffic proposals associated with the development having a detrimental impact on the area, that a condition be included to address this
- the need for the proposed materials to be approved

RESOLVED – To approve the application in principle subject to the expiry of the extended public consultation period and no new material planning issues being raised and refer to the Secretary of State for Communities and Local Government as a Departure from the Development Plan and to delegate approval to the Chief Planning Officer should the Secretary of State decide not to call in the application for determination and subject to the conditions set out in the submitted report and additional conditions relating to:

- scheme of local training and employment to be submitted and approved
- details of accessible pedestrian route
- visibility splay to drop-off area
- monitoring and reviewing the car parking scheme with any remedial measures to be submitted and approved
- submission and approval of materials

148 Application 11/03893/LA - Proposed single storey one form entry school comprising 7 classrooms with associated landscaping, play areas, staff and parent car parking and new access/egress - Site of the former Carr Manor High School Stainbeck Lane Moortown LS17

Further to minute 129 of the Plans Panel East meeting held on 1st December 2011 where Members deferred consideration of an application for a new primary school on the site of the former Carr Manor High School Stainbeck Lane, for further information, the Panel considered a further report

Plans, photographs, drawings, graphics and sample materials were displayed at the meeting

Officers presented the report and outlined the issues raised at the previous meeting relating to highways implications and that in the modelling, highways had taken into account the two other schools sited on this campus

In terms of car-parking, Members' comments about the need for a dedicated parent drop-off facility had been taken on board and the scheme amended to provide a facility which accommodated 42 car parking spaces, with a loop system providing access and egress off Stainbeck Lane. Alongside this facility, a package of off-site highway measures would be implemented to provide traffic management improvements

Members were informed that following these amendments the application had been re-advertised and that the consultation period for comments was still ongoing

RESOLVED - To approve the application in principle and delegate approval to the Chief Planning Officer, subject to the expiry of the extended public consultation period and no new planning issues being raised and subject to the conditions set out in the submitted report, the rewording of condition No 17 to include reference to traffic and pedestrian routes plus additional conditions relating to:

- scheme of local training and employment to be submitted and approved
- monitoring and reviewing the car parking scheme with any remedial measures to be submitted and approved
- submission and approval of materials

149 Aire Valley Leeds Enterprise Zone - Draft Local Development Order - Background information report

The Panel considered a report of the Chief Planning Officer providing information on the intention to consult on a draft Local Development Order (LDO) to simplify planning requirements in support of the Aire Valley Leeds Enterprise Zone and seeking comments from Members on the draft. An extract of a letter received on 5th January 2011 from the Secretary of State Department of Communities and Local Government relating to the creation of Enterprise Zones and the timescales for these was read out for Members' information

Details of the consultations already carried out with Ward Members were provided as were details of the public consultation proposed on the final draft of LDO 2: Extensions, alterations and changes of use of industrial properties

Councillor Pryke declared a personal interest as a member of Leeds Initiative Board on regeneration which had discussed proposals for an Enterprise Zone for Aire Valley Leeds and proposals for East Leeds

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Officers presented the report and corrected errors at Appendix A and the text version 1.2 of the Local Development Order (2). These included the need to delete reference to LDO 1 and Solar Panels on the contents page and subsequently re-number the LDO and deletion of the commencement date of 1st April 2012 at para 5.1

Members were informed that Leeds had decided to bring the benefits of the Enterprise Zone to a wider area with sites at Cross Green Industrial Park, Stourton and the industrial parts of Hunslet as defined on the plan circulated to Members being included alongside the four Enterprise Zone sites

Discussion ensued on the appropriateness of such a report being considered by Plans Panel East. The Chair advised that although the report did not relate to a specific application, occasionally reports were brought to Panel for Members' comments

Concerns were also raised that Executive Board had not seen the proposals and neither had the Aire Valley Leeds Board (AVLB); that AVLB Members had strongly held views; whether these views had been incorporated into the LDO and that AVLB should be the lead on this important matter

The Chair explained that the Aire Valley Leeds Board would be consulted with all comments being forwarded to Executive Board

A copy of the draft LDO 2 which was included in the submitted report was outlined by Officers

Members commented on the following matters:

- the extension to the EZ and that this should have been agreed with Members
- the site at Cross Green and whether there were any exclusions on the developments permitted under the LDO
- that some zones were split between Wards and that Members required much more information than what was being provided
- the status of the Council in the LDO and whether it was a statutory consultee or a voluntary one
- whether applications for housing on the sites fell within the LDO
- the number of Council owned sites available in the EZ
- the aim of the LDO, whether this was about a planning approach or relaxing some of the bureaucracy and whether the result would be that anything could be built
- concerns that people would not be aware of proposed extensions and alterations until work commenced with concerns that people would not be protected against noise, dust etc
- that the specified uses included light and general industry with concerns about the definition of 'industry' and the need to ensure environmentally hazardous or inappropriate research industries were not allowed under B1(b), B1(c) or B2 classes
- the possibility of the LDO resulting in displacement rather than creating new businesses
- that the projected number of jobs to be achieved from the LDO – 30,000 – 40,000 was ambitious
- whether all of the outline permissions granted on sites within the EZ had been to Panel and that Members would not necessarily know all of

the details associated with these schemes so could not easily accept what was being proposed in the draft LDO for the area

- that the comments made by Ward Members at their briefing should have been included in the report before Panel

Officers provided the following responses:

- that uses allowed in the LDO2 framework were restricted and did not include developments that required an Environmental Impact Assessment such as those relating to Energy from Waste facilities which would be dealt with under the normal planning regulations as would any housing developments on these sites
- in terms of sites within the EZ which were owned by LCC, two remained, these being at Thornes Farm
- that Building Regulations and Environmental Health Regulations would still need to be complied with so providing protection for neighbouring properties/ residents/ workers etc
- in terms of displacement, Central Government was keen to ensure that new EZ zones did not cause this and that neighbouring areas had to be taken into account
- that the estimated number of jobs flowing from the creation of the EZ had been based upon figures derived from the outline planning permissions which had been secured on several of the sites and that these figures were constantly being reviewed
- that the business rates exemption; creation of bespoke units; employment and skills initiatives and excellent transport links could be provided to new businesses through the EZ

Concerns continued to be raised about the process and order which had been undertaken to inform Members about the draft LDO; the possible waiving of planning restrictions; concerns that Members were not in receipt of sufficient information to agree to this and the Executive Member for Development and Chief Planning Officer be informed of these concerns

RESOLVED - To note the report and the comments now made and that further briefing sessions be offered to Ward Members

(During consideration of this matter, Councillor Pryke left the meeting)

150 Pre application 11/00228 - Former Greyhound Stadium Site Elland Road LS11

(Prior to consideration of this matter, Councillors Gruen and Parker left the meeting)

A model of the proposed development and graphics were displayed at the meeting

The Panel considered a report and presentation on proposals for the Reserved Matters application for a new Divisional Police Headquarters on Elland Road, following approval of the outline permission considered by Panel at its meeting held on 13th May 2010 (minute 233 refers)

The following information was provided:

- that the Reserved Matters scheme took into account the proximity of the site from the city centre and transport links and it was hoped the development would act as a catalyst for regeneration in the area
- that many of the components of the proposals were similar to the consented scheme but that the building would be stepped back from the residences on Heath Road, improving that relationship
- a 1m high plinth would be created along Elland Road
- that the materials would be pre-cast stone, glass and aluminium which would weather well and give civic status to the building
- there would be level access to the building and a clearly defined entrance
- that less TPO trees would be affected by the proposals than the previous scheme but that additional planting would be provided to mitigate against any losses
- that a BREEAM 'Excellent' rating was being sought for the building
- that the scheme had been designed to take into account changes in the requirements of the police over time

Members commented on the following matters:

- highways issues, with Members being informed there would be two exit lanes with one being used for emergency exits and that highways officers were satisfied with the proposals
- the need to keep local residents informed about work being carried out
- the timescale for building, with this being stated as being 2 years
- car parking levels, with concerns being raised that only 15 spaces would be provided for visitors and that any overspill visitor parking would not be accommodated elsewhere within the development, for security reasons. It was noted that the level of car parking had been set at outline, however Panel requested this be reviewed

RESOLVED – To note the report, the presentation and the comments now made

151 Date and time of next meeting

Thursday 26th January 2012 at 1.30pm in the Civic Hall Leeds

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Plans Panel (East)

Thursday, 26th January, 2012

PRESENT: Councillor D Congreve in the Chair

Councillors R Finnigan, R Grahame,
P Gruen, G Latty, M Lyons, C Macniven,
K Parker, J Procter, R Pryke and D Wilson

152 Chair's opening remarks

The Chair welcomed everyone to the meeting and asked Members and Officers to introduce themselves

The Chair stated that the first item to be discussed would be the pre-application presentation and following this, the order of the agenda would be resumed

153 Late Items

There were no formal late items but Members were in receipt of the following additional information which had been circulated prior to the meeting:

Pre application presentation – Former Wholesale Market Cross Green LS9 – larger scale versions of the plans circulated with the agenda (minute 155 refers)

154 Declarations of Interest

The following Members declared personal/prejudicial interests for the purposes of Section 81(3) of the Local Government Act 2000 and paragraphs 8-12 of the Members Code of Conduct:

Pre-application presentation – Former Wholesale Market Cross Green LS9 – proposals for a Recycling and Energy Recovery Facility – Councillors Finnigan and Gruen declared personal interests through being members of the Executive Board where issues relating to the proposals had been discussed (minute 155 refers)

Pre-application presentation – Former Wholesale Market Cross Green LS9 – proposals for a Recycling and Energy Recovery Facility – Councillor Pryke declared personal interests through being a member of the Aire Valley Leeds Board and the Leeds Initiative Board on Regeneration where issues relating to the proposals had been discussed (minute 155 refers)

Application 11/0381/FU – 68 houses on land opposite Highcroft and Hillside Selby Road Garforth – Councillor Lyons declared a personal interest through being a member of West Yorkshire Integrated Transport Authority as Metro had commented on the proposals (minute 161 refers)

155 Preapp/10/005200 - Pre-application report - Recycling and Energy Recovery Facility - site of former Wholesale Market Newmarket Approach Cross Green LS9

Draft minutes to be approved at the meeting
to be held on Thursday, 23rd February, 2012

Plans, photographs and graphics were displayed at the meeting

Further to minute 137 of the Plans Panel East meeting held on 20th January 2011 where Panel received a presentation from the Environment Agency on the monitoring and permitting regulations associated with Energy from Waste (EfW) facilities, Members considered a report of the Chief Planning Officer on the anticipated submission of a planning application for such a facility, following the Council's entering into an agreement in November 2011 with Veolia Environmental Services (VES) concerning the design, construction, funding and operation of a waste management facility

Officers presented the report and outlined the proposals for a RERF – Recycling and Energy Recovery Facility - which would accept 180,000 tons of residual waste per annum and would have a front-end recycling facility to further increase the amount of recycling the Council achieved annually

The Panel then received a presentation from representatives of Veolia, the Council's Preferred Bidder for the development and operation of such a facility which would be located on a brownfield site at Newmarket Approach Cross Green LS9

Details were provided in respect of:

- the proposed solution to waste in Leeds
- the company
- the site and proposed design of the RERF
- the local environment
- planning timetable
- key issues including traffic and emissions
- local benefits and community engagement

Members questioned Veolia's representatives and Officers on a range of issues and received the following information:

- that Biffa, which had indicated an interest in providing a EFW facility in this area for commercial waste, had been involved at the early stages of the Council's procurement process for a waste facility for household waste, however Veolia had reached the point of the Council's Preferred Bidder after a lengthy and rigorous process. The Council's Waste Strategy and Policy Manager who was in attendance stated that due to the threat of escalating landfill costs, a solution to this had to be found and that it was not possible to rely on an application from Biffa which was yet to be submitted, to resolve the problems of dealing with the city's waste
- that 16 weeks was the usual timescale to consider an application and frame a recommendation, however it was felt this could take longer, with much depending on the responses from the Statutory Consultees. The Environmental Permit and the Planning Application would be submitted simultaneously in this case
- that the heights of the buildings were likely to be 42m for the main facility and 15m for the smaller building. The main facility would house the stack which was likely to be 75m high. The majority of the stack would be housed inside the main facility with just 33m of the stack being visible. In terms of visibility of the smaller building from the nearest residential properties, it was felt that the changes in land levels would mean it unlikely this could be seen

- that view points and most recent images of the proposals were likely to be available for the next round of consultation which was due to take place in March 2012; these would also indicate the position of cycle ways, green corridors and give details of the landscaping proposals
- regarding the ownership of the site, Veolia would occupy the site at a peppercorn rent, with the facility being paid for by the Council
- the number of groups contacted about the proposals, with Veolia confirming that more than the 15 groups referred to in the submitted report had been consulted and contacted
- that Veolia had appointed a communications company; that a website had been set up and that comments received would be taken into account, however it was stressed that it would be through the planning process that the application was finally determined
- that detailed car parking numbers would be provided in March 2012 but the desire was for the minimum number of spaces as sustainable travel would be encouraged, with a Green Travel Plan being provided as part of the planning application. As part of the Environmental Impact Assessment which would be required to accompany the planning application, a full transport assessment would be carried out. Members were informed that Veolia did not expect to use the rail network for the transportation of waste
- in terms of storage of waste at the facility, there would be the capacity to store up to 5 days waste inside the building, as set out in the procurement process
- that waste would be tipped inside the building and as there would be negative air pressure, nothing would be released into the air. All of the materials processed would be handled and stored undercover on site, with the bottom ash being kept separate from the other materials.
- the facility would be CHP (Combined Heat and Power) ready and that a heat user analysis would be provided which was expected to generate interest from possible heat users looking to use the energy provided by the facility
- in terms of capital spend, a significant element of this would be to overseas suppliers as there were relatively few suppliers of the necessary technology and these were not located in the United Kingdom, however in terms of labour and consumables, the intention was to resource these from within the UK. Local employment and training initiatives would form part of the planning application, with the facility creating approximately 300 construction jobs and around 45 permanent post construction with other indirect posts being created. The on-site jobs would vary but would include supervisory, technical and non-technical positions
- that the contact with Leeds would be different from the one operating in Sheffield which was an integrated contact, whereby Veolia also collected the waste
- the monitoring process and that nitrous oxide and sulphur dioxide would be monitored with the parameters for these being set out in the Environmental Permit

- that if approved, the RERF would be operating a highly efficient boiler and would meet the R1 criteria of Waste Management Directives
- that the majority of the waste would arrive at the facility directly from street collections
- that the images provided were an accurate representation of what would be built, if planning permission was granted, although there could be minor alterations which arose from the Environmental Impact Assessment
- health risks. Reference was made to the presentation by Veolia which stated the facility should not cause significant health risks, with concerns being raised over the word 'significant'. Members were informed that this was the wording of the Health Protection Agency which had been cautious. The Environment Agency was satisfied that such technology was safe but could not say there was zero risk
- the level of waste being imported, with Veolia explaining that the size of the plant had been decided upon taking into account future growth. As it was necessary for the plant to operate at optimum efficiency an element of commercial waste would be included. Members were informed that Veolia would guarantee that only 1% of waste coming into the plant would be from beyond the LCC boundary

Members commented on the following matters:

- the 'green' wall and that consideration should be given to siting this on the elevation which faced the residential properties rather than it facing the industrial landscape
- that sample materials should be provided
- that large-scale representations of the proposals should be provided which should also include visuals of the height of the building and stack and from a range of different directions, including from the nearest residential areas
- the need for more information on the S106 contributions and on the construction methodology, including mitigation measures in respect of noise and traffic
- further information on the amount of waste being taken from elsewhere and consideration of a condition in respect of this
- long-term use; the possibility that in time, with greater recycling levels the amount of waste being generated would reduce and free up capacity at the plant and how this would be taken up
- concerns about the height of the building and the stack and its impact on visual amenity

Councillor Grahame referred to documents prepared as part of the site selection process for the facility which he considered should be provided to Panel Members, together with information compiled by objectors relating to Veolia. It was agreed that this information be supplied initially to the Head of Planning Services and the Panel's Lead Officer

RESOLVED - To note the report, the presentation and the comments now made

156 Minutes

Draft minutes to be approved at the meeting
to be held on Thursday, 23rd February, 2012

RESOLVED - That the minutes of the Plans Panel East meeting held on 5th January 2012 be approved

157 Application 08/01118/FU - 5 Wind Turbines, monitoring mast and associated infrastructure at Hook Moor Near Micklefield - Appeal Decision

Further to minute 103 of the Plans Panel East meeting held on 16th December 2010 where Members considered a report on the outcome of an appeal against refusal of a wind farm at Hook Moor, near Micklefield and sited in the Green Belt, the Panel considered a further report of the Chief Planning Officer setting out the Inspector's findings following a successful legal challenge by the applicant to the first appeal decision

The Panel noted that the most recent appeal had been allowed and that the Inspector had afforded considerable weight to renewable energy proposals, even when sited in the Green Belt and to the Council's Natural Resources and Waste Development Plan Document

Members commented on the following matters:

- the number of wind turbines in neighbouring areas which were no longer functional and that an analysis of this should be done to ascertain the number of turbines still in use
- recent reports which indicated that wind turbines were not as efficient as first thought and due to the large amounts of concrete which were needed as part of the construction process, were not environmentally friendly
- the need for the Council to present stronger arguments to the Inspector on these matters
- the global environmental impact of the manufacturing of wind turbines, particularly in China and the high cost of wind power, issues which should be taken into account when considering future applications for wind turbines

Officers referred to the reasons for refusal of the application which had been put forward and agreed by Members which along with issues relating to the Green Belt had cited reasons relating to impact on Radar from nearby RAF bases, raised by the Ministry of Defence. Following discussions between the MoD and the developers, a solution to mitigate against this perceived harm had been found, through the use of a Grampian condition, with Members being informed that within 5 years it would be necessary to discharge condition 6 of the permission which related to mitigation measures

RESOLVED - To note the report and the comments now made

158 Application 11/01678/FU and 11/01679/ADV - Change of use of part of a market (A1 use) to betting office (A2 use) with shop front alterations - 95a Queen Street Morley - Appeal decision

Further to minute 40 of the Plans Panel East meeting held on 14th July 2011 where Panel resolved to refuse an application for change of use of part of Morley Market to a betting office, Members considered a report of the Chief Planning Officer setting out the Inspector's decision on the appeal lodged by the applicant

The Panel noted that the Inspector had allowed the appeal but that the costs application had been refused

Concerns were raised at the implications of the Inspector's decision on Morley Market

RESOLVED - To note the report

159 Application 11/00235/FU - Retention of mobile home for temporary period on land to the rear of 1-3 Springfield Villas Gildersome Lane LS27

(Prior to consideration of this matter, Councillor Latty left the meeting)

Plans and photographs were displayed at the meeting. A site visit had taken place earlier in the day which some Members had attended

Officers presented the report which sought retrospective permission for the retention of a mobile home for an unspecified temporary period on land designated as Green Belt at the rear of 1-3 Springfield Villas Gildersome

Having considered the application, Officers were recommending to Panel that it be refused, with possible reasons for refusal being included in the submitted report

The Panel heard representations from Mr Garbutt, the applicant's agent who attended the meeting

Questions were put to Mr Garbutt regarding the very special circumstances provided in this case to outweigh the harm to the Green Belt; alternative sites in the area and the reasons for the applicant moving from his previous site

RESOLVED - That the application be refused for the following reasons:

- 1 The site lies within an area defined as Green Belt and the Local Planning Authority considers that the proposed new dwelling constitutes inappropriate development in the Green Belt following the advice of Planning Policy Guidance Note No 2(PPG2) the draft NPPF and Policy N33 of the Unitary Development Plan and would undermine the purpose and function of the Green Belt. The applicant has also failed to demonstrate any very special circumstances which could allow a departure from this adopted policy guidance. It therefore, is considered that the proposal is contrary to Policies N33 and H16 of the adopted Leeds Unitary Development Plan (Review 2006) and the guidance contained within PPG2
- 2 The Local Planning Authority considers that the proposed dwelling due to its size and siting would have a harmful impact on the openness of this Green Belt location, whilst also having a harmful impact on the visual amenity and rural character of this locality due to the design and facing materials proposed. It is therefore, considered that the proposal is contrary to the national planning policy guidance of PPG2 and Policies GP5, H16 and N13 of the adopted Leeds Unitary Development Plan (Review 2006)

160 Application 11/04490/FU -Demolition of side extension and single storey front extension to bungalow and erection of 2 three bedroom bungalows - Halcyon, Parkway Gildersome LS27

Plans, photographs and drawings were displayed at the meeting. A site visit had taken place earlier in the day which some Members had attended

The Panel's Lead Officer presented the report which sought permission for demolition of extensions to existing bungalow and the erection of 2 three bedroom bungalows at Parkway, Gildersome LS27

In terms of amenity space and separation distances, the application complied with guidelines set out in PPS3. However in the distances set out in the Street Design Guide which cited a width of 3.3m for a private driveway, this could not be achieved for the full length of one of the proposed bungalows. Members were asked to consider whether this constituted overdevelopment on this site. If minded to approve the application, further conditions relating to ground levels and finished floor levels and the pegging out of the position of the proposed bungalows for approval were suggested

Receipt of a further letter of representation was reported

The Panel heard from the applicant's agent and an objector who attended the meeting

Members considered how to proceed

RESOLVED - To defer and delegate approval to the Chief Planning Officer subject to the conditions set out in the submitted report; additional conditions requiring the submission of existing and proposed ground levels and finished floor levels and the position of the proposed bungalows to be pegged out for inspection of the LPA prior to commencement and subject to further negotiations between Officers and both parties and in the event of agreement not being reached regarding the siting of the bungalows, that the Chief Planning Officer be asked to submit a further report for determination of the application by Panel

161 Application 11/03814/FU - 68 houses on land opposite Highcroft and Hillside Selby Road Garforth LS25

Further to minute 112 of the Plans Panel East meeting held on 3rd November 2011 where Panel considered a position statement for a residential development of 69 houses on land opposite Highcroft and Hillside, Selby Road Garforth LS25, Members considered the formal application which had been revised to now comprise 68 houses

Plans, photographs and graphics were displayed at the meeting

Officers presented the report and outlined further amendments to the scheme which included:

- a change to the affordable housing types and that whilst not being pepper-potted around the site for technical reasons relating to land levels, these would be in a more central location than previously proposed
- provision of an access strip to enable Nos 11 and 20 Cliffe House Avenue to maintain their existing hedges
- 3 storey properties to be located only off central spine road
- Improvements to green space and the enlargement of garden areas
- amount of render in the scheme reduced

In respect of affordable housing, 15% would be provided in line with the interim policy

Increased education contributions which now included provision for primary education would be provided. To take account of the reduced number of houses proposed, Members were informed that the green space contribution would be decreased slightly, with £97,157.76 being provided

Members were informed that Yorkshire Water was working on a flood alleviation scheme for the area and that the developer had agreed to make a contribution of £450,000 towards that

Officers reported the receipt of five additional letters of representation and corrected minor errors in the submitted report. If minded to approve the application, further conditions were suggested relating to drainage, including off-site works and obscure glazing where appropriate to bathroom/landing windows to gable ends

Members were informed that site preparation works had recently commenced on site and that a written apology had been sent to the LPA for this error

It was confirmed that Ward Members had been consulted on the scheme in detail following the presentation to Panel on 3rd November 2011 and that the proposed draft S106 Agreement would be discussed with them prior to it being signed off

The Panel heard representations from the applicant's agent and an objector who attended the meeting

Members commented on the following matters:

- the possibility of negotiating an increase to the level of affordable housing to be provided
- flooding issues; the need for a Flood Risk Management Officer to attend Panel when issues relating to flooding were being discussed and the role of Yorkshire Water in this matter in view of the Environment Agency being the monitoring authority
- the level of public consultation on the proposals with concerns this could have been more extensive and included flooding issues in view of previous difficulties experienced around the Ninelands area of Garforth
- the need for the affordable housing on site to meet the Homes and Communities Agency (HCA) minimum standards in view of a recent Scrutiny Inquiry which had revealed that some affordable homes in the city had not been built to the minimum standards meaning they could not be taken on by Social Landlords
- the need for the S106 contributions to be paid on commencement on site
- that the increased education contributions secured from the developer were welcomed

The Panel considered how to proceed

RESOLVED - That the application be granted in principle and that it be deferred and delegated to the Chief Planning Officer for final approval, subject to the conditions set out in the submitted report; additional conditions relating to:

- drainage including off-site works
- bathroom/landing windows to gable ends to be obscure glazed where appropriate
- affordable homes to be built in accordance with HCA standards
- S106 contributions to be paid on commencement of the works

further negotiations with local residents on flooding issues and the off-site works to be provided and the completion of a legal agreement to include the following obligations:

- 1 Affordable housing – 15% (of which 50% is to be Social Rented and 50% Sub-market)
- 2 Greenspace contribution of £97,157.76
- 3 Education contribution – Primary £201,117 – Secondary £121,821
- 4 Public transport improvements contribution - £79,016
- 5 A footway/cycleway link across Council land, between the site and Shaw Close
- 6 A Green Travel Plan and associated monitoring contribution of £2,500
- 7 A contribution towards the installation of Microprocessor Optimised Vehicle Actuation (MOVA) traffic signal equipment together with all associated works at the existing Lidgett Lane/A63 Selby Road junction
- 8 A contribution towards the funding of a Traffic Regulation Order to extend the 40 mph zone along Selby Road eastwards, beyond the garden centre
- 9 12 month Metro discount travel cards to be provided to the occupants of the dwellings
- 10 Scheme to employ local people in the construction of the development
- 11 Agreement to the early delivery of housing on site (starting in 2012)

In the circumstances where the S106 has not been completed within 3 months of the resolution to grant planning permission, the final determination of the application shall be delegated to the Chief Planning Officer

(During consideration of this matter Councillor Gruen and Councillor Parker left the meeting)

162 Application 11/00460/LA - Retrospective application for floodlighting and CCTV camera to car park - Community Youth Centre Middleton Road Belle Isle LS10

Further to minute 145 of the Plans Panel East meeting held on 5th January where Panel resolved to defer determination of a retrospective application for floodlights and CCTV camera at the Youth Hub at Middleton Road Belle Isle LS10 for a site visit, Members considered a further report

Plans were displayed at the meeting. As requested, a site visit had taken place earlier that day which some Members had attended along with Officers, including the Council's Lighting Engineer

Officers presented the report and stated that a representative of Children's Services – the applicant – had agreed to the removal of the three lighting columns which had been switched off, if requested to do so by Panel

Whilst at the 5th January meeting, Members had requested all of the floodlights to be switched off until the application had been determined, the Centre Manager had declined to do so in the interests of health and safety. If minded to approve the application, the lights could be turned off 15 minutes earlier than currently – at 21.30

Members discussed the application and commented on the following matters:

- the costs of removing the 3 lighting columns and whether ensuring these were permanently switched off might be more appropriate
- the view of some residents that greater problems of light pollution were being experienced from the lights on the building, but that this was an issue outside of the application before Panel
- that the situation should be monitored

- that the switch off time for the lights should remain at 21.45

RESOLVED - That the application be granted subject to the conditions set out in the submitted report with the exception of condition 4 (removal of redundant lighting columns) which Panel resolved was not necessary

163 Date and time of next meeting

Thursday 23rd February 2012 at 1.30pm in the Civic Hall Leeds

PLANS PANEL (WEST)

THURSDAY, 12TH JANUARY, 2012

PRESENT: Councillor N Taggart in the Chair

Councillors J Akhtar, B Chastney,
M Coulson, K Groves, J Hardy, J Harper,
T Leadley, J Matthews, P Wadsworth and
R Wood

93 Declarations of Interest

Councillors B Chastney, J Matthews and J Akhtar declared personal interests in Agenda Item 8, Leeds Girls High School, 31 Headingley Lane, Headingley due to their membership of the North West Inner Area Committee and previous discussions regarding this site.

94 Minutes - 8 December 2011

RESOLVED – That the minutes of the meeting held on 8 December 2011, be approved as a correct record subject to the following amendments.

Minute 86 – Applications 11/03820/FU, 11/03826/FU and 11/03828/LI – Stonebridge Mills, Stonebridge Lane, Wortley, LS12

Bullet Point 6 – Remove the words ‘where possible’.

Minute 87 – Applications 11/04253/FU and 11/04253 – Commercial Road/Kirkstall Lane, Kirkstall Hill, Kirkstall

To include reference to Members concerns regarding linkages to the rest of the S2 centre.

95 Application 11/03417/FU - Springfield Mill, Stanningley Road, Stanningley, Pudsey, LS13 3LY

The report of the Chief Planning Officer informed Members of an application for a proposal to construct a detached retail food store with 90 parking spaces and associated hard and soft landscaping. The application had been made following pre-application meetings and discussions with the Local Planning Authority and following a public exhibition and community consultation over the past year. It had been brought to Plans Panel due to the level of local representation and because the proposal did not constitute out of centre retail development.

Members were shown site plans and photographs of the site and had visited the site prior to the meeting.

Further issues highlighted in relation to the application included the following:

- The store would create between 30 and 40 jobs, with approximately 100 jobs during construction.
- The store would be surrounded on all four sides by housing.
- Until 2007 the site was a complex of industrial units. These had become disused and derelict and had since been demolished.
- Members were shown photographs of the site where access from Stanningley Road would be.
- The existing stone wall at the site would be lowered and partially retained.
- A Section 106 agreement had been secured with the developers.
- A public meeting had been held on 30 March 2011 and 91 local residents had attended. 105 letters of support, which had been developed by ALDI, had been received along with a further 6 letters of support and a letter of objection.
- There had not been an objection by Highways and the proposals were supported by a transport assessment and travel assessment.
- The Section 106 agreement would include a public transport contribution of £52,903

In response to Members comments and questions, the following issues were discussed:

- The proposed condition to restrict deliveries between 9.00 p.m. and 7.00 a.m. was the same as other store in a similar position. There would be acoustic barriers around the delivery area and this was adjacent to the gable end of existing properties.
- It was suggested that a condition be included for bollards to restrict access to the car park when the store was closed.
- Distribution of transport funds under the Section 106 agreement. It was reported that this would go into a larger pot and be used on the corridor in which the proposed store was.
- Suggestion to use the remaining stone from the existing stone wall to erect a wall on Ashby Avenue.
- The store would be a discount food retail unit. They were unable to sell certain goods including newspapers and tobacco.
- It was not possible to impose a condition regarding the upgrading of bus stops but this would be discussed with Ward Members.

RESOLVED – That approval be deferred and delegated to the Chief Planning Officer, subject to the signing of a Section 106 agreement within three months from the date of the resolution to ensure the following:

- Travel Plan, Travel Plan Co-ordinator and monitoring fee of £2,500;
- Store to be a discount supermarket only;
- Local employment initiatives; and
- Public Transport Contribution of £52,903

And subject to conditions outlined in the report with additional requirements to consult Ward Members before a decision is made with regards to the suitability of upgrading 2 existing bus stops on Stanningley Road and could stone from the tall wall be used to provide a stone boundary wall to Ashby Avenue.

Draft minutes to be approved at the meeting
to be held on Thursday, 2nd February, 2012

96 Pre-application presentation - PREAPP/11/01241 - Leeds Girls High School, 31 Headingley Lane, Headingley, LS6 1BN

The report of the Chief Planning Officer introduced a pre-application presentation by the Morley House Trust for residential development, conservation area consent for demolition, change of use of Rose Court to flats and listed building application for alterations to Rose Court at Leeds Girls High School.

The Panel was asked to note the report and comments were invited on the following issues:

- Highways proposals
- Masterplan layout and effects on listed building and conservation area
- Impact on trees
- Residential amenity, in particular garden sizes
- Level of detail required when planning applications are submitted

It was reported that the pre-application presentation would give the developer an opportunity to show the position since the previous application had been to appeal. The appeal had resulted in approval for the conversion of Rose Court but had refused new building and conversion and extension of the main school building. The Inspector had also expressed concern regarding the loss of trees.

Members were shown site plans and photographs of the site and had made a site visit prior to the meeting.

The following issues were highlighted:

- Concern regarding access to the north west of the site to Headingley Lane.
- Proposals to move blocks 17, 18 and 19 so that Rose Court was not obscured.
- Concern regarding the narrow private drive to the west of the site and its unsuitability for service vehicles. Upgrading of this would have a detrimental impact on trees.
- Proposed car parking provision for the site had been accepted by Highways and the Inspector.
- The Inspector had not raised objections to the close proximity of blocks 14 and 11 or to the removal of trees in the north east corner to re-position block 19.
- There had not been objection to the small gardens proposed due to the amount of public open space on the site.

In response to Members comments and questions, the following issues were discussed:

- The developer was happy to close the access to Headingley Road and use the private road for all 11 properties on the west side of the site.
- Issues surrounding refuse collection.

- The north west access point could still be used by emergency service vehicles.
- Issues relating to the proposal to move block 19 and the proximity to the sunken garden. It was reported that there would have to be further discussions with conservation and tree officers regarding this.
- Blocks 11 and 12 could be moved slightly south to prevent a detrimental impact on trees.
- Concern regarding sight lines on blocks 10 and 15 – block 15 could be re-sized or rotated, block 10 would be difficult to move and had not received an objection from the inspector.

Members were asked to comment on the following issues:

- The principle of retaining an access for vehicles from Headingley Lane – Members considered safety issues for keeping the access to Headingley Lane open to access 5 properties. Members voted in favour of allowing these 5 properties to retain vehicular access to Headingley Lane.
- The proposal to serve 7 dwellings off a private drive off Victoria Road - Members considered various consequences including the lack of a turning head for refuse vehicle, surfacing, impact on trees, safety and practicality of vehicles having to reverse down the drive, safety for pedestrians and the relationship between some of the residential blocks and the drive. Members voted in favour of allowing 7 dwellings to be served off a private drive subject to details of road construction for drainage, lighting, turning circle being acceptable in relation to the trees.
- Parking provision across the site – Members accepted that the level of car parking was acceptable.
- Whether the development is appropriate in siting of block 18 relative to the setting of the listed Rose Court building – The building was considered to be an improvement from the previous scheme but there were concerns about the size and also the size of block 17 across the access road. Members supported the idea of creating a gate house feature with the two blocks but felt they needed to be reduced in scale because of the impacts on views to Rose Court and Block 17's proximity to the access and a tree to its rear.
- Whether block 14 had an acceptable relationship with the adjoining dwelling in block 11 in terms of achieving satisfactory residential amenity – it was considered that block 14 was likely to harm the living conditions of neighbours and should be removed.
- The principle of the siting of block 17 and its relationship to the access road – It was felt that the distance between block 17 and 18 was too short for amenity considerations. In principle the siting of blocks 17 and 18 was accepted but there was concern with scale and massing. Concerns were also raised regarding the gardens of block 17 that would be overshadowed by a retained tree.
- The siting of Block 19 in relation to Rose Court – The principle of this block was broadly accepted subject to scale, massing and high quality

design been demonstrated through the application. Additional replacement tree planting elsewhere on the sit would be needed to compensate for the loss of trees.

- The impact of the proposed blocks 9, 10 and 14 upon the existing trees - Block 9: Members noted the importance of retaining the mature Lime Tree (T12) but thought that subject to ensuring this tree was unharmed by the size, siting and construction of block 9 that this block was acceptable. Block 10: Members were concerned that this block would likely put pressure on the existing trees that were in close proximity and may result in pressure by the future occupiers for the trees to be felled. The developer was keen to say the inspector did not refuse the appeal on this issue but acknowledged the Inspector had serious concerns about this relationship. Block 14: Members thought this block would also likely impact on the trees and given other amenity concerns should be removed from the scheme.
- Members views were sought on the small gardens proposed - Members were broadly accepting of the small garden sizes of the townhouses given the availability of open space within the site. They did however say that small gardens largely or wholly covered by retained trees were not acceptable and these units would need to be removed. As such blocks 10 and 14 should be removed completely and individual units within blocks 17, 18, 2 and 3 will need to be omitted.
- Views on the public open space provision – The amount of open space was considered to be acceptable.
- Views on the the housing mix as proposed – Members considered this to be acceptable.
- Members views on the level of detail they would wish to see as part of the revised application - Members accepted that an outline application with a good level of detail would be acceptable. They wanted to see good scale and massing plans to ensure they could assess the heights of buildings. The developer offered to provide these along with a detailed design code and indicative elevations.

(Councillor Coulson requested that it be recorded that he did not take part in any of the votes taken on this item).

97 Date and Time of Next Meeting
Thursday, 2nd February 2012 at 1.30 p.m.

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Licensing Committee

Tuesday, 17th January, 2012

PRESENT: Councillor S Armitage in the Chair

Councillors J Dunn, B Gettings, G Hussain,
G Hyde, P Latty, B Selby, C Townsley and
G Wilkinson

56 Chairs Opening Remarks

Councillor Armitage welcomed all present to the meeting and informed the Committee of her recent hospital visits and diagnosed illness. The Committee extended their best wishes and support for Councillor Armitage for her treatment during the coming months.

57 Late Items

No formal late items of business were added to the agenda; however Members were in receipt of an up to date version of Appendix 1 summary of changes to the large Casino Application Pack (minute 62 refers)

58 Declarations of Interest

There were no declarations of interest. However in relation to the report on the Large Casino, Councillor Selby stated that as he was Chair of City Centre Plans Panel and it was likely that future applications for planning permission for a Large Casino would be considered by that Panel, he wished to make it clear that he would treat individual planning applications on their own merits and within the remit of the Plans Panel. Similarly, he would consider any licensing applications in accordance with the Gambling Act 2005, the relevant Guidance and the LCC Statement of Licensing Policy and would not pre-determine any matter before him (minute 62 refers)

59 Apologies for Absence

Apologies for absence were received from Councillors Bruce, Downes, R D Feldman, Khan and Wilson

60 Minutes

RESOLVED – That the minutes of the previous meeting held on 15th November 2011 be agreed as a correct record

61 Matters Arising

Minute 50 NVQ Working Group – Members noted the request that Councillor Khan be invited to attend future meetings of the NVQ Working Group

62 Large Casino Application Pack

The Head of Licensing and Registration submitted a report on the progress of the Large Casino project and seeking approval of the draft application pack prior to the start of the Large Casino application process. Due to the volume of documentation, a copy of the draft application pack had been despatched

to Members of the Committee prior to Christmas in order for Members to have sufficient time to consider the contents.

Members were aware that the Gambling Act 2005 Statement of Policy 2010-12 containing the statement of principles to be applied when determining the Large Casino Licence had been revised in acknowledgement of the start of the Large Casino process in Leeds. The revised Statement of Policy and the Council's proposed response to the public consultation on the Large Casino section of that Policy were due to be presented to full Council on 18 January 2011 for approval.

A schedule of amendments to the Application Pack suggested since the Pack was despatched to Members in December 2011 was attached as Appendix 1 of the report and a further revised copy was tabled at the meeting. An extract from the Consultation Report on the Large Casino Section of the Statement of Licensing Policy 2010-12 containing matters relevant to non-statutory consultation on the Application Pack was attached at Appendix 2.

The Committee also noted receipt of a Briefing Note tabled at the meeting setting out the proposed timetable for the Stage 1 application process and its impact on the workload of the Sub Committees. Members noted the request to consider their availability to attend appropriate training and the additional meetings required to deal with both the SEV applications (June 2012) and the Casino Stage 1 applications (July 2012).

The Committee received clarification on the approach to be adopted by officers when liaising with applicants, especially during stage 2 of the application process. The Committee also discussed the implications for the authority should the Council exercise the power to pass a "no casino" resolution.

RESOLVED – That approval be given to the Application Pack in preparation for the start of the Large Casino application process, which will be advertised on the 24th January 2012

63 Licensing Work Programme

RESOLVED – To note the contents of the Licensing Work Programme

64 Date and Time of Next Meeting

RESOLVED – To note the date and time of the next meeting as Tuesday 14th February 2012 at 10.00 am

Licensing Sub-Committee

Tuesday, 3rd January, 2012

PRESENT: Councillor D Wilson in the Chair

Councillors A Khan and G Wilkinson

171 Election of the Chair

RESOLVED – Councillor Wilson was elected Chair for the meeting

172 Late Items

No formal late items of business were added to the agenda for the meeting. Members did however receive the following supplementary information:

- Item 6 Headingley Carnegie Cricket Ground – documents submitted by the applicant included a Skeleton Argument presented by the barrister just prior to the hearing, Venue Feasibility Study undertaken by Clifton Noise, a petition containing approximately 90 signatures; 15 letters of support and a statement from Mr A Fraser, Crowd Safety Consultant
 - Item 8 The Ings Hotel – photographs of the premises and a letter from Mr S Andrew MP were submitted by the applicant just prior to the hearing
- All of the documents were submitted in evidence with the agreement of all parties present

173 Declarations of Interest

There were no declarations of interest

174 "Headingley Carnegie Cricket Ground" Application to Vary the Premises Licence held by Headingley Carnegie Cricket Ground, St Michael's Lane, Headingley, Leeds LS6 3BU

The Sub Committee, having regard to the Licensing Act 2003, the Section 182 Guidance and the Authority's own Statement of Licensing Policy, considered an application to vary the premises licence held at the Headingley Carnegie Cricket Ground, St Michaels Lane, Headingley.

Representations had been received from LCC Environment Protection Team (LCC EPT) and LCC Department of Development, local residents and the local ward Councillor. Members and all parties were in receipt of supplementary documents submitted by the applicant. The following were present at the hearing:

Mr N Bashir – barrister	Councillor M Hamilton - Headingley
Mr R Crabb – solicitor	ward councillor
Mr J Hogg – on behalf of Headingley Carnegie CC	Mr B Moys – on behalf of Turnaways residents
Mr A Fraser - crowd management consultant	Mr C Sanderson – LCC Development
Mr P Nash & Mr S Joynes – Clifton Noise Consultancy	Mr B Kenny, Mr M Everson & Mrs R Teale – LCC EPT

The Sub Committee heard from Mr Bashir and Mr Hogg who explained that extending the hours of operation to 23:00 hours and amending/removing relevant conditions would permit the venue to hold concerts. Mr Nash outlined measures proposed to manage noise generated by events and referred to the Noise Council's Code of Practice on Environmental Noise Control at Concerts (1995). He explained the applicants view that the venue should be classified within the category of "urban stadia or arena" with a recommended noise limit not exceeding 75 dBA. The venue was currently classified as "other urban and rural venue" which set a 65 dBA noise limit. Mr Fraser then addressed the Sub Committee with regards to the management of crowds and impact on public nuisance. During discussions Members heard :

- 2 events proposed per year most likely to be held during the summer months with 25,000 attendees anticipated
- 75dBA would be employed during performances by main acts. Most main acts commenced at 21:00 hours and finished at 22:30.
- the earlier start time would allow daytime concerts at weekends
- no concerts had been held during 2011 due to the restricted hours and noise limit
- acknowledged that the existing planning permission for the ground would have to be amended to facilitate the crowd size and use

The Sub Committee then heard from Mr B Kenny LCC EPT who stated concert events in this ground would cause disturbance to local residents and referred to the current Premises Licence which had been granted in January 2011 when the noise conditions had been set. He stated the venue had been correctly categorised as "other urban and rural venue" at that time as the venue did not lie within a city centre location. Mr Kenny also considered the likely noise and disturbance caused by the volume of patrons attending and leaving concerts in the early evening and late at night and through the setting up and dismantling of the equipment necessary to stage a concert

Mr C Sanderson, LCC Development then addressed the Sub Committee setting out the departments' concerns over the disturbance and impact of the proposed use of the venue for events in terms of noise, comings and goings of attendees.

The Sub Committee then heard from local ward Councillor M Hamilton who reiterated the residential nature of the locality and stated that local residents tolerated the current style of events held at the venue but would not anticipate the impact of full scale concerts at the venue. He could see no change in the venue, locality or measures from a licensing perspective and therefore no reason to change the decision made in January 2011.

Mr B Moy then addressed the Sub Committee on behalf of residents of The Turnaways who expressed concern about the anticipated 25,000 event attendees and the impact they would have on the locality in terms of increased noise and traffic, particularly as the Turnaways homes were immediately adjacent to the cricket ground.

Mr Bashir was permitted to ask a question relating to the representation submitted by LCC EPT. All parties present discussed the interpretation of the Code of Practice relating to the current designation of the venue as “other urban” and considered the applicants submission that the venue should be classified as “urban stadia or arena”

The Sub Committee carefully considered the application, the written submissions and supplementary documentation pertaining to the application. Members also heard and considered the verbal representations made at the hearing. The Sub Committee contained two of the same Members who had heard the previous application in January 2011 and recalled the discussions at that hearing when the applicant amended the application to cease use of the premises licence at 21:00 hours having had regard to the representations received. Members considered this application afresh; particularly the hours of operation requested (until 23:00 hours) and reconsidered the Code of Practice classification of the venue from “other urban” (currently) to “urban stadia” as suggested by the applicant. This would afford the venue an increased volume to 75dBA

The Sub Committee, having heard the evidence of the residents, local ward Councillor, LCC EPT and LCC Development, was satisfied that the correct classification for the venue was “other urban and rural” venue.

RESOLVED – To grant the variation application in part as follows:

Hours and activities - To grant as requested (12:00 until 23:00 hours)

Conditions – That part of the application relating to the removal and/or amendment of conditions is refused. The venue therefore retains the classification of “other urban and rural” and accordingly retains the existing noise level of 65dBA and conditions

175 "Ings Hotel" - Application for the grant of a premises licence for Ings Hotel, 45 Ings Lane, Guiseley, Leeds LS20 9HR

The Sub Committee, having regard to the Licensing Act 2003, the Section 182 Guidance and the Authority’s own Statement of Licensing Policy, considered an application for the grant of a premises licence for Ings Hotel, Guiseley. The premises currently benefited from a premises licence, but sought to include a marquee and additional activities within the area covered by the premises licence.

Representations had been received from LCC Environmental Protection Team (LCC EPT). The following were present at the hearing:

Mr J Coen – solicitor for the applicant Mrs R Teale – LCC EPT
Mr E Smith & Mr M Witten (observing) Mr B Kenny – LCC EPT
Mr J & Mrs I Moran – licensee and Mr M Everson – LCC EPT
DPS
Mr A Brady – Punch Taverns

The Sub Committee heard from Mr Coen regarding the current style of operation of the Ings Hotel and the intention to include a marquee in order to provide an additional function facility. Licensable activities in the marquee would cease at 22:00 hours but would continue within the hotel building until

23:00 hours. The marquee would provide background music but was not big enough to accommodate a live band. Mr Coen outlined the measures already in place to address the licensing objectives and addressed the matter of the complaint referred to in the licensing officers report.

Mr Coen stated that, following discussions with LCC EPT, the applicant now offered to restrict the number of events held in the marquee where regulated entertainment was provided to 12 per year. He therefore suggested that proposed measure No 2 "Noise from a licensable activity at the premises will not be audible at the nearest noise sensitive premises which are Ings Lane and Ings Avenue" was not now appropriate. In discussions, the following was confirmed:

- The marquee was 10m x 4m temporary structure with a capacity of approximately 40 persons
- The hotel kitchen would not provide food for the functions held in the marquee. The event organiser would have to supply food so there would be no additional plant/machinery required for the marquee
- An external speaker was located within the smoking shelter

Members discussed the 8 measures proposed by LCC EPT with the applicants and canvassed their view on whether these were appropriate.

The Sub Committee then heard from Mrs R Teale, LCC EPT, who highlighted the good working relationship between the department and this premises licence holder. The department felt that the marquee would be a well managed addition to the premises and that the measures would be adhered to. Mrs Teale set out the reasoning behind each proposed measure which were intended to ensure the continuing good management of the premises, should another DPS take over.

After discussions between the parties on the LCC EPT measures and noting those which were now agreed or amended, the Sub Committee carefully considered the representations made by the applicant and LCC EPT.

Members noted the applicant offered to amend the application to provide no more than 12 events per year which provided regulated entertainment in the marquee and had regard to the fact that licensable activities would cease in the marquee at 22:00 hours. The Sub Committee considered the representations regarding the EPT proposed measures and considered these in the light of the future use of the marquee.

RESOLVED – To grant the application in the following terms:

Hours & Activities – granted as requested

Conditions – The measures as suggested and amended between the applicant and LCC EPT shall be included within the premises licence as conditions. To clarify the following apply:

- 1) The temporary marquee should not exceed the size on the plan (10x4m) or be sited anywhere else on the site
- 2) Noise from a regulated entertainment and /or provision of regulated facilities from within the marquee will not be audible at the nearest noise sensitive premises which are Ings Lane and Ings Avenue

- 3) There shall be no additional external loudspeakers attached to the building
 - 5) Noise from plant or machinery shall not be audible at the nearest noise sensitive premises during the operation of the plant or machinery. Plant and machinery shall be regularly serviced and maintained to meet this level
 - 7) the activities of persons using the external areas shall be monitored after 10pm and they shall be reminded to have regard to the needs of local residents and to refrain from shouting and anti social behaviour etc when necessary
 - 8) Clear and legible notices will be displayed at exits, car parks and other circulatory areas requesting that patrons to leave the premises quietly having regard to the needs of local residents, in particular emphasising the need to refrain from shouting, slamming car doors, sounding horns and loud use of vehicle stereos and anti-social behaviour
- (Note: Proposed measures 4 and 6 are not imposed)

176 "Beat Bar" - Application for the Grant of a Premises Licence for Beat Bar, 66 Merrion Street, Leeds LS2 8LW

The Sub Committee, having regard to the Licensing Act 2003, the Section 182 Guidance and the Authority's own Statement of Licensing Policy, considered an application for the grant of a new premises licence for premises to be known as Beat Bar, 66 Merrion Street, Leeds LS2. The premises were located within Cumulative Impact Area 1 and had previously operated as a nightclub.

Measures proposed by LCC Health & Safety Team to address the public safety licensing objective had been agreed by the applicant and LCC H&S had withdrawn the representation on the understanding the measures would be included as conditions on the premises licence should this application be granted. Representations had also been submitted by LCC Environmental Protection Team (LCC EPT) and West Yorkshire Police (WYP). The following were present at the hearing:

Mr G Rathore – joint applicant	Mr B Patterson – WYP
Mr R Rathore – joint applicant	PC C Arkle – WYP
	PC R Towers – WYP
	Mr B Kenny – LCC EPT
	Mr M Everson – LCC EPT

Mr G Rathore described the intended style of operation of the premises as a daytime venue for dance/music classes and nightclub during the evening/early morning. Mr Rathore outlined his licensing and project management experience; the reasoning behind the request for a 24 hour premises licence and addressed the measures proposed by LCC EPT. He explained the premises lay within the basement areas of the Merrion Centre and had operated prior to the introduction of the CIP without complaint. He explained that staff would usher patrons to the taxi ranks on Briggate to discourage people from congregating and reduce noise impact on residents of the adjacent hotel. Mr G Rathore added that the premises were not within the main hotspots for crime and disorder in the city centre and that 4 licensed premises in the immediate locality had closed during the last 18 months and therefore suggested that the opening of Beat Bar would not add to the cumulative impact of licensed premises in the area.

Discussions followed on the number of other licensed premises open during the early morning in the city centre noting that there were no other similar premises licensed for 24 hours.

The Sub Committee then heard from WYP. Mr B Patterson acknowledged that other premises were licensed to open until 06:00 or 08:00 hours but that most of these did not operate until the time permitted by their licence and certainly not every day. PC C Arkle commented that the mix of nightclub, functions venue and dance class venue presented a confused proposition and she was concerned that the different uses would conflict with each other. PC Arkle suggested that the measures proposed by the applicant to address the four licensing objectives were inadequate for a city centre premises. She was also concerned Mr G Rathore had no experience of managing a city centre premises and this was evidenced by the suggestion that his staff would usher patrons to use the Briggate taxi ranks – as Briggate was one of the city centre crime hotspots. PC Arkle concluded that the applicant had not demonstrated that the operation of this premises would not add to the cumulative impact of licensed premises in this locality

Mr B Kenny, LCC EPT, then explained the potential for public nuisance to be generated through the operation of this venue with patrons leaving the venue and causing noise and disruption throughout the city. A hotel was nearby and major pedestrian routes out of the city centre cut through residential areas.

Mr G Rathore then addressed the Sub Committee with regards to the comments made by the responsible authorities. He stated that he had expected to be represented by a legal representative today and that he had now completed a risk assessment setting out measures he proposed to implement at the premises. The Sub Committee considered whether, in the light of this information, the application could be stood down to allow time for the risk assessment to be considered. The Sub Committee advised the applicant that an adjournment could allow time to secure the services of a legal representative. Mr Rathore stated his preference to continue the hearing.

The Sub Committee carefully considered the representations made by the applicant and the responsible authorities and noted the premises lay within Cumulative Impact Area 1. The Sub Committee shared the same concerns as the responsible authorities and did not feel the applicant demonstrated that this application would not have a detrimental impact on the cumulative effect of licensed premises in the area

RESOLVED – To refuse the application

177 "Star Chef Take Away" - Application to vary a Premises Licence held by Star Chef Take Away, 15B North Lane, Headingley, Leeds LS6 3HW

The Sub Committee, having regard to the Licensing Act 2003, the Section 182 Guidance and the Authority's own Statement of Licensing Policy, considered an application to vary a premises licence held by Star Chef Takeaway, 15b

North Lane, Headingley. It was noted that the premises were located within Cumulative Impact Area 2 (Headingley & Hyde Park)

The applicant did not attend the hearing. The Sub Committee resolved to consider the written application and to proceed in the absence of the applicant. Representations had been received from responsible authorities.

The following attended the hearing:

Mr B Kenny - LCC Environmental Protection Team (LCC EPT)

Mr C Sanderson - LCC Department of Development

Mr B Patterson - West Yorkshire Police (WYP).

The Sub Committee heard from Mr Kenny regarding the close proximity of the premises to residents, the likelihood of noise and disturbance being caused later into the night/early morning by attracting patrons who would otherwise not be in the locality and the likelihood of setting a precedent in terms of opening hours for premises in this area

Mr Patterson then addressed the Sub Committee regarding the CIP Area 2 policy which was revised to include hot food takeaways in 2007 specifically to address the impact of the cumulative effect of such premises in the area

Mr Sanderson addressed concerns of public nuisance likely to be caused by the congregation of patrons outside the premises, proximity to residents homes and the CIP

Members carefully considered the application as submitted and the representations made by the responsible authorities. Members shared the concerns expressed by the responsible authorities and noted that the applicant could not demonstrate that this application would not have a detrimental impact of the cumulative impact of licensed premises in the Headingley /Hyde Park area

RESOLVED – To refuse the application

178 "Listce Bar & Nightclub" - Application for the grant of a premises licence for Listce Bar/Nightclub, 8 Church Walk, Leeds LS2 7EG

This application was withdrawn in its entirety by the applicant prior to the meeting.

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Licensing Sub-Committee

Monday, 9th January, 2012

PRESENT: Councillor B Selby in the Chair

Councillors K Bruce and C Townsley

179 Election of the Chair

Councillor Selby was elected Chair of the meeting

180 Late Items

No formal late items of business were added to the agenda for the meeting. The Sub Committee was in receipt of additional information circulated after the agenda was despatched, this being information submitted by West Yorkshire Police in respect of The Savannah Club. Copies of the objections submitted in respect of both applications were provided and large scale location plans were tabled in respect of the application for My African Shop (minutes 182 and 183 refer)

181 Declarations of Interest

There were no declarations of interest

182 Application to vary a Premises Licence held by "The Savannah Club", Grove Road, Hunslet, Leeds, LS10 2QT

The Sub-Committee having regard to the Licensing Act 2003, the Section 182 Guidance and the Authority's own Statement of Licensing Policy considered an application to vary a premises licence held by The Savannah Club, Grove Road, formerly known as George IV Hotel, Hunslet LS10, seeking an extension to the terminal hour of all current licensable activities every Thursday, Friday and Saturday

Present at the meeting were:

Mr Howe – on behalf of the applicant – Clifton Properties

Mr Njuguna – Designated Premises Supervisor

PC Arkle – West Yorkshire Police

Sgt Chapman – West Yorkshire Police

PCSO Dickinson – West Yorkshire Police

Mr Bird – Environmental Health LCC

In response to a question from the Chair, PC Arkle explained that when the application was first submitted in October 2011, she had made a qualified objection to the proposals. Due to an administrative error the applicants were required to resubmit or extend the application and having checked further a full objection was made

Mr Howe presented the application and stated that Mr Njuguna had worked hard to fulfil his obligations as DPS and wished to work with the police. He had addressed issues of under-age drinking, having reinforced this issue with all of his bar staff and by using Check 21 and Check 25. In terms of noise nuisance Mr Njuguna had taken steps to remedy this, having recently removed the music systems inside the premises so only background music was now provided

To enhance security around the premises, planning permission for a high gated fence had been sought. Whilst objections had been made to the application, Mr Howe stated that several temporary event licences had been granted at the premises with only one incident having occurred

Mr Howe explained that despite the name of the premises, it was not a club and that for clarification it would be renamed The Savannah Inn with revised timings being sought, these being an hour earlier, i.e. 02.00 and on Friday and Saturday only

The Panel then heard from Mr Njuguna who explained that his long-term aim for the premises was for a restaurant and small bar; that he recognised his responsibilities to his neighbours and had tried to address issues of noise disturbance. In respect of under-age drinking, he admitted that he had allowed some under 18s in his premises but this was to play snooker and not to drink. Mr Njuguna stated that he would welcome more support and help from the authorities and that he would be willing to reduce the request for live music until 1am but wished to retain this activity for any private party bookings he received. In response to questions from the Panel, Mr Njuguna stated that his premises had never failed a test purchase and that none of his staff had received a fixed penalty notice for under-age service

The Panel then heard from West Yorkshire Police

PC Arkle stated that the objection was based on the licensing objective of the protection of children from harm

Information had been received relating to a 14 year old and 16 year old entering the premises and in the case of the older child, being allowed to drink alcohol

PC Arkle referred to condition No 103 of the premises licence which stated 'People under 18 will not be admitted' stating that whilst this clause was unusual, it was part of the licence and had been broken

Sgt Chapman explained that the premises formed a traditional estate pub in close proximity to residential properties which were occupied mainly by families and older residents

Reports had been received in late summer about young people being allowed in the premises with Sgt Chapman speaking to Mr Njuguna about this. Further complaints about noise nuisance from the premises had been raised at the local Tenants and Residents' meetings. Sgt Chapman stated that under the present terms, the premises were not compatible with the community it served and that increased opening hours would exacerbate this. Concerns were also raised that Mr Njuguna had not consistently attended the local Pub Watch meetings which were a requirement of the Licence

PCSO Dickinson informed Members that she had been stopped in the street on several occasions and complaints made to her by local residents about young people being allowed on the premises

The Sub-Committee then heard from Mr Bird of Environmental Health who referred to two complaints which had been received from local residents relating to

music from the premises and noise from patrons outside the premises. Whilst acknowledging that information provided by Mr Howe that the equipment had been removed from the premises, Mr Bird considered that the proximity of the premises to residential properties would always be problematic and that noise and disturbance from patrons would occur

Members considered the further comments made by Mr Howe and noted the steps Mr Njuguna had taken and was willing to take to address the concerns raised

The Sub-Committee after carefully considering both the written and verbal representations from the applicant, West Yorkshire Police and Environmental Health felt that the existing hours of the premises licence were more than adequate to meet the long-term plans of the applicant for a restaurant and small bar

The Sub-Committee agreed with the concerns raised by West Yorkshire Police and Environmental Health in respect of noise nuisance as the premises are sited in a residential area; are in close proximity to residential properties and that complaints had recently been received about noise nuisance

Members also had serious concerns that conditions already imposed on the Licence were not being complied with as the DPS had stated he had allowed under 18s to enter the premises which was in contravention of condition 103 of the Licence

The Sub-Committee considered that to extend the Licence would be contrary to the licensing objectives for the prevention of public nuisance and the protection of children from harm

RESOLVED – That the application be refused

183 Application for the grant of a Premises Licence for "My African Shop" Stall 252, 1875 Market Hall, Kirkgate Market, Leeds, LS2 7RQ

The Sub-Committee having regard to the Licensing Act 2003, the Section 182 Guidance and the Authority's own Statement of Licensing Policy considered an application for a premises licence for My African Shop – Stall 252 1875 Market Hall Kirkgate LS2

Present at the hearing were:
Mr Douglas – the applicant
Mr Fisher – objector

Members were informed that West Yorkshire Police had withdrawn its objection to the application

Mr Douglas presented the application and stated that the premises had opened following the success of another family business in the market; My African Butcher which sold specialist South African meats. My African Shop had opened in a small premises supplying a range of South African goods and following the demand from customers for South African liquor, an application for a premises licence had been submitted

Members were informed that the liquor sales area would be small – approximately 1 sqm - and would be located behind the counter. Cheap alcohol would not be sold and neither would South African drinks which were readily available elsewhere, so ensuring this was a highly specialised area. Mr Douglas

stated that he would work with the police and highlighted the fact that the police objection had been withdrawn

It was hoped that online sales would be developed with Members being informed that the stock for this side of the business would be retained with the supplier, based in London

Indicative prices for wine and spirits were provided to the Panel

The Panel then heard from Mr Fisher who expressed his concern about an additional licensed premises in the market in view of the problems being experienced with street drinkers. As the owner of licensed premises in the market, Mr Fisher explained the difficulties in trying to deal with this problem; that restricted stock and high prices were not sufficient deterrents and that as some people were willing to buy alcohol on behalf of those who had been refused service, the problem was a difficult one to manage

The Sub-Committee having carefully considered both the written and verbal representations from the applicant and the objector acknowledged that the Cumulative Impact Policy did not apply in this case as the primary use of the premises was not as an off-licence and it was restricted by the opening hours of the market

Whilst noting the concerns raised by the objector, Members also noted that West Yorkshire Police had withdrawn its objection and were of the view that the application could be granted subject to conditions proposed by the applicant being considered necessary and proportionate in line with the licensing objectives

RESOLVED - That the application be granted with the conditions proposed and those agreed being incorporated into the operating schedule

Licensing Sub-Committee

Monday, 16th January, 2012

PRESENT: Councillor J Dunn in the Chair

Councillors G Hussain and G Wilkinson

184 Election of the Chair

RESOLVED – Councillor J Dunn was elected Chair for the meeting.

185 Declarations of Interest

Councillor G Hussain declared a personal interest in view of his association with Mr Honor Rafik who was a tenant of one of his son's businesses. In addition to this declaration, he also made the meeting aware of his connections with Mr Mohammed Rafiq, Solicitor in a business capacity only (Agenda Item 6) (Minute 186 refers).

186 "Ibiza Bar" - Application to transfer a premises licence for Ibiza Bar, Unit 10 Shaftesbury Parade, Harehills Lane, Harehills, Leeds LS9 6TA

The Sub-Committee, having regard to the Licensing Act 2003, the Section 182 Guidance and the Authority's own Statement of Licensing Policy, considered an application to transfer a premises licence for Ibiza Bar, Unit 10 Shaftesbury Parade, Harehills Lane, Harehills, Leeds 9.

The Sub-Committee was required to consider the application due to the receipt of representations from West Yorkshire Police.

The following were present at the hearing:-

Mr A Amiri – the applicant

PC L Dobson – West Yorkshire Police

Inspector J Hawkes – West Yorkshire Police

The Sub-Committee heard representations from Mr Amiri who outlined the intended style of operation of the premises which would be run as a restaurant and bar. In his submission he confirmed that he had no business connection to Mr H Rafik and that he was not the 'front' man.

He informed the meeting that despite objections to this transfer from West Yorkshire Police, he had a clean record and would take measures to run the premises on a safe and secure basis with CCTV and employed security staff.

In summary, Members queried the following specific areas:-

- the previous allegations of licensable activities undertaken at the premises
- the measures in place to alleviate previous disturbances
- the activities to be undertaken at the premises
- whether any alcohol was located on the premises

- the background details behind the private parties held at the premises without a licence in November and December 2011 (New Year's Eve)

The Legal Adviser to the Sub-Committee sought further clarification from the applicant in relation to the sale and distribution of tickets for the above mentioned party on New Years Eve; contractual arrangements; insurance details and on the availability of a copy of a tenancy agreement between the landlord and Mr Amiri.

In his submission, Mr Amiri outlined the background details and informed the meeting that Mr H Rafik was not controlling the premises and that Mr Mohammed Rafiq, an employed Solicitor was now the new landlord.

PC Dobson and Inspector Hawkes then addressed the Sub-Committee highlighting the following areas:-

- the complexity of the application which had been subject to numerous applicants
- the concern that Mr H Rafik was a serial offender in the illegal distribution of cigarettes and alcohol and was a key holder and linked to the premises
- the fact that West Yorkshire Police had not given permission for a Temporary Event Notice for the private party on 31st December 2011 and that appropriate entertainment licences should have been obtained
- the confusion around the previous contractual agreement between Mr A Parsiani and Mr M Rafiq
- the concerns that Mr Amiri was not in control of the premises and that Mr H Rafik had free reign of the building and had held an event at the premise on 5th November 2011 against the instructions of Mr Amiri
- the concerns that a polish gentleman was sleeping rough at the premises arising from a police visit on 18th October 2011

Members and the Legal Adviser to the Sub-Committee then queried the employment history of Mr Amiri with particular reference to his previous involvement in operating and managing licensing premises, both abroad and in this country.

The Sub-Committee carefully considered the report and listened to the verbal representations of West Yorkshire Police. Members had been keen for the applicant to demonstrate that he maintained full control of the premises. However they maintained serious concerns about the application and the applications made by the applicant.

In reaching their decision, Members considered that this premise in this location required a strong and clear management and felt that this was not the case in this instance.

The Sub-Committee preferred the evidence of West Yorkshire Police and noted the contents of their report of events on 5th November 2011 and 31st December 2011 and of the fact that West Yorkshire Police had not given permission for a Temporary Event Notice and would not in any case for a private party.

In conclusion they were also of the opinion that the applicant was not conversant with the objectives of the Licensing Act 2003.

RESOLVED – That the application be refused.

187 "Ibiza Bar" - Application to vary a premises licence held by Ibiza Bar, Unit 10 Shaftesbury Parade, Harehills Lane, Harehills Leeds LS9 6TA to specify an individual as Designated Premises Supervisor

(At the request of the applicant, Mr A Amiri, this item was withdrawn)

(The meeting concluded at 11.30am)

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Licensing Sub-Committee

Monday, 23rd January, 2012

PRESENT: Councillor T Hanley in the Chair

Councillors J Dunn, B Gettings, T Hanley
and B Selby

188 Election of the Chair

RESOLVED – Councillor T Hanley was elected as Chair for the meeting.

189 Late Items

There were no late items.

190 Declarations of Interest

There were no declarations of interest.

191 Certification of Films - "The Battle of Orgreave"

The Sub-Committee having regard to the Licensing Act 2003, and in particular the protection of children from harm as a licensing objective, considered an application seeking the certification of a film proposed to be shown at the City Varieties Music Hall. The film was intended to be shown between two theatrical performances on 28th January 2012.

The applicant, Ms S Wishart, addressed the Sub-Committee and in summary, made the following key points:-

- the material shown in the film was nothing that had not been broadcast publicly before; and
- no violence towards animals or people was shown in the film.

The Sub Committee further discussed the specific content of the film with the applicant.

RESOLVED - That upon considering the application for the certification of the film entitled "The Battle of Orgreave" proposed to be shown between two theatrical performances on 28th January 2012 at the City Varieties Music Hall, the Sub Committee decided the film should be classified as a PG because of the content contained within it.

192 Withdrawal of Committee Member

At this stage in the meeting Councillor B Selby withdrew from the meeting and was placed by Councillor R Gettings.

193 "Roundhegians Rugby Football Club" - Application to vary a Club Premises Certificate held by The Roundhegians Rugby Football Club Ltd, Chelwood Drive, Roundhay, Leeds LS8 2AT

194

The Sub Committee, having regard to the Licensing Act 2003, the Section 182 Guidance and the authority's own Statement of Licensing Policy considered an application for the grant of a variation of a premises licence for The Roundhegians Rugby Football Club Limited, Chelwood Drive, Roundhay, Leeds, LS8 2AT.

Representations had been submitted by nine local residents. There were no local residents in attendance. However Councillor S Hamilton the ward councillor was in attendance.

The hearing was attended by the following:

Stafford Smart, Proposed Licence Holder; and
Councillor S Hamilton, Objector

Stafford Smart addressed the Sub Committee and made the following points:

- Roundhegians (the Club) is an amateur rugby club, which is run by volunteers, the club struggles financially and wishes to increase its income streams by extending the hours for which its bar can be opened;
- The club runs a large amount of junior team attended by over 200 young people from the Roundhay area and is very much part of the local community;
- The club has had a number of temporary events which have passed off without problem and now wishes to have better provision within its licence to provide entertainment at weekends.

Councillor S Hamilton, Moortown Ward, addressed the sub Committee and made the following points:

- Complaints have been received by residents from noise already generated by the club and to extend the licensable activity of the club would increase this nuisance;
- Ordinarily the area around the club is a quiet residential part of the city and an extension to the current licence would detract from the quiet nature of the area.

In summing up the applicant re-iterated the positive impact the club has on the community and the financial constraints currently faced.

The Sub Committee then carefully considered all the written and verbal submissions and made the following decision:

RESOLVED – To grant the application as requested, subject to conditions imposed by the Sub Committee.

195 Certification of Films - Banff Mountain Film Festival World Tour

The Sub-Committee having regard to the Licensing Act 2003, and in particular the protection of children from harm as a licensing objective, considered an application seeking the certification of films proposed to be shown at the Carriage Works Theatre, Great George Street, Leeds 1. The film was intended to be shown in February 2012.

The applicant was not in attendance and the Sub committee resolved to deal with the issue in the applicants absence.

RESOLVED - That an application for the certification of films proposed to be shown during the Banff Film Festival world Tour to be held at the Carriageworks Theatre, Great George Street, Leeds 1 in February 2012 be classified as follows in order to promote the protection of children harm objective:-

Name of film	Classification Agreed
All.I.Can: The Short Cut (special edit for Banff Tour)	U
Cold	12A
The Freedom Chair	PG
Hanuman Airlines (Fly Over Everest)	U
Kadoma	12A
Origins – Obe & Ashima	PG
Sketchy Andy	PG
From The Inside Out	PG

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Licensing Sub-Committee

Monday, 30th January, 2012

PRESENT: Councillor C Townsley in the Chair

Councillors P Latty and R D Feldman

195 Election of the Chair

RESOLVED – That Councillor Townsley be elected Chair for this meeting.

196 Exempt Information - Possible Exclusion of the Press and Public

RESOLVED – That the press and public be excluded from the meeting during consideration of the following parts of the agenda designated exempt on the grounds that it is likely, in view of the nature of the business to be transacted or the nature of the proceedings, that if members of the public were present there would be disclosure to them of exempt information so designated as follows:

Appendix B referred to in Minute No. 202 under Regulation 14 of the Licensing Act 2003 Hearings Regulations 2005 (SI 2005 No. 44)

197 Late Items

No formal late items of business were added to the agenda for the meeting, however additional information had been submitted in relation to agenda item 6 (Minute No. 199 refers) and agenda item 8 (Minute No. 201 refers).

198 Declarations of Interest

There were no declarations of interest.

199 Gambling Act 2005 - Application for a Premises Licence - Ladbrokes, Part of Morley Market, Corner of Queen Street and Hope Street, Morley, Leeds

The Sub-Committee, having regard to the Gambling Act 2005 and guidance to Licensing Authorities 3rd Edition and under s349 of the Authority's own Statement of Licensing Policy – Gambling Act 2005, considered an application made by Ladbrokes under Part 8 of the Gambling Act 2005 for the grant of a new Premises Licence in respect of premises within part of Morley Market and corner of Queen Street and Hope Street, Morley, Leeds.

Representations had been submitted by two local Ward Members.

The hearing was attended by the following:

- Gavin Dalzell, Applicant's Representative
- Julia Palmer, Legal Representative
- Councillor Elliott, Ward Member
- Councillor Varley, Ward Member

Julia Palmer addressed the Sub-Committee on behalf of the applicant and made the following points:

- The new premises provided greater disabled access.
- No previous issues had been reported in relation to under 18's accessing the premises.
- The applicant supported responsible betting and was governed by strict guidelines.

Councillors Elliott and Varley (Ward Members) addressed the Sub-Committee and made the following points:

- Concern about the exploitation of vulnerable adults.
- Concern about the impact of the premises on the local population, particularly families and individuals residing in near by sheltered housing.
- Concern about the impact of the premises on local levels of deprivation.

The Sub Committee then carefully considered all the written and verbal submissions and made the following decision:

RESOLVED – To grant the application as requested.

200 "Nisa Malvern" - Application to vary a premises licence held by Nisa Malvern, Beeston Road, Beeston, Leeds LS11 8ND

The Sub-Committee, having regard to the Licensing Act 2003, the Section 182 Guidance and the Authority's own Statement of Licensing Policy considered an application to vary a premises licence held by Nisa Malvern Beeston Road, Beeston, Leeds, LS11 8ND.

A representation had also been submitted by LCC Environmental Protection Team, however the measures proposed had been agreed by the applicant and the representation subsequently withdrawn on the understanding that those measures would appear on the premises licence as conditions should the application be granted.

Representations had also been submitted by two local Ward Members.

The hearing was attended by the following:

- Paul Sherratt, Applicant's Representative
- Jiten Patel, Applicant
- Councillor Gabriel, Ward Member

Paul Sherratt addressed the Sub-Committee on behalf of the applicant and made the following points:

- CCTV to be installed at the premises.
- Notices to be displayed requesting customers to leave the premises quietly.
- Litterbin to be installed outside the premises.
- The applicant was investing significant resources in the premises, which would assist in regeneration of the area.

Councillor Gabriel (Ward Member) addressed the Sub-Committee and made the following points:

- Objection to the sale of alcohol from 7.30am.
- Concerns about public disorder, particularly as the premises was located in a residential area.
- Concerns about customers discarding litter in residents' gardens.
- The negative impact on alcohol awareness programmes that were currently in place.

The Sub Committee then carefully considered all the written and verbal submissions and made the following decision:

RESOLVED – To grant the application as requested.

201 "The Rock Bar Ibiza" - Application to vary a premises licence held by The Rock Bar Ibiza Leeds, 52 Call Lane, Leeds LS1 6DT

The Sub-Committee, having regard to the Licensing Act 2003, the Section 182 Guidance and the Authority's own Statement of Licensing Policy considered an application to vary a premises licence for The Rock Bar Ibiza Leeds, 52 Call Lane, Leeds, LS1 6DT.

A representation had been submitted by West Yorkshire Police (WYP) containing measures to address public nuisance and crime and disorder licensing objectives.

The hearing was attended by the following:

- Paddy Whur, Legal Representative
- PC Cath Arkle, West Yorkshire Police
- Bob Patterson, West Yorkshire Police

Paddy Whur addressed the Sub-Committee on behalf of the applicant and made the following points:

- This was a high end bar which had recently won a prestigious award in London.
- Acknowledgement of issues in relation to seating capacity which had now been resolved.
- This application was unlikely to trigger any cumulative impact issues.

PC Cath Arkle, West Yorkshire Police, addressed the Sub-Committee and made the following points:

- Concern about the impact of the application on the Cumulative Impact Policy.
- Concern about overcrowding at the premises.
- Concern that there was no effective control of logging individuals in and out of the premises.

In response to Members' questions and comments, the following points were made:

- There had been no complaints about the premises from local residents.
- Door staff had received training in relation to previous capacity issues experienced at the premises.
- The applicant attended weekly Pubwatch meetings and enjoyed a good working relationship with West Yorkshire Police.

The Sub Committee then carefully considered all the written and verbal submissions and made the following decision:

RESOLVED – To grant the application as requested, subject to conditions

202 "Black Diamond Club" - Application to vary a premises licence held by Black Diamond Club, 68 New Briggate (1st & 2nd Floors only), Leeds to specify an individual as Designated Premises Supervisor

The Sub-Committee, having regard to the Licensing Act 2003, the Section 182 Guidance and the Authority's own Statement of Licensing Policy considered an application to specify an individual as designated premises supervisor at The Black Diamond Club, 68 New Briggate, (1st & 2nd Floors Only), Leeds, LS1 6NU.

Appendix B to the report was designated as exempt under Regulation 14 of the Licensing Act 2003 Hearings Regulations 2005 (SI 2005 No. 44).

The Sub Committee were required to consider this application due to the receipt of a representation from West Yorkshire Police (WYP).

The hearing was attended by the following:

- PC Cath Arkle, West Yorkshire Police
- Bob Patterson, West Yorkshire Police.

Members agreed to proceed with this hearing in the applicant's absence.

The Sub Committee carefully considered all the written and verbal submissions and made the following decision:

RESOLVED – To refuse the application.

(The meeting concluded at 1.30pm)

EMPLOYMENT COMMITTEE

FRIDAY, 27TH JANUARY, 2012

PRESENT: Councillor J Blake in the Chair

Councillors J Dowson, M Hamilton, A Lamb
and K Maqsood

48 APPEALS AGAINST REFUSAL OF INSPECTION OF DOCUMENTS

There were no appeals against refusal of inspection of documents in accordance with Procedure Rule 25 of the Access to Information Procedure Rules.

49 EXCLUSION OF PUBLIC

RESOLVED - That the public be excluded from the meeting under the terms of Access to Information Procedure Rule 10.4(1) and (2) and on the grounds that, in all the circumstances of the case, the public interest in maintaining the exemption outweighs the public interest in disclosing the information by reason of the need to maintain the competitive nature of the interview process and to retain information submitted by individual applicants in confidence, as disclosure could undermine the process, future appointment processes, or the outcome on this occasion to the detriment of the Council's and public interest.

50 DECLARATIONS OF INTEREST

There were no declarations of personal/prejudicial interests for the purpose of section 81(3) of the Local Government Act 2000 and paragraphs 8 to 12 of the Members' Code of Conduct.

51 APPOINTMENT OF THE DEPUTY DIRECTOR - LEARNING SKILLS AND UNIVERSAL SERVICES

Following the consideration of applications for the post of Deputy Director – Learning Skills and Universal Services it was

RESOLVED – That four applicants be selected to enter the recruitment process.

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Corporate Governance and Audit Committee

Monday, 23rd January, 2012

PRESENT: Councillor G Driver in the Chair
Councillors N Taggart, C Campbell,
G Kirkland, A Lowe, J Elliott, W Hyde,
T Hanley, C Fox, G Hussain and J Hardy
(as substitute for P Grahame)

Co-optee G Tollefson

Apologies Councillors P Grahame

55 Passing of the Chief Procurement Officer

At the commencement of the meeting, Members and officers stood in silent tribute to remember Wayne Baxter, Chief Procurement Officer, who tragically passed away late last year.

56 Appeals Against Refusal of Inspection of Documents

There were no appeals against the refusal of inspection of documents.

57 Exempt Information - Possible Exclusion of the Press and Public

There were no resolutions to exclude the public.

58 Late Items

There were no late items submitted to the agenda for consideration.

59 Declaration of Interests

Councillor G Driver declared a personal interest in item 14. (Minute 69 refers) Internal Audit report December 2011, as a Board Member of Belle Isle Tenant Management Organisation.

60 Apologies for absence

Apologies for absence were received from Councillor P Grahame.

61 Minutes of the Previous Meeting

The minutes of the Corporate Governance and Audit Committee held on 9th November 2011 were approved as a correct record. A minor amendment was agreed with regards to Mr Tollefson's declaration of interest was incorrectly recorded being at minute 52 and the report on Leeds Initiative Governance. The clerk undertook to amend the minutes accordingly.

62 Chair's Remarks

The Chair informed the Committee that he had recently attended a workshop hosted by the Department for Communities and Local Government (DCLG) to discuss arrangements for the future of public audit. Key messages from the workshop were that DCLG want to engage on the practical arrangements in respect of Independent Audit Appointment Panels, rather than the principle of requiring Councils to establish such panels but that both primary and secondary legislation is required to affect the changes. The Chair also informed the Committee that it is likely that the Audit Commission will be in place until 2015.

63 Government Response to the Future of Local Audit Consultation

The Chief Officer (Audit and Risk) presented a report of the Director of Resources. The report informed the Committee of the Government's response to representations made to the consultation on the future of public audit.

Consideration was given to the role of the proposed independent audit appointment panel and how this would effect the purpose and work of the Committee.

Members sought an indication of the savings which might occur from the Council appointing its own auditor: The Chief Officer (Audit and Risk) reminded members that KPMG have previously reported that 20% of the current fee is retained by the Audit Commission so a 20% saving might be indicative. The Chief Officer (Audit & Risk) also pointed out that not all commentators agree that audit fees will reduce in the new regime and organisations like CIPFA still have concerns about the overall level of fees.

The Chair informed the Committee that the Department for Communities and Local Government had still not concluded its deliberations and it was expected further consultations on this and other matters.

RESOLVED – The Committee resolved to:

- (a) note DCLG's response to the consultation;
- (b) note the proposal to actively engage with DCLG to influence the emerging framework and regulations; and
- (c) receive further reports on the framework as the timetable for legislative change is clarified.

64 Consultation on the interim auditor appointment for 2012/13

The Chief Officer (Audit and Risk) presented a report of the Director of Resources. The report informed the Committee that the Audit Commission are consulting with the Council on making an interim appointment for the 2012/13 audit.

Members discussed the report and concluded that it was a sensible measure to continue for the next six months with the firm that is currently handling the Council's accounts.

RESOLVED – The Committee resolved to note and support the Director of Resources intention to raise no objections to the appointment of KPMG on an interim basis.

65 KPMG Report - Annual Audit Letter

The Principal Financial Manager (Financial Management) presented a report of the Director of Resources which provided the key external audit findings in respect of the 2010/11 financial year.

Steve Clark and Heather Garrett were also in attendance representing the external auditors KPMG.

Members queried the section in the Annual Audit Letter on waste management and developments effecting it. Members were informed that a watching brief will be maintained in this area.

The Chair congratulated Council officers on managing the production and completion of the 2010/11 final accounts and for their successful co-operation with the external auditors.

RESOLVED – The Committee resolved to note the conclusions and recommendations arising from the 2010/11 audit process.

66 Capital Programme Approvals

The Chief Officer (Financial Development) presented a report of the Director of Resources. The report informed the Committee of proposed changes to the capital programme approvals framework.

The report also presented the recommendations of a Resources and Council Services Scrutiny Board Working Group in relation to capital decision making.

Members sought reassurance that the proposed changes substantially added value to the council's arrangements and were informed that the proposals;

- Simplified the decision making process;
- Improved clarity as to the accountability for capital decisions; and
- Did not alter the corporate decision making arrangements in respect of definition of key decisions or call in nor removed the ability of Executive Members to require that directors referred matters relating to capital schemes to Executive Boards for approval.

RESOLVED – The Committee resolved to:

- (a) note the proposals contained within the report; and
- (b) receive periodic papers in relation to the implementation of the arrangements.

67 Treasury management Governance framework

The Principal Finance Manager (Capital and Treasury) presented a report of the Director of Resources which outlined the governance framework for the management of the Council's Treasury Management function. The report also reviewed compliance with the revised Chartered Institute of Public Finance and Accountancy code of practice on treasury management and guidance notes and revised prudential code.

RESOLVED - The Committee resolved to:

- (a) note the delegations in respect of treasury management;
- (b) note the assurance that Treasury Management has adopted and is complying with the revised CIPFA Code of Practice and guidance notes and the Prudential Code.

68 Partnership Governance

The Head of Governance Services presented a report of the Director of Resources, the report updated the Committee on the Council's partnership governance arrangements.

RESOLVED – The Committee resolved to note the update provided.

69 Internal Audit Report December 2011

The Head of Internal Audit presented a report of the Director of Resources which provided a summary of internal audit activity for the period September – December 2011 and highlight the incidence of any significant control failings or weaknesses monitored in the report.

Members considered the opinion given by Internal Audit on schools. They also sought fuller assurance in respect of the use of purchasing cards.

Consideration was also given to the Nursery Education Grants work undertaken by Internal Audit; the proposals to undertake further follow up work to ensure previous recommendations had been implemented was welcomed.

Members discussed the Belle Isle Tenant Management Organisation and raised concerns that some tenancy applications had been unable to be located. Members similarly questioned whether missing applications might also be a problem in other ALMOs and wished to updated on progress in a subsequent report.

RESOLVED – The Committee resolved to:

- (a) note the work undertaken by Internal Audit during the period covered by the report; and
- (b) request further information be included in a subsequent report on Nursery Education Grants and ALMO tenancy application forms.

70 Performance Management Update

The Performance Manager presented a report of the Chief Officer (Intelligence and Improvement) which provided an update to the Committee on the Council's arrangements for performance management; specifically how these arrangements are contributing to achieving each of the Cross Council Priorities. The report also sought feedback form the Committee on the robustness of these arrangements prior to the framework being finalised.

Members discussed the report giving consideration to the relationship between performance management and risk management in light of risk management generally looking into the future and performance management reviewing past performance.

RESOLVED – The Committee resolved to continue to monitor the implementation of the arrangements detailed within the report through the submission of an annual risk and performance report in the summer after the year end reporting has been completed.

71 Protecting the Public Purse 2011

The Audit Manager (Internal Audit) presented a report of the Director of Resources which presented a self assessment of the Council's position against the recommended best practice in the Audit Commission's 'Protecting the Public Purse 2011' report and proposed actions to address areas where further work could be done to address the risk of fraud and corruption.

Members gave consideration to the report and questioned officers on the local position in terms of fraud committed against the Council and what resources were being out into identifying and preventing fraud.

Members emphasised the important of investigating housing tenancy fraud highlighting the problems they had encountered in this area. Suggestions were also made with regards to closer working between West Yorkshire Police's Economic Crime Unit and the Council's Internal Audit service.

RESOLVED – The Committee resolved to:

- (a) note the assessments made by Internal Audit regarding arrangements to meet the best practice detailed in Protecting the Public Purse 2011;
- (b) note the proactive approach being taken in continually improving controls to prevent fraud against the organisation; and
- (c) receive updates form Internal Audit on the issues raised.

72 Work Programme

The Director of Resources submitted a report notifying Members of the work programme.

The Committee reviewed its forthcoming work programme. The Chief Officer (Audit and Risk) informed the Committee that he intended to review the work programme with the intention of aligning it more towards the Annual Governance Statement.

RESOLVED - The Committee resolved to note the work programme.

MEMBER MANAGEMENT COMMITTEE

TUESDAY, 31ST JANUARY, 2012

PRESENT: Councillor J Lewis in the Chair

Councillors J Akhtar, D Blackburn,
C Campbell, N Dawson, P Gruen, G Latty,
T Leadley, K Maqsood, J Matthews,
E Nash and P Wadsworth

Apologies Councillors R Charlwood, M Lobley

26 Appeals Against Refusal of Inspection of Documents

There were no appeals against refusal of inspection of documents in accordance with Procedure Rule 25 of the Access to Information Procedure Rules.

27 Exempt Information - Possible Exclusion of the Press and Public

There were no resolutions to exclude the public.

28 Late Items

The Chair admitted one late item of business to the agenda, entitled 'Membership of CO2Sense CIC' (Minute 31 refers). It was deemed appropriate that this matter be considered as a matter of urgency because in order to complete their transition to a CIC, CO2Sense are required to provide the Department for Business, Innovation and Skills (BIS) with a full business plan, including details of their governance structures and members. It is vital for BIS, and CO2Sense's future independence, that the Council takes a decision as soon as possible, with a view to formally becoming a member by the end of February at the very latest.

29 Declarations of Interests

No declarations of interest were made.

30 Minutes

Further to Minute 20, it was confirmed that the nomination of Local Authority governors to Academies would be made by Member Management Committee.

RESOLVED – That the minutes of the meeting held on 25th October 2011 be approved as a correct record.

31 LATE ITEM - Membership of CO2Sense CIC

The Environmental Policy Manager presented a report of the Director of Environment and Neighbourhoods providing background to the request from CO2Sense for Leeds City Council to become a member of CO2Sense CIC, to enable Member Management Committee to accurately categorise the request and to nominate a suitable Member.

RESOLVED –

- (a) That the contents of the report be noted, and it be acknowledged that CO2Sense and the Council share a common interest in developing the low carbon economy;
- (b) That the Council become a founding member of CO2Sense CIC, with member representation on their board, in order to enable CO2Sense to make the transition to CIC status;
- (c) That CO2Sense CIC be categorised as a Strategic and Key Partnership; and
- (d) That the Executive Member for Environmental Services be appointed to CO2Sense.

32 Appointment of Local Authority Governors to Academies

The Senior Governor Support Officer presented a report of the Governor Support Service seeking confirmation of Local Authority governor appointments to Garforth Academy, Woodkirk Academy and Horsforth Academy. The report also sought agreement to a form of words to be sent to Chairs of governors requesting that any schools considering converting to an Academy give due regard to the appointment of a Local Authority governor.

Members requested that the draft letter attached at Appendix 1 to the report be amended to further explain the benefits of appointing a Local Authority governor, for example maintaining a link with the Local Education Authority. It was also requested that the first paragraph be removed, so that the letter starts by introducing the Leeds Education Challenge.

In relation to the three Academies that haven't appointed a Local Authority governor, it was suggested that the Governor Support Service seek to arrange a meeting with these Academies to discuss whether a Local Authority governor could be appointed in the future.

RESOLVED –

- (a) That the appointment of Local Authority governors to Academies be confirmed as follows:
 - Garforth Academy – Councillor Thomas Murray;
 - Woodkirk Academy – Councillor Judith Elliott;
 - Horsforth Academy – Mr Roger Harris.
- (b) That the draft letter attached at Appendix 1 to the report be amended in line with Members' comments, and be approved by the Chair and Councillor Blake before being sent to Chairs of governors.

33 Appointment of local authority governors to the PRU Management Committees

The Senior Governor Support Officer presented a report of the Governor Support Service seeking appointments to the newly formed KS2/3 Pupil Referral Unit (PRU) Management Committee, and the KS4 PRU Management Committee.

RESOLVED –

- (a) That one Member be appointed to the KS2/3 PRU Management Committee and one Member be appointed to the KS4 PRU Management Committee;
- (b) That one place be allocated to the Labour Group, and that the allocation of the second place be determined by the other Group Whips; and
- (c) That the relevant Group Whips determine which Member will sit on each Committee, once the Group allocation has been agreed.

34 Appointments to East Leeds Regeneration Board

The Senior Project Manager presented a report of the Chief Regeneration Programmes Officer seeking appointments to the East Leeds Regeneration Board.

RESOLVED –

- (a) That East Leeds Regeneration Board be added to the Council's list of Outside Bodies;
- (b) That East Leeds Regeneration Board be categorised as a Strategic and Key Partnership;
- (c) That one Member be appointed from each of the electoral wards covered by the Board as below:
 - Burmantofts and Richmond Hill (Labour Whip's nominee);
 - Crossgates and Whinmoor (Labour Whip's nominee);
 - Garforth and Swillington (Labour Whip's nominee);
 - Gipton and Harehills (Labour Whip's nominee);
 - Harewood (Conservative Whip's nominee);
 - Killingbeck and Seacroft (Labour Whip's nominee);
 - Temple Newsam (Labour Whip's nominee).
- (d) That one Member be appointed by each of the principal opposition groups covered by the Board, if not already nominated by ward.

35 Members ICT Update

The Business Relationship Manager presented a report of the Chief ICT Officer providing an update on ICT issues affecting elected Members.

Members particularly discussed the following issues:

- The introduction of the 'Bring Your Own Device' offering, which had been successful;

- The availability of WiFi in Council buildings. It was confirmed that this would be looked at as part of the Essential Services Programme;
- The guidelines which were being developed regarding the removal of ICT services to Members who stand down or are not re-elected;
- Problems experienced with ICT equipment and accessing the network. It was confirmed that ICT infrastructure is being upgraded as part of the Essential Services Programme, and that the Service Desk should be contacted in relation to any issues in the first instance, however the Business Relationship Manager can escalate issues if required; and
- The web and intranet replacement project.

RESOLVED –

- (a) That the contents of the report be noted; and
- (b) That the proposed amendments to the Members' ICT Usage Guidelines be supported.

36 Local Authority Appointments to Outside Bodies

The Governance Officer presented a report of the Chief Officer, Democratic and Central Services providing an update on the current position regarding Member appointments to outside bodies, and seeking to confirm Member nominations to remaining vacancies.

RESOLVED –

- (a) That the current position in relation to elected Member appointments to outside bodies detailed in Appendix 1 to the report be noted;
- (b) That the Investigation of Air Pollution Standing Conference be removed from the Council's list of outside bodies;
- (c) That the appointment of an additional Member to the Inner North West Hub and the Morley Cluster be approved;
- (d) That the cessation of the Leeds Admissions Forum be noted; and
- (e) That the change of appointments since the last meeting of the Committee, as detailed in paragraph 3.6 of the report, be noted.

GENERAL PURPOSES COMMITTEE

THURSDAY, 5TH JANUARY, 2012

PRESENT: Councillor K Wakefield in the Chair

Councillors A Blackburn, R Finnigan,
P Gruen, G Latty, J Lewis, R Lewis,
A Lowe, J Matthews, E Nash, J Procter and
M Rafique

Apologies Councillor J Blake, S Golton and
M Lobley

73 Appeals against refusal of inspection of documents

There were no appeals against the refusal of inspection of documents.

74 Exempt Information - possible exclusion of the press and public

There were no resolutions to exclude the public.

75 Late items

There were no late items submitted to the agenda for consideration.

76 Declaration of Interests

No declarations of interest were made either under this item or at any stage during the meeting.

77 Apologies for absence

Apologies for absence were received from Councillors S Golton, J Blake and M Lobley.

78 Minutes of the Previous Meeting

RESOLVED - That the minutes of the General Purposes Committee meeting held on 17th May 2011 be approved as a correct record.

79 Matters Arising

Members sought clarification from officers on the progress of the requested proposals which would preserve the role of Area Committees in appointing the chair whilst also ensuring Area Committees meet in advance of the Annual Council Meeting to appoint chairs and that any deadlock in this respect be capable of being resolved at the Annual Council meeting.

Draft minutes to be approved at the meeting
to be held on Thursday, 16th February, 2012

80 Interim Review of Polling Arrangements for Garforth and Swillington Ward and Calverley and Farsley Ward - Initial Proposals Report

The Head of Licensing and Registration presented his report, the report considered the representations received to conduct an interim review of the polling arrangements for Garforth & Swillington and Calverley & Farsley and the process for such a review.

Members discussed the report in detail. Concerns were raised that the review should not be proceeded at Committee but instead should be conducted by the Electoral Working Group (EWG) owing to their knowledge and it being considered a fair process. However, Members also acknowledged that the representations have triggered a process and that this should be followed in an open and transparent manner at the earliest opportunity.

Also raised in discussion was that by reviewing small areas, such as those under discussion, this could lead to other areas requesting such reviews. The time scale of the process was also discussed by Members comments were made that the process was happening too quickly, this in light of establishing new polling stations being a major issue.

It was noted by the Committee that the current polling station arrangements for Garforth and Swillington put elderly and disabled people at a disadvantage due to the busy roads and hills approaching the polling station in question.

RESOLVED – Members of the General Purposes Committee resolved to:

- (a) agree the process for the Interim Review for Garforth & Swillington and Calverley & Farsley as set out in the report;
- (b) agree the timetable for the Interim Review as set out at Appendix A to the report;
- (c) agree that the proposals received at section 5 and 6 of the report be confirmed as the authority's initial proposals for the interim review of Garforth & Swillington and Calverley & Farsley;
- (d) agree that EWG will be used as a working group to discuss the results of any representations received in response to any consultation, and provide recommendations for General Purposes Committee's consideration as set out at section 3.2 of the report; and
- (e) agree that officers review the Council's Constitution regarding the current process for considering alterations to polling districts, places and stations to identify any possible improvements.

81 Work Programme

The Director of Resources submitted a report notifying Members of the work programme.

Draft minutes to be approved at the meeting
to be held on Thursday, 16th February, 2012

The Committee reviewed its forthcoming work programme noting that the Constitution should be thoroughly reviewed and that an item detailing this should be placed on the work programme.

It was noted that Members of the Committee should contact the City Solicitor with any specific areas they feel need to be targeted in a review of the Constitution.

RESOLVED - Members of the General Purposes Committee resolved to request an item be placed on the work programme detailing a review of the Constitution.

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NORTH EAST (INNER) AREA COMMITTEE

MONDAY, 30TH JANUARY, 2012

PRESENT: Councillor G Hussain in the Chair

Councillors J Dowson, S Hamilton,
M Harris and E Taylor

62 Chair's Opening Remarks

The Chair welcomed all in attendance to the January meeting of North East (Inner) Area Committee.

63 Declaration of Interests

The following personal declaration of interest was made at the meeting:-

- Councillor G Hussain in view of his personal association with two of the signatories referred to in the petition presented by residents of Moorland Drive, Leeds 17 (Agenda Item 6)(Minute 65 refers)

64 Apologies for Absence

Apologies for absence were received on behalf of Councillors R Charlwood, M Lobley, C Macniven and M Rafique.

65 Open Forum

In accordance with paragraphs 6.24 and 6.25 of the Area Committee Procedure Rules, the Chair allowed a period of up to 10 minutes for members of the public to make representations or to ask questions on matters within the terms of reference of the Area Committee.

a) Proposal to alleviate parking issues on Moorland Drive outside St Gemma's Hospice

Mark Henley, on behalf of residents of Moorland Drive, submitted a petition for funding a proposal to alleviate parking issues on Moorland Drive, Leeds 17 outside St Gemma's Hospice.

He made specific reference to the following problems:-

- traffic congestion on Moorland Drive necessitated by visitors to St Gemma's Hospice;
- parking on both sides of Moorland Drive, which was only wide enough for one row of parking;
- destruction of the grass verges on Moorland Drive caused by parking and overtaking onto the verges;
- restricted access for emergency vehicles, staff, residents and visitors due to volume of traffic and parking;
- a traffic hazard particularly at the junction of Moorland Drive and Broomhill Avenue caused by parked cars

In concluding, he requested the Area Committee to consider funding the following proposal:-

‘That regularly placed wooden or metal posts or bollards be erected on both sides of Moorland Drive between Harrogate Road and Broomfield Avenue which would keep Moorland Drive safe and accessible for residents and all who use the facilities at St Gemma’s by:-

- enabling parking to continue on street; those parking can exit their vehicles between the posts
- reducing congestion by narrowing the area of the street properly available for parking;
- ensuring visibility and access for traffic on Moorland Drive by requiring vehicles to park properly on street’

Discussion ensued on the proposal with reference to the need to also involve highways and the police to alleviate the continuing parking problems in this area.

The Area Committee noted the contents of the petition and the issues raised and agreed, in principle, for officers to liaise with Mr Henley with regards to processing an application for well-being funding.

(Councillor M Harris joined the meeting at 4.05pm during discussions of the above item)

66 Minutes of the Previous Meeting

RESOLVED - That the minutes of the meeting held on 12th December 2011 be confirmed as a correct record.

67 Matters Arising from the Minutes

- a) Old Central Hebrew Congregation Synagogue – Back Sholebroke Avenue (Minute 49 a) refers)

At the request of the Chair, Steve Lake, Neighbourhood Manager updated the meeting on the outcome of recent discussions held between the Conservation officer and Planning officers in relation to future development of an area of land in relation to the Old Hebrew Congregation Synagogue, Back Sholebroke Avenue, Leeds 7.

Specific reference was made for the need of an Environmental Impact Assessment within the area and on the receipt of a full planning application, a full review of conservation issues would be undertaken.

It was noted that a letter would be sent out to local residents and the Sikh community inviting them to attend a meeting on 9th February 2012 to discuss the proposals with interested parties.

68 Well-Being Fund Capital and Revenue Budgets

The East North East Area Leader submitted a report on an update on the current position of the revenue budget for the Inner North East and setting out applications made for consideration by the Area Committee.

Appended to the report was a copy of the following document for the information/comment of the meeting:-

- Inner North East Area Committee Well-Being Budget 2011-12 Period 6 (Appendix 1 refers)

Nicola Denson, East North East Area Officer presented the report and responded to Members' comments and queries.

The Chair made reference to the new Chapletown/Harehills forum as outlined in paragraph 3.3.3 of the report and sought clarification on the availability of underspend in this regard.

The East North East Area Improvement Officer responded and confirmed that it was likely that some underspend would be available which would be reported in more detail at the next meeting.

Clarification was also sought on whether or not the police had been approached to see if they could with assist with funding the Stonegates Alleygating project.

In concluding, the East North East Area Leader referred to the prioritisation/earmarking of funding from the 2012/13 budget as detailed in paragraph 3.3.1 of the report and reminded the meeting that these were only outline suggestions at this stage which were subject to the availability of Council funding.

RESOLVED-

- a) That the contents of the report and appendices be noted.
- b) That approval be given for £3,000 to be administered by the Parivar Luncheon club to run the Sambhav project for a period of six months.
- c) That approval be given to the request for £3,422.50 towards the Stonegates Allegating project in accordance with the report now submitted.
- d) That, subject to the availability of Council funding, approval be given to the prioritisation/earmarking of funding from the 2012/13 budget for the following projects:-

Project	Amount
LCC Neighbourhood Manager	£35,000
Community Payback	£15,000
Community Payback materials	£500
Festive Lights	£14,525
Volunteer Thank You, Consultation and Engagement inc Charter	£3,000

Draft minutes to be approved at the meeting
to be held on Monday, 12th March, 2012

Community Skips	£2,000
Summer Activities programme	£40,000
Small grants	£10,000
Chapel Allerton ward pot	£10,000
Moortown ward pot	£10,000
Roundhay ward pot	£10,000

69 Inner North East Priorities and Consultation Report

The East North East Area Leader submitted a report providing Members with feedback on Community Engagement undertaken during 2011/12 and 2012/13 draft priorities and consultation plan.

Appended to the report were copies of the following documents for the information/comment of the meeting:-

- Community Engagement Autumn 2011 (Appendix A refers)
- Business Plan, Charter and Consultation Plan (Appendix B refers)

Rory Barke, East North East Area Leader presented the report and responded to Members' comments and queries.

The Area Committee welcomed the report and acknowledged the efforts and contribution made by officers in moving forward the draft priorities and consultation plan for Inner North East.

In summary, specific reference was made to the following issues:-

- to support the initiatives outlined in paragraph 3.4.4 of the report, in particular around themed Area Committee meetings with the need to address the timings of such meetings to allow maximum attendance and to also involve young people in decision making
- the need to ensure that the Area Committee receives recognition following the granting of well-being funding and to re-enforce that this was built in within the terms and conditions of the grant

RESOLVED –

- a) That the contents of the report and appendices be noted and welcomed.
- b) That this Committee notes the community engagement exercise that had been undertaken and that approval be given to the draft priorities and charter protection for 2012/13.
- c) That the above elements be included in the new consultation strategy
- d) That approval be given to the movement of the 'Volunteer Thank You' event to the summer and the suggested events for Summer consultation in accordance with the report now submitted.

70 Joint Strategic Needs Assessment and Area Profiles

The Consultant in Public Health submitted a report updating the Inner North East Area Committee on the emerging priorities for this area flowing from the refresh of the Leeds Joint Strategic Needs Assessment.

Draft minutes to be approved at the meeting
to be held on Monday, 12th March, 2012

Appended to the report were copies of the following documents for the information/comment of the meeting:-

- A Tale of 2 MSOS's (Middle Super Output Area Profiles) – The best and the worst middle super output areas within Inner North East (Appendix A refers)
- Inner North East Area Committee MSOA Profiles (Appendix B refers)

Lucy Jackson, Consultant in Public Health presented the report and responded to Members' comments and queries.

In summary, specific reference was made to the following issues:-

- the need to focus on work around clusters and children's centres
(The Consultant in Public Health responded and agreed to feed these comments back into the process. She outlined the work currently being undertaken around clusters by the Director of Children's Services and it was also noted that the Leeds North Clinical Commissioning Group would welcome the opportunity to brief ward members in this regard)
- the need to address the issue of over subscribed dentists and doctors surgeries and how they could be assisted with financial support in this area
- the need to encourage dentists and doctors, together with educating parents, to make routine appointments for children outside school hours and thereby reduce substantial absences arising from such appointments. Arising from discussions, Councillor J Dowson agreed to supply statistical information on this issue to the East North East Area Improvement Officer for dissemination to Members of the Area Committee for their information/retention
(The Consultant in Public Health responded and agreed to address this issue)
- clarification of how lower level output would be addressed in smaller parts of the North East Inner ward i.e. Asian community living in Roundhay
(The Consultant in Public Health responded and confirmed that practice profiles would be picked up in smaller areas)

In concluding, the East North East Area Leader welcomed the emerging priorities and confirmed that the approach outlined in the report would lead to better neighbourhoods and greater knowledge of these health needs in areas of high deprivation i.e. Queenshills etc.

RESOLVED –

- a) That the contents of the report and appendices be noted and welcomed.
- b) That this Area Committee notes the prioritisation of action in line with the diverse needs within the population.

- c) That further consideration be given to the MSOA profiles for Chapeltown and Meanwood 6 estates in line with the present actions taking place within these areas.
- d) That consideration be given to the lead roles of different agencies in terms of addressing these needs.
- e) That consideration be given to developing a mechanism to help the Area Committee shape the future iterations of the MSOA profiles and JSNA.
- f) That officers be requested to explore further how it might develop a process to enable health professionals, voluntary sector and Councillors to work together to utilise the information contained in the MSOA profiles to shape and monitor the health landscape.

71 Health and Wellbeing Update Report

The Health and Wellbeing Improvement Manager (East North East Area) submitted a report outlining how the national agenda was shaping the work of the East North East Health and Wellbeing partnership and providing a progress report on how key health issues were being addressed in the context of the Inner North East Leeds Area Committee.

Liz Bailey, Health and Wellbeing Improvement Manager (East North East Area) presented the report and responded to Members' comments and queries.

In summary, specific reference was made to the following issues:-

- clarification of the existing work to be undertaken as referred to in paragraph 3.4 of the report
- the need again to focus on clusters and the developing links with other partners which directly affect the lives of families
(The Health and Wellbeing Improvement Manager responded and agreed to address this issue)
- the need to focus on the continuing activity of introducing smokefree homes promises across Chapeltown

In concluding discussions, the East North East Area Leader requested the Area Committee to support this area of work via Neighbourhood Improvement Plans on health and wellbeing and for appropriate actions to be made on the health agenda through the clusters.

RESOLVED-

- a) That the contents of the report be noted and welcomed.
- b) That in relation to providing suggestions for building on and further developing health improvement work in inner North East area, this Committee support this area of work via Neighbourhood Improvement Plans on health and wellbeing and that appropriate actions be made on the health agenda through the clusters.

72 Proposal to develop Integrated Health and Social Care Teams

The Director of Adult Social Services submitted a report providing Members with details of the work going on in Leeds to improve the effectiveness of health and social care services and on the approach of using demonstrator sites to test out and develop aspects of the model of service.

John Lennon, Chief Officer, Access and Inclusion, Adult Social Services and Paul Merrin, Leeds Community Healthcare NHS Trust presented the report and responded to Members' comments and queries.

In summary, specific reference was made to the following issues:-

- the need to improve communication for those people visiting homes from a carer's perspective and for Neighbourhood Networks to have a core offer in place
- the importance of reaching the unknown within the community
- the need to recognise that the lack of consultation within the NHS was the main problem and to accept that integration was crucial
- the need to recognise that where ever possible, families take ultimate responsibility of the care needs of their elderly

RESOLVED – a) That the contents of the report be noted.

b) That this Committee accepts the conclusions outlined in the report and requests that further updates on the progress of the demonstrator sites be provided to this Area Committee in six months time, together with the steps being undertaken on how to reach the community.

73 Priority Neighbourhood Update Report

The East North East Area Leader submitted a report updating the meeting on progress and projects taking place within the priority neighbourhoods in Inner NE and the work that was taking place.

Appended to the report were copies of the following documents for the information/comment of the meeting:-

- Chapletown Leeds Neighbouring Index
- Chapletown and Scott Hall Neighbourhood Improvement Plan
- Meanwood "6" Estates Neighbourhood Improvement Plan
- Meanwood Neighbourhood Improvement Plan

Steve Lake, Neighbourhood Manager, Environment and Neighbourhoods presented the report and responded to Members' queries and comments.

In summary, specific reference was made to the following issues:-

- clarification if the focused work would be time limited in the long run (*The Neighbourhood Manager responded and made reference to the integrated work being undertaken in this area and the positive outcome envisaged*)

- the need for Elected Members to be e mailed with a copy of the Leeds Neighbourhood Index relevant to their ward
(The East North East Area Leader responded and agreed to undertake this request. In addition to this, he also agreed to forward an A3 coloured version of the Leeds Neighbourhood Index relevant to Members of the Area Committee for their information/retention)

RESOLVED – That this Committee notes the progress to date and the updates to the action plan in the appendices.

74 Area Chairs Forum Minutes

The Assistant Chief Executive, Planning, Policy and Improvement submitted a report notifying Members of the minutes of Area Chairs Forum meeting held on 11th November 2011 and to give a brief overview of the issues raised at the Area Chairs Forum.

Appended to the report was a copy of the Area Chairs Forum minutes of the meeting held on 11th November 2011 for the information/comment of the meeting.

RESOLVED- That the contents of the report and appendices be noted.

75 Date and Time of Next Meeting

Monday 12th March 2012 at 4.00pm in the Civic Hall, Leeds.

(The meeting concluded at 5.45pm)

EAST (INNER) AREA COMMITTEE

THURSDAY, 2ND FEBRUARY, 2012

PRESENT: Councillor G Hyde in the Chair

Councillors A Hussain, R Pryke, V Morgan,
A Khan, R Grahame and K Maqsood

In attendance Mr R Manners – Killingbeck
and Seacroft CLT
Mr P Rone – Burmantofts
Forum

69 Late Items

The Chair admitted one late item to the agenda, minute 76 refers. The report required urgent consideration as is related to clarification of grant expenditure approved by East Inner Area Committee at its meeting on 8th September 2011 which was now due to be released. A copy of the report had been circulated prior to the meeting

Whilst not formal late items, the following information was circulated at the meeting for consideration:

Joint Strategic Needs Assessment and Area Profiles – a revised report was submitted which removed the reference to Crossgates and Killingbeck at paragraph 3.4 and included Seacroft North (minute 79 refers)

Health and Wellbeing Partnership – statistical information and a case study on the benefits of exercise for sufferers of COPD with details of activities available in the Inner East area (minute 80 refers)

70 Election of Chair

As Councillor Hyde had indicated he would be delayed, a decision was taken to elect a Chair to commence the meeting. Following nominations and voting, Councillor Khan was elected to Chair the meeting

Councillor Khan welcomed everyone to the meeting and introductions were made

71 Declaration of Interests

The following Members declared personal/prejudicial interests for the purposes of Section 81(3) of the Local Government Act 2000 and paragraphs 8-12 of the Members Code of Conduct

Councillor Khan declared a personal interest in following reports: Joint Strategic Needs Assessment and Area Profiles; Health and Wellbeing

Partnership – Area Update and Integrated Health and Social Teams as a family member worked for the NHS (minutes 79, 80 and 81 refer)

Councillors Grahame, Morgan and Pryke declared personal interests as Members of the East North East Homes Leeds in respect of the Welfare Reform Update (minute 84 refers)

72 Apologies for Absence

Apologies for absence were received from Councillor Selby, Councillor Taylor and Lizz Johnson

Apologies were given by Phil Rone who would need to leave the meeting early

At this point, Councillor Hyde joined the meeting and assumed the chair

73 Open Forum

In accordance with paragraphs 6.24 and 6.25 of the Area Committee Procedure Rules the Chair allowed members of the public to make representations on matters within the terms of reference of the Area Committee

Helen Collins from Women's Health Matters attended and referred to the late item (minute 76 refers). Members were informed of the work being undertaken by the Rainbow Hearts Women's Group which had been allocated funding from the Area Committee's Wellbeing Fund and that rather than an administrative error in the minute on this decision, it had been the Area Committee's intention to award the full amount of funding, rather than just 50% of the funding, with this being split equally between the Gipton and Harehills ward and the Burmantofts and Richmond Hill ward

Sarah Covell referred to the future of Gipton Fire Station and whether it would close. Mr Head of West Yorkshire Fire Service who was in attendance stated that nothing had been confirmed in respect of this

Ms Covell referred to two former day centre buildings in the area which had been boarded up and then sold. As these buildings were attracting anti-social behaviour and becoming an eyesore the Area Committee was asked to look into any proposals to develop these for the benefit of the community

Concerns were also raised about the future use of Richmond Court which had closed and had been boarded up. On this matter the Area Committee heard from Elaine Wyatt who was accompanied by her son, Joshua. Elaine outlined the possibility of using the building to create a community of people living together comprising families, people with additional needs and carers providing a safe, secure environment for children and young adults with profound complex needs. The scheme would also be able to provide wider community benefits by inviting day visitors to join in activities and accessing services

The Chair requested the Area Leader, Rory Barke, co-ordinate the proposals now presented in relation to Richmond House and to bring a report to a future meeting, with the Area Committee agreeing to this course of action

74 Minutes

That the minutes of the East Inner Area Committee meeting held on 1st December 2011 be approved

75 Matters Arising

Further to minute 62 – Employment and Skills – Services and Opportunities – the Area Leader stated that partnership working had commenced to establish a Job Shop at Lincoln Green

Councillor Khan requested an update on the travellers on the Primrose site

76 Late item - Correction to the signed minutes of the East Inner Area Committee meeting held on 8th September 2011

Members considered a report of the Chief Democratic and Central Services Officer seeking approval to a correction being made to the signed minutes of the Area Committee's meeting held on 8th September 2011

The Area Committee was informed that following its deliberations on grant applications from the Wellbeing Fund, it resolved to agree the award of £4,962 to the Rainbow Hearts Women's Group, with this amount being split equally between the Gipton and Harehills ward and the Burmantofts and Richmond Hill ward

Whilst the published decision schedule had recorded this decision correctly, the minute stated incorrectly that the whole amount of funding the group was seeking - £9,925 – was awarded

The Clerk advised that having reviewed her notes of that meeting, that the decision schedule was correct, so necessitating a correction to the minutes

The Area Committee discussed the report; the possibility of providing the additional funding to Rainbow Hearts Women's Group and the information provided by Helen Collins in the Open Forum. Members were referred to the Wellbeing budget position for each of the three wards comprising Inner East Area Committee, as set out in the Wellbeing Fund report (minute 78 refers)

RESOLVED - To approve the amendment to the formal minutes of the meeting held on 8th September 2011 as set out in paragraph 2.2 of the submitted report so that the full resolution for minute 33 therefore would read:

RESOLVED - To note the contents of the report and

a) To note the benefits of the capital wellbeing fund

b) To note the spend to date and current balances for the 2011/2012 financial year

c) To note the awarding of small grants

- d) To endorse the decisions for spending proposals delegated to officers as

Activities for Young People (Youth Service)	£1260.00
Harehills Youth in Partnership	£8747.00
- e) To approve the award of the following grants:

Keep Safe and Sussed (Getaway Girls)	£4424.00
Signage for Seacroft Methodist Church	£398.99
- f) To approve a grant for the Rainbow Hearts Women's Group in the following way – to award 50% (£4962.50) of the grant requested to be split equally between the Gipton and Harehills and the Burmantofts and Richmond Hill wards and to review the success of the scheme in due course
- g) To thank Mr McKenzie for his presentation and to note the update on the Garden Gang project

(Under Council Procedure Rule 16.5 Councillor Pryke required it to be recorded that he voted against this decision to approve the amendment to the formal minutes)

77 Area Chairs Forum Minutes

The East Inner Area Committee considered a report of the Assistant Chief Executive (Planning, Policy and Improvement) providing background information on the Area Chairs Forum meetings and including the minutes from that meeting which was held on 11th November 2011

RESOLVED – To note the report and the minutes

78 Wellbeing Fund

East Inner Area Committee considered a report providing an overview of spending to date and presenting updates on completed and/or projects which were being progressed along with proposals for three existing projects

In relation to the Sing on the Green event, Members were advised that improved monitoring would be undertaken and that there would be better scrutiny of events funded through the Area Committee's Wellbeing Fund

The funding of litter bins and concreting an alleyway on Cherry Row was raised with concerns that this area of land fell within the City and Hunslet ward. The Chair asked that discussions between Officers and Ward Members take place to resolve this matter

RESOLVED - To give in principle approval, subject to the 2012/2013 well-being budget, to the award of grants as set out below:

Neighbourhood Manager posts (x2)	£60,000
CCTV	£14,109.76
Community Payback	£15,000

79 Joint Strategic Needs Assessment and Area Profiles

Draft minutes to be approved at the meeting
to be held on Thursday, 22nd March, 2012

Members considered a report of the Consultant in Public Health for the East North East area providing information on the Joint Strategic Needs Assessment (JSNA). Appended to the report was the area profile for the East Inner Area which provided detailed information on population, rates of obesity and smoking, mortality rates and rates of specific long term and serious medical conditions

The Area Committee welcomed Lucy Jackson and Nichola Stephens from the NHS who presented the report

Members were informed that the JSNA was the key document for assessing need and that as part of the refresh of the JSNA, 108 data packs had been compiled which provided extensive social and medical information to help inform commissioners of health services of areas of priority and need

Members welcomed the report and commented on the following matters:

- the need for fuel poverty to be addressed and that data from a recent Scrutiny Inquiry could be provided
- the levels of NEET and that further information could be provided
- the proposals for a Recycling and Energy Recovery Facility (RERF) in the Inner East area; concerns about possible health issues arising from such a facility; that data on this matter should form part of the information provided to Members considering the planning application and that the Health Authority should be consulted on proposals for any major developments which could impact on people's health
- the importance of Wellbeing budgets in addressing issues of deprivation and the need for greater levels of expenditure to be available to those areas in the greatest need
- the need to ensure that geographic areas not specifically defined in the report are included in terms of provision and access to services

The Area Leader stated the importance of the report in helping to identify policies and actions and establish partnership working to address the needs of the area in an integrated way and whilst some work had commenced in particular the investment made by the Area Committee into Neighbourhood Management, more work was needed and that people were being brought together to start to address some of the issues and to spread good practice

RESOLVED -

- i) That the contents of the report and appendices be noted and welcomed
- ii) That the Area Committee notes the prioritisation of action in line with the diverse needs within the population
- iii) That further consideration be given to each of the MSOA profiles – especially for the 10 within the most deprived quintile and the specific issues that need to be addressed in these areas in line with the present actions taking place within this area by all partners

- iv) That consideration be given to developing a mechanism to help the Area Committee shape the future iterations of the MSOA profiles and JSNA
- v) That Officers be requested to explore further how it might develop a process to enable health professionals, voluntary sector and Councillors to work together to utilise the information contained in the MSOA profiles to shape and monitor the health landscape

80 Health & Wellbeing Partnership - Area Update

The Area Committee considered a report providing information on how the national agenda was shaping the work of the East North East Health and Wellbeing partnership and providing a progress report on how key health issues were being addressed within the Inner East area

Liz Bailey presented the report and Members received further information from Nichola Stephens and Lucy Jackson

Members were informed of the three priority areas being worked on, these being child poverty; chronic obstructive pulmonary disease (COPD) and raising physical activity levels

Work on raising the awareness of free school meals had been undertaken, with positive results

Awareness work on COPD in the Seacroft area was outlined with Members being informed that a screening event had led to increased calls to the Quit Smoking helpline. A DVD aimed at providing information and best advice on use of inhalers would be rolled out in March

That several sessions of falls prevention work had been undertaken in the area which had also proved to be a success

Whilst the first priority would be to address smoking, diabetes, alcohol and families with complex needs would be the subjects of further plans and projects

Members welcomed the report and commented on the following matters:

- the need for improved links between agencies and greater co-ordinated work to help address issues quickly
- the success of the 'Cough campaign'
- the role of Councillors in relation to the health and wellbeing agenda
- data relating to diabetes and how this could be broken down further to target those most susceptible to this condition
- the need for closer working with Children's Services and the clusters
- the need to tailor plans and projects to the specific needs of the area and to ensure the resources were directed to where the need was. On this point, Nichola Stephens stated that health checks, where people over 40 were invited for screening for a range of conditions were being rolled out initially in the most deprived areas of the city and that in terms of smoking cessation clinics, a larger number of these existed in the Burmantofts and

Richmond Hill ward to help address the problem in this area and that the opening hours were tailored to the needs of the community, with longer hours and week-end opening being provided

- that a longer-term report, ie over a year, setting out the different projects and campaigns running in the Inner East area and their take up rates would be useful and would help the Area Committee to use their resources to the best effect

The Inner East Area Leader agreed to work with Liz Bailey on this and outlined the important role Environmental Enforcement Officers could have in recognising and identifying different needs and making the necessary links with other agencies

RESOLVED – To note the report, the comments now made and the suggestions for building on and further developing health improvement work in Inner East Area, particularly in relation to the links between health and wellbeing and housing and that the Area Leader submit a further report on this to a future meeting

81 Proposal to develop Integrated Health and Social Teams

As the Lead Officer for this item, John Lennon, Chief Officer Access and Inclusion, was unable to attend the meeting, the Chair proposed to defer this report to the next meeting

RESOLVED - That the report be considered at the March meeting of Inner East Area Committee

82 Area Update Report

Members considered a report of the East North East Area Leader providing information on progress made in relation to priorities set out in the area committee business plan together with draft new priorities which would form part of the Inner East 2012/2013 Business Plan, for approval together with a recommendation for the production of a Community Charter and details of a draft consultation strategy

RESOLVED -

- i) To note the report and the progress made to deliver the priorities set out in the Area Committee Business Plan and community engagement plan
- ii) To agree the draft priorities and charter production for 2012/2013 and to approve the draft consultation strategy for the area

83 Developing a Locality Approach between LCC Services and the Neighbourhood Policing Teams

Further to minute 60 of the Inner East Area Committee meeting held on 1st December 2011 where consideration of a report on developing a locality

Draft minutes to be approved at the meeting
to be held on Thursday, 22nd March, 2012

approach between the Council and the Neighbourhood Policing Teams was deferred, the Area Committee considered a further report

The Chair welcomed Beverley Yearwood, the Area Community Safety Co-ordinator who presented the report and provided the following information:

- that the review of the priorities agreed in October/November 2011 would be undertaken to examine their success
- that all Police Inspectors had been briefed about the role of PCSOs in respect of the environmental agenda, with this being positively received
- that the involvement of PCSOs in tackling environmental crime had already yielded results in the Inner East area
- that progress was being made on how best to use the available data more efficiently to deliver on priorities

In response to a question from Councillor Grahame, Beverley stated that PCSOs would not be involved in tackling dog fouling offences and that this decision had been taken at an Executive level

RESOLVED -

- i) To note the report and the progress being made to develop more joined up working within localities between LCC services and Neighbourhood Police Teams/PCSOs
- ii) To note the comments now made on closer working and invite Member influence on local environmental priorities

84 Welfare Reform Update

East Inner Area Committee considered a report of the Director of Housing Services, East North East Homes providing information on the Government's Welfare Reform programme. Appended to the report was a timetable showing the planned benefit changes and the likely impact of these in the city

Jill Wildman, the Director of Housing Services at East North East Homes, presented the report and outlined the work being done to ensure Ward Members, staff and partner agencies were fully aware of the changes in order to advise constituents and customers

In presenting the report, Jill Wildman provided the following information:

- that under-occupation was a key issue in the area, affecting approximately 3000 people in the Inner East area and that this would have a impact on lettings
- the numbers likely to be affected by the Universal Credit
- that expectation by the DWP that housing benefit would be paid directly to the claimant into a bank account, with issues needing to be addressed for those people who did not have this facility. Work with the Credit Union was being undertaken on this issue
- the expectation by the DWP that 85% of claimants would be online and that work was being done with IT services to consider additional computer outlets and training
- the amount of benefit paid out weekly in the Inner East area

- the work to be undertaken in the next 12 months to ensure the preparation, targeting, working with partners and providing appropriate access points for customers were in place

(At this point, Councillor Pryke left the meeting)

Members commented on the following matters:

- the impact of the changes on lone parents and where they would find employment. Jill Wildman stated that consideration would be given on how to generate employment, including training opportunities and work placements together with work to raise awareness and help with budget management
- the possibility of the Lincoln Green Centre which had some computer provision working with East North East Homes

Members supported the following comment made by Councillor Grahame ' You cannot balance the books on the backs of the poor'

RESOLVED - To note the report and the comments now made and that regular update reports be provided to the Area Committee

85 Date and Time of next Meeting

Thursday 22nd March 2012 at 5.00pm at SHINE

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SOUTH (INNER) AREA COMMITTEE

WEDNESDAY, 11TH JANUARY, 2012

PRESENT: Councillor G Driver in the Chair

Councillors J Blake, D Congreve, G Driver,
K Groves, E Nash and A Ogilvie

47 Election of Chair

RESOLVED – That Councillor Driver be appointed Chair of the South (Inner) Area Committee for the duration of this meeting.

48 Chair's Opening Remarks

The Chair welcomed all in attendance to the January meeting of the South (Inner) Area Committee.

The Area Committee wished to pass on their best wishes to Councillor Gabriel, following her recent ankle operation.

49 Declarations of Interest

There were no declarations of interest.

50 Apologies for Absence

Apologies for absence were submitted by Councillors Davey, Gabriel and Iqbal.

51 Minutes - 8th November 2011

RESOLVED – That the minutes of the meeting held on 8th November 2011 be approved as a correct record.

52 Open Forum

In accordance with paragraphs 6.24 and 6.25 of the Area Committee Procedure Rules, the Chair allowed a period of up to 10 minutes for members of the public to make representations or to ask questions on matters within the terms of reference of the Area Committee.

On this occasion there were no matters raised by members of the public in attendance at the meeting.

53 South and Outer East Locality Team Service Level Agreement Performance Update

The Locality Manager (South and Outer East Leeds) submitted a report which provided an update on performance against the Service Level Agreement between the South (Inner) Area Committee and South East Environmental Locality Team.

Appended to the report was a summary of performance information for the service.

The Chair welcomed to the meeting, Tom Smith, Locality Manager (South and Outer East Leeds), to present the report and respond to Members' questions and comments.

The key areas of discussion were:

- Acknowledgement of recent improvements in relation to street cleansing.
- Identifying areas in need of leaf clearing and targeting resources more effectively.
- Clarification sought regarding street cleansing in ALMO estates – The Area Committee was informed that discussions were taking place with colleagues in housing with a view to resolving some ongoing operational issues.
- Litter in commercial areas (particularly shopping districts and parades) remained a significant concern.
- Concern about litter discarded by motorists on Dewsbury Road – it was advised that a low number of fixed penalty notices had been issued in relation to littering and there was a need to improve the visibility of staff responsible for issuing these notices.
- Positive impact of developing job satisfaction and responsibility within teams, particularly in relation to sickness levels.
- The need to develop closer working arrangements with local community groups and organisations.

RESOLVED – That the contents of the report and appendices be noted.

54 Developing a Locality Approach between Leeds City Council Services and Neighbourhood Police Teams / Police Community Safety Officers (PCSOs)

The Director of Environment and Neighbourhoods submitted a report which provided an overview of progress to develop greater joined up working arrangements between locality based City Council services and Neighbourhood Police Teams / PCSOs.

The following information was appended to the report:

- Safer Leeds Executive – Protocol to support local working between Leeds City Council Environmental Services and Police Community Support Officers (PCSOs)
- Contact details and key work being undertaken.

Tom Smith, Locality Manager (South and Outer East Leeds), presented the report and responded to Members' questions and comments.

The key areas of discussion were:

- Support for the proposal to utilise PCSOs as witnesses in environmental enforcement action.
- Concern that the positive relationship built by PCSOs with the community could be threatened if it was perceived that their role was changing to take a more direct role in enforcement.

RESOLVED –

- a) That the contents of the report and appendices be noted.
- b) That the progress made to develop greater joined up working within localities between LCC services and Neighbourhood Police Teams / PCSOs be noted.
- c) That areas of closer working on local environmental priorities be fed back to local tasking arrangements to progress.

55 Leeds Citizen Panel in Support of Locality Working

The Assistant Chief Executive, Customer Access and Performance submitted a report which outlined the progress being made to create and manage a new and enlarged Leeds Citizens' Panel that would form an important tool for the Council and partners' consultation activity.

Appended to the report was an update on recent progress in the development and management of the Leeds Citizens' Panel.

Chris Dickinson, Area Improvement Manager, presented the report and responded to Members' questions and comments.

The main areas of discussion were:

- Challenges associated with establishing a Panel that accurately reflected the make-up of the city.
- The need to ensure that the Panel engaged with individuals that were unable to respond electronically to consultations.
- Concerns about consultation fatigue.
- The role of the Corporate Consultation Manager and the need for broader management in overseeing consultations.

RESOLVED –

- (a) That the contents of the report and appendices be noted.
- (b) That an update report highlighting the recruitment process and levels of engagement be submitted to the February Area Committee meeting.

56 Capital Receipts Incentive Scheme Report to Executive Board

The Assistant Chief Executive (Customer Access and Performance) submitted a report in relation to the Capital Receipt Incentive Scheme that received approval at the Executive Board meeting on 12th October 2011.

Appended to the report was a copy of the Executive Board report on Capital Receipts Incentive Scheme, considered at the meeting held on 12th October 2011.

Tom O'Donovan, Area Improvement Manager, presented the report.

RESOLVED – That the contents of the Executive Board report on the Capital receipts Incentive Scheme be noted.

57 Localism Act 2011

The Assistant Chief Executive (Customer Access and Performance) submitted a report which outlined the main elements of the Localism Act which will be of direct relevance to Area Committees.

Tom O'Donovan, Area Improvement Manager, presented the report and responded to Members' questions and comments.

Members expressed concern at the way that the coalition government was rolling out elements of the Localism Act. It was felt that the delivery of schemes that set out to exclude well established processes and effective local groups involving elected members would suffer from a lack of connectivity and would have a detrimental effect on the quality of work currently in place. It was stated that Councillors should play an integral role in this process going forward.

RESOLVED –

- (a) That the contents of the report be noted
- (b) That an update report containing a breakdown of activity across the inner south area of Leeds be submitted to a future Area Committee meeting.

58 Wellbeing Report

The South East Area Leader submitted a report which updated Members on both the capital and revenue elements of the Area Committee's Wellbeing budget, provided details of variations to previous decisions for approval, advised the Area Committee of the Small Grants approved since the last

meeting and invited Members to determine a revenue proposal, as detailed within the report.

Details of capital and revenue projects agreed to date were appended to the report for Members' information.

Gavin Forster, Area Officer, presented the report.

The key areas of note were:

- The change in wellbeing revenue balance from that highlighted at the December meeting.
- The process to reduce the under spend on the Middleton capital budget to zero through the use of ward based initiative funding was agreed and actioned.

RESOLVED –

- (a) That the contents of the report and appendices be noted.
- (b) That the following decision be made in relation to the wellbeing funding proposal which had been submitted for determination at the meeting:

- SLATE Furniture Store – SLATE Volunteer Team – £4,186 (revenue) (£1,395 from each Ward) – Approved.

59 A Summary of Key Work

The South East Area Leader submitted a report which detailed work by the Area Management Team on key priorities in the inner south area of Leeds since the last Area Committee meeting.

The following information was appended to the report:

- Minutes of Area Chairs' Forum held on 5th September 2011
- Report on Welfare Reform and other supporting information considered by the Area Chair's Forum on 3rd November 2011
- Minutes of Environmental Sub-Group held on 7th October 2011
- Minutes of South East Leeds Health and Wellbeing Partnership held on 24th November 2011
- Minutes of Beeston Hill and Holbeck Regeneration Partnership Core Group held on 30th September 2011
- Minutes of Beeston, Holbeck and Hunslet Neighbourhood Improvement Board held on 18th November 2011.

Gavin Forster, Area Officer, presented the report.

One Member emphasised the need to progress works at Hunslet library. Councillor Ogilvie agreed to provide an update on this.

RESOLVED – That the contents of the report and appendices be noted.

Minutes approved as a correct record
at the meeting held on Wednesday, 8th February, 2012

60 Dates, Times and Venues of Future Meetings

Wednesday, 8th February 2012
(Tenants Hall, Acre Close, Middleton, LS10 4HX)

Wednesday, 21st March 2012
(St Matthew's Community Centre, St Matthew's Street, Holbeck, LS11 9NR)

(Meetings to commence at 6.30pm.)

(The meeting concluded at 7.55pm)

WEST (OUTER) AREA COMMITTEE

FRIDAY, 20TH JANUARY, 2012

PRESENT: Councillor J Jarosz in the Chair

Councillors A Blackburn, A Carter,
M Coulson, J Hardy, R Lewis, J Marjoram
and R Wood

89 Chair of the Meeting

In Councillor D Blackburn's absence, Councillor Jarosz took the Chair.

90 Appeals Against Refusal of Inspection of Documents

There were no appeals against refusal of inspection of documents in accordance with Procedure Rule 25 of the Access to Information Procedure Rules.

91 Exempt Information - Possible Exclusion of the Press and Public

There were no resolutions to exclude the public.

92 Late Items

The Chair agreed to admit one late item to the agenda, entitled 'Area Chairs Forum Minutes' (Minute 104 refers). The minutes were approved on 13th January 2012 and therefore were not available at the time of the agenda dispatch.

93 Declaration of Interests

No declarations of interest were made.

94 Apologies for Absence

Apologies for absence were received on behalf of Councillor D Blackburn.

95 Open Forum

Reference was made to the provision contained in the Area Committee Procedure Rules for an Open Forum session to take place at every ordinary meeting of an Area Committee, whereby members of the public could ask questions or make representations on any matter which fell within the remit of the Area Committee. On this occasion, no such matters were raised.

96 Minutes - 16th December 2011

RESOLVED – That the minutes of the meeting held on 16th December 2011 be confirmed as a correct record, and that the decisions taken at Minutes 81-87 be formally ratified.

97 Matters Arising from the Minutes

Further to Minute 73, the Area Improvement Manager reported that draft versions of the Wellbeing reports were now being circulated to all Members prior to the publication of the agenda.

Further to Minute 77, the Area Improvement Manager confirmed that a copy of the letter regarding the damaged wall had been sent to the Calverley and Farsley ward members, and that she was in discussion with Legal officers regarding a set time limit to be made on offer of loan by the Council to the wall owner, in order for repairs to be carried out to the wall within a reasonable timescale. The Area Improvement Manager also undertook to remind Jason Singh, Locality Manager to provide Councillor Wood with details of the enforcement notice served to Green Flag. In relation to grit bins, Members were informed that bins could be purchased at a cost of £292.00, however additional funding would be required for grit, and the Area Committee would also be required to appoint a 'grit bin champion' to ensure that they were stocked. It was agreed that this issue should be reviewed again and brought back to the Committee for further consideration in the Summer.

98 Proposal to Develop Integrated Health and Social Care Teams

John Lennon, Chief Officer – Access and Inclusion presented a report of the Director of Adult Social Services providing Members with detail of work being undertaken in Leeds to improve the effectiveness of health and social care services. The report also described the approach of using demonstrator sites to test out and develop aspects of the model of service.

Paul Morrin, Director of Integration at Leeds Community Healthcare NHS Trust was also in attendance to present the report and respond to Members' questions.

Members welcomed the proposals outlined in the report. In response to the queries raised, Members were informed that:

- The NHS and the Council could work together on preventative services, for example gritting roads and pavements. Members felt that this would be worthwhile, particularly in areas with sheltered housing. The Area Improvement Manager undertook to discuss this further with Tim Taylor, Health Improvement Manager;
- There were no plans to re-locate GPs, and services would be arranged around current GPs surgeries;
- The three demonstrator sites were chosen as they are diverse, and will therefore show whether the new model of service is likely to work in all parts of Leeds;

Draft minutes to be approved at the meeting
to be held on Friday, 23rd March, 2012

- A workforce development analysis is being undertaken to assess the competencies that will be required of staff working under the new model; and
- The workforce planning model and Joint Strategic Needs Assessment would help to ensure that resources are distributed fairly.

Members recognised that residential care isn't always the best solution, but also highlighted the importance of not pressurising individuals to be treated at home if more suitable options were available.

Members requested further information in relation to the cost of injuries caused by ice this Winter, and a list of the twelve neighbourhoods used by the NHS. Paul Morrin undertook to provide this information to the Committee members.

RESOLVED –

- (a) That the content of the report be noted; and
- (b) That regular updates be requested on the progress of the demonstrator sites over the next 12 months.

(Councillor Carter arrived at 1.30pm, during the consideration of this item.)

99 Well-Being Fund Budget Update

The Area Project Officer presented a report of the West North West Area Leader updating Members on the current amount of funding committed and available via the Area Committee Well-Being budget for wards in the Outer West area.

Members were supportive of all three applications, and particularly discussed the anti-social behaviour and crime occurring on the Farsley Farfield estate.

Members were encouraged to visit LeedsWatch to see the high quality of the images captured.

RESOLVED –

- (a) That the amount of revenue Well-Being budget available for 2011/12 be noted;
- (b) That the following decisions be taken in respect of applications before the Committee today for consideration:

Revenue 2011/12

- (i) Farsley Farfield CCTV - £15,000.00 (towards capital costs) – Approved;
- (ii) Vehicle Signs, Phoenix Park - £975.00 – Approved;
- (iii) Felling Trees –Pudsey Park - £1,525.00 – Approved.

Revenue 2012/13 – 2016/2017

- (i) Farsley Farfield CCTV - £2,500.00 (towards annual revenue costs for a period of five years in the first instance, however this is an ongoing commitment) – Approved.

- (c) That the approval for a small grant given since the last meeting of the Area Committee be noted.

(Councillor Marjoram left the meeting at 2.10pm, at the conclusion of this item.)

100 Update Report on Pudsey Market

Sue Burgess, Manager, Leeds Markets presented a report of the Markets Service updating Members on current issues and opportunities facing Pudsey market and outlining future proposals to better promote the market.

Members discussed current problems with the Market, including its location and lack of visibility. The work already undertaken to try to improve the Market was also discussed.

Members highlighted the need to better promote Pudsey as a whole, and to promote the Market as part of Pudsey's core offer.

RESOLVED –

- (a) That the report be noted; and
- (b) That the Markets Service and the Area Management Team work together to better promote Pudsey Market.

(Councillor Lewis left the meeting at 2.45pm, at the conclusion of this item.)

101 West Leeds Dog Watch Scheme

Gill Hunter, Area Community Safety Co-ordinator and Sergeant Steve Williamson presented a report of West Yorkshire Police and Community Safety providing an overview of the Dog Watch scheme which was launched on 29th October 2011.

In discussing ways to raise awareness of the scheme, it was suggested that information be placed in school and parish newsletters.

RESOLVED – That the contents of the report be noted.

102 Grounds Maintenance Contract Mobilisation and Start Update

The Chief Environmental Services Officer submitted a report updating Area Committees on the mobilisation and start date of the new Grounds Maintenance Contract that commenced on 1st January 2012.

The Area Improvement Manager informed Members that the Area Leaders had requested that this report be deferred until more local area based information was available to present to the Area Committee. However, the Committee agreed to consider the report and raise any queries which could then be answered at the next meeting of the Environmental Sub-Committee, at which Stephen Smith, Environmental Services would be in attendance.

Members requested further information in relation to the equipment available to the Grounds Maintenance Team, and whether it was appropriate for the areas they are responsible for, for example hilly areas. As this is a new contract, it was also requested that updates be provided to the Committee every six months, rather than every year.

RESOLVED –

- (a) That the report be noted; and
- (b) That updates on the Grounds Maintenance Contract be provided to the Area Committee every six months.

(Councillor Coulson left the meeting at 3.00pm, during the consideration of this item.)

103 Forward Plan

RESOLVED – That the forward plan be noted.

104 LATE ITEM - Area Chairs Forum Minutes

RESOLVED – That the minutes of the Area Chairs Forum meeting held on 11th November 2011 be received and noted.

105 Dates, Times and Venues of Future Meetings

Friday 23rd March 2012 at 1.00pm, Swinnow Community Centre
Friday 18th May 2012 at 1.00pm, Leeds Civic Hall

106 Sam Woodhead, Area Improvement Manager

The Chair thanked Sam Woodhead, Area Improvement Manager for the excellent support she had provided to Members of the Area Committee. Sam would continue to work within the Area Management Team but was no longer responsible for supporting Area Committee meetings.

The meeting concluded at 3.05pm.

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